COMPANY NUMBER: 4982682 CHARITY NUMBER: 1117186

BOLTON COMMUNITY LEISURE LIMITED a company limited by guarantee

FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2010

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Crane & Partners

Chartered Accountants

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FOR THE YEAR ENDED 31 DECEMBER 2010

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SCHEDULE OF ADVISORS

Directors / Trustees

Robert Atkinson Stuart Bailey Anne Bain Nicholas Brooks Skyes Guy Harkın Jan Hutchinson Mandy Jelenje

Jawaid Khan

Inayat Omarjı

Richard Saunders

David Singleton

Registered Office

Horwich Leisure Centre Victoria Road Horwich **Bolton** BL6 5PY

Secretary

Margaret Stoney

Auditors

Crane & Partners Leonard House 5-7 Newman Road Bromley Kent BR1 1RJ

Solicitors

Eversheds LLP Senator House 85 Queen Victoria Street London EC4V 4JL

Bankers

National Westminster 24 Deansgate **Bolton** Lancashire BL1 1BN

CHAIR'S STATEMENT

FOR THE YEAR ENDED 31 DECEMBER 2010

This is the seventh year of the operation of Bolton Community Leisure Limited (the Trust) and the progress made in previous years in consolidating the Trust's role in developing sport and recreational services in Bolton has continued

The Trust continues to play an important role in setting strategic direction and overseeing the management of the leisure facilities, which is carried out by Serco Leisure, extending sport and recreational opportunities and improving the quality of service standards. The Trust and Serco continue to monitor service standards and it is particularly pleasing that Serco have improved their performance in Quest accreditations over the year across all facilities and the ongoing commitment to the workforce continues to be demonstrated with the contract having IiP accreditation. Our thanks go to Serco and their staff for their dedication to this goal

The patronage increase from 1.5 million in 2009 to 1.7 million in 2010 has led to better financial performance of the Trust during a difficult economic period which has led to a further surplus to the Trust providing further opportunities for investment

Investment by the Trust into its identified priorities has continued to contribute to positive outcomes with Key Stage 2 swimming attainment levels again increased as a result of the 3rd teacher initiative and the provision of additional equipment to support clubs based within our centres improving access and choice. The support given to cycling, orienteering and walking demonstrates the desire to introduce new activities at facilities to encourage greater participation.

As a body, the Trust has gone through a revitalisation process with new Members appointed, all of whom can bring valuable knowledge and experience to the Board and the appointment of a new Chair

The next twelve months will see some significant changes as a result of the current financial climate and reductions in local authority funding which will impact on the Trust. However this will provide an opportunity for the Trust to refocus its priorities across the contract as the Academies programme continues and capitalise on the opportunities that will be presented in the build up to the Olympic Games and the opening of Bolton One in February 2012

I again would like to thank Trustees, officers of the Trust, Bolton MBC and Serco Leisure for their efforts in increasing participation, progressing the development of the leisure offer and commitment to continuous service improvement

David Singleton

Chair, Bolton Community Leisure Limited

13 May 2011

TRUSTEES' ANNUAL REPORT AND REPORT OF THE DIRECTORS

FOR THE YEAR ENDED 31 DECEMBER 2010

Bolton Community Leisure Limited was incorporated on the 2 December 2003. It is a Charity, governed by a set of Memorandum and Articles of Association, and was registered with the Charities Commission on 8 December 2006.

The principal activity of the charity was the management of several leisure centres based throughout northern England.

The affairs of the Charity are managed by the directors and the principal place of operation is Horwich Leisure Centre, Victoria Road, Horwich, Bolton, BL6 5PY

Directors

The following directors have held office since 1 January 2010

Robert Atkinson Stuart Bailey Anne Bain

Nicholas Brooks Skyes

Guy Harkın

Appointed 13/08/2010

Jan Hutchinson Mandy Jelenje Jawaid Khan

John O'Keeffe Resigned 21/05/2010 Clifford Morris Resigned 13/08/2010

Inayat Omarji Richard Saunders

David Singleton Appointed 13/08/2010

All directors listed above are trustees of the charity

Trustees' Report information

Bolton Community Leisure is a company limited by guarantee with charitable objectives. The Trust has a desire and responsibility to develop and maintain high quality community sport, leisure, physical activity and educational opportunities across Bolton and surrounding areas, in order to improve the quality of people's lives

The Trust's primary functions are to coordinate and develop opportunities in conjunction with other partners that are inclusive, accessible and cost effective. The Trust will be managed in accordance with the highest standards of corporate governance and integrity. It will seek to improve the health and lifestyle of the community, working with and involving the community at each opportunity.

The Chanty's objects are

- (1) to provide or to assist in providing facilities for recreation physical education or other leisure time occupation for the general benefit of those living and working in the Borough of Bolton and its neighbourhood without discrimination on the grounds of sex or of political religious or other opinions
- (2) to educate and assist young persons and other members of the community in the Borough of Bolton and its neighbourhood through their leisure time activities so as to develop their physical mental and spiritual capacities and so that their condition of life may be improved and in furtherance of that object to make available to the public at the facilities to be provided by the Charity lectures classes and training and coaching facilities.

The Trust continues to play an important role to play in overseeing the management of the leisure facilities, which is carried out by Serco Leisure, extending sport and recreational opportunities and improving the quality of service standards. The Trust and Serco continue to monitor service standards.

The Trust has spent some time with its partners to refine its priorities in order to identify potential investment opportunities to further the Trust's aims

With the development of the Academies' programme, the Town Centre Pool development and the current ageing of existing facilities, the Trust needs to contributes to the leisure facility review instigated by the Council

TRUSTEES' ANNUAL REPORT AND REPORT OF THE DIRECTORS (Continued)

FOR THE YEAR ENDED 31 DECEMBER 2010

The medium and short term steps to achieve the above long-term goals mean the Trust will focus on the following over the next three years

- Improving the coaching infrastructure within sports clubs
- Working with the Bolton MBC Health & Sport Inclusion team, Serco Leisure and the schools to achieve the 5 hour per week sport offer for school children
- Working with the Bolton MBC Health & Sport Inclusion Team, Serco Leisure and the Bolton PCT to provide accessible activities for the 45+ who are deemed to be 'at risk' of coronary heart disease
- Helping to improve sport and active recreation opportunities for people with long-term conditions

Various actions, plans and delivery have commenced on the delivery of the key priorities. The above areas have been identified as opportunities that Trustees may invest in to help achieve the short and medium term goals. The long term aims will need to be achieved in a changing environment shaped by Building Schools for the Future whereby existing sites may be lost or be subject to changing governance arrangements. The opportunities presented by new sites (notably the planned new town centre pool) will be proactively pursued.

Strategies

- To ensure that the Council's lessure facility management operator delivers the service in accordance with all contractual documents and any performance targets agreed from time to time
- To lead the Leisure Centre Partnership, consisting of the Trust, Bolton MBC and the leisure facility management operator in order to coordinate service delivery and its improvement
- To work jointly with other public and private leisure service operators in order to contribute to the co-ordination of borough-wide service delivery where possible
- To co-operate in joint working initiatives with individual organisations or wider partnerships which contribute towards achieving the Trust's facility management objectives
- To work with Bolton MBC to ensure that opportunities to enhance lessure facilities through capital investment are maximised
- · Fulfil a wider strategic role within the Borough
- To generate additional resources through fund raising and securing grant aid in order to further the objectives of the Trust
- To contribute to borough-wide partnerships involved in community leisure and social development
- To manage the resources of the Trust as cost effectively as possible and maximise financial resources to be applied to the Trust's objectives
- To achieve high standards of integrity, probity and efficiency of the Trust's operations
- To ensure that there are a sufficient number of Trustees and that they have the necessary skills to represent the interests of the wider community

The charity does not have any staff. The facilities are operated under a management contract. Where it is impractical to delay decisions to the next full meeting of Trustees decisions may be delegated to the Chair and Vice Chair of Trustees.

New Trustees are sought buy public advertisement and appointed by existing trustees following evaluation against agreed criteria designed to further the Trusts aims. All Trustees take part in "visioning days" designed to share the objectives of the Trust and shape its future direction. Strategic direction and innovation are determined by the Trust Board day to day operation of facilities is achieved under a management contract.

The Trust receives funding from Bolton Council to meet running expenses including deficit funding of its management contractor on the basis of the adjusted tender price. A profit share agreement with the management contractor provides funds which the Trust can subsequently use to invest in initiatives to pursue its objectives. The key areas are coaching / workforce development, 5 hour sports offer for school children, 45+ year olds who are at risk of coronary disease; people with long-term health conditions.

No Trustee receives remuneration or expenses Two trustees claim travelling expenses and a further two trustees benefit from free Fitness passes

New investment funded from share of surplus has been identified in the year for:

- A "Get into Football" officer employed by Serco
- Assistance towards encouraging the take up of Smart Card
- Assistance to the Health Authority in promoting Health Walks and Health on Wheels

TRUSTEES' ANNUAL REPORT AND REPORT OF THE DIRECTORS (Continued)

FOR THE YEAR ENDED 31 DECEMBER 2010

Reserves

It is the policy of the charity to maintain unrestricted funds, which are free reserves of the charity, at a level to meet anticipated unrestricted expenditure. This provides sufficient funds to cover management and administration and support costs. Unrestricted funds were maintained at this level throughout the year. The charity intends to maintain a minimum reserve of £10,000.

The company does not make distributions to members, and there is a minimal exposure to foreign exchange fluctuations

Review of the year

A review of the year has been included in the Chair's Statement on page 2

Risk Management

The trustees have examined the major strategic, business and operational risks which the charity faces and confirm that systems have been established to enable regular reports to be produced so that the necessary steps can be taken to lessen these risks

The systems of internal control are designed to provide reasonable, but not absolute, assurance against misstatement or loss They include

· A strategic plan and an annual budget approved by the directors

Regular consideration by the directors of financial results, variance from budgets, non-financial performance and benchmarking reviews

Delegation of authority and segregation of duties

Identification and management of risks

Public Benefit Statement

The Trustees have complied with their duty in section 4 of the 2006 Charities Act to have due regard to the guidance on public benefit published by the Charities Commission in exercising their powers and duties

Directors' Responsibilities

The directors are responsible for preparing the financial statements in accordance with applicable law and United Kingdom Generally Accepted Accounting Practice

Company law requires the directors prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period

In preparing those financial statements, the directors are required to

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent,
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

TRUSTEES' ANNUAL REPORT AND REPORT OF THE DIRECTORS (Continued)

FOR THE YEAR ENDED 31 DECEMBER 2010

Statement as to Disclosure of information to Auditors

So far as the directors are aware, there is no relevant audit information of which the company's auditors are unaware, and each director has taken all the steps that he ought to have taken as a director in order to make himself aware of any relevant audit information and to establish that the company's auditors are aware of that information

Auditors

A resolution to reappoint Crane & Partners as auditors will be proposed at the Annual General Meeting

This report has been prepared in accordance with the small company regime, Section 419 (2) of the Companies Act 2006 relating to small companies

By order of the Board

Margaret Stoney

Secretary 13 May 2011

INDEPENDENT AUDITORS' REPORT

TO THE MEMBERS OF BOLTON COMMUNITY LEISURE LIMITED

FOR THE YEAR ENDED 31 DECEMBER 2010

We have audited the financial statements of Bolton Community Leisure Limited for the year ended 31 December 2010 which comprise of the Statement of Financial Activities, the Summary Income and Expenditure Account, the Balance Sheet and related notes The financial statements have been prepared under the accounting policies set out therein

This report is made solely to the charity's trustees, as a body, in accordance with Section 43 of the Charities Act 1993. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's trustees as a body, for our audit work, for this report, or for the opinions we have formed

Respective responsibilities of trustees and auditors

The trustees' (who are also the directors of the company for the purposes of company law) responsibilities for preparing the Trustees' Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and for being satisfied that the financial statements give a true and fair view are set out in the Statement of Trustees Responsibilities

The trustees have elected for the financial statements not to be audited in accordance with the Companies Act 2006 Accordingly we have been appointed as auditors under section 43 of the Charities Act 1993 and report in accordance with regulations made under section 44 of that Act

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and International Standards on Auditing (UK and Ireland)

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 2006. We also report to you, if in our opinion, the information given in the Trustees' Annual Report is not consistent with those financial statements, if the charity has not kept adequate accounting records, if the charity's financial statements are not in agreement with the accounting records and returns, or if we have not received all the information and explanations we require for our audit

We read the Trustees' Annual Report and consider the implications for our report if we become aware of any apparent misstatements within it

Basis of audit opinion

We conducted our audit in accordance with International Standards on Auditing (UK and Ireland) issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence and judgements made by the trustees in the preparation of the financial statements, and of whether the accounting policies are appropriate to the charity's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

INDEPENDENT AUDITORS' REPORT

TO THE MEMBERS OF BOLTON COMMUNITY LEISURE LIMITED

FOR THE YEAR ENDED 31 DECEMBER 2010

Opinion

In our opinion

- The financial statements give a true and fair view, in accordance with the United Kingdom Generally Accepted Accounting Practice, of the state affairs of the charity as at 31 December 2010 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended, and
- The financial statements have been prepared in accordance with the Companies Act 2006.

Raymond McDonagh FCA Senior Statutory Auditor

for and on behalf of Crane & Partners, Statutory Auditor

Crane & Partners Leonard House 5-7 Newman Road Bromley, Kent BR1 1RJ 30 June 2011

STATEMENT OF FINANCIAL ACTIVITIES

FOR THE YEAR ENDED 31 DECEMBER 2010

	Notes	Unrestricted Funds £	Restricted Funds £	Total 2010 £	Total 2009 £
Income and Expenditure					
Incoming resources					
from continuing operations					
Incoming resources from general	rated funds				
Grants	2	2,924,890	-	2,924,890	2,891,922
Leisure Centres	3	3,096,534	-	3,096,534	2,957,273
Investment Income		1,677	-	1,677	6,012
Total Incoming Resources	15	6,023,101		6,023,101	5,855,207
Resources Expended					
on continuing operations					
Costs of generating funds					
Cost of sales	4	183,453	-	183,453	163,394
Staff related	5	3,135,808	•	3,135,808	3,073,292
Building related	6	696,772	-	696,772	683,244
Services	7	150,031	-	150,031	93,503
Administration	8	467,944	•	467,944	343,266
Investment	9	722,258	-	722,258	726,020
Other expenditure	10	552,265_	<u>-</u>	552,265	484,586
		5,908,531	•	5,908,531	5,567,305
Governance Costs	11	39,105		39,105	32,790
Total resources expended	15	5,947,636	<u> </u>	5,947,636	5,600,095
Net incoming resources / Net Movement in Funds		75,465	-	75,465	255,112
Fund balances at 1 January 2010		685,200	-	685,200	430,088
at 31 December 2010		760,665		760,665	685,200

SUMMARY INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31 DECEMBER 2010

	2010 £	2009 £
Gross Income of continuing operations	6,023,101	5,855,207
Total expenditure of continuing operations	(5,947,636)	(5,600,095)
Net income for the financial year	75,465	255,112

- (a) Detailed analyses of expenditure are provided in the Statement of Financial Activities
- (b) The Summary of Income and Expenditure Account is derived from the Statement of Financial Activities on page 6 which, together with the notes on pages 9 to 16, provides full information on the movements during the year on all the charity's funds

CONTINUING OPERATIONS

None of the company's activities were acquired or discontinued during the current year or previous year

STATEMENT OF TOTAL RECOGNISED GAINS AND LOSSES

The company has no recognised gains or losses other than those dealt with in the Statement of Financial Activities for both the current and previous years

BALANCE SHEET

AS AT 31 DECEMBER 2010

			2010	200)9
	Notes	£	£	£	£
Fixed Assets	12		418		1,044
Current Assets Stock Debtors and prepayments Cash at bank and in hand	13	20,252 211,811 1,522,942 1,755,005		20,820 288,279 1,385,273 1,694,372	
Current Liabilities Creditors Amounts falling due within one year	14	994,758		1,010,216	
Net Current Assets			760,247		684,156
Net Assets			760,665		685,200
Funds					
Restricted funds Unrestricted funds	15 15		760,665		685,200
			760,665		685,200

The financial statements have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies

The financial statements were approved by the Board of Directors on xx May 2011 and were signed on its behalf by

David Singleton Chair / Director

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2010

1. ACCOUNTING POLICIES

The financial statements have been prepared under the historical cost convention in accordance with the Statement of Recommended Practice, Accounting and Reporting by Charities (revised 2005) and in accordance with the accounting policies set out below

1.1 Income

Income is recorded when receivable whenever the amount is known, otherwise it is recorded on a cash received basis

Grants receivable are credited to income for the period for which they are given. Grants received in respect of future periods are treated as deferred income in the Balance Sheet

1.2 Expenditure

Expenditure is taken into account when it is incurred

1.3 Stock

Stock is stated at the lower of cost and net realisable value

1.4 Leases

Rental costs under operating leases are charged to the income and expenditure account in equal annual instalments over the period of the lease

1.5 Pensions

The company participates in the Greater Manchester Superannuation Fund, a defined contribution scheme The amounts paid and due are shown in note 17

1.6 Tangible Fixed Assets

Depreciation is provided at the following rate in order to write off each asset over its useful economic life

Plant and Machinery -

3 Years Straight Line

2.	GRANTS	2010 £	2009 £
	Bolton Council	2,924,890	2,891,922
3.	LEISURE CENTRES	2010 £	2009 £
	Wetside Dryside Isospa Isospa - membership Courses and classes Food and beverages Admission fees Other income Cash variances	1,189,610 612,211 246,014 677,025 24 208,288 691 162,573 98	1,031,458 693,741 249,546 534,085 148 224,532 408 221,252 2,103
		3,096,534	2,957,273

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 DECEMBER 2010

4.	COST OF SALES	2010 £	2009 £
	Food and beverages	118,712	129,386
	Other saleable items	25,806	17,421
	Income / profit share	38,935	16,587
		183,453	163,394
5.	STAFF RELATED	2010 £	2009 £
	Salaries and wages	2,668,609	2,593,752
	Employers liability	369,129	341,798
	Other staff costs	83,748	117,717
	Agency/SE Staff	14,322	20,025
		3,135,808	3,073,292

During the period the average number of employees was 238 (2009 234)

No employees had emoluments above £60,000

The trustees did not receive any remuneration during the year Moderate travelling expenses are paid where appropriate and when accompanied by appropriate supporting documentation

6.	BUILDING RELATED	2010 £	2009 £
	Repairs and maintenance	205,409	248,457
	Utilities	401,425	366,227
	Cleaning	72,505	62,048
	Other	17,433	6,512
		696,772	683,244
7.	SERVICES	2010	2009
		£	£
	Marketing	94,698	56,435
	Machine hire	7,551	5,270
	Consumables	34,228	19,544
	Other	13,554	12,254
		150,031	93,503

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 DECEMBER 2010

8.	ADMINISTRATION	2010 £	2009 £
	Communications Bank charges	27,214 16,781	23,285 14,770
	Other	274,459	160,713
	Unrecoverable VAT	149,490	144,498
		467,944	343,266
9.	INVESTMENT	2010	2009
		£	£
	Operating lease	335,453	335,453
	Credit sale agreement	382,368	382,368
	Depreciation	627	627
	Other	3,810	7,572
		722,258	726,020
10	OTHER BYRDING IT	2010	2000
10.	OTHER EXPENDITURE	2010 £	2009 £
	Overhead recharges	116,175	69,132
	Insurance	54,778	57,188
	Management fee to Serco Leisure Operating Limited	381,312	358,266
		552,265	484,586
11.	GOVERNANCE COSTS	2010	2009
		£	£
	Legal and professional	36,655	30,490
	Auditors remuneration	2,450	2,300
		39,105	32,790

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 DECEMBER 2010

12. TANGIBLE FIXED ASSETS

12.	TANGIBLE FIXED ASSETS		Plant and machinery etc £
	COST		
	At 31 January 2010 and at 31 December 2010		1,880_
	DEPRECIATION		
	At 1 January 2010 Charge for year At 31 December 2010		836 626 1,462
	NET BOOK VALUE		
	At 31 December 2010		418
	At 31 December 2009		1,044
13.	DEBTORS	2010 £	2009 £
	Trade debtors Other debtors Prepayments and accrued income	97,298 38,536 75,977	131,704 88,419 68,156
		211,811	288,279
14.	CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR	2010 £	2009 £
	Trade creditors Taxation and social security Accruals and deferred income	30,903 63,012 900,843	58,897 52,717 898,602
		994,758	1,010,216

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 DECEMBER 2010

15. FUNDS

Restricted funds hold amounts received for specific activities and expenditure on those activities is set against those amounts

Unrestricted funds comprise income received for general use of the Charity

	Balance	Movement in funds		Balance
	01.01.10	Incoming Resources £	Resources Expended £	31.12.10 £
	£			
Restricted Funds	-	-	-	-
Unrestricted Funds	685,200	6,023,101	(5,947,636)	760,665
Total funds	6,439	6,023,101	(5,947,636)	760,665

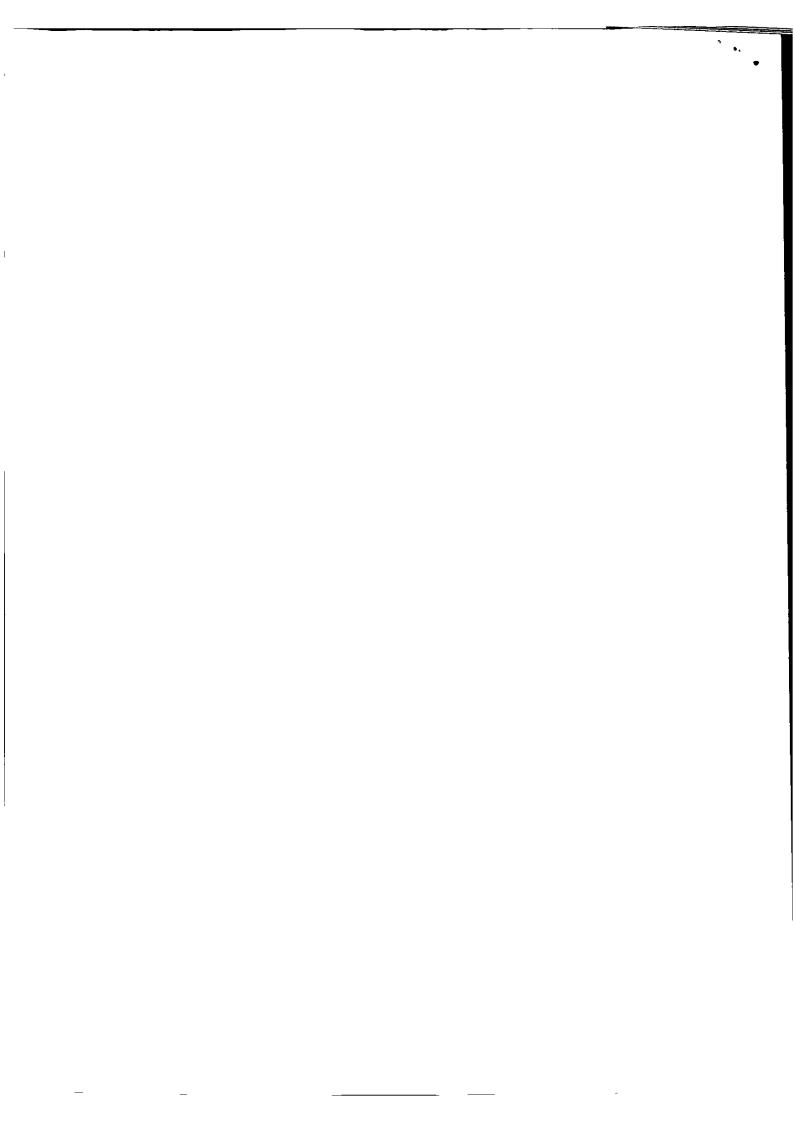
The balance on these funds is represented by the assets and liabilities of the Charity and an analysis of these assets and liabilities between restricted and unrestricted funds is shown in note 16

16. ANALYSIS OF NET ASSETS BETWEEN FUNDS

Fund balances at 31 December 2010 are represented by:	Unrestricted Funds £	Restricted Funds £	Total Funds £
Fixed assets	418	-	418
Current assets			
Stock	20,252	-	20,252
Debtors and prepayments	211,811	-	211,811
Cash at bank	1,522,942	-	1,522,942
Current liabilities	(994,758)		(994,758)
Net assets	760,665	<u>-</u>	760,665

17. PENSION COSTS

The company contribute at a rate of 13 90% of gross salaries to the Greater Manchester Superannuation Fund Payments to the fund totalled £217,570 (2009 £181,923) and no amounts were outstanding at the year end



NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 DECEMBER 2010

18. OPERATING LEASE COMMITMENTS

Rentals payable under operating lease commitments are as follows

£

On leases expiring after five years

717,821

19. COMPANY STATUS

The company is limited by guarantee and thus has no share capital. Each of the members has undertaken to contribute the sum of £10 in the event of the company being unable to meet its liabilities. There are 11 members