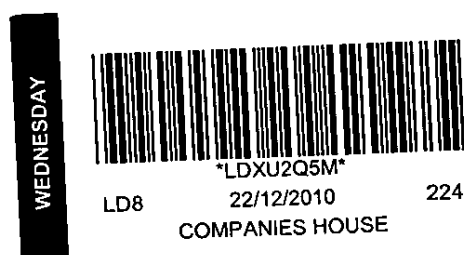


**AS Fire and Rescue Equipment Limited**  
Financial statements  
For the year ended 31 March 2010



**Company No. 4840869**

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## Report of the directors

The directors present their report and financial statements of the company for the year ended 31 March 2010

### **Principal activity**

The principal activity of the company during the year was the design, manufacture, repair and marketing of ladders and other fire fighting equipment. The directors consider the result for the year to be a reasonable reflection of the company's performance in the year.

### **Key performance indicators**

Management consider turnover, profitability and headcount to be key performance indicators for the business. These are monitored on a regular basis.

### **Future developments**

The directors believe that the domestic market will be challenging and significant investment has been made to develop growth opportunities overseas and that this should sustain profitability in the financial year ended 31 March 2011. The directors anticipate that financial performance will be flat in comparison to FY09 and that the growth in overseas markets will off set the decline in the UK market. Fortunately a substantial proportion of revenues are generated from the oil industry which continues to be buoyant and is largely insulated from the forecast reduction in UK government public expenditure which will adversely affect a key market being the UK Fire and Rescue Market.

### **Results and dividends**

The trading results for the year and the company's financial position at the end of the year are shown in the attached financial statements.

The directors have not recommended a dividend (2009 £nil).

### **Financial risk management objectives and policies**

The directors constantly monitor the risks and uncertainties facing the company with particular reference to the exposure to price, credit, liquidity and cash flow risk. They are confident that there are suitable policies in place and there are no material risks and uncertainties which have not been considered.

### **Directors**

The directors who served the company during the year were as follows:

MJ Shannon (resigned 5 July 2010)  
RF Flynn (resigned 4 October 2010)

SD Brown was appointed as a director on 4 October 2010.

No director had during or at the end of the year, any material interest in a contract which was significant in relation to the company's business.

## Report of the directors (continued)

### **Directors' responsibilities**

The directors are responsible for preparing the Report of the Directors and the financial statements in accordance with applicable law United Kingdom Generally Accepted Accounting Practice

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare financial statements in accordance with United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice). The financial statements are required by law to give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that year. In preparing those financial statements, the directors are required to

- select suitable accounting policies and then apply them consistently,
- make judgements and estimates that are reasonable and prudent,
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements, and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the directors are aware,

- there is no relevant audit information of which the company's auditor is unaware, and
- the directors have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

### **Auditor**

Grant Thornton UK LLP, having expressed their willingness to continue in office, will be deemed reappointed for the next financial year in accordance with section 487(2) of the Companies Act 2006 unless the company receives notice under section 488(1) of the Companies Act 2006.

ON BEHALF OF THE BOARD



RF Flynn  
Director

15 September 2010

Company registration number 4840869

# Independent auditor's report to the members of AS Fire and Rescue Equipment Limited

We have audited the financial statements of AS Fire and Rescue Equipment Limited for the year ended 31 March 2010 which comprise the principal accounting policies, the profit and loss account, the balance sheet and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

## **Respective responsibilities of directors and auditor**

As explained more fully in the Directors' responsibilities statement set out on page 4, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's (APB's) Ethical Standards for Auditors.

## **Scope of the audit of the financial statements**

A description of the scope of an audit of financial statements is provided on the APB's website at [www.frc.org.uk/apb/scope/UKNP](http://www.frc.org.uk/apb/scope/UKNP).

## **Opinion on financial statements**

In our opinion the financial statements

- give a true and fair view of the state of the company's affairs as at 31 March 2010 and of its profit for the year then ended,
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, and
- have been prepared in accordance with the requirements of the Companies Act 2006.

## **Opinion on other matter prescribed by the Companies Act 2006**

In our opinion the information given in the Report of the directors for the financial year for which the financial statements are prepared is consistent with the financial statements.

## Independent auditor's report to the members of AS Fire and Rescue Equipment Limited (continued)

### **Matters on which we are required to report by exception**

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us, or
- the financial statements are not in agreement with the accounting records and returns, or
- certain disclosures of directors' remuneration specified by law are not made, or
- we have not received all the information and explanations we require for our audit



Robert Napper FCA  
Senior Statutory Auditor  
for and on behalf of Grant Thornton UK LLP  
Statutory Auditor, Chartered Accountants  
Slough

13 December 2010

## Principal accounting policies (continued)

### **Basis of preparation**

The financial statements have been prepared in accordance with applicable United Kingdom accounting standards and under the historical cost convention. The directors have reviewed the accounting policies adopted by the company and consider them to be the most appropriate.

### **Consolidation**

The company is exempt from producing consolidated accounts under s400 of the Companies Act 2006, as it is a wholly owned subsidiary of AssetCo plc, and consolidated accounts for AssetCo plc are publicly available. These accounts present information about AS Fire and Rescue Equipment Limited as an individual entity and not as a group of companies.

### **Going concern**

The financial position of the company, its cash flows and its liquidity position are described in the financial risk management objectives and policies section of the report of the directors.

The directors have reviewed the company's business plan and forecasts for a period of at least 12 months from the signing of these financial statements and have discussed and evaluated relationships with key suppliers and customers. As a result the Directors believe that the Company has adequate resources to continue operations for the foreseeable future and accordingly continue to adopt the going concern basis in preparing the financial statements.

### **Goodwill**

Goodwill represents the excess of cost of acquisition over the fair value of separable net assets acquired. Goodwill is amortised through the profit and loss account in equal instalments over its estimated useful economic life. The directors have reviewed the useful economic life of goodwill and consider amortisation periods of 3-20 years to be appropriate.

### **Investments**

Investments held as fixed assets are stated at cost less any provision for impairment in value.

### **Turnover**

Turnover represents net goods and services invoiced to customers during the year, less returns, and excluding Value Added Tax. Where invoices are raised in advance of goods being supplied the income is deferred until the goods are made available to the customer.

### **Tangible fixed assets and depreciation**

Depreciation is provided on a straight line basis at 15 -50% which are relative to their estimated useful lives.

### **Stock**

Stock and work in progress is valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items. The cost of products manufactured consists of direct materials and labour costs, together with the relevant production overheads. Cost is calculated using the first-in, first-out method.

## Principal accounting policies (continued)

### **Deferred taxation**

Deferred tax balances are recognised in respect of all timing differences that have originated but not reversed by the balance sheet date, except that the recognition of deferred tax assets is limited to the extent that the company anticipates making sufficient taxable profits in the future to absorb the reversal of the underlying timing differences

Deferred tax balances are not discounted

### **Pension scheme**

AssetCo plc, the company's ultimate holding company, operates a defined contribution scheme. The assets of the scheme are held separately to those of the company. Contributions by the company are charged to the profit and loss account as they become payable.

### **Foreign currencies**

Transactions in foreign currencies are translated at the exchange rate ruling at the date of the transaction. Monetary assets and liabilities in foreign currencies are translated at the rates of exchange ruling at the balance sheet date. All exchange differences are recognised in the profit and loss account.

### **Financial instruments**

Financial instruments are classified and accounted for, according to the substance of the contractual arrangement, as either financial assets, financial liabilities or equity instruments. An equity instrument is any contract that evidences a residual interest in the assets of the company after deducting all of its liabilities.

Where the contractual obligations of financial instruments (including share capital) are equivalent to a similar debt instrument, these financial statements are classified as financial liabilities. Financial liabilities are presented as such in the balance sheet. Finance costs and gains or losses relating to financial liabilities are included in the profit and loss account. Finance costs are calculated so as to produce a constant rate of return on the outstanding liability.

Where the contractual terms of share capital do not have any terms meeting the definition of a financial liability then this is classed as an equity instrument. Dividends and distributions relating to equity instruments are debited directly to equity.



## Profit and loss account

	Note	2010 £	2009 £
<b>Turnover</b>			
Continuing operations	1	<b>6,597,244</b>	8,210,026
Cost of sales		<b>(3,724,794)</b>	(3,118,797)
<b>Gross profit</b>		<b>2,872,450</b>	5,091,229
Administrative expenses		<b>(1,496,926)</b>	(2,835,177)
Goodwill amortisation	7	<b>(174,493)</b>	(158,374)
<b>Operating profit</b>		<b>1,201,031</b>	2,097,678
Interest payable	3	<b>(76,875)</b>	(144,568)
Interest receivable	3	-	1,601
<b>Profit on ordinary activities before taxation</b>	2	<b>1,124,156</b>	1,954,711
Tax on profit on ordinary activities	6	<b>(365,711)</b>	(577,851)
<b>Profit for the financial year</b>	17	<b>758,445</b>	1,376,860

All operations of the company are classed as continuing

The company has no recognised gains or losses other than the results for the year as set out above

## Balance sheet

	Note	2010 £	2009 £
<b>Fixed assets</b>			
Intangible assets	7	2,296,373	2,470,866
Tangible assets	8	80,448	179,533
Investments	9	927,658	927,658
		<u>3,304,479</u>	<u>3,578,057</u>
<b>Current assets</b>			
Stock and work in progress	10	844,753	1,405,312
Debtors	11	1,990,774	2,609,858
Cash at bank and in hand		1,358,703	195
		<u>4,194,230</u>	<u>4,015,365</u>
<b>Creditors: amounts falling due within one year</b>	12	<u>(3,682,033)</u>	<u>(4,235,191)</u>
<b>Net current assets/(liabilities)</b>		<u>512,197</u>	<u>(219,826)</u>
<b>Total assets less current liabilities</b>		<u>3,816,676</u>	<u>3,358,231</u>
<b>Creditors: amounts falling due after one year</b>	13	<u>(600,000)</u>	<u>(900,000)</u>
		<u>3,216,676</u>	<u>2,458,231</u>
<b>Capital and reserves</b>			
Called-up equity share capital	16	1	1
Profit and loss account	17	3,216,675	2,458,230
<b>Shareholders' funds</b>	18	<u>3,216,676</u>	<u>2,458,231</u>

These financial statements were approved by the directors on 15 September 2010 and are signed on their behalf by



RF Flynn  
Director

## Notes to the financial statements

### **1 Analysis of turnover**

#### **By geographical market**

	2010 £	%	2009 £	%
UK	4,760,928	72	7,173,470	87
Rest of world	1,836,316	28	1,036,556	13
	<u>6,597,244</u>	<u>100</u>	<u>8,210,026</u>	<u>100</u>

#### **By division**

	2010 £	2009 £
AS Fire & Rescue Equipment	3,397,183	4,870,144
Collins Youldon	3,200,061	3,339,882
	<u>6,597,244</u>	<u>8,210,026</u>

### **2 Profit on ordinary activities before taxation**

Profit on ordinary activities before taxation is stated after charging/(crediting)

	2010 £	2009 £
Amortisation of goodwill	174,493	158,374
Depreciation of tangible fixed assets	102,754	110,919
Profit on foreign exchange	(22,131)	(25,597)
Profit on sale of assets	-	(2,576)
	<u>-</u>	<u>(2,576)</u>

All audit fees were borne by the parent company for the year ended 31 March 2010

**3 Net interest payable**

	2010	2009
	£	£
Bank loan and overdraft interest	(76,875)	(144,568)
Interest received	-	1,601
	<u>(76,875)</u>	<u>(142,967)</u>

**4 Remuneration of directors**

During the year no director (2009 no director) participated in the defined contribution pension scheme  
 Directors' remuneration is paid by the company's ultimate parent company AssetCo plc

**5 Staff numbers and costs**

The average number of employees of the company (including Executive and Non-Executive Directors) during the year analysed by category were as follows

	2010	2009
	No	No
Manufacturing	56	39
Sales and marketing	2	2
Administration	14	20
	<u>72</u>	<u>61</u>

The aggregate payroll costs of these employees were as follows

	2010	2009
	£	£
Wages and salaries	1,545,153	1,859,550
Social security costs	153,617	212,767
Pension costs	26,043	83,631
	<u>1,724,813</u>	<u>2,155,948</u>

**6 Tax on profit on ordinary activities**

	2010 £	2009 £
<b>Current tax</b>		
Corporation tax based on the results for the period	371,260	603,003
<b>Deferred tax:</b>		
Net origination and reversal of timing differences	(5,549)	(25,152)
Tax on profit on ordinary activities	<u>365,711</u>	<u>577,851</u>

The tax assessed for the year is higher than the standard rate of corporation tax in the UK of 28% (2009 28%) The differences are explained as follows

	2010 £	2009 £
Profit on ordinary activities before tax	<u>1,124,156</u>	<u>1,954,711</u>
Profit on ordinary activities multiplied by the standard rate of corporation tax in the UK of 28% (2009 28%)	314,764	547,319
<i>Effect of</i>		
Expenses not deductible for tax purposes	41,032	41,140
Capital allowances for the period in excess of depreciation	15,464	14,544
Group relief	-	(603,003)
Amounts paid for group relief	-	603,003
Current tax charge for the period	<u>371,260</u>	<u>603,003</u>

**7 Intangible fixed assets**

	<b>Purchased goodwill £</b>
<b>Cost</b>	
At 1 April 2009 and 31 March 2010	<u>3,278,193</u>
<b>Amortisation</b>	
At 1 April 2009	807,327
Charge for the year	<u>174,493</u>
<b>At 31 March 2010</b>	<u>981,820</u>
<b>Net book value</b>	
At 31 March 2010	<u>2,296,373</u>
At 31 March 2009	<u>2,470,866</u>

**8 Tangible fixed assets**

	<b>Computer equipment £</b>	<b>Office equipment £</b>	<b>Plant &amp; equipment £</b>	<b>Vehicles £</b>	<b>Total £</b>
<b>Cost</b>					
At 1 April 2009	110,514	72,207	520,416	54,389	757,526
Additions	-	-	4,144	-	4,144
Disposals	-	(8,809)	-	-	(8,809)
<b>At 31 March 2010</b>	<u>110,514</u>	<u>63,398</u>	<u>524,560</u>	<u>54,389</u>	<u>752,861</u>
<b>Depreciation</b>					
At 1 April 2009	90,246	67,115	371,313	49,319	577,993
Charge for year	12,458	4,037	82,116	4,143	102,754
Eliminated on disposal	-	(8,334)	-	-	(8,334)
<b>At 31 March 2010</b>	<u>102,704</u>	<u>62,818</u>	<u>453,429</u>	<u>53,462</u>	<u>672,413</u>
<b>Net book value</b>					
At 31 March 2010	<u>7,810</u>	<u>580</u>	<u>71,131</u>	<u>927</u>	<u>80,448</u>
At 31 March 2009	<u>20,268</u>	<u>5,092</u>	<u>149,103</u>	<u>5,070</u>	<u>179,533</u>

## **9 Investments**

<b>Cost and Net Book Value</b>	<b>£</b>
At 1 April 2009 and 31 March 2010	<u><b>927,658</b></u>

As at the balance sheet date the company held directly or indirectly the following investments in subsidiary undertakings

<b>Name of company</b>	<b>Holding</b>	<b>Proportion of voting rights held</b>	<b>Nature of Business</b>
Speed 5019 Limited	Ordinary shares	100%	Dormant
Fire Guns Ltd *	Ordinary shares	100%	Dormant
Asfare No 1 Ltd *	Ordinary shares	100%	Dormant
Sacol Group 1990 Ltd *	Ordinary shares	100%	Dormant
AS America Inc **	Common stock	100%	Royalty payments from shutter sales
AS Security BV***	Ordinary shares	100%	Sales

\* Held by a subsidiary

\*\* Incorporated in USA - This entity was non-trading for the year ended 31 March 2010

\*\*\* Incorporated in Netherlands

The aggregate capital and reserves and the profit for the period for the subsidiaries are

	<b>Share capital and Reserves</b>	<b>Profit/(loss) for period</b>
	<b>£</b>	<b>£</b>
Speed 5019 Limited	903,584	-
Fire Guns Ltd *	1	-
Asfare No 1 Ltd *	1,607,834	-
Sacol Group 1990 Ltd *	329,291	-
AS America Inc **	(206,865)	-
AS Security BV***	(11,620)	(9,915)

The carrying value of investments is reviewed annually by the directors for potential impairment. The carrying value of the investments is in the opinion of the directors, fairly stated at 31 March 2010.

## **10 Stock and work in progress**

	<b>2010</b>	<b>2009</b>
	<b>£</b>	<b>£</b>
Raw materials and finished goods	<u><b>844,753</b></u>	<u><b>1,405,312</b></u>

**11 Debtors**

	2010 £	2009 £
Trade debtors	923,147	1,411,869
Amounts owed by subsidiary undertakings	1,028,077	1,157,807
Other debtors	-	7,202
Deferred tax asset (note 15)	30,701	25,152
Prepayments and accrued income	8,849	7,828
	<u>1,990,774</u>	<u>2,609,858</u>

**12 Creditors: amounts falling due within one year**

	2010 £	2009 £
Bank loans and overdraft	1,199,075	562,829
Trade creditors	306,163	1,004,197
Corporation tax	371,260	-
Amounts due to group undertakings	1,607,835	2,210,837
Social security and other taxes	131,144	354,746
Other creditors	7,693	9,843
Accruals	58,863	92,739
	<u>3,682,033</u>	<u>4,235,191</u>

**13 Creditors: amounts falling due after more than one year**

	2010 £	2009 £
Bank loans	<u>600,000</u>	<u>900,000</u>



#### **14 Bank loans**

Creditors include bank loans and overdrafts which are due for repayment as follows

	2010 £	2009 £
Amounts repayable		
In one year	1,199,075	562,829
In more than one year but not more than two years	300,000	300,000
In more than two years but not more than five years	300,000	600,000
	<u>1,799,075</u>	<u>1,462,829</u>

The bank loan is secured on the assets of the company and its subsidiary undertakings Interest is charged on the loan at 1.60% above LIBOR

#### **15 Provision for liabilities and charges**

Deferred tax asset

	2010 £	2009 £
At beginning of period	25,152	-
Credit for the period	5,549	25,152
Net deferred tax asset (included in debtors, note 11)	<u>30,701</u>	<u>25,152</u>

	2010 £	2009 £
The deferred tax asset comprises		
Accelerated capital allowances	<u>30,701</u>	<u>25,152</u>

Other provision

	2010 £	2009 £
As at 1 April	-	532,085
Additions	-	-
Utilised in year	-	(532,085)
As at 31 March	<u>-</u>	<u>-</u>

## **16 Share capital**

Authorised

5,000 Ordinary shares of £1 each		<u>5,000</u>	<u>5,000</u>
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Allotted, called up and fully paid

	2010		2009	
	No	£	No	£
Ordinary shares of £1 each	<u>1</u>	<u>1</u>	<u>1</u>	<u>1</u>

## **17 Profit and loss account**

	2010	2009
	£	£
Balance brought forward	2,458,230	1,081,370
Profit for the financial year	<u>758,445</u>	<u>1,376,860</u>
Balance carried forward	<u>3,216,675</u>	<u>2,458,230</u>

## **18 Reconciliation of movements in shareholders' funds**

	2010	2009
	£	£
Profit for the financial year	758,445	1,376,860
Opening shareholders' funds	<u>2,458,231</u>	<u>1,081,371</u>
Closing shareholders' funds	<u>3,216,676</u>	<u>2,458,231</u>

## **19 Related party transactions**

The company has been under the direct control of AssetCo plc since 30 March 2007

The company has taken advantage of the exemption under paragraph 3c of FRS 8 'Related Party Disclosures' from disclosing transactions with other companies within the group headed by AssetCo plc

## **20 Operating lease commitments**

At 31 March 2010 and 31 March 2009 the company had no annual commitments under non-cancellable operating leases

**21 Ultimate parent company**

The ultimate and immediate parent company is AssetCo plc, a company listed on the AIM and incorporated in England and Wales

The largest and smallest group of undertakings for which group accounts have been drawn up is that headed by AssetCo plc

**22 Contingent liabilities**

There is a contingent liability in respect of bank borrowings of group companies which have been secured by inter company cross guarantees and applies to AssetCo Engineering Limited, Todd Research Limited, Supply 999 Limited, Papworth Specialist Vehicles Limited, AssetCo Fire and Rescue Limited, AssetCo Resource Limited, AssetCo Managed Services Limited, AssetCo Municipal Limited, AssetCo London Limited, AssetCo Lincoln Limited and AssetCo Specialist Vehicles Limited

**23 Capital commitments**

The company had no outstanding capital commitments at 31 March 2010 and 31 March 2009

**24 Pension scheme**

AssetCo plc operates a defined contribution pension scheme. The assets of the scheme are held separately to those of the company. The pension cost charge for the year represents contributions payable by the company amounting to £26,043 (2009 £83,631)