

Registered Number: 4774647

NSK Precision UK Limited
Annual report and financial statements
for the year ended 31 March 2018

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NSK Precision UK Limited

Annual report and financial statements

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NSK Precision UK Limited

Directors' report for the year ended 31 March 2018

The directors present their report, the Strategic report and the audited financial statements of the Company for the year ended 31 March 2018.

The following matters are reported upon in the Strategic Report: financial risk management, employee involvement, disabled employees and future developments

Principal activities

The principal activity of the company is the manufacture of linear products for sale through its parent company, NSK Europe Limited.

Directors and their interests

The Directors of the Company who were in office during the year and up to the date of signing the financial statements, unless otherwise indicated, were:

G. Frisby (resigned 1 September 2018)
T. Constantine (appointed 1 September 2018)
J. Ackermann (resigned 31 March 2018)
K. Ozaki (resigned 1 November 2017)
H. Shibamoto (resigned 28 April 2017)
I. Murata (appointed 28 April 2017)

Pension scheme

On 31 December 2016 the Company closed its defined benefit pension scheme to future benefit accrual. In January 2017 a deficit reducing contribution of €0.7 million was paid into the Scheme. Former members of the defined benefit scheme have been transferred to defined contribution plans. The curtailment gain arising on the closure of the scheme to future accrual was €0.1 million. To further reduce the liability of the defined benefit scheme the Company has introduced voluntary arrangements enabling former members to transfer their accrued benefits at an enhanced value to other providers or alternatively to take them in a more flexible manner (Note 14).

Trade payables

The company agrees payment terms with its suppliers when it enters into binding purchase contracts. The company seeks to abide by the payment terms agreed with suppliers whenever it is satisfied that the supplier has provided the goods or services in accordance with the agreed terms and conditions. The company seeks to treat all its suppliers fairly and has a standard which deals specifically with the payment of suppliers.

The company had 43 days purchases outstanding based on the average daily amount invoiced by suppliers during the accounting year ended 31 March 2018 (2017: 45).

Dividends

No dividend is recommended (2017: nil).

Charitable and political donations

During the year the Group made charitable donations of €nil (2017: €nil). There were no political donations in the year (2017: nil).

NSK Precision UK Limited

Directors' report for the year ended 31 March 2018 (continued)

Statement of disclosure of information to auditors

For each of the persons who were directors at the time this report was prepared, the following applies:

- So far as the directors are aware, there is no relevant audit information (i.e. information needed by the Company's auditors in connection with preparing their report) of which the Company's auditors are unaware; and
- The directors have taken all the steps that ought to have been taken as directors in order to make themselves aware of any relevant audit information and to establish that the Company's auditors are aware of that information.

Statement of directors responsibilities in respect of the financial statements

The directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulation.

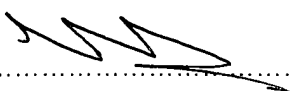
Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have prepared the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards, comprising FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland", and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing the financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- state whether applicable United Kingdom Accounting Standards, comprising FRS 102, have been followed, subject to any material departures disclosed and explained in the financial statements;
- make judgements and accounting estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006.

By order of the Board
Registered office:
Belmont Place
Belmont Road
Maidenhead
Berkshire
SL6 6TB, UK



T Constantine
Director
Date: 4 December 2018

NSK Precision UK Limited

Strategic report for the year ended 31 March 2018

Business review and future developments

The results of the Company show a gross loss of €86,000 (2017: gross profit €288,000) and a loss before taxation of €86,000 (2017: profit before taxation €316,000). These are considered the Company's key performance indicators.

In the year revenue increased by €747,000 but the gross profit deteriorated by €374,000. The Company operates at a typical margin of 1.5%-3.0%. The reduction in profitability was due to the below factors:

- In 2016/17 there was a Curtailment gain of €109,000 on the closure of the Pension Scheme (see note 14), there was no such gain in 2017/18.
- An increase of costs of €39,000 arising on the Enhanced Transfer Value offered to members of the Pension Scheme (Note 14). The total cost of this exercise was €94,000 (2017: €55,000).
- The underlying margin achieved being at the lower end of the range compared with the prior year.

For the next financial year the Company expects to return to profitability, generating a gross margin of 1.5%-3.0%. At the end of the year the company had net assets of €2,947,000 (2017: net assets of €2,959,000).

Key performance indicators ("KPI's")

Given the straightforward nature of the business, the Company's directors are of the opinion that analysis using KPI's (other than those presented above) is not necessary for an understanding of the development, performance or position of the business.

Strategy

The company is a manufacturing company which sells all of its output to another group company, NSK Europe Limited. The strategy for the company is to produce a high quality product at the lowest cost at the time the product is required for sale. This is achieved using the principles of total quality management.

Employee involvement

The company systematically provides employees with information on matters of concern to them, consulting them or their representatives regularly, so that their views can be taken into account when making decisions that are likely to affect their interests. Employee involvement in the company is encouraged, as achieving a common awareness on the part of all employees of the financial and economic factors affecting the company plays a major role in maintaining its performance. The company encourages the involvement of employees by means of continuous improvement teams and regular communication activities.

Disabled persons

The company is committed to employment policies, which follow best practice, based on equal opportunities for all employees, irrespective of sex, race, colour, disability or marital status. The company gives full and fair consideration to applications for employment for disabled persons, having regard to their particular aptitudes and abilities. Appropriate arrangements are made for the continued employment and training, career development and promotion of disabled persons employed by the company. If members of staff become disabled the company continues employment, either in the same or an alternative position, with appropriate retraining being given if necessary.

Research and development

Research and development is carried out within the group and its subsidiary undertakings. The Company receives an allocation of costs in relation to that activity and that cost is charged to the statement of comprehensive income.

NSK Precision UK Limited

Strategic report for the year ended 31 March 2018 (continued)

Environmental policy

The company has a well-established environmental policy, setting out its environmental objectives and commitment to progress towards environmental excellence. The emphasis is on continuous improvement of environmental performance, utilising Total Quality Management as the key methodological tool. The philosophy underpinning this approach is one of "cradle-to-grave" focus. This entails influencing suppliers and sub-contractors to adopt sound environmental management practices, working on an environmental partnership basis with our customers and taking account of environmental impacts throughout the total life-cycle of our product range.

Principal risks and uncertainties

The Company's operations expose it to a variety of risks. The key risks and the associated mitigating activity are set out below:

Area of potential risk	Potential impact	Mitigating activity
Europe falls back into recession.	Lower or negative growth in core markets.	<ul style="list-style-type: none"> Continued focus on cost reduction in the business. NSK Europe Limited (immediate parent) is targeting new markets particularly in the emerging markets of Central and Eastern Europe and the Middle East.
Brexit could have an impact on the free movement of goods in the EU.	Ability of the Group, its suppliers and customers to amend in a timely manner their systems or processes	<ul style="list-style-type: none"> NSK Europe Limited is developing strategies with its financial and legal advisers under alternative scenarios of the final form Brexit could take. At risk systems and processes have been identified. Remediation work has commenced. NSK Europe Limited is currently assuming there will be a no deal Brexit. Contingencies are being developed which include, but are not limited to, holding buffer levels of inventory on 30 March 2019.
Major failure at key production site.	Inability to satisfy demand and subsequent loss of sales and profitability.	<ul style="list-style-type: none"> Investment In plant and machinery and training in effective maintenance. Regular planned plant shutdowns (normally twice a year) with a full schedule of maintenance activity. Capability to source most key products from NSK Limited.
Non-compliance with laws and regulations.	Damage to our reputation. Potential fines and penalties.	<ul style="list-style-type: none"> NSK Europe Limited Operating Committee review of any incident. On-going training programme for employees. Group policies and guidance developed and available in local languages.

NSK Precision UK Limited

Strategic report for the year ended 31 March 2018 (continued)

Principal risks and uncertainties - continued

<i>Area of potential risk</i>	<i>Potential impact</i>	<i>Mitigating activity</i>
Aggressive competitor activity – discounting etc.	Loss of market share.	<ul style="list-style-type: none"> Working closely with our key customers particularly in the automotive sector. Continued investment in our products to improve quality and performance
Loss of key personnel.	Loss of critical experience and skills.	<ul style="list-style-type: none"> Long-term incentive plans for senior management. Remuneration packages reviewed annually. Succession planning in place in all critical functions.
Negative cash flow.	Short-term liquidity problems.	<ul style="list-style-type: none"> NSK Europe Limited has in place flexible short-term loan facilities which would be available to support NSK Precision UK Limited.
The pension deficit continues to grow.	Funding requirement increases.	<ul style="list-style-type: none"> The Company continues to make deficit-reducing contributions. The pension scheme was closed to future benefit accrual on 31 December 2016. Investment strategy: move to investing in liability matching assets.
Information Security	Increased sophistication of Cyber terrorism and instances of attacks.	<ul style="list-style-type: none"> To achieve accreditation to ISO 27001 Security Standard. Improved employee awareness through training. Improved Network robustness, through investment and process change.

Financial risk management

The Company, in conjunction with the treasury department of its ultimate holding company, has in place a risk management programme that seeks to limit the adverse effects on the financial performance of the Company by monitoring levels of debt finance and the related finance costs. The Company does not use derivative financial instruments to manage interest rate costs and as such, no hedge accounting is applied

Price risk

NSK Precision UK Limited is a contract manufacturer for NSK Europe Limited. NSK Europe Limited bears the commodity price risk to which the Company is exposed.

Credit risk

NSK Europe Group has implemented policies that require appropriate credit checks on existing and potential customers before sales are made. The credit risk of the Company is managed by the parent undertaking.

NSK Precision UK Limited

Strategic report for the year ended 31 March 2018 (continued)

Financial risk management

Liquidity risk

The Company, in association with the treasury department of its ultimate holding company, actively maintains a mixture of long-term and short-term debt finance that is designed to ensure that the Company has sufficient available funds for operations and any planned expansion.

Interest rate cash flow risk

The Company has both interest bearing assets and interest bearing liabilities. Interest bearing assets include only cash balances which earn interest at variable rates. The directors will revisit the appropriateness of this, in conjunction with the treasury department of the ultimate holding company, should the Company's operations change in size or nature.

On behalf of the Board

Registered office
Belmont Place, Belmont Road
Maidenhead
Berkshire, SL6 6TB, UK

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T Constantine

Director

Date: 4 December 2018

Independent auditors' report to the members of NSK Precision UK Limited

Report on the audit of the financial statements

Opinion

In our opinion, NSK Precision UK Limited's financial statements:

- give a true and fair view of the state of the company's affairs as at 31 March 2018 and of its loss for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards, comprising FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland", and applicable law); and
- have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements, included within the Annual report and financial statements (the "Annual Report"), which comprise: the Statement of financial position as at 31 March 2018; the Statement of comprehensive income and the Statement of changes in equity for the year then ended; and the notes to the financial statements, which include a description of the significant accounting policies.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) ("ISAs (UK)") and applicable law. Our responsibilities under ISAs (UK) are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We remained independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, which includes the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which ISAs (UK) require us to report to you when:

- the directors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the directors have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

However, because not all future events or conditions can be predicted, this statement is not a guarantee as to the company's ability to continue as a going concern.

Independent auditors' report to the members of NSK Precision UK Limited - continued

Report on the audit of the financial statements - continued

Reporting on other information

The other information comprises all of the information in the Annual Report other than the financial statements and our auditors' report thereon. The directors are responsible for the other information. Our opinion on the financial statements does not cover the other information and, accordingly, we do not express an audit opinion or, except to the extent otherwise explicitly stated in this report, any form of assurance thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If we identify an apparent material inconsistency or material misstatement, we are required to perform procedures to conclude whether there is a material misstatement of the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report based on these responsibilities.

With respect to the Strategic Report and Directors' report, we also considered whether the disclosures required by the UK Companies Act 2006 have been included.

Based on the responsibilities described above and our work undertaken in the course of the audit, ISAs (UK) require us also to report certain opinions and matters as described below.

Strategic Report and Directors' report

In our opinion, based on the work undertaken in the course of the audit, the information given in the Strategic Report and Directors' report for the year ended 31 March 2018 is consistent with the financial statements and has been prepared in accordance with applicable legal requirements.

In light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we did not identify any material misstatements in the Strategic Report and Directors' report.

Responsibilities for the financial statements and the audit

Responsibilities of the directors for the financial statements

As explained more fully in the Statement of directors' responsibilities in respect of the financial statements set out on page 3, the directors are responsible for the preparation of the financial statements in accordance with the applicable framework and for being satisfied that they give a true and fair view. The directors are also responsible for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Independent auditors' report to the members of NSK Precision UK Limited – continued

Responsibilities for the financial statements and the audit - continued

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the FRC's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditors' report.

Use of this report

This report, including the opinions, has been prepared for and only for the company's members as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and for no other purpose. We do not, in giving these opinions, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing.

Other required reporting

Companies Act 2006 exception reporting

Under the Companies Act 2006 we are required to report to you if, in our opinion:

- we have not received all the information and explanations we require for our audit; or
- adequate accounting records have not been kept by the company, or returns adequate for our audit have not been received from branches not visited by us; or
- certain disclosures of directors' remuneration specified by law are not made; or
- the financial statements are not in agreement with the accounting records and returns.

We have no exceptions to report arising from this responsibility.



Daniel Dennett (Senior Statutory Auditor)
for and on behalf of PricewaterhouseCoopers LLP
Chartered Accountants and Statutory Auditors
Uxbridge

Date: 5 December 2018 2018

NSK Precision UK Limited

Statement of comprehensive income for the year ended 31 March 2018

	Note	2018 €'000	2017 €'000
Revenue	2	4,666	3,919
Cost of sales		<u>(4,752)</u>	<u>(3,631)</u>
Gross (loss) / profit		(86)	288
Finance income	3	7	39
Finance costs	3	<u>(7)</u>	<u>(11)</u>
(Loss) / profit before taxation	4	(86)	316
Tax on (loss) / profit	7	-	-
(Loss) / profit for the financial year		<u>(86)</u>	<u>316</u>
Other comprehensive income (expense):			
Actuarial gain / (loss) for the financial year		74	(356)
Total tax on components of other comprehensive income / (expense)		-	-
Total comprehensive expense for the year		<u>(12)</u>	<u>(40)</u>

All results relate to continuing operations.

There is no deferred tax in relation to the defined benefit pension scheme.

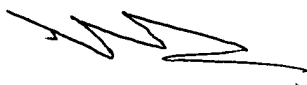
NSK Precision UK Limited

Statement of financial position as at 31 March 2018

	Note	2018 €'000	2017 €'000
Fixed assets			
Property, plant and equipment	9	1,036	1,205
Current assets			
Inventories	10	1,399	1,072
Trade and other receivables	11	694	541
Cash at bank and in hand		<u>1,092</u>	<u>1,180</u>
		3,185	2,793
Trade and other payables	12	<u>(1,234)</u>	<u>(949)</u>
Net current assets		<u>1,951</u>	<u>1,844</u>
Total assets less current liabilities		<u>2,987</u>	<u>3,049</u>
 Retirement benefit obligation	14	<u>(40)</u>	<u>(90)</u>
Net assets		<u><u>2,947</u></u>	<u><u>2,959</u></u>
 Capital and reserve			
Called up share capital	15	1,121	1,121
Retained earnings		<u>1,826</u>	<u>1,838</u>
Total shareholders' funds		<u><u>2,947</u></u>	<u><u>2,959</u></u>

The financial statements on pages 11 to 32 were approved by the board of directors and were signed on its behalf by:

T. Constantine
Director



Date: 4 December 2018

Registered Number 4774647

NSK Precision UK Limited

Statement of changes in equity for the year ended 31 March 2018

	Called up Share capital	Retained earnings	Total shareholders' funds
	€'000	€'000	€'000
Balance as at 1 April 2016	1,121	1,878	2,999
Profit for the financial year	-	316	316
Other comprehensive expense for the year:	-	(356)	(356)
Total comprehensive expense for the year	-	(40)	(40)
Balance as at 31 March 2017	1,121	1,838	2,959
Loss for the financial year	-	(86)	(86)
Other comprehensive income for the year	-	74	74
Total comprehensive expense for the year	-	(12)	(12)
Balance as at 31 March 2018	1,121	1,826	2,947

NSK Precision UK Limited

Notes to the financial statements for the year ended 31 March 2018

1. Accounting policies

General information

NSK Precision UK Limited is a private company limited by shares and it is incorporated in United Kingdom. The address of its registered office is Belmont Place, Belmont Road, Maidenhead, Berkshire, SL6 6TB, United Kingdom.

The principal activity of the company is the manufacture of linear products for sale through its parent company, NSK Europe Limited.

Statement of compliance

The individual financial statements of NSK Precision UK Limited have been prepared in compliance with United Kingdom Accounting Standards, including Financial Reporting Standard 102, "The Financial Reporting Standard applicable in the United Kingdom and the Republic of Ireland" ("FRS 102") and the Companies Act 2006.

Summary of significant accounting policies

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

Basis of preparation

The financial statements have been prepared under the historical cost convention, on a going concern basis, and in accordance with applicable accounting standards in the United Kingdom and the Companies Act 2006.

The preparation of financial statements in conformity with FRS 102 requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Company's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are disclosed in note "Critical accounting judgements and key sources of estimation uncertainty" below.

Section 10 of FRS 102, "Accounting Policies" requires the directors to consider whether the accounting policies adopted in the financial statements are those judged to be the most appropriate to the Company's circumstances, are reviewed regularly and changed as appropriate. Having reviewed the Company's accounting policies, the directors are satisfied they are the most appropriate.

Going concern

On the basis of their assessment of the Company's financial position and resources, the directors believe that the Company is well placed to manage its business risks. Therefore the directors have a reasonable expectation that the Company has adequate resources to continue in operational existence for the foreseeable future. Thus they continue to adopt the going concern basis of accounting in preparing the annual financial statements.

NSK Precision UK Limited

Notes to the financial statements for the year ended 31 March 2018 - continued

1. Accounting policies (continued)

Exemptions for qualifying entities under FRS 102

FRS 102 allows a qualifying entity certain disclosure exemptions, if certain conditions, have been complied with, including notification of and no objection to, the use of exemptions by the Company's shareholders. A qualifying entity is defined as a member of a group that prepares publicly available financial statements, which give a true and fair view, in which that member is consolidated. NSK Precision UK Limited is a qualifying entity as its results are consolidated into the financial statements of NSK Europe Limited which are publicly available.

As a qualifying entity, the Company has taken advantage of the following exemptions:

- (i) from the requirement to prepare a statement of cash flows as required by paragraph 3.17(d) of FRS 102;
- (ii) from the requirement to present certain financial instrument disclosures, as required by sections 11 and 12 of FRS 102;
- (iii) from the requirement to present a reconciliation of the number of shares outstanding at the beginning and end of the period as required by paragraph 4.12(a)(iv) of FRS 102; and
- (iv) from the requirement to disclose the key management personnel compensation in total as required by paragraph 33.7 of FRS 102.

Foreign currencies

(i) *Functional and presentation currency*

The Company's functional and presentation currency is Euro.

The Sterling to Euro exchange rate prevailing on the reporting date, which has been used to prepare the financial statements, was 1.14 (2017: 1.17).

(ii) *Transactions and balances*

Foreign currency transactions are translated into the functional currency using the spot exchange rates at the dates of the transactions.

At each period end foreign currency monetary items are translated using the closing rate. Non-monetary items measured at historical cost are translated using the exchange rate at the date of the transaction and non-monetary items measured at fair value are measured using the exchange rate when fair value was determined.

Foreign exchange gains and losses resulting from the settlement of transactions and from the translation at period-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in the statement of comprehensive income except when deferred in other comprehensive income.

Revenue

Revenue represents amounts receivable for goods provided in the normal course of business, net of trade discounts, value added tax and other sales related taxes and is recognised at the point risk and rewards are transferred to the customer, typically being point of delivery.

NSK Precision UK Limited

Notes to the financial statements for the year ended 31 March 2018 - continued

1. Accounting policies (continued)

Employee benefits

The Company provides a range of benefits to employees, including defined benefit and defined contribution pension plans.

(i) Short term benefits

Short term benefits, including holiday pay and other similar non-monetary benefits, are recognised as an expense in the period in which the service is received.

(ii) Defined contribution pension plans

For defined contribution schemes the cost of providing benefits is charged to the statement of comprehensive income in the year in which they are incurred.

(iii) Defined benefit pension plans

The Company is party to an arrangement whereby one externally managed defined benefit pension scheme is operated for its employees.

Defined benefit pension scheme liabilities are measured on an actuarial basis using the projected unit basis, discounted at the interest rate applicable to high-quality corporate bonds of the same currency and term as the liabilities. Scheme assets are measured at their fair value. Any surplus or deficit of scheme assets over liabilities is recognised in the balance sheet as an asset or deficit. An asset is only recognised to the extent that the surplus can be recovered through reduced contributions in the future or through refunds from the scheme. Scheme assets are held separately from those of the Company in independently administered funds.

The current service costs and any past service costs are charged to the statement of comprehensive income within administrative expenses – staff costs. The expected return on scheme assets less the unwinding of the discount on the scheme liabilities is included in finance costs. Actuarial gains and losses are recognised in the Statement of Comprehensive Income. Foreign exchange gains or losses arising on pension schemes held in a currency other than the functional currency of the Company are included in interest and similar items as either an income or expense. The pension scheme was closed to future accrual on 31 December 2016 so accordingly after this date the Company will not incur a current service cost.

The pension deficit or asset is allocated to the Company based on the number of current and past employees.

Taxation

Taxation expense for the period comprises current and deferred tax recognised in the reporting period. Tax is recognised in the statement of comprehensive income, except to the extent that it relates to items recognised in other comprehensive income or directly in equity. In this case tax is also recognised in other comprehensive income or directly in equity respectively.

Current or deferred taxation assets and liabilities are not discounted.

(i) Current tax

Corporation tax payable is provided on taxable profits at the current rate. The taxation liabilities of certain companies within the NSK Europe Limited group are reduced wholly or in part by the surrender of losses by fellow group companies.

(ii) Deferred taxation

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the reporting date, where transactions or events that result in an obligation to pay more tax in the future or a right to pay less tax in the future have occurred at the reporting date.

NSK Precision UK Limited

Notes to the financial statements for the year ended 31 March 2018 - continued

1. Accounting policies (continued)

Taxation - continued

Deferred tax assets are recognised only to the extent that the directors consider that it's more likely than not that there will be sufficient taxable profits against which to recover carried forward tax losses and from which the future reversal of underlying timing differences can be deducted.

Deferred tax is measured at the average tax rates that are expected to apply in the periods in which the timing differences are expected to reverse, based on tax rates and laws that have been enacted or substantively enacted by the reporting date.

Property, plant and equipment and depreciation

Property, plant and equipment are stated at cost less accumulated depreciation and accumulated impairment losses. Cost includes the original purchase price of the asset and the costs attributable to bringing the asset to its working condition for its intended use. Once an asset has been brought into use its cost, less its estimated residual value, is written off in equal annual installments over its estimated useful life.

Assets are written off over the following periods:

Plant machinery and tools	between 3 and 15 years
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Repairs, maintenance and minor inspection costs are expensed as incurred.

Property, plant and equipment are derecognised on disposal or when no future economic benefits are expected. On disposal, the difference between the net disposal proceeds and the carrying amount is recognised in statement of comprehensive income.

Leased assets

Rental payments under operating leases are charged to the statement of comprehensive income on a straight line basis.

Impairment of non-financial assets

At each reporting date non-financial assets not carried at fair value are assessed to determine whether there is an indication that the asset may be impaired. If there is such an indication the recoverable amount of the asset is compared to the carrying amount of the asset.

The recoverable amount of the asset is the higher of the fair value less costs to sell and value in use. Value in use is defined as the present value of the future pre-tax and interest cash flows obtainable as a result of the asset's continued use. The pre-tax and interest cash flows are discounted using a pre-tax discount rate that represents the current market risk-free rate and the risks inherent in the asset.

NSK Precision UK Limited

Notes to the financial statements for the year ended 31 March 2018 - continued

1. Accounting policies (continued)

Impairment of non-financial assets continued

If the recoverable amount of the asset is estimated to be lower than the carrying amount, the carrying amount is reduced to its recoverable amount. An impairment loss is recognised in the statement of comprehensive income, unless the asset has been revalued when the amount is recognised in other comprehensive income to the extent of any previously recognised revaluation. Thereafter any excess is recognised in the statement of comprehensive income.

If an impairment loss is subsequently reversed, the carrying amount of the asset is increased to the revised estimate of its recoverable amount, but only to the extent that the revised carrying amount does not exceed the carrying amount that would have been determined (net of depreciation) had no impairment loss been recognised in prior periods. A reversal of an impairment loss is recognised in the statement of comprehensive income.

Inventories

Inventories are stated at the lower of cost and estimated selling price less costs to complete and sell. Where inventories are purchased from abroad, cost includes all expenses of importation and delivery to the Company's premises. Where Inventories are manufactured by the Company in the United Kingdom, cost includes materials, labour and an appropriate proportion of manufacturing overheads. The net realisable value is based on the normal estimated selling price less further costs expected to be incurred for completion and disposal. Provision is made for obsolete, slow-moving or defective items where appropriate. Cost is determined using the weighted average cost method.

Cash and cash equivalents

Cash and cash equivalents includes cash in hand, deposits held at call with banks, other short-term highly liquid investments with original maturities of three months or less and bank overdrafts.

Contingent liabilities

Contingent liabilities, arising as a result of past events, are not recognised when (i) it is not probable that there will be an outflow of resources or that the amount cannot be reliably measured at the reporting date or (ii) when the existence will be confirmed by the occurrence or non-occurrence of uncertain future events not wholly within the Company's control. Contingent liabilities are disclosed in the financial statements unless the probability of an outflow of resources is remote.

NSK Precision UK Limited

Notes to the financial statements for the year ended 31 March 2018 - continued

1. Accounting policies (continued)

Financial instruments

The Company has chosen to adopt sections 11 and 12 of FRS 102 in respect of financial instruments.

(i) *Financial assets*

Basic financial assets, including trade and other receivables and cash and bank balances, are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest.

Such assets are subsequently carried at amortised cost using the effective interest method where applicable.

At the end of each reporting period financial assets measured at amortised cost are assessed for objective evidence of impairment. If an asset is impaired the impairment loss is the difference between the carrying amount and the present value of the estimated cash flows discounted at the asset's original effective interest rate. The impairment loss is recognised in the statement of comprehensive income.

If there is decrease in the impairment loss arising from an event occurring after the impairment was recognised the impairment is reversed. The reversal is such that the current carrying amount does not exceed what the carrying amount would have been had the impairment not previously been recognised. The impairment reversal is recognised in the statement of comprehensive income.

Financial assets are derecognised when (i) the contractual rights to the cash flows from the asset expire or are settled, or (ii) substantially all the risks and rewards of the ownership of the asset are transferred to another party or (iii) despite having retained some significant risks and rewards of ownership, control of the asset has been transferred to another party who has the practical ability to unilaterally sell the asset to an unrelated third party without imposing additional restrictions.

(ii) *Financial Liabilities*

Basic financial liabilities, including trade and other payables, bank loans, loans from fellow group companies are initially recognised at transaction price, unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future receipts discounted at a market rate of interest.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade payables are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Accounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade payables are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Financial liabilities are derecognised when the liability is extinguished, that is when the contractual obligation is discharged, cancelled or expires.

NSK Precision UK Limited

Notes to the financial statements for the year ended 31 March 2018 - continued

1. Accounting policies (continued)

Financial instruments - continued

The Company does not hold or issue derivatives financial instruments.

(iii) Offsetting

Financial assets and liabilities are offset and the net amount presented in the financial statements when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Related party transactions

The Company has taken advantage of the exemption, as provided by paragraph 33.1A of FRS 102 and does not disclose transactions with members of the same group that are wholly owned. The Company discloses transactions with related parties which are not wholly owned with the same group.

Research and development

Research and development expenditure is written off to the statement of comprehensive income in the year of expenditure.

Critical accounting judgements and key sources of estimation uncertainty

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the application of the accounting policies and the reported amounts of assets and liabilities, revenue and expenses. Actual results may differ from these estimates.

Estimates and underlying assumptions are continually evaluated and are based on historical experience and other factors, including expectations of future events that are reasonable under the circumstances. Revisions to accounting estimates are recognised in the period in which the estimates are revised and in any future periods affected.

The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are addressed below.

(i) Useful economic lives of property, plant and equipment

The annual depreciation charge for property, plant and equipment is sensitive to changes in the estimated useful economic lives and residual values of assets. The useful economic lives and residual values are assessed annually. They are amended when necessary to reflect current estimates, based on technological advancements, future investments, economic utilisation and the physical condition of the assets. See note 9 for the carrying amount of property, plant and equipment and note 1 above for the useful economic lives for each class of asset.

NSK Precision UK Limited

Notes to the financial statements for the year ended 31 March 2018 - continued

1. Accounting policies (continued)

Critical accounting judgements and key sources of estimation uncertainty - continued

(ii) Retirement benefit obligation

The cost of the defined benefit pension plan and the present value of the pension obligation are determined using actuarial valuations. An actuarial valuation involves making various assumptions which may differ from actual developments in the future. These include the determination of the discount rate, future salary increases, mortality rates and future pension increases. Due to the complexity of the valuation, the underlying assumptions and its long-term nature, a defined benefit obligation is highly sensitive to changes in these assumptions. All assumptions are reviewed at each reporting date. This scheme was closed to future benefit accrual on the 31 December 2016, with participating members transferred to defined contribution arrangements. However, the underlying scheme assets and liabilities can still materially change.

The assumptions adopted reflect historical experience and current trends. See note 14 for the disclosures relating to the defined benefit pension scheme

Future amendments to FRS 102

Triennial Review

On 14 December 2017 the Financial Reporting Council issued the results of its Triennial Review. It is not expected that any of the amendments confirmed will have an impact on the financial position of the Company.

2. Revenue

The company only manufactures in the United Kingdom and in the opinion of the directors carried out only on one activity during the year. All revenue relates to the United Kingdom.

NSK Precision UK Limited

Notes to the financial statements for the year ended 31 March 2018 - continued

3. Finance income / (costs)

	2018 €'000	2017 €'000
Group interest	7	2
Foreign exchange gain on pension scheme deficit (note 14)	-	37
Finance income	7	39
Foreign exchange loss on pension scheme deficit (note 14)	(5)	-
Other financial cost (note 14)	(2)	(11)
Finance costs	(7)	(11)

4. (Loss) / profit before taxation

(Loss) / profit before taxation is stated after charging / (crediting)

	2018 €'000	2017 €'000
Staff costs (note 5)	1,124	1,055
Depreciation (note 9)	176	203
Curtailment gain on pension scheme (Note 14)	-	(109)
Enhanced transfer value (Note 14)	94	55
Pension increase exchange (Note 14)	(9)	(6)
Services provided by the company's auditors:		
Audit related assurance services	11	16
Operating lease rental	12	14

Operating lease charges represent recharges from another group company, NSK Bearings Europe Limited

5. Employee information

	2018 €'000	2017 €'000
Wages and salaries	979	916
Social security costs	95	80
Other pension costs – defined benefit (note 14)	-	24
Other pension costs – defined contribution (note 14)	50	35
	1,124	1,055

The average monthly number of people employed by the company during the year was as follows:

By Activity	2018 Number	2017 Number
Production	28	22
Administration	4	5
	32	27

NSK Precision UK Limited

Notes to the financial statements for the year ended 31 March 2018 - continued

6. Directors' emoluments

The total emoluments of directors were €nil (2017: €nil).

The directors who served during the year are also directors of either the parent company, NSK Europe Limited or the ultimate parent company, NSK Limited and their remuneration is met by those companies. Although they do receive remuneration from NSK Europe Limited or NSK Limited in respect of services to NSK Precision UK Limited, it is not practicable to allocate their remuneration to individual companies within the group. Therefore, all remuneration has been disclosed in the financial statements of either NSK Europe Limited or NSK Limited.

7. Tax on (loss) / profit

	2018 €'000	2017 €'000
Total current tax	-	-

Tax reconciliation:

The tax assessed for the year is higher (2017: lower) than the standard rate of corporation tax in the United Kingdom. The differences are explained below.

	2018 €'000	2017 €'000
(Loss) / profit before taxation:	(86)	316
(Loss) / profit multiplied by standard rate in the UK 19% (2017: 20%)	(16)	63
Effects of:		
Expenses not deductible	9	11
Deferred tax not recognised	(70)	(108)
Group relief surrendered for nil consideration	77	34
Total tax charge for the year	-	-

NSK Precision UK Limited

Notes to the financial statements for the year ended 31 March 2018 - continued

8. Unrecognised deferred tax assets

	2018 €'000	2017 €'000
Accelerated Capital Allowance	(30)	(7)
Pension	(8)	(17)
Other short term timing differences	-	(69)
Tax losses	(8)	(9)
At 31 March	(46)	(102)

As per the prior year a deferred tax asset has not been recognised in respect of the book to tax timing differences, as there is insufficient evidence to show that it is probable that the Company will be able to benefit from their utilisation. The tax losses carried forward are available indefinitely for affect against future taxable profits of the Company.

9. Property, plant and equipment

	Plant, machinery and tools €'000
Cost or valuation	
At 1 April 2017	4,094
Additions	4
Transfers from other assets	3
At 31 March 2018	4,101
Accumulated depreciation	
At 1 April 2017	2,889
Charge for the year	176
At 31 March 2018	3,065
Net book value	
At 31 March 2018	1,036
At 31 March 2017	1,205

NSK Precision UK Limited

Notes to the financial statements for the year ended 31 March 2018 - continued

10. Inventories

	2018 €'000	2017 €'000
Raw materials and consumables	1,272	400
Work in progress	127	672
	<u>1,399</u>	<u>1,072</u>

There is no material difference between the replacement cost of stock and its carrying value.

11. Trade and other receivables

	2018 €'000	2017 €'000
<i>Amounts falling due within one year:</i>		
Amounts owed by group undertakings	508	491
VAT recoverable	134	50
Prepayments and accrued income	52	-
	<u>694</u>	<u>541</u>

Amounts owed by group undertakings are unsecured, non-interest bearing and are repayable on demand.

NSK Precision UK Limited

Notes to the financial statements for the year ended 31 March 2018 - continued

12. Trade and other payables

	2018	2017
	€'000	€'000
Trade payables	288	69
Amounts owed to group undertakings	778	824
Other payables	168	56
	<u>1,234</u>	<u>949</u>

Amounts owed to group undertakings are unsecured, non-interest bearing and repayable on demand.

13. Guarantees and other financial commitments

a) Capital commitments

The company had capital commitments contracted but not provided for of €nil (2017: €nil).

b) Bank guarantees

The company is party to a Group cross guarantee arrangement relating to fellow subsidiary undertakings of NSK Europe Limited operating in the United Kingdom. At 31 March 2018, the Company's maximum potential liability under the cross guarantees amounted to €152.6 million (2017: €131.7 million).

c) Lease commitments

The Company had the following future minimum lease payments in respect of non-cancellable operating leases as follows:

Other leases

	2018	2017
	€'000	€'000
Within one year	2	6
Later than one year within five years	1	7
	<u>3</u>	<u>13</u>

NSK Precision UK Limited

Notes to the financial statements for the year ended 31 March 2018 - continued

14. Retirement benefit obligation

The Company contributes to the NSK Pension scheme, a group funded pension scheme providing benefits based on career average earnings, and the assets of the scheme are held in a separate trustee administered fund.

The NSK Pension Scheme was closed to future benefit accrual on 31 December 2016. This resulted in a curtailment gain. This arises from the fact that the Scheme's liabilities in respect of active members is reduced on closure, because revaluation of benefits for deferred pensioners is linked mainly to future CPI inflations, where active members benefits are linked to RPI inflation, which is expected to be higher than CPI inflation.

Subsequent to the closure the Company commenced two liability management exercises:

- (i) Firstly, the Enhanced Transfer Value ("ETV") exercise, where eligible members received a 15% enhancement to their accrued benefit should they move their obligation to an alternative provider.
- (ii) The second exercise the Pension Increase Exchange ("PIE") provided eligible members with an increase in the current value of their pensions in exchange for a reduction in some future benefits.

Members opting to exercise either option were required to seek independent financial advice, which was paid for by the Group.

Scheme assets are stated at their market value at 31 March 2018 and 31 March 2017. The principal financial assumptions made by the actuaries are shown in the table below:

	2018 % per annum	2017 % per annum
Rate of increase in pension payment	3.1	3.1
Discount rate	2.7	2.6
Inflation assumption	3.1	3.2

NSK Precision UK Limited

Notes to the financial statements for the year ended 31 March 2018 - continued

14. Retirement benefit obligation (continued)

The main demographic assumptions:

	31 March 2018	31 March 2017
Mortality table adopted	SAPS 2 "All lives" table CMI2017 Core projections (S(k)=7.5) with a long-term future improvement rate of 1.25% p.a. with the following scaling applied: Male pensioners 108% Female pensioners 104% Male deferreds 122% Female deferreds 113% Male active deferreds 112% Female active deferreds 98%	SAPS 2 "All lives" table CMI2015 projections with a long term future improvement of 1.25% pa with the following scaling applied: Male pension 110% Female pensioners 105% Male actives/ deferred 120% Female actives / deferred 110%
Life expectancy for male currently aged 65	21.3 years	21.5 years
Life expectancy for female currently aged 65	23.5 years	23.9 years
Life expectancy at 65 for male currently aged 45	21.8 years	22.5 years
Life expectancy at 65 for female currently aged 45	24.5 years	25.4 years
Cash commutation	Members assumed to exchange 25% of their pension for a cash lump sum at retirement.	Members assumed to exchange 25% of their pension for a cash lump sum at retirement.

The assets in the scheme and the expected rates of return were:

	Long-term rate of return expected at 31 March 2018	Value at 31 March 2018 €'000	Long-term rate of return expected at 31 March 2017	Value At 31 March 2017 €'000
Equities	2.7%	124	2.6%	173
Bonds	2.7%	2,812	2.6%	2,709
Real estate	2.7%	199	2.6%	171
Cash	2.7%	91	2.6%	714
Total market value of scheme assets		3,226		3,767
Present value of scheme liabilities		(3,266)		(3,857)
Deficit in the scheme		(40)		(90)

NSK Precision UK Limited

Notes to the financial statements for the year ended 31 March 2018 - continued

14. Retirement benefit obligation (continued)

The following amounts have been recognised in the performance statements:

Statement of Comprehensive Income

	2018 €'000	2017 €'000
Gross (loss) / profit:		
Current service cost (note 5)	-	24
Curtailment gain (note 4)	-	(109)
Pension increase exchange (note 4)	(9)	(6)
Enhanced transfer value (note 4)	94	55
Administration costs	4	6
Total taken in the operating result cost / (income)	89	(30)
Other financial cost:		
Expected return on pension scheme assets	(82)	(109)
Interest on pension scheme liabilities	84	120
Other financial cost (note 3)	2	11
Foreign currency translation loss / (gain) (note 3)	5	(37)
Net finance cost / (income)	7	(26)

Other comprehensive income / (expense):

	2018 €'000	2017 €'000
Actual return less expected return on pension scheme assets	361	478
Experience losses arising on the scheme liabilities	(431)	(26)
Changes in financial assumptions underlying the scheme liabilities	144	(808)
Actuarial gain/ (loss) recognised in other comprehensive income / (expense)	74	(356)

NSK Precision UK Limited

Notes to the financial statements for the year ended 31 March 2018 - continued

14. Retirement benefit obligation (continued)

Movement in deficit during the year:

	2018 €'000	2017 €'000
Deficit at the beginning of the year	(90)	(599)
Movement in the year:		
Current service cost	-	(24)
Curtailment gain	-	109
Pension increase exchange	9	6
Enhanced transfer value	(94)	(55)
Administration cost	(4)	(6)
Contributions	72	809
Other financial cost	(2)	(11)
Actuarial gain / (loss)	74	(356)
Exchange (loss) /gain arising on the pension scheme deficit	(5)	37
Deficit in the scheme at the end of the year	(40)	(90)

	Scheme assets 2018 €'000	Scheme liabilities 2018 €'000
At beginning of the year	3,767	3,857
Current service cost	-	-
Interest on pension scheme liabilities	-	84
Expected return on pension scheme assets	82	-
Curtailment gain	-	-
Pension increase exchange	-	(9)
Enhanced transfer value	(841)	(747)
Employer contributions	72	-
Contributions by employees	-	-
Administration costs	(4)	-
Benefits paid	(90)	(90)
Change of assumptions	-	(144)
Other actuarial movement	361	431
Exchange arising on pension deficit	(121)	(116)
At end of the year	3,226	3,266

NSK Precision UK Limited

Notes to the financial statements for the year ended 31 March 2018 - continued

14. Retirement benefit obligation (continued)

The major categories of scheme assets as a percentage of total scheme assets are as follows:

	2018	2017
Equities	4%	5%
Bonds	87%	72%
Cash	3%	19%
Real estate	6%	4%

The actual gain on scheme assets was €443,000 (2017: gain of €587,000).

The employer contributions made to the plans in the year to 31 March 2018 were €72,000 (2017: €809,000 which included a special one-time contribution of €687,000 made shortly after the closure of the scheme on 31 December 2016). The outstanding contributions at the end of the year were €6,000 (2017: €6,000).

The contribution expected to be paid for the year ended 31 March 2019 is €121,000 (£108,000).

Defined contribution scheme

The amount charged to the Statement of Comprehensive Income in respect of the defined contribution scheme is €49,770 (2017: €35,177). There were no outstanding contributions at the end of the year.

NSK Precision UK Limited

Notes to the financial statements for the year ended 31 March 2018 - continued

15. Called up share capital

	2018 €'000	2017 €'000
<i>Authorised</i>		
5,000,000 (2017: 5,000,000) ordinary shares of €1.121 (£1) each	<u>5,605</u>	<u>5,605</u>
<i>Allotted and fully-paid</i>		
1,000,000 (2017: 1,000,000) ordinary shares of €1.121 (£1) each	<u>1,121</u>	<u>1,121</u>

16. Ultimate parent undertaking and controlling party

The company is a wholly owned immediate subsidiary of NSK Europe Limited, a company registered in England and Wales. NSK Europe Limited is itself a wholly owned subsidiary of NSK Ltd., the ultimate parent company and controlling party, which is incorporated in Japan.

NSK Ltd. heads the largest group in which the results of the company are consolidated. The financial statements of NSK Ltd. are available to the public and may be obtained from NSK Ltd., Nissei Building, 6-3 Ohsaki 1-Chome, Shinagawa-ku. Tokyo 141, Japan. The parent of the smallest group for which financial statements including the company are drawn up is NSK Europe Limited. Copies of the financial statements can be obtained from the Company secretary at Belmont Place, Belmont Road, Maidenhead, Berkshire, SL6 6TB.