
Q.F.S. SCAFFOLDING LIMITED

ANNUAL REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

Q.F.S. SCAFFOLDING LIMITED

COMPANY INFORMATION

Directors	K J Clifford P A Reade
Company secretary	K Baker
Registered number	04826578
Registered office	Westminster House Denton Wharf Mark Lane Gravesend Kent DA12 2PL
Independent auditors	White Hart Associates (London) Limited Chartered Accountants and Statutory Auditors 2nd Floor, Nucleus House 2 Lower Mortlake Road Richmond TW9 2JA

Q.F.S. SCAFFOLDING LIMITED

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**STRATEGIC REPORT
FOR THE YEAR ENDED 31 DECEMBER 2020**

Introduction

The directors present their strategic report for the year ended 31 December 2020.

Business review

The results of the Company show a loss before tax for the year of £1,401,122 (2019 - profit of £1,002,748). Statutory turnover was £6,572,312 (2019 - £14,832,702) with a gross profit achieved of £1,593,773 (2019 - £6,118,433). Cash expended by operating activities was £1,690,405 (2019 - cash generated amount of £1,392,001).

Development and performance

Trading conditions remained competitive throughout the year. Levels of turnover reduced as uncertainty surrounding Brexit and the Covid-19 pandemic continued. However, the directors do not see this as an issue for long term trading, nor for the going concern of the business. At the date of signing these accounts, there has been a marked improvement in confidence within the construction industry as supply chains return to a level of normality, travel restrictions are easing generally, and the vaccine programme continues its successful roll-out.

Principal risks and uncertainties

The most significant risk and uncertainty facing the business continues to be the general economic climate and any new erosion of market confidence as we emerge from the initial impact of both Brexit and the Covid-19 pandemic.

Commercial relationships

The managerial team continues to meet regularly with the Company's clients on both commercial and operational levels, building relationships, and developing leads and future business opportunities. These regular meetings also assist with monitoring limits and reducing the risk of bad debts.

Credit risk

Regular credit checks are carried out on existing customers, and no new accounts are accepted until and unless a full credit check is undertaken.

Financial risk management

Risks which may arise ordinarily through the course of the day to day activities are monitored and addressed through Company policies, introduced by the board and implemented by the management team.

Liquidity risk

The parent company and the group continue to support the business, ensuring sufficient funds for operational expenditure and future expansion remain available.

Contractual risk

The Company's involvement in one project has led to the need to adjudicate and seek clarifications and judgments on contractual law. This is the first time the directors and management team have been involved in adjudications, and while the decisions have been in the Company's favour, the directors recognise that this process is a rough justice approach to dispute resolution and to be avoided whenever possible.

Q.F.S. SCAFFOLDING LIMITED

STRATEGIC REPORT (CONTINUED)
FOR THE YEAR ENDED 31 DECEMBER 2020

This report was approved by the board on 22 December 2021 and signed on its behalf.

P A Reade
Director

**DIRECTORS' REPORT
FOR THE YEAR ENDED 31 DECEMBER 2020**

The directors present their report and the financial statements for the year ended 31 December 2020.

Directors' responsibilities statement

The directors are responsible for preparing the Strategic Report, the Directors' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'. Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period.

In preparing these financial statements, the directors are required to:

- select suitable accounting policies for the Company's financial statements and then apply them consistently;
- make judgments and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The directors are also responsible for the maintenance and integrity of the corporate and financial information included on the Company's website.

Principal activity

The Company's principal activity during the year continued to be that of providing scaffolding services to developers and large building companies.

Results and dividends

The loss for the year, after taxation, amounted to £1,152,588 (2019 - profit £903,502).

Directors

The directors who served during the year were:

K J Clifford
P A Reade

Future developments

The Company will continue to target new work from new sources, whilst maintaining its current strong relationships with its existing customer base.

Q.F.S. SCAFFOLDING LIMITED

**DIRECTORS' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 DECEMBER 2020**

Disclosure of information to auditors

Each of the persons who are directors at the time when this Directors' Report is approved has confirmed that:

- so far as the director is aware, there is no relevant audit information of which the Company's auditors are unaware, and
- the director has taken all the steps that ought to have been taken as a director in order to be aware of any relevant audit information and to establish that the Company's auditors are aware of that information.

Post balance sheet events

There have been no significant events affecting the Company since the year-end, except for the continuing effects of the Covid-19 pandemic, which continues to have a significant impact on the Company and the industry in which it operates, as outlined in note 2.2.

Auditors

The auditors, White Hart Associates (London) Limited, will be proposed for reappointment in accordance with section 485 of the Companies Act 2006.

This report was approved by the board on 22 December 2021 and signed on its behalf.

P A Reade
Director

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF Q.F.S. SCAFFOLDING LIMITED

Opinion

We have audited the financial statements of Q.F.S. Scaffolding Limited (the 'Company') for the year ended 31 December 2020, which comprise the Income Statement, the Statement of Comprehensive Income, the Statement of Financial Position, the Statement of Cash Flows, the Statement of Changes in Equity and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the Company's affairs as at 31 December 2020 and of its loss for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the Company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

The impact of uncertainties due to the Covid-19 pandemic on our audit

Uncertainties related to the effects of the Covid-19 pandemic are relevant to understanding our audit of the financial statements. All audits assess and challenge the reasonableness of estimates made by the directors, such as the recoverability of investments, intangible assets and related disclosures and the appropriateness of the going concern basis of preparation of the financial statements. All of these depend on assessments of the future economic environment and the Company's future prospects and performance.

The Covid-19 pandemic has had an unprecedented impact upon the worldwide economy, and the Company has experienced restrictions on its normal operations as a result. At the date of this report, the full range of possible effects upon the Company cannot be estimated or assessed due to the current levels of uncertainty around government and consumer responses to what might happen.

The accelerated vaccine rollout has led to an improvement in the assessment of the uncertainty in that it should accelerate the ability for businesses to trade comparatively normally again. Whilst a positive aspect, it still does not remove the ongoing uncertainty of the measures that will be taken by various governments to contain the virus and the final economic effects.

We applied a standardised firm-wide approach in response to these uncertainties when assessing the Company's future prospects and performance. However, no audit should be expected to predict the unknowable factors or all possible future implications for a group or company and this is particularly the case in relation to the Covid-19 pandemic.

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF Q.F.S. SCAFFOLDING LIMITED (CONTINUED)

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

Other information

The directors are responsible for the other information. The other information comprises the information included in the Annual Report, other than the financial statements and our Auditors' Report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Strategic Report and the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic Report and the Directors' Report have been prepared in accordance with applicable legal requirements.

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF Q.F.S. SCAFFOLDING LIMITED (CONTINUED)

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the Company and its environment obtained in the course of the audit, we have not identified material misstatements in the Strategic Report or the Directors' Report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of directors

As explained more fully in the Directors' Responsibilities Statement set out on page 3, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF Q.F.S. SCAFFOLDING LIMITED (CONTINUED)

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditors' Report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

- We exercise professional judgment and maintain professional skepticism throughout the audit;
- We identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the deliberate override of internal control;
- We obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of internal control;
- We evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made;
- We assess the risk of management override of controls, including testing journal entries and other adjustments for appropriateness, and evaluating the business rationale of significant transactions outside the normal course of business;
- We request and review the minutes of management meetings, and assess any matters identified not already provided for or disclosed that may materially impact the financial statements;
- We conclude on the appropriateness of the director's use of the going concern basis of accounting and, based on the evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the entity to cease to continue as a going concern.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our Auditors' Report.

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF Q.F.S. SCAFFOLDING LIMITED (CONTINUED)

Use of our report

This report is made solely to the Company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Company's members those matters we are required to state to them in an Auditors' Report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's members, as a body, for our audit work, for this report, or for the opinions we have formed.

M S Caldicott ACA FCCA CTA (Senior Statutory Auditor)

for and on behalf of

White Hart Associates (London) Limited

Chartered Accountants and Statutory Auditors

2nd Floor, Nucleus House

2 Lower Mortlake Road

Richmond

TW9 2JA

22 December 2021

Q.F.S. SCAFFOLDING LIMITED

**INCOME STATEMENT
FOR THE YEAR ENDED 31 DECEMBER 2020**

	Note	2020 £	2019 £
Turnover	4	6,572,312	14,832,702
Cost of sales		(4,978,539)	(8,714,269)
Gross profit		1,593,773	6,118,433
Administrative expenses		(3,452,576)	(5,037,864)
Other operating income	5	579,991	-
Operating (loss)/profit	6	(1,278,812)	1,080,569
Interest receivable and similar income	10	414	131
Interest payable and similar expenses	11	(122,724)	(77,952)
(Loss)/profit before tax		(1,401,122)	1,002,748
Tax on (loss)/profit	12	248,534	(99,246)
(Loss)/profit for the financial year		(1,152,588)	903,502

The notes on pages 17 to 32 form part of these financial statements.

Q.F.S. SCAFFOLDING LIMITED

STATEMENT OF COMPREHENSIVE INCOME
FOR THE YEAR ENDED 31 DECEMBER 2020

	Note	2020 £	2019 £
(Loss)/profit for the financial year		(1,152,588)	903,502
Other comprehensive income			
Other comprehensive income		(12,533)	70,955
Other comprehensive income for the year		(12,533)	70,955
Total comprehensive income for the year		<u>(1,165,121)</u>	<u>974,457</u>

The notes on pages 17 to 32 form part of these financial statements.

Q.F.S. SCAFFOLDING LIMITED
REGISTERED NUMBER: 04826578

STATEMENT OF FINANCIAL POSITION
AS AT 31 DECEMBER 2020

	Note	2020 £	2019 £
Fixed assets			
Tangible assets	13	4,404,073	5,011,590
		<u>4,404,073</u>	<u>5,011,590</u>
Current assets			
Debtors: amounts falling due within one year	14	4,480,864	3,960,002
Cash at bank and in hand	15	51,427	566,641
		<u>4,532,291</u>	<u>4,526,643</u>
Creditors: amounts falling due within one year	16	(1,725,815)	(2,152,389)
Net current assets		<u>2,806,476</u>	<u>2,374,254</u>
Total assets less current liabilities		<u>7,210,549</u>	<u>7,385,844</u>
Creditors: amounts falling due after more than one year	17	(2,265,684)	(1,074,402)
Provisions for liabilities			
Deferred tax	19	(297,804)	(499,260)
		<u>(297,804)</u>	<u>(499,260)</u>
Net assets		<u><u>4,647,061</u></u>	<u><u>5,812,182</u></u>
Capital and reserves			
Called up share capital	20	1,000,000	1,000,000
Other reserves	21	102,930	115,463
Profit and loss account	21	3,544,131	4,696,719
		<u><u>4,647,061</u></u>	<u><u>5,812,182</u></u>

The financial statements were approved and authorised for issue by the board and were signed on its behalf on 22 December 2021.

P A Reade
Director

The notes on pages 17 to 32 form part of these financial statements.

Q.F.S. SCAFFOLDING LIMITED

**STATEMENT OF CHANGES IN EQUITY
FOR THE YEAR ENDED 31 DECEMBER 2020**

	Called up share capital £	Capital contribution reserve £	Profit and loss account £	Total equity £
At 1 January 2020	1,000,000	115,463	4,696,719	5,812,182
Comprehensive income for the year				
Loss for the year	-	-	(1,152,588)	(1,152,588)
Capital contribution movement on intercompany loan	-	(12,533)	-	(12,533)
Other comprehensive income for the year	-	(12,533)	-	(12,533)
Total comprehensive income for the year	-	(12,533)	(1,152,588)	(1,165,121)
At 31 December 2020	1,000,000	102,930	3,544,131	4,647,061

The notes on pages 17 to 32 form part of these financial statements.

Q.F.S. SCAFFOLDING LIMITED

**STATEMENT OF CHANGES IN EQUITY
FOR THE YEAR ENDED 31 DECEMBER 2019**

	Called up share capital £	Capital contribution reserve £	Profit and loss account £	Total equity £
At 1 January 2019	1,000,000	44,508	3,793,217	4,837,725
Comprehensive income for the year				
Profit for the year	-	-	903,502	903,502
Capital contribution movement on intercompany loan	-	70,955	-	70,955
Other comprehensive income for the year	-	70,955	-	70,955
Total comprehensive income for the year	-	70,955	903,502	974,457
At 31 December 2019	1,000,000	115,463	4,696,719	5,812,182

The notes on pages 17 to 32 form part of these financial statements.

Q.F.S. SCAFFOLDING LIMITED

STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 31 DECEMBER 2020

	2020 £	2019 £
Cash flows from operating activities		
(Loss)/profit for the financial year	(1,152,588)	903,502
Adjustments for:		
Depreciation of tangible assets	615,463	664,517
Loss on disposal of tangible assets	(5,376)	(12,009)
Interest paid	122,724	77,952
Interest received	(414)	(131)
Taxation charge	(248,534)	99,246
Increase in debtors	(538,138)	(816,315)
Increase in amounts owed by groups	(37,278)	(23,692)
Decrease in creditors	(417,305)	(330,931)
(Decrease)/increase in amounts owed to groups	(130,591)	739,735
Corporation tax received	101,632	90,127
Net cash generated from operating activities	(1,690,405)	1,392,001
Cash flows from investing activities		
Purchase of tangible fixed assets	(13,044)	(1,020,488)
Sale of tangible fixed assets	10,474	15,321
Interest received	414	131
HP interest paid	-	(34,881)
Net cash from investing activities	(2,156)	(1,039,917)

Q.F.S. SCAFFOLDING LIMITED

STATEMENT OF CASH FLOWS (CONTINUED)
FOR THE YEAR ENDED 31 DECEMBER 2020

	2020 £	2019 £
Cash flows from financing activities		
New secured loans	1,800,000	-
Repayment of loans	(33,333)	(33,333)
Repayment of finance leases	(466,596)	(478,910)
Interest paid	(122,724)	(43,071)
Net cash used in financing activities	1,177,347	(555,314)
Net decrease in cash and cash equivalents	(515,214)	(203,230)
Cash and cash equivalents at beginning of year	566,641	769,871
Cash and cash equivalents at the end of year	51,427	566,641
Cash and cash equivalents at the end of year comprise:		
Cash at bank and in hand	51,427	566,641
	51,427	566,641

The notes on pages 17 to 32 form part of these financial statements.

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2020**

1. General information

Q.F.S. Scaffolding Limited is a private company limited by shares and incorporated in England under registered number 04826578. Its registered office and principal place of business is at Westminster House, Denton Wharf, Mark Lane, Gravesend, Kent, DA12 2PL.

2. Accounting policies

2.1 Basis of preparation of financial statements

The financial statements have been prepared under the historical cost convention unless otherwise specified within these accounting policies and in accordance with Financial Reporting Standard 102, the Financial Reporting Standard applicable in the UK and the Republic of Ireland and the Companies Act 2006.

The preparation of financial statements in compliance with FRS 102 requires the use of certain critical accounting estimates. It also requires management to exercise judgment in applying the Company's accounting policies (see note 3).

The following principal accounting policies have been applied:

2.2 Going concern

The financial statements have been prepared on a going concern basis, which assumes that the Company will have sufficient liquid funds to overcome the consequences of the Covid-19 outbreak and related restrictions on its operations.

At the outset of the pandemic, management took immediate steps to review the Company's financial position, downgrade its forecasts and initiate mitigation actions, particularly in respect of its cost base, in order to minimise the financial impact of the significant downturn in trading.

Given the uncertainty regarding the further development of the Covid-19 pandemic, management are continuing to closely monitor the situation to ensure that, at all times, the Company has access to liquidity sufficient for its trading requirements.

As a result of this, management believe the Company possesses current resources, and will be able to secure additional resources, if needed, to ensure business continuity for the foreseeable future. Management also believes that the Company and Group has sufficient equity to absorb the operating losses that are expected to result from the Covid-19 outbreak and related restrictions.

In making these assessments, management has taken into account all available state-support measures to support the general economy as well as the construction industry.

For this reason, and with the Company continuing to receive the full support of the Group, the directors continue to adopt the going concern basis in the financial statements.

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2020

2. Accounting policies (continued)

2.3 Foreign currency translation

Functional and presentation currency

The Company's functional and presentational currency is GBP.

Transactions and balances

Foreign currency transactions are translated into the functional currency using the spot exchange rates at the dates of the transactions.

At each period end foreign currency monetary items are translated using the closing rate. Non-monetary items measured at historical cost are translated using the exchange rate at the date of the transaction and non-monetary items measured at fair value are measured using the exchange rate when fair value was determined.

Foreign exchange gains and losses resulting from the settlement of transactions and from the translation at period-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in profit or loss except when deferred in other comprehensive income as qualifying cash flow hedges.

Foreign exchange gains and losses that relate to borrowings and cash and cash equivalents are presented in the Income Statement within 'finance income or costs'. All other foreign exchange gains and losses are presented in profit or loss within 'other operating income'.

2.4 Revenue

Turnover represents the fair value of consideration received or receivable, net of value added tax, rebates and discounts, of goods provided to customers and work carried out in respect of services provided to customers.

Turnover arises from increases in valuations on contracts and is normally determined by external valuations. It is the gross value of work carried out for the period to the balance sheet date (including retentions) but excludes claims until they are actually certified.

2.5 Government grants

Grants are accounted for under the accruals model as permitted by FRS 102. Grants relating to expenditure on tangible fixed assets are credited to profit or loss at the same rate as the depreciation on the assets to which the grant relates. The deferred element of grants is included in creditors as deferred income.

Grants of a revenue nature are recognised in the Income Statement in the same period as the related expenditure.

2.6 Interest income

Interest income is recognised in profit or loss using the effective interest method.

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2020

2. Accounting policies (continued)

2.7 Finance costs

Finance costs are charged to profit or loss over the term of the debt using the effective interest method so that the amount charged is at a constant rate on the carrying amount. Issue costs are initially recognised as a reduction in the proceeds of the associated capital instrument.

2.8 Borrowing costs

All borrowing costs are recognised in profit or loss in the year in which they are incurred.

2.9 Pensions

Defined contribution pension plan

The Company operates a defined contribution plan for its employees. A defined contribution plan is a pension plan under which the Company pays fixed contributions into a separate entity. Once the contributions have been paid the Company has no further payment obligations.

The contributions are recognised as an expense in profit or loss when they fall due. Amounts not paid are shown in accruals as a liability in the Statement of Financial Position. The assets of the plan are held separately from the Company in independently administered funds.

2.10 Current and deferred taxation

The tax expense for the year comprises current and deferred tax. Tax is recognised in profit or loss except that a charge attributable to an item of income and expense recognised as other comprehensive income or to an item recognised directly in equity is also recognised in other comprehensive income or directly in equity respectively.

The current income tax charge is calculated on the basis of tax rates and laws that have been enacted or substantively enacted by the reporting date in the countries where the Company operates and generates income.

Deferred tax balances are recognised in respect of all timing differences that have originated but not reversed by the Statement of Financial Position date, except that:

- The recognition of deferred tax assets is limited to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits; and
- Any deferred tax balances are reversed if and when all conditions for retaining associated tax allowances have been met.

Deferred tax balances are not recognised in respect of permanent differences except in respect of business combinations, when deferred tax is recognised on the differences between the fair values of assets acquired and the future tax deductions available for them and the differences between the fair values of liabilities acquired and the amount that will be assessed for tax. Deferred tax is determined using tax rates and laws that have been enacted or substantively enacted by the reporting date.

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2020

2. Accounting policies (continued)

2.11 Tangible fixed assets

Tangible fixed assets under the cost model are stated at historical cost less accumulated depreciation and any accumulated impairment losses. Historical cost includes expenditure that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

Depreciation is charged so as to allocate the cost of assets less their residual value over their estimated useful lives, using the straight-line method.

Depreciation is provided on the following basis:

Yard improvements	- over 20 years
Plant and machinery	- over 1, 2, 3, 4, 5, 10 or 15 years
Office equipment	- over 3 years

The assets' residual values, useful lives and depreciation methods are reviewed, and adjusted prospectively if appropriate, or if there is an indication of a significant change since the last reporting date.

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised in profit or loss.

2.12 Debtors

Short term debtors are measured at transaction price, less any impairment. Loans receivable are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method, less any impairment.

2.13 Cash and cash equivalents

Cash is represented by cash in hand and deposits with financial institutions repayable without penalty on notice of not more than 24 hours. Cash equivalents are highly liquid investments that mature in no more than three months from the date of acquisition and that are readily convertible to known amounts of cash with insignificant risk of change in value.

In the Statement of Cash Flows, cash and cash equivalents are shown net of bank overdrafts that are repayable on demand and form an integral part of the Company's cash management.

2.14 Creditors

Short term creditors are measured at the transaction price. Other financial liabilities, including bank loans, are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method.

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2020

2. Accounting policies (continued)

2.15 Provisions for liabilities

Provisions are made where an event has taken place that gives the Company a legal or constructive obligation that probably requires settlement by a transfer of economic benefit, and a reliable estimate can be made of the amount of the obligation.

Provisions are charged as an expense to profit or loss in the year that the Company becomes aware of the obligation, and are measured at the best estimate at the Statement of Financial Position date of the expenditure required to settle the obligation, taking into account relevant risks and uncertainties.

When payments are eventually made, they are charged to the provision carried in the Statement of Financial Position.

2.16 Financial instruments

The Company only enters into basic financial instrument transactions that result in the recognition of financial assets and liabilities like trade and other debtors and creditors, loans from banks and other third parties, loans to related parties and investments in ordinary shares.

Debt instruments (other than those wholly repayable or receivable within one year), including loans and other accounts receivable and payable, are initially measured at present value of the future cash flows and subsequently at amortised cost using the effective interest method. Debt instruments that are payable or receivable within one year, typically trade debtors and creditors, are measured, initially and subsequently, at the undiscounted amount of the cash or other consideration expected to be paid or received. However, if the arrangements of a short-term instrument constitute a financing transaction, like the payment of a trade debt deferred beyond normal business terms or in case of an out-right short-term loan that is not at market rate, the financial asset or liability is measured, initially at the present value of future cash flows discounted at a market rate of interest for a similar debt instrument and subsequently at amortised cost, unless it qualifies as a loan from a director in the case of a small company, or a public benefit entity concessionary loan.

Financial assets that are measured at cost and amortised cost are assessed at the end of each reporting period for objective evidence of impairment. If objective evidence of impairment is found, an impairment loss is recognised in the Income Statement.

For financial assets measured at amortised cost, the impairment loss is measured as the difference between an asset's carrying amount and the present value of estimated cash flows discounted at the asset's original effective interest rate. If a financial asset has a variable interest rate, the discount rate for measuring any impairment loss is the current effective interest rate determined under the contract.

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2020**

3. Judgments in applying accounting policies and key sources of estimation uncertainty

In the application of the company's accounting policies, the directors are required to make judgments, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimates is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

4. Turnover

An analysis of turnover by class of business is as follows:

	2020 £	2019 £
Services rendered	6,572,312	14,832,702
	<u>6,572,312</u>	<u>14,832,702</u>

Analysis of turnover by country of destination:

	2020 £	2019 £
United Kingdom	6,572,312	14,832,702
	<u>6,572,312</u>	<u>14,832,702</u>

5. Other operating income

	2020 £	2019 £
Other operating income	15,000	-
Government grants receivable	564,991	-
	<u>579,991</u>	<u>-</u>

Included within government grants receivable above are furlough grants received from the government backed Coronavirus Job Retention Scheme (CJRS) to cover staff salaries amounting to £537,061. Also included is the sum of £27,930 in respect of the Business Interruption Payment (BIP) received to cover the interest arising in the period on the loan taken out under the Coronavirus Business Interruption Loan Scheme (CBILS).

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2020

6. Operating (loss)/profit

The operating (loss)/profit is stated after charging:

	2020	2019
	£	£
Exchange differences	<u>(31,049)</u>	<u>-</u>

7. Auditors' remuneration

	2020	2019
	£	£
Fees payable to the Company's auditor and its associates for the audit of the Company's annual financial statements	<u>18,750</u>	<u>18,300</u>

Fees payable to the Company's auditor and its associates in respect of:

Audit-related assurance services	18,400	17,950
Taxation compliance services	350	350
	<u>18,750</u>	<u>18,300</u>

Q.F.S. SCAFFOLDING LIMITED

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2020**

8. Employees

Staff costs, including directors' remuneration, were as follows:

	2020 £	2019 £
Wages and salaries	5,024,476	7,772,867
Social security costs	537,969	734,015
Cost of defined contribution scheme	211,949	190,752
	<u>5,774,394</u>	<u>8,697,634</u>

The average monthly number of employees, including the directors, during the year was as follows:

	2020 No.	2019 No.
Administration	25	24
Distribution and installation	89	113
	<u>114</u>	<u>137</u>

9. Directors' emoluments

	2020 £	2019 £
Directors' emoluments	85,000	81,000
Company contributions to defined contribution pension schemes	50,624	54,868
	<u>135,624</u>	<u>135,868</u>

During the year retirement benefits were accruing to 1 director (2019 - 1) in respect of defined contribution pension schemes.

10. Interest receivable

	2020 £	2019 £
Other interest receivable	414	131
	<u>414</u>	<u>131</u>

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2020

11. Interest payable and similar expenses

	2020 £	2019 £
Bank interest payable	30,436	2,506
Other loan interest payable	92,288	40,565
Finance leases and hire purchase contracts	-	34,881
	<u>122,724</u>	<u>77,952</u>

12. Taxation

	2020 £	2019 £
Corporation tax		
Current tax on profits for the year	(47,078)	(58,944)
	<u>(47,078)</u>	<u>(58,944)</u>
Total current tax	<u>(47,078)</u>	<u>(58,944)</u>
Deferred tax		
Origination and reversal of timing differences	(201,456)	158,190
Total deferred tax	<u>(201,456)</u>	<u>158,190</u>
Taxation on (loss)/profit on ordinary activities	<u>(248,534)</u>	<u>99,246</u>

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2020**

12. Taxation (continued)**Factors affecting tax charge for the year**

The tax assessed for the year is lower than (2019 - *lower than*) the standard rate of corporation tax in the UK of 19% (2019 - 19%). The differences are explained below:

	2020 £	2019 £
(Loss)/profit on ordinary activities before tax	<u>(1,401,122)</u>	<u>1,002,748</u>
(Loss)/profit on ordinary activities multiplied by standard rate of corporation tax in the UK of 19% (2019 - 19%)	(266,213)	190,522
Effects of:		
Expenses not deductible for tax purposes, other than goodwill amortisation and impairment	5,736	17,337
Capital allowances for year in excess of depreciation	43,024	(151,294)
Adjustments to tax charge in respect of sale of fixed assets	(1,021)	(2,281)
Short term timing difference leading to a (decrease) / increase in taxation	(198,943)	158,190
Other timing differences leading to an decrease in taxation	-	(69)
Adjustment in research and development tax credit leading to a decrease in the tax charge	(612)	(113,159)
Unrelieved tax losses carried forward	169,495	-
Total tax charge for the year	<u><u>(248,534)</u></u>	<u><u>99,246</u></u>

Factors that may affect future tax charges

A change to the main UK corporation tax rate, announced in the Budget on 3 March 2021, was substantively enacted on 24 May 2021, whereby the tax rate applicable for years starting from 1 April 2023 increased to 25% from current tax rate of 19%. The deferred tax asset at year end has been calculated based on the rate of 19%.

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2020**

13. Tangible fixed assets

	Yard improvements £	Plant and machinery £	Total £
Cost or valuation			
At 1 January 2020	475,439	8,277,612	8,753,051
Additions	-	13,044	13,044
Disposals	-	(61,155)	(61,155)
	<u>475,439</u>	<u>8,229,501</u>	<u>8,704,940</u>
At 31 December 2020	475,439	8,229,501	8,704,940
Depreciation			
At 1 January 2020	159,378	3,582,083	3,741,461
Charge for the year on owned assets	24,283	591,180	615,463
Disposals	-	(56,057)	(56,057)
	<u>183,661</u>	<u>4,117,206</u>	<u>4,300,867</u>
At 31 December 2020	183,661	4,117,206	4,300,867
Net book value			
At 31 December 2020	<u>291,778</u>	<u>4,112,295</u>	<u>4,404,073</u>
At 31 December 2019	<u>316,061</u>	<u>4,695,529</u>	<u>5,011,590</u>

The net book value of land and buildings may be further analysed as follows:

	2020 £	2019 £
Freehold	291,778	316,061
	<u>291,778</u>	<u>316,061</u>

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2020

14. Debtors

	2020 £	2019 £
Trade debtors	4,207,878	3,686,580
Amounts owed by group undertakings	123,106	85,828
Other debtors	83,093	113,417
Prepayments and accrued income	66,787	74,177
	<u>4,480,864</u>	<u>3,960,002</u>

15. Cash and cash equivalents

	2020 £	2019 £
Cash at bank and in hand	51,427	566,641
	<u>51,427</u>	<u>566,641</u>

16. Creditors: Amounts falling due within one year

	2020 £	2019 £
Bank loans	218,414	35,919
Trade creditors	576,537	1,122,031
Amounts owed to group undertakings	294,551	330,385
Other taxation and social security	570,633	557,088
Other creditors	42,284	58,891
Accruals and deferred income	23,396	48,075
	<u>1,725,815</u>	<u>2,152,389</u>

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2020**

17. Creditors: Amounts falling due after more than one year

	2020	2019
	£	£
Bank loans	1,590,000	5,828
Trade creditors	-	310,666
Amounts owed to group undertakings	675,684	757,908
	<u>2,265,684</u>	<u>1,074,402</u>

18. Loans

Analysis of the maturity of loans is given below:

	2020	2019
	£	£
Amounts falling due within one year		
Bank loans	218,414	35,919
	<u>218,414</u>	<u>35,919</u>
Amounts falling due 1-2 years		
Bank loans	360,000	5,828
	<u>360,000</u>	<u>5,828</u>
Amounts falling due 2-5 years		
Bank loans	1,080,000	-
	<u>1,080,000</u>	<u>-</u>
Amounts falling due after more than 5 years		
Bank loans	150,000	-
	<u>150,000</u>	<u>-</u>
	<u>1,808,414</u>	<u>41,747</u>

Bank loans include a loan from the Company's bankers Lloyds Bank Plc, amounting to £1,800,000 and drawn down in May 2020, supported by Coronavirus Business Interruption Loan Scheme (CBILS). The loan is for 6 years term with no capital repayments for the the first 12 months. There is also no interest payable for the first 12 months and an interest rate of 2.56% per annum charged over the base rate thereafter.

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2020**

19. Deferred taxation

	2020 £	2019 £
At beginning of year	(499,260)	(341,070)
Charged to profit or loss	201,456	(158,190)
At end of year	(297,804)	(499,260)

The provision for deferred taxation is made up as follows:

	2020 £	2019 £
Accelerated capital allowances	(461,870)	(499,260)
Tax losses carried forward	164,066	-
	(297,804)	(499,260)

20. Share capital

	2020 £	2019 £
Allotted, called up and fully paid		
1,000,000 (2019 - 1,000,000) Ordinary shares of £1.00 each	1,000,000	1,000,000

21. Reserves**Other reserves**

The capital contribution reserve is an equity account created to recognise the difference in the intercompany loan received from the immediate holding company, Westminster Gulf W.L.L., on its restatement at amortised cost as required under FRS 102. The actual terms of the loan are that it is repayable in equal annual instalments, at an interest rate of 4% per annum, by 31 December 2023 (previously 31 December 2022). It is considered however that an interest rate of 9.5% per annum more accurately represents a market rate of interest and the balance at each year-end has thus been restated to reflect this.

Profit and loss account

The profit and loss account represents the net distributable reserves of the company at the date of the statement of financial position.

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2020**

22. Pension commitments

The Company operates a defined contributions pension scheme. The assets of the scheme are held separately from those of the Company in an independently administered fund. The pension cost charge represents contributions payable by the Company to the fund and amounted to £211,949 (2019 - £190,752). Contributions totalling £3,142 (2019: £311) were payable to the fund at the reporting date.

23. Commitments under operating leases

At 31 December 2020 the Company had future minimum lease payments due under non-cancellable operating leases for each of the following periods:

	2020 £	2019 £
Not later than 1 year	202,549	267,273
Later than 1 year and not later than 5 years	301,839	316,784
Later than 5 years	199,466	242,986
	<u>703,854</u>	<u>827,043</u>

24. Finance lease commitments

The Company did not have any finance lease commitments existing at the reporting date in respect of contracts entered into but whose inception occurs after the reporting date.

25. Related party transactions

The Company has taken advantage of the exemption from disclosing transaction with the group companies on the basis that the company is a wholly owned member.

During the year, the company paid £34,000 in respect of consultancy services to LJ Enterprise (London) Ltd, a company in which a relative of one of the directors is a director and shareholder. The amount owed to LJ Enterprise (London) Ltd at 31 December 2020 was £Nil.

26. Mortgages and charges

A debenture created by the Company on 28 May 2021, for securing all monies due or to become due from the Company to Lloyds Bank Plc on any account whatsoever, was registered at Companies House on 28 May 2021.

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2020

27. Controlling party

The immediate holding company is Westminster Gulf W.L.L., a company registered in the Kingdom of Bahrain and located at P.O. Box 31238, Diraz, Bahrain.

The ultimate holding company is Mohammed Jalal and Sons Co. W.L.L., a company registered in the Kingdom of Bahrain. Copies of the consolidated accounts may be obtained from P.O. Box 113, Manama, Bahrain. In the opinion of the directors, there is no ultimate controlling party of the Westminster group.

This document was delivered using electronic communications and authenticated in accordance with the registrar's rules relating to electronic form, authentication and manner of delivery under section 1072 of the Companies Act 2006.