REGISTERED COMPANY NUMBER: 05038056 (ENGLAND AND WALES) REGISTERED CHARITY NUMBER: 1103300

Report of the Trustees and Financial Statements for the year ended 31st July 2007 for OCN East Midlands Region

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Clayton & Brewill
Registered Auditors and
Chartered Accountants
Wilne House
10 Salisbury Street
Long Eaton
Nottingham
NG10 1BA

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Report of the Trustees for the year ended 31st July 2007

The trustees who are also directors of the charity for the purposes of the Companies Act 1985, present their report with the financial statements of the charity for the year ended 31st July 2007. The trustees have adopted the provisions of the Statement of Recommended Practice (SORP) 'Accounting and Reporting by Charities' issued in March 2005.

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number

05038056 (England and Wales)

Registered Charity number

1103300

Registered office

Long Eaton Trade Centre 52-56 Nottingham Road Long Eaton Nottingham NG10 2AU

Trustees

P Derges M L Cooper D Coppock D Ewens

D D Bray - resigned 18 1 2007
P Harwood - resigned 28 9 2006
K Ives - resigned 28 11 2006
S Lapworth - resigned 3 4 2007
P Edwards
S Muldowney
P Riley

L Penrose M Braund M Mabey B Sands N Whitehouse appointed 28 11 2006appointed 21 6 2007appointed 21 6 2007appointed 18 9 2007appointed 25 9 2007

Company Secretary

D Marsh

Auditors

Clayton & Brewill Registered Auditors and Chartered Accountants Wilne House 10 Salisbury Street Long Eaton Nottingham NG10 18A

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The charity is controlled by its governing document, a deed of trust, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 1985

Report of the Trustees for the year ended 31st July 2007

STRUCTURE, GOVERNANCE AND MANAGEMENT

Organisational structure

The board of trustees, which can have up to 15 members, administers the charity. The board meets quarterly and there are sub-committees covering Staffing, Quality and Access to Higher Education. A Chief Executive is appointed by the trustees to manage day to day operations of the charity. To facilitate effective operations, the Chief Executive has delegated authority, within terms of delegation approved by the trustees, for operational matters including finance and employment.

Recruitment and appointment of new trustees

The number of trustees shall be not less than five but not be more than fifteen, with at least one representative drawn from the members of the charity being from the compulsory education sector, one from the post-compulsory sector and one from the higher education sector. Retirement of trustees will operate on rotation basis as laid down in Clause 29 of the Articles of Association. An announcement is made at the AGM of retiring trustees and an invite to nominate trustees for election is circulated. Representation from regional authorities is encouraged. Prospective trustees meet with the Chief Executive Officer to discuss the purpose and functions of the board and those who can demonstrate they meet the selection criteria are invited to apply for membership and are invited to attend a board meeting to observe proceedings. The election for appointing trustees is the responsibility of the board of trustees.

Induction and training of new trustees

The board undertakes an annual self assessment exercise which identifies possible training requirements, a national training programme on governance issues is currently being developed by the N/OCN network and this will be made available to members of the board. Any other training requirements will be dealt with locally. Trustees are encouraged to attend appropriate external training events where these will facilitate the undertaking of their role.

Wider network

Membership of OCNEMR is open to Higher Education Institutions Providers of Access to HE Provision, All statutory providers of post 16 education and training, Local Authorities any other organisation that

- can demonstrate that it understands and supports the mission, vision and values of the OCN
- can demonstrate that it is financially secure
- can demonstrate a capacity to support the OCN's governance structure
- · can demonstrate that it has a sound governance structure

has its application supported by two existing members of the company will not bring the OCN into disrepute

Related parties

OCNEMR operates under licence to the National Open College Network (NOCN) and the Quality Assurance Agency (QAA)

Risk management

The trustees have a duty to identify and review the risks to which the charity is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error

The trustees have a risk management strategy which comprises

- an annual review of the risks the charity may face,
- the establishment of systems and procedures to mitigate those risks identified in the plan,
- the implementation of procedures designed to minimise any potential impact on the charity should those risks materialise

The work has identified that of the residual risk the majority of risks are low risk. One high financial risk became apparent during the year, the organisation was at risk of losing future income due to funding being withdrawn from our customers. To minimise this risk it was necessary to restructure the organisation.

Report of the Trustees for the year ended 31st July 2007

OBJECTIVES AND ACTIVITIES

Objectives and aims

The objects of the charity are to provide a locally accessible and flexible accreditation service across the East Midlands which help to widen access to education and training for all learners, particularly those who have benefited least in the past from available provision. OCNEMR seeks to promote equality of opportunity and improve the quality, flexibility and responsiveness of learning opportunities to enable learners to progress into, through and across the framework of national qualifications.

The strategies employed to achieve the charity's objectives are to -

- Regain lost business and seek to increase business beyond the original base by 2010, specifically addressing the markets identified in the national priority list
- Develop a sound business and market led focus supported by a strong team work ethos
- Match product development to regional requirements demand led
- Raise the profile of the OCN regionally through the development of an influencing strategy, effective marketing and by developing relationships with key stakeholders
- Embed the new staffing structure and work together as a cohesive team
- Develop more effective working practices to give economies of scale to operations, development, training and quality processes
- Relocate to DDA compliant offices purchased in Derby and manage the move in relation to staff resource and marketing opportunities
- Maximise the potential offered by premises with additional space and suitable training facilities
- Establish the OCN as the single AVA in the region through product development, building further customer relationships and providing excellent service to the sector
- Implement the new Access Diploma effectively by supporting providers through the transition and by the development of a pre-Access framework
- Develop an effective method of working with the schools sector Implement the new NOCN Business Processes Model
- Embed Self Assessment and continuous improvement into the annual cycle of activity
- Review and revise the Sector 9 provision managed by the OCN on behalf of the Network
- Develop provision with providers that has a high credit value per learner to maximise income
- Ensure that developments meet the needs of the learners and that the ranges of assessment strategies are appropriate to diverse need

ACHIEVEMENT AND PERFORMANCE

Charitable activities

In serving the aims and objectives, this year OCNEMR has

Registered 43,435 learners

Awarded 468,587 10 hour credits

Co-hosted a 'CREDIT GOES SILVER' event with NIACE to celebrate 25 years of Open College Networks Purchased DDA compliant offices in Derby

Strengthened the Board with representation from Leap Ahead and Foundation Degree Forward Secured excellent appointments to fill vacancies due to the resignations of the Chief Executive and Chair of the Board of Trustees

Launched a new corporate image and brand

Actively supported the matrix structure at National Leadership level and various project teams Adopted the QCA Awarding Body Self-assessment model

Prepared the regions providers for the 2008/09 implementation of the Access to HE Diploma Actively participated in the QCF Test and Trials, promoting credit based learning particularly in the school sector

Achieved a provisional AVA licence for the single AVA

Report of the Trustees for the year ended 31st July 2007

FINANCIAL REVIEW Reserves policy

The Charity has total unrestricted reserves at the 31st July 2007 of £841,677

The target for readily realisable reserves is at least 4 months of agreed expenditure. The medium to longer-term reserves policy is to secure readily realisable reserves sufficient to meet 6 months expenditure.

Principal funding sources

The members of the Charity are approved centres who design their own accredited courses to suit the needs of individual learners or groups of learners. There is a membership fee for centres and charges for quality assurance and accreditation.

FUTURE DEVELOPMENTS

To match the organisational staffing structure to support the introduction of the Business Process Model To fully implement the Business Process Model by September 2008

To participate in the National Test and Trials for Access to HE grading

To further develop the effective working practices with the school sector

To use the Self Assessment process to ensure continuous quality improvement

To implement a revised performance development review process linked to an annual staff development plan

DONATIONS

Charitable donations were made during the year totalling £1,100

STATEMENT OF TRUSTEES RESPONSIBILITIES

The trustees are responsible for preparing the financial statements in accordance with applicable law and United Kingdom Generally Accepted Accounting Practice

Company law requires the trustees to prepare financial statements for each financial year. Under that law the trustees have elected to prepare the financial statements in accordance with the United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). The financial statements are required by law to give a true and fair view of the state of affairs of the charitable company and of the surplus or deficit of the charitable company for that period. In preparing those financial statements, the trustees are required to

- select suitable accounting policies and then apply them consistently,
- make judgements and estimates that are reasonable and prudent,
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS

So far as the trustees are aware, there is no relevant information (as defined by Section 234ZA of the Companies Act 1985) of which the charitable company's auditors are unaware, and each trustee has taken all the steps that they ought to have taken as a trustee in order to make them aware of any audit information and to establish that the charitable company is auditors are aware of that information

AUDITORS

The auditors, Clayton & Brewill, will be proposed for re-appointment in accordance with Section 385 of the Companies Act 1985

Report of the Trustees for the year ended 31st July 2007

ON BEHALF OF THE BOARD.

D Ewens Trustee

Date 21 November 2007

Report of the Independent Auditors to the Trustees of Open College Network East Midlands Region

We have audited the financial statements of Open College Network East Midlands Region for the year ended 31st July 2007 on pages eight to fourteen. These financial statements have been prepared in accordance with the accounting policies set out therein and the requirements of the Financial Reporting Standard for Smaller Entities (effective January 2005)

This report is made solely to the charitable company's trustees, as a body, in accordance with Section 235 of the Companies Act 1985. Our audit work has been undertaken so that we might state to the charitable company's trustees those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's trustees as a body, for our audit work, for this report, or for the opinions we have formed

Respective responsibilities of trustees and auditors

The trustees' responsibilities for preparing the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) are set out on pages one to five

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and International Standards on Auditing (UK and Ireland)

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you whether in our opinion the information given in the Report of the Trustees is consistent with the financial statements.

In addition, we report to you if, in our opinion, the charitable company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding trustees' remuneration and other transactions is not disclosed

We read the Report of the Trustees and consider the implications for our report if we become aware of any apparent misstatements within it

Basis of audit opinion

We conducted our audit in accordance with International Standards on Auditing (UK and Ireland) issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the trustees in the preparation of the financial statements, and of whether the accounting policies are appropriate to the charitable company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error

In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements

We have undertaken the audit with the requirements of APB Ethical Standards including APB Ethical Standard - Provisions Available to Small Entities, in the circumstances set out in note 16 to the financial statements

Report of the Independent Auditors to the Trustees of Open College Network East Midlands Region

Opinion

In our opinion

the financial statements give a true and fair view, in accordance with United Kingdom Generally Accepted Accounting Practice applicable to Smaller Entities, of the state of the charitable company's affairs as at 31st July 2007 and of its deficit for the year then ended,

the financial statements have been properly prepared in accordance with the Companies Act

the information given in the Report of the Trustees is consistent with the financial statements

Clayton & Brewill Registered Auditors and Chartered Accountants Wilne House 10 Salisbury Street Long Eaton Nottingham NG10 1BA

Date

23/11/07

Statement of Financial Activities for the year ended 31st July 2007

		2007	2006
		Unrestricted funds	Total funds
	Notes	£	£
INCOMING RESOURCES	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	-	_
Incoming resources from generated			
funds	_	1.104.054	
Activities for generating funds	2	1,184,054	1,277,168
Investment income	3	29,644	13,014
Total incoming resources		1,213,698	1,290,182
RESOURCES EXPENDED			
Costs of generating funds		606.267	562.024
Costs of generating voluntary income	4 5	606,267	562,931 522,295
Management and administration Governance costs	5 6	601,643 13,419	25,661
Governance costs	U		23,001
Total resources expended		1,221,329	1,110,887
NET INCOMING/(OUTGOING)			
RESOURCES		(7,631)	179,295
Other recognised gains/losses			
Gains/losses on investment assets			<u>133,628</u>
Net movement in funds		(7,631)	312,923
RECONCILIATION OF FUNDS			
Total funds brought forward		849,308	536,385
TOTAL FUNDS CARRIED FORWARD		841,677	849,308

Balance Sheet At 31st July 2007

	Nation	2007 Unrestricted funds £	2006 Total funds £
FIXED ASSETS	Notes	£	£.
Tangible assets	10	465,409	6,030
CURRENT ASSETS Debtors Cash at bank and in hand	11	283,322 476,067	334,908 573,726
		759,389	908,634
CREDITORS			
Amounts falling due within one year	12	(165,023)	(65,356)
NET CURRENT ASSETS		594,366	843,278
TOTAL ASSETS LESS CURRENT LIABILITIES		1,059,775	849,308
CREDITORS			
Amounts falling due after more than one year	13	(218,098)	+
NET ASSETS		841,677	849,308
FUNDS Unrestricted funds	15	841,677	849,308
TOTAL FUNDS		841,677	849,308

These financial statements have been prepared in accordance with the special provisions of Part VII of the Companies Act 1985 relating to small charitable companies and with the Financial Reporting Standard for Smaller Entities (effective January 2005)

The financial statements were approved by the Board of Trustees on 21 November 2007 and were signed on its behalf by

Derges Trustee

The notes form part of these financial statements

Notes to the Financial Statements for the year ended 31st July 2007

1. ACCOUNTING POLICIES

Accounting convention

The financial statements have been prepared under the historical cost convention, and in accordance with the Financial Reporting Standards for Smaller Entities (effective January 2005) and the requirements of the Statement of Recommended Practice, Accounting and Reporting by Charities

Incoming resources

All incoming resources are included on the Statement of Financial Activities when the charity is legally entitled to the income and the amount can be quantified with reasonable accuracy

Resources expended

Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its useful economic life

Freehold property	-2% on cost
Fixtures and fittings	-25% on cost
Computer equipment	-33% on cost

Taxation

The charity is exempt from corporation tax on its charitable activities

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees. There is a separate unrestricted fund for the property

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Pensions

The charitable company operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the charitable company in an independently administered fund Contributions payable for the year are charged in the Statement of Financial Activity.

2 ACTIVITIES FOR GENERATING FUNDS

	2007	2006
	£	£
Credit charges	63,364	257,308
Learner registration	4,225	63,743
External assessments	22,835	10,716
Duplicate certificates	1,980	4,196
Centre approval charge	89,000	106,250
NOCN learner registration 05/06	286,414	557,115
NOCN access charges	(6,000)	252,500
Credit charges 05/06	-	11,814
Other income	16,652	12,770
Prison/Young Offender credits	49,269	-
Learner registration 06/07	459,515	-
Access to HE	196,800	-
Tax refund		<u>756</u>
	1,184,054	1,277,168

Notes to the Financial Statements - continued for the year ended 31st July 2007

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3.	INVESTMENT INCOME		
		2007	2006
		£	£
	Deposit account interest	<u>29,644</u>	<u>13,014</u>
4	COSTS OF GENERATING VOLUNTARY INCOME		
		2007	2006
		£	£
	Staff costs	371,463	302,725
	Telephone	9,186	8,032
	Postage and stationery Printing	21,151	13,941 3,735
	Conferences	6,064	5,688
	Recruitment expenses and advertising	18,706	11,143
	NOCN membership	113,247	159,970
	Travelling	38,177	30,508
	Qualification assessments	1,212	903
	NOCN development	-	100
	Moderators	15,969	16,542
	Panel members	250	350
	External assessors	8,150	5,060
	Certification	2,692	4,234
		606,267	_562,931
			1
5.	MANAGEMENT AND ADMINISTRATION		
		2007	2006
		2007 £	£
	Staff costs	412,802	406,427
	Hire of plant and machinery	10,103	4,795
	Rent and service charges	15,819	22,629
	Rates and water	1,560	3,504
	Insurance	8,043	9,815
	Heat and light	5,646	4,485
	Cleaning	5,910	5,571
	Premises expenses	2,723	3,353
	Repairs and renewals	3,610	8,046
	Redundancy	32,240 50,734	_
	Payment in lieu of notice	50,724	- 5,377
	Relocation expenses Sage support and other licences	_	3,377
	Sage support and other nechees	1,740	4,175
	Bad debts	577	170
	IT consumables	1,562	8,421
	Sundry expenses	2,689	679
	Entertainment	4,119	792
	Training costs	16,230	18,497
	Subscriptions	1,628	730
	Bank charges	210	850
	Donations	1,100	700
	Depreciation	17,743	13,279
	Interest payable and similar charges	4,865	
		601,643	522,295

Notes to the Financial Statements - continued for the year ended 31st July 2007

6. GOVERNANCE COSTS

Consultancy fees Legal fees Auditors' remuneration	2007 £ 11,240 30 2,149 13,419	2006 £ 20,969 2,353 2,339 25,661
NET INCOMING/(OUTGOING) RESOURCES		
Net resources are stated after charging/(crediting)		
Auditors' remuneration Depreciation - owned assets	2007 £ 2,149 17,743	2006 £ 2,339 3,778

8. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31st July 2007 nor for the year ended 31st July 2006

10,103

4,795

Trustees' Expenses

Hire of plant and machinery

There were no trustees' expenses paid for the year ended 31st July 2007 nor for the year ended 31st July 2006

9. STAFF COSTS

7.

Wages and salaries Social security costs Other pension costs	2007 £ 654,005 52,967 77,293	2006 £ 587,131 45,992 76,029
	<u>784,265</u>	709,152
The average monthly number of employees during the year		2006
Management Administrative staff	2007 5 	2006 5 20
	25	25

Notes to the Financial Statements - continued for the year ended 31st July 2007

10.	TANGIBLE FIXED ASSETS				
		Freehold property £	Fixtures and fittings	Computer equipment £	Totals £
	COST At 1st August 2006 Additions	457,964	3,739 4,700	15,568 14,460	19,307 477,124
	At 31st July 2007	457,964	8,439	30,028	496,431
	DEPRECIATION At 1st August 2006 Charge for year	9,159	1,192 2,024	12,087 6,560	13,279
	At 31st July 2007	9,159	3,216	18,647	31,022
	NET BOOK VALUE At 31st July 2007	448,805	5,223	11,381	465,409
	At 31st July 2006		<u>2,547</u>	<u>3,481</u>	6,028
11.	DEBTORS: AMOUNTS FALLING DUE WIT	HIN ONE	YEAR		
				2007 £	2006 £
	Amounts falling due within one year Trade debtors Other debtors			285,041 (1,719)	222,806 112,102
				283,322	334,908
12.	CREDITORS: AMOUNTS FALLING DUE W	ITHIN ON	E YEAR		
				2007 £	2006 £
	Trade creditors Taxation and social security Other creditors		_	23,441 17,788 123,794	16,315 15,950 33,091
				165,023	65,356
13.	CREDITORS. AMOUNTS FALLING DUE A	FTER MOR	E THAN ONE	YEAR	
				2007 £	2006 £
	Other creditors		-	218,098	
	Amounts falling due in more than five years				
	Repayable by instalments No description		=	182,490	

Notes to the Financial Statements - continued for the year ended 31st July 2007

14. OPERATING LEASE COMMITMENTS

The following operating lease payments are committed to be paid within one year

	The following operating lease payments are committed to be paid within one year			
	_		2007 £	2006 £
	Expiring Within one year Between one and five years		3,052 2,207	3,888 <u>5,276</u>
			5,259	<u>9,164</u>
15	MOVEMENT IN FUNDS			
	Unrestricted funds	At 1 8 06 £	Net movement in funds £	At 31 7 07 £
	General fund Property	391,344 457,964	1,529 <u>(9,160</u>)	392,873 448,804
		849,308	(7,631)	841,677
	TOTAL FUNDS	849,308	(7,631)	841,677
	Net movement in funds, included in the above are as follows:	ows		
	Unrestricted funds	Incoming resources £	Resources Mexpended	Movement in funds £
	General fund Property	1,213,698	(1,212,169) (9,160)	1,529 (9,160)
		1,213,698	(1,221,329)	(7,631)
	TOTAL FUNDS	1,213,698	(1,221,329)	(7,631)

16. APB ETHICAL STANDARD - PROVISIONS AVAILABLE FOR SMALL ENTITIES

In common with many other businesses of our size and nature we use our auditors to prepare and submit returns to the tax authorities and assist with the preparation of the financial statements

Detailed Statement of Financial Activities for the year ended 31st July 2007

	2007 £	2006 £
INCOMING RESOURCES		
Activities for generating funds	60.064	257 200
Credit charges	63,364	257,308
Learner registration	4,225	63,743
External assessments	22,835	10,716
Duplicate certificates Centre approval charge	1,980 89,000	4,196 106,250
Centre approval charge NOCN learner registrat'n 05/06	286,414	557,115
NOCN access charges	(6,000)	252,500
Credit charges 05/06	(0,000)	11,814
Other income	16,652	12,770
Prison/Young Offender credits	49,269	-
Learner registration 06/07	459,515	-
Access to HE	196,800	-
Tax refund	-	<u>756</u>
	1,184,054	1,277,168
Investment income		
Deposit account interest	29,644	13,014
Total incoming resources	1,213,698	1,290,182
RESOURCES EXPENDED		
Costs of generating voluntary income		
Wages	310,651	244,519
Social security	25,383	25,975
Pensions	35,429	32,231
Telephone	9,186	8,032
Postage and stationery Printing	21,151	13,941 3,735
Conferences	6,064	5,688
Recruitment expenses and advertising	18,706	11,143
NOCN membership	113,247	159,970
Travelling	38,177	30,508
Qualification assessments	1,212	903
NOCN development	-	100
Moderators	15,969	16,542
Panel members	250	350
External assessors	8,150	5,060
Certification	2,692	4,234
	606,267	562,931
Management and administration		
Wages	343,354	342,612
Social security	27,584	20,017
Pensions	41,864	43,798
Hire of plant and machinery	10,103	4,795
Rent and service charges	15,819	22,629
Rates and water	1,560	3,504
Carried forward	440,284	437,355

This page does not form part of the statutory financial statements

Detailed Statement of Financial Activities for the year ended 31st July 2007

	2007	2006
	£	£
Management and administration		
Brought forward	440,284	437,355
Insurance	8,043	9,815
Heat and light	5,646	4,485
Cleaning	5,910	5,571
Premises expenses	2,723	3,353
Repairs and renewals	3,610	8,046
Redundancy	32,240	-
Payment in lieu of notice	50,724	-
Relocation expenses	•	5,377
Sage support and other licences	1,740	4,175
Bad debts	577	170
IT consumables	1,562	8,421
Sundry expenses	2,689	679
Entertainment	4,119	792
Training costs	16,230	18,497
Subscriptions	1,628	730
Bank charges	210	850
Donations	1,100	700
Depreciation of tangible fixed assets	17,743	13,279
Mortgage interest	4,865	-
	601,643	522,295
Governance costs		
Consultancy fees	11,240	20,969
Legal fees	30	2,353
Auditors' remuneration	2,149	2,339
-	13,419	25,661
Total resources expended	1,221,329	1,110,887
-		-
Net income/(expenditure) before	(7.604)	. 70 005
gains and losses	(7,631)	179,295
Transfer of assets and liabilities from		
OCNSEM		
Transfer of assets/liabilities from OCNSEM	-	133,628
Net income/(expenditure)	(7,631)	<u>312,923</u>