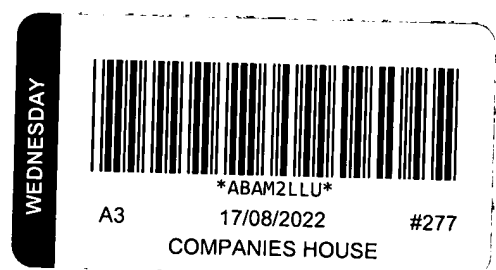


Registered number 04943458

**Nalco Acquisition One Limited**

**Annual Report and Financial Statements for the year ended  
30 November 2021**



# **Nalco Acquisition One Limited**

## **Annual report and financial statements for the year ended 30 November 2021**

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# Nalco Acquisition One Limited

## Strategic report for the year ended 30 November 2021

The directors present the Strategic report on the company for the year ended 30 November 2021.

### **Review of the business and key performance indicators**

The company acts as a holding company and does not trade. For this reason, the directors believe that analysis using key performance indicators is not necessary or appropriate for an understanding of the development, performance or position of the company.

The company is owned by Ecolab Lux & Co Holdings S.C.A, a company registered in Luxemburg. Consequently, the company has chosen to use Euros as its functional currency for reporting.

### **Strategy**

The company monitors its investment in subsidiaries through periodic review of subsidiary performance.

### **Principal risks and uncertainties**

The management of the business and the execution of the company's strategy are subject to a number of risks. The key business risk affecting the company is adverse economic conditions affecting subsidiary performance.

Approved by the board of directors and signed on its behalf by:



.....  
D Hough  
**Director**

12 August 2022

# Nalco Acquisition One Limited

## Directors' report for the year ended 30 November 2021

The directors have pleasure in presenting their report and the audited financial statements of the company for the year ended 30 November 2021.

### Principal activities

A review of the business of the company and future developments is included in the Strategic report on page 1.

Nalco Acquisition One is a subsidiary of a worldwide hygiene solutions business and its principal activity is that of a non-trading holding company.

### Results and dividends

The loss for the year amounted to €1,573,890 (2020: profit of €170,692,000).

The directors paid a dividend of €226,837,000 (2020: €170,628,000).

### Financial risk management

As the company did not trade, the company is not exposed to financial risks such as price risk, credit risk, liquidity risk and cash flow risk. The risks are managed through fellow group entities.

### Directors

The directors of the company who served during the year and up to the date of signing the financial statements were:

D Hough (appointed 1 January 2022)

P Hey

E de Villemeur (resigned 1 January 2022)

There are no directors' interests requiring disclosure under the Companies Act 2006.

The directors have the benefit of qualifying third party indemnity provisions for the purpose of sections 234 of the Companies Act 2006. Indemnity provisions of this nature have been in place during the financial year and up to the date of approval of the financial statements but have not been utilised by the directors.

### Future Developments

The directors don't anticipate any changes to the business and that it will continue to operate as a holding company and not trade

### Going Concern

The directors believe that preparing the financial statements on the going concern basis is appropriate due to the continued financial support of the parent company Ecolab Inc. The directors have received written confirmation that Ecolab Inc. intend to support the company for at least one year after these financial statements are signed.

### Independent auditors

The auditors, PricewaterhouseCoopers LLP, have indicated their willingness to continue in office and will be proposed for reappointment in accordance with section 485 of the Companies Act 2006.

On behalf of the Board:



.....  
D Hough  
Director

12 August 2022

# Nalco Acquisition One Limited

## ***Statement of directors' responsibilities in respect of the financial statements***

The directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulation.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have prepared the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards, comprising FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland", and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing the financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- state whether applicable United Kingdom Accounting Standards, comprising FRS 102, have been followed, subject to any material departures disclosed and explained in the financial statements;
- make judgements and accounting estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006.

### **Directors' confirmations**

In the case of each director in office at the date the Directors' Report is approved:

- so far as the director is aware, there is no relevant audit information of which the company's auditors are unaware; and

they have taken all the steps that they ought to have taken as a director in order to make themselves aware of any relevant audit information and to establish that the company's auditors are aware of that information.

Approved by the board of directors and signed on its behalf by:



.....  
D Hough  
**Director**

12 August 2022

# Nalco Acquisition One Limited

## Independent Auditors' Report to the Members of Nalco Acquisition One Limited

### Report on the audit of the financial statements

#### Opinion

In our opinion, Nalco Acquisition One Limited's financial statements:

- give a true and fair view of the state of the company's affairs as at 30 November 2021 and of its loss for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards, comprising FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland", and applicable law); and
- have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements, included within the Annual Report and Financial Statements (the "Annual Report"), which comprise: the Balance sheet as at 30 November 2021; the income statement and the statement of changes in equity for the year then ended; and the notes to the financial statements, which include a description of the significant accounting policies.

#### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) ("ISAs (UK)") and applicable law. Our responsibilities under ISAs (UK) are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Independence

We remained independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, which includes the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

#### Conclusions relating to going concern

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

However, because not all future events or conditions can be predicted, this conclusion is not a guarantee as to the company's ability to continue as a going concern.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

#### Reporting on other information

The other information comprises all of the information in the Annual Report other than the financial statements and our auditors' report thereon. The directors are responsible for the other information. Our opinion on the financial statements does not cover the other information and, accordingly, we do not express an audit opinion or, except to the extent otherwise explicitly stated in this report, any form of assurance thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained

# Nalco Acquisition One Limited

## Independent Auditors' Report to the Members of Nalco Acquisition One Limited (*continued*)

in the audit, or otherwise appears to be materially misstated. If we identify an apparent material inconsistency or material misstatement, we are required to perform procedures to conclude whether there is a material misstatement of the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report based on these responsibilities.

With respect to the Strategic report and Directors' report, we also considered whether the disclosures required by the UK Companies Act 2006 have been included.

Based on our work undertaken in the course of the audit, the Companies Act 2006 requires us also to report certain opinions and matters as described below.

### Strategic report and Directors' report

In our opinion, based on the work undertaken in the course of the audit, the information given in the Strategic report and Directors' report for the year ended 30 November 2021 is consistent with the financial statements and has been prepared in accordance with applicable legal requirements.

In light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we did not identify any material misstatements in the Strategic report and Directors' report.

### Responsibilities for the financial statements and the audit

#### Responsibilities of the directors for the financial statements

As explained more fully in the Statement of directors' responsibilities in respect of the financial statements, the directors are responsible for the preparation of the financial statements in accordance with the applicable framework and for being satisfied that they give a true and fair view. The directors are also responsible for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

#### Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

Based on our understanding of the company and industry, we identified that the principal risks of non-compliance with laws and regulations related to UK tax legislation and regulations, and we considered the extent to which non-compliance might have a material effect on the financial statements. We also considered those laws and regulations that have a direct impact on the financial statements such as the Companies Act 2006. We evaluated management's incentives and opportunities for fraudulent manipulation of the financial statements (including the risk of override of controls), and determined that the principal risks were related to management bias in accounting estimates. Audit procedures performed by the engagement team included:

# Nalco Acquisition One Limited

## Independent Auditors' Report to the Members of Nalco Acquisition One Limited (*continued*)

- Enquiry of management regarding actual and potential litigation and claims
- Reviewing minutes of meetings of those charged with governance, in relation to risks identified above
- Reviewing financial statement disclosures and testing to supporting documentation to assess compliance with applicable laws and regulations

There are inherent limitations in the audit procedures described above. We are less likely to become aware of instances of non-compliance with laws and regulations that are not closely related to events and transactions reflected in the financial statements. Also, the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion.

A further description of our responsibilities for the audit of the financial statements is located on the FRC's website at: [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our auditors' report.

### Use of this report

This report, including the opinions, has been prepared for and only for the company's members as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and for no other purpose. We do not, in giving these opinions, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing.

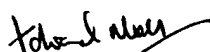
### Other required reporting

#### Companies Act 2006 exception reporting

Under the Companies Act 2006 we are required to report to you if, in our opinion:

- we have not obtained all the information and explanations we require for our audit; or
- adequate accounting records have not been kept by the company, or returns adequate for our audit have not been received from branches not visited by us; or
- certain disclosures of directors' remuneration specified by law are not made; or
- the financial statements are not in agreement with the accounting records and returns.

We have no exceptions to report arising from this responsibility.



Edward Moss (Senior Statutory Auditor)  
for and on behalf of PricewaterhouseCoopers LLP  
Chartered Accountants and Statutory Auditors  
Manchester  
12 August 2022



## Nalco Acquisition One Limited

### Income statement for the year ended 30 November 2021

	<i>Note</i>	2021 €000	2020 €000
Income from shares in group undertakings		373,345	170,628
Other interest receivable and similar income	8	1,140	65
Loss on disposal of subsidiary		(375,339)	-
Interest payable and similar expenses	9	(720)	-
<b>(Loss)/profit on ordinary activities before taxation</b>		<b>(1,574)</b>	<b>170,692</b>
Tax on (loss)/profit	10	-	-
<b>(Loss)/profit for the financial year</b>		<b>(1,574)</b>	<b>170,692</b>

The results above are derived entirely from continuing operations.

The company has no items of other comprehensive income other than those shown in the results for the years above and therefore no separate statement of comprehensive income has been presented.

# Nalco Acquisition One Limited

## Balance sheet as at 30 November 2021

	<i>Note</i>	<b>2021</b> €000	<b>2020</b> €000
<b>Fixed assets</b>			
Investments	11	190,442	375,339
		<b>190,442</b>	<b>375,339</b>
<b>Current assets</b>			
Debtors: amounts falling due after more than one year	12	15,283	14,734
Debtors: amounts falling due within one year	12	162	873
Cash at bank and in hand		-	6,343
<b>Current assets</b>		<b>15,445</b>	<b>21,950</b>
Creditors: Amounts falling due within one year	13	(1,914)	(11)
<b>Net current assets/(liabilities)</b>		<b>13,531</b>	<b>(1,820)</b>
<b>Total assets less current liabilities</b>		<b>203,973</b>	<b>397,278</b>
Creditors: Amounts falling due after more than one year	13	(35,106)	-
<b>Net assets</b>		<b>168,867</b>	<b>397,278</b>
<b>Capital and reserves</b>			
Called up share capital	14	-	-
Share premium account	14	16,471	16,471
Retained earnings	14	152,396	380,807
<b>Total equity</b>		<b>168,867</b>	<b>397,278</b>

The financial statements on pages 9 to 18 were approved by the board of directors on 12 August 2022 and signed on their behalf by:



.....  
D Hough  
Director

## Nalco Acquisition One Limited

### Statement of changes in equity for the year ended 30 November 2021

	<b>Called up share capital €000</b>	<b>Share premium account €000</b>	<b>Retained earnings €000</b>	<b>Total equity €000</b>
Balance as at 1 December 2019	-	16,471	380,743	397,214
Profit for the financial year	-	-	170,692	170,692
Dividend paid	-	-	(170,628)	(170,628)
<b>Balance at 30 November 2020</b>	<b>-</b>	<b>16,471</b>	<b>380,807</b>	<b>397,278</b>
Balance as at 1 December 2020	-	16,471	380,807	397,278
Dividends paid	-	-	(226,837)	(226,837)
Profit for the financial year	-	-	(1,574)	(1,574)
Dividend paid	-	-	-	-
<b>Balance at 30 November 2021</b>	<b>-</b>	<b>16,471</b>	<b>152,396</b>	<b>168,867</b>

# **Nalco Acquisition One Limited**

## **Notes to the financial statements for the year ended 30 November 2021**

### **1. General Information**

Nalco Acquisition One ("the company") acts as a holding company and does not trade. The company is a private unlimited company and is incorporated in England, United Kingdom. The address of its registered office is PO Box 11, Winnington Avenue, Northwich, Cheshire, CW8 4DX.

### **2. Statement of compliance**

The financial statements of Nalco Acquisition One have been prepared in compliance with United Kingdom Accounting Standards, including Financial Reporting Standard 102, "The Financial Reporting Standard applicable in the United Kingdom and the Republic of Ireland" ("FRS102") and the Companies Act 2006.

### **3. Summary Of Significant Accounting Policies**

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

#### **Basis of preparation**

These financial statements are prepared on a going concern basis, under the historical cost convention and in accordance with the Companies Act 2006 and applicable accounting standards in the United Kingdom.

The preparation of financial statements requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the company's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements, are disclosed in note 4.

#### **Exemptions for qualifying entities under FRS102**

FRS102 allows a qualifying entity certain disclosure exemptions, subject to certain conditions, which have been complied with, including notification of, and no objection to, the use of exemptions by the company's shareholders.

The company has taken advantage of the following exemptions on the basis that the information is included in the consolidated financial statements of the Company's ultimate parent undertaking, Ecolab Inc., a company registered in the USA:

- from preparing a statement of cash flows;
- from the financial instrument disclosures, required under FRS102 paragraphs 11.39 to 11.48A and the paragraphs 12.26 to 12.29; and
- from disclosing the company key management personnel compensation, as required by FRS102 paragraph 33.7.

# Nalco Acquisition One Limited

## Notes to the financial statements for the year ended 30 November 2021

### 3. Summary of significant Accounting Policies (*continued*)

#### Basis of consolidation

The company and all of its subsidiary undertakings are included in the consolidated financial statements of a larger group, Ecolab Inc, drawn up in accordance with the provisions of the Seventh Directive (83/349/EEC) or in a manner equivalent to consolidated financial statements and consolidated annual reports so drawn up. Accordingly the company, in accordance with the exemption in s401 of the Companies Act, has not prepared consolidated financial statements. The financial statements therefore contain information about Nalco Acquisition One as an individual company and not as a group.

#### Fixed asset investments

Fixed asset investments are recorded at cost and are reviewed by the directors for impairment, when there is an indication that assets might be impaired. The impairment review is performed by comparing the carrying value of the asset with their recoverable amount determined by estimating the discounted future cash flows arising from the asset. Provision is made against cost to the extent that the directors consider there has been impairment in value, and is charged to the Statement of Income.

#### Financial assets

Basic financial assets, including loans to fellow Group companies, cash and bank balances are recognised at the transaction price.

### 4. Critical accounting Judgement and estimation uncertainty

Company management and the board of directors make estimates and assumptions about the future. These estimates and assumptions impact recognised assets and liabilities, as well as revenue and expenses and other disclosures. These estimates are based on historical experience and on various assumptions considered reasonable under the prevailing conditions. The actual outcome may diverge from these estimates if other assumptions are made, or other conditions arise. The estimates and assumptions that may have a significant effect on the carrying amounts of assets and liabilities within the financial year include:

Fixed asset investments are recognised at cost, less any impairments. The carrying amount of the company's fixed asset investments is tested as soon as changed conditions show that a need for impairment has arisen. Having identified no indications of potential impairment in investments, management have not performed a review for any potential impairment, and consequently have not made any provision for impairment.

Where any impairment indicators are identified, management assess the impact of this by performing a discounted cashflow analysis for each investment where there is an indication of impairment, over a perpetual period using a discount rate which is appropriate at the time. This is compared against the carrying value of the investment to determine whether any impairment is required.

### 5. Operating result

Auditors' remuneration was borne by Nalco Limited, a fellow group company. No fees for non-audit services have been paid to the company's auditors in the year. (2020: nil)

### 6. Remuneration of directors

No directors received any remuneration in respect of their services to the company (2020: SGD nil). The directors are employed by fellow subsidiary companies in the Ecolab Inc. group and are remunerated by those companies in respect of their services to the Ecolab Inc. group as a whole.

# Nalco Acquisition One Limited

## Notes to the financial statements for the year ended 30 November 2021

### 7. Employee information

The company has no employees of its own (2020: none) and relies on affiliated companies to provide administrative support.

### 8. Other interest receivable and similar income

	2021 €000	2020 €000
Interest from group undertakings	641	627
Foreign exchange gains/(losses) on retranslation of intercompany debtors	499	(563)
	<b>1,140</b>	<b>64</b>

Interest received from group undertakings is loan interest charged at a variable rate based on the Bank of England base rate, in line with the loan agreements.

### 9. Interest payable

	2021 €000	2020 €000
Interest payable to group undertakings	(720)	-

Interest payable to group undertakings is loan interest charged at a variable rate based on the Bank of England base rate, in line with the loan agreements.

### 10. Tax on profit

#### (a) Analysis of tax for the year

	2021 €000	2020 €000
Current tax charge	-	-

#### (b) Factors affecting tax for the year

The tax assessed on the profit for the year is lower than (2020: lower than) the standard effective rate of corporation tax in the UK of 19.0% (2020: 19.0%).

	2021 €000	2020 €000
Loss	(1,574)	170,692
Profit at standard effective rate of tax of 19.0% (2020: 19.0 %)		32,431
Effects of:		
Non-taxable dividend	(70,936)	(32,419)
Group relief	(79)	(12)
Total tax	-	-

# Nalco Acquisition One Limited

## Notes to the financial statements for the year ended 30 November 2021

### 10. Tax on profit (*continued*)

#### (c) Significant items affecting future periods

##### Deferred tax asset

The company has losses of €800,000 (2020: €4,362,000) which may be available to set off against future profits but the position is not sufficiently certain for these to be included as a deferred tax asset.

The unrecognised deferred tax asset, at 25% (2020: 19%), is as follows:

	2021	2020
	€000	€000
Tax losses	200	829

The deferred tax asset is not recognised due to uncertainty over the timing of and the ability to utilise the losses.

In the Spring Budget 2021, the UK Government announced that from 1 April 2023 the corporation tax rate would increase to 25% (rather than remaining at 19% as previously enacted). This new law was substantively enacted on 24 May 2021. Deferred taxes at the balance sheet date have been measured using these enacted tax rates and reflected in these financial statements.

### 11. Investments

#### Shares in group companies

	€000
<b>Cost</b>	
As at 1 December 2020	516,194
Acquisitions	190,442
Disposals	(516,194)
<b>At 30 November 2021</b>	<b>190,442</b>
<b>Provision for impairment</b>	
As at 1 December 2020	(140,855)
Disposals	140,855
<b>At 30 November 2021</b>	<b>-</b>
<b>Net book value</b>	
<b>At 30 November 2021</b>	<b>190,442</b>
At 30 November 2020	375,339

The directors believe that the carrying value of the investments is supported by their underlying net assets and forecast cash generation.

## Nalco Acquisition One Limited

### Notes to the financial statements for the year ended 30 November 2021

#### 11. Investments (*continued*)

Details of investments in which the company holds more than 20% of the nominal value of any class of share capital is as follows:

	Registered address	Status	Holding (%)	Class of shares held
<i>Subsidiary undertakings:</i>				
Nalco Acquisition Two Limited*	Winnington Avenue, Northwich, Cheshire, UK	Non-trading	100	Ordinary
Nalco Holdings UK Limited	Winnington Avenue, Northwich, Cheshire, UK	Non-trading	100	Ordinary
Nalco Limited*	Winnington Avenue, Northwich, Cheshire, UK	Trading	100	Ordinary
Nalco Manufacturing Limited	Winnington Avenue, Northwich, Cheshire, UK	Trading	100	Ordinary
Hydrosan Limited	Winnington Avenue, Northwich, Cheshire, UK	Non-trading	100	Ordinary
Nalco Investments UK Limited*	Winnington Avenue, Northwich, Cheshire, UK	Non-trading	100	Ordinary
Enviroflo Engineering Limited	Winnington Avenue, Northwich, Cheshire, UK	Non-trading	100	Ordinary
Ecolab Limited*	Winnington Avenue, Northwich, Cheshire, UK	Trading	100	Ordinary
Ecolab Limited Ireland	Mullingar Industrial Estate, Mullingar, County Westmeath, Ireland	Trading	100	Ordinary
Ecolab Manufacturing UK Limited	Lotherton Way, Leeds, West Yorkshire, UK	Trading	100	Ordinary
Ecolab Manufacturing IE Limited	Mullingar Industrial Estate, Mullingar, County Westmeath, Ireland	Trading	100	Ordinary
Techtex Holdings Limited	Silburn Way, Middleton, Manchester, UK	Non-trading	100	Ordinary
Technical Textile Services Limited	Silburn Way, Middleton, Manchester, UK	Trading	100	Ordinary
Infiltra Limited	Silburn Way, Middleton, Manchester, UK	Non-trading	100	Ordinary
Klenzeen Limited	Silburn Way, Middleton, Manchester, UK	Non-trading	100	Ordinary



# Nalco Acquisition One Limited

## Notes to the financial statements for the year ended 30 November 2021

### 11. Investments (*continued*)

	Registered address	Status	Holding (%)	Class of shares held
<i>Subsidiary undertakings:</i>				
Whitminster International Limited	Silburn Way, Middleton, Manchester, UK	Non-trading	100	Ordinary
Stafford Chemicals Group Limited	Silburn Way, Middleton, Manchester, UK	Non-trading	100	Ordinary
Contract Filling UK Limited	Silburn Way, Middleton, Manchester, UK	Non-trading	100	Ordinary
A G Industries UK Limited	Silburn Way, Middleton, Manchester, UK	Non-trading	100	Ordinary

\* Directly owned subsidiary

### 12. Debtors

	2021 €000	2020 €000
Amounts owed by group undertakings	15,445	15,607

### 13. Creditors

*Amounts falling due within one year*

	2021 €000	2020 €000
Amounts owed to group undertakings	492	-
Bank loans and overdrafts	1,422	-
	1,914	-

*Amounts falling due over one year*

	2021 €000	2020 €000
Intercompany loans	35,106	-

## Nalco Acquisition One Limited

### Notes to the financial statements for the year ended 30 November 2021

#### 14. Called up Share Capital and Share Premium

	2021 €000	2020 €000
Authorised		
1,000 (2020: 1,000) ordinary shares of USD 0.01 each	-	-
Allotted and fully paid		
222 (2020: 222) ordinary shares of USD 0.01 each	-	-

One share of USD 0.01 was issued in July 2016 at a premium of USD 18,515,000 (€16,471,000).

#### Dividends

	2021 €000	2020 €000
Ordinary shares		
€1,021,790 (2020: €768,593.76) per USD 0.01 share	226,837	170,628

#### 15. Related Party transactions

As a 100% owned subsidiary undertaking of Ecolab Inc., the company has taken advantage of the exemption in FRS 102 from disclosing transactions with other members of the group headed by Ecolab Inc.

#### 16. Immediate, ultimate parent undertaking and controlling party

The immediate parent undertaking of the company is Ecolab Lux & Co Holdings S.C.A, a company incorporated in Luxemburg.

The ultimate parent undertaking and controlling party is Ecolab Inc., a company incorporated in the United States of America. Ecolab Inc. is the parent undertaking of the smallest and largest group of undertakings to consolidate these financial statements at 30 November 2021.

The consolidated financial statements of Ecolab Inc. are available to the public from Ecolab Inc., Ecolab Center, 370 Wabasha Street North, St Paul, Minnesota 55102, USA.