COUNCIL FOR WORLD MISSION (UK)

TRUSTEES' REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2017

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COMPANIES HOUSE

Reference and administrative details

Name Council for World Mission (UK)

Registered Charity Number 1097842

Company Number 4758640

Principal Office 32-34 Great Peter Street

London SW1P 2DB

Registered Office BWB Secretarial Limited

10 Queen Street Place, London EC4R 1BE

Governing Instrument Council for World Mission was registered as a charity in

succession to its unincorporated predecessor on 5 June 2003 and as a company limited by guarantee on 9 May 2003. The governing document is the Articles of Association as amended by special resolutions dated 25 July 2003, June 13, 2012 (which

added "(UK)" to its name) and August 24, 2012.

Region

Mrs Rose Althea Wedderburn - Caribbean Region Prof Victor Wan Chi Hsu - East Asia Region Rev Thomas Jeffrey Williams - Europe Region

Mrs Jennifer Joy Flett- Pacific Region

MD Dr (Mrs) Elizabeth John Zachariah - South Asia Region

All Trustees were given orientation and induction when they were first elected in June 2016 and they are directors of the company during their periods of service. Ongoing training of Trustees is done as and when appropriate to keep them updated on the role

and responsibilities of Trustees.

Senior Management Personnel The Charity's trustees delegate day-to-day management of the

Charity to its chief executive officer Rev Dr Collin Cowan

(General Secretary) and other senior management:

Ms Ching Khim Veronica Chua - Deputy General Secretary,

Finance & Administration

Dr Yvonne Dorothy Dawkins - Deputy General Secretary,

Programme

Rev Dr Peter Cruchley - Mission Secretary, Mission

Development

Mr Sudipta Singh - Mission Secretary, Research & Capacity

Development

Rev Sindiso Jele – Mission Secretary, Africa region
Ms Karen Francis – Mission Secretary, Caribbean region
Rev Julie Sim – Mission Secretary, East Asia region
Rev Wayne Hawkins – Mission Secretary, Europe region
Rev Cliff Bird – Mission Secretary, Pacific region (from 1 Oct

2017)

Auditors MHA MacIntyre Hudson

New Bridge Street House 30-34 New Bridge Street

London EC4V 6BJ

Bankers

Royal Bank of Scotland, Victoria Branch, 119/121, Victoria

Street, London SW1E 6RA

HSBC The Peak, 333 Vauxhall Bridge Road, Victoria London

SW1V1EJ

Investment Advisers

Cambridge Associates Limited

80 Victoria Street, Cardinal Place, London SW1E 5JL

Fund Managers

- 1 Heronbridge Investment Management LLP
- 2 Legal & General Investment Management
- 3 Northern Trust Asset Managers
- 4 Russell Investments
- 5 Neuberger Berman
- 6 Jupiter Asset Managers
- 7 Man Group
- 8 TCI Fund Management Limited
- 9 Kiltearn Partners LLP
- 10 Tybourne Capital Management (HK) Limited
- 11 Somerset Capital Management
- 12 Comgest Asset Management
- 13 Ruffer LLP
- 14 Franklin Templeton Investments
- 15 AQR Capital Management
- 16 Standard Life Investments
- 17 Aviva Investors
- 18 Wellington Management Company
- 19 Savills Investment Management
- 20 Lothbury Investment Management
- 21 Payden & Rygel Investment Management
- 22 Schroders Plc
- 23 Royal London Asset Management
- 24 Acadian Global Managed Volatility Equity

Solicitors

Bates Wells & Braithwaite LLP

10 Queen Street Place, London EC4R 1BE

Sole Membership

CWM Ltd is the sole Member of Council for World Mission (UK)

and it has the same objects.

The member churches of CWM Ltd are:

Africa Region

Church of Jesus Christ in Madagascar

Churches of Christ in Malawi

United Church of Zambia

United Congregational Church of Southern Africa United Presbyterian Church in Southern Africa

Caribbean Region

Guyana Congregational Union

United Church in Jamaica and the Cayman Islands

East Asia Region

Gereja Presbyterian Malaysia

Hong Kong Council of the Church of Christ in China

Presbyterian Church of Korea

Presbyterian Church of Myanmar

Presbyterian Church in Singapore

Presbyterian Church in Taiwan

Europe Region

Congregational Federation

Presbyterian Church of Wales

Protestant Church in the Netherlands

Union of Welsh Independents

United Reformed Church

Pacific Region

Congregational Christian Church in America Samoa

Congregational Christian Church in Samoa

Congregational Union of New Zealand

Ekalesia Kelisiano Tuvalu

Kiribati Uniting Church

Maohi Protestant Church

Nauru Congregational Church

Presbyterian Church of Aotearoa New Zealand

United Church in Papua New Guinea

United Church in Solomon Islands

South Asia Region

Church of Bangladesh

Church of North India

Church of South India

Presbyterian Church of India

The member bodies (member churches) are committed to one another and to Christian mission and they meet in full Assembly once in four years.

The Charity's Trustees work in close association with CWM Ltd. CWM Ltd is an international charitable organization limited by guarantee, registered in Singapore under registration number 201206146Z with its office address at 114 Lavender Street #12-01, CT Hub 2, Singapore 338729. CWM Ltd is regulated by the Singapore Commissioner of Charities and is the Sole Member of Council for World Mission (UK).

Audit, Finance, Investment and Staffing Committees

The charitable Company is served by specialist members of an Audit Committee, a Finance Committee, an Investment Committee and a Staffing Committee who assist the Trustees in discharging their oversight and governance responsibilities. Oversight of these committees are done by the parent company, CWM Ltd.

The Audit Committee supports Trustees and management to ensure the Charity is a financially sound and efficient organisation which makes full and effective use of resources in support of the charitable objectives of this Charity. It advises the General Secretary and the Trustee Body on the adequacy of risk management and financial governance processes. It gives particular attention to the annual audited report, internal controls and legal compliance issues. The Committee highlights material items of concern and monitors follow-up on recommendations arising from audits, reviews and risk assessments. The Finance Committee assists the Trustees in reviewing financial performance, accounting policies and business continuity issues while the Investment Committee supports the Trustees in advising on the organisation's investment portfolio and performance of fund managers. The Staffing Committee assists the Trustees and the CWM Board in setting and reviewing remuneration for key management staff within CWM.

1. Objectives of the Charitable Company

The Council for World Mission (UK) is a charity registered in England and Wales which acts to fulfil the commitment of a partnership of 32 protestant churches worldwide known as Council for World Mission (CWM).

The object of the Charity for public benefit is "to spread the knowledge of Christ throughout the world", that is to say, "to further the work of Christian mission throughout the world". To this end the charitable Company has the power to:

- Carry on, strengthen and extend the missionary work of CWM and its members;
- Help churches to proclaim the Gospel by sharing resources, faith and understanding in this work and witness;
- Co-operate in missionary services with other churches and with those ecumenical enterprises in which the churches share; and
- Be involved in any activities which further its objective

The member churches share in world mission, both local and universal, by sharing people, ideas and other resources, recognising that every church has gifts to offer and all need to receive.

In 2009 the objects of the Charity were further clarified by new vision and mission statements:

- Vision: "Fullness of life through Christ for all creation".
- Mission: "Called to partnership in Christ to mutually challenge, encourage and equip churches to share in God's mission."

2. Historical Background

The charitable Company traces its origin to CWM which grew out of the London Missionary Society (founded 1795), the Commonwealth (Colonial) Missionary Society (founded 1832) and the (English) Presbyterian Board of Missions (founded 1847). Property assets of the two first-named societies were held by the London Missionary Society Corporation and Colonial Missionary Society Corporation which remain as dormant companies controlled by the Charity.

With the birth of CWM a new ideology and understanding of doing God's mission was embraced, which saw a movement from the donor-recipient model of mission, embedded in the Western approach, to a joint ownership and mutual sharing of resources of people, ideas and money, grounded in the biblical principle of giving and receiving. Accordingly, the Charity was set up as a worldwide community of Christian denominations working as equal partners with a common commitment to the Gospel of the Lord Jesus Christ. Most of the current 32 member churches have backgrounds in the Reformed tradition. Many are united churches, combining several church traditions.

The Charity's philosophy is based upon the principle that the local church has the primary responsibility for carrying forward God's mission. As a global body, the charitable Company exists to facilitate resource-sharing for mission by the partnership. Amongst other things, it facilitates the exchange of Partners-in-mission (missionaries) between churches; shares ideas and best practices for mission strategies of member churches; strengthens leadership of churches through theological and mission training; and builds up communication networks between and among the members, regions and global office. Particular emphasis is placed upon helping men, women and young people to make their full contribution to Church life, and upon helping member Churches in each of its six regions to act in a united way, looking at issues they have in common. The impact of engaging with these activities is wide ranging across the world.

3. Membership

CWM is founded upon constituent bodies, or member churches, being the churches (or associations of churches) which participate in its work. Each member church must declare by resolution its willingness to:

Share in the world mission of Jesus Christ;

- Share its understanding and experience of the Gospel with other members and to learn from them; and
- Send and receive people as partners-in-mission and to make an appropriate contribution to the charity.

Most of the current 32 member churches (*list on page 3*) have backgrounds in the Reformed tradition. Many are united churches, combining several church traditions. Member churches are all independent organisations that do not have any formal links to CWM in their own constitutional documents. Their financial records are not therefore subject to consolidation within group accounts. However, through the submission of their accounts they must demonstrate their ability to receive and evaluate the use of shared resources distributed through the worldwide partnership for stated and agreed objectives.

4. Governance and Role of Council for World Mission (UK)

Council for World Mission (UK) (CWM UK) discharges the responsibilities of the in accordance with its Objects, through Council for World Mission Ltd (CWM Ltd), which operates from the global office in Singapore, subsidiary office in London and regional offices in South Africa, Caribbean and the Pacific.

The trustees meet three times a year to translate the Charity's vision into achievable aims, designating those who are responsible and deciding upon the desired timeframe. Prior to each meeting, the Trustees joined in the meeting of the Board of Directors of CWM Ltd where they participated in the discussion of all CWM Ltd's matters including but not limiting to programmes planning and delivery and financial management. In this way, the Trustees are privy to the operations of CWM Ltd which has the responsibility of carrying out the charitable objects of the Charity with the Charity providing funding for all CWM Ltd's activities.

The Charity, having grown from the London-based bodies, retained its office in London from 1977 and Secretariat Staff remained based there until 2011. In accordance with decisions of the Trustee Body Meeting of June 2011 the headquarters was transferred to Singapore in 2012 with a small subsidiary office remaining in London. The six regions have since been establishing offices to more effectively accompany the members within each region in carrying out their mission. The activities of the charitable Company are carried out by the member churches both separately and in partnership with each other and with CWM Ltd.

5. Policies and Activities

The Charity, through CWM Ltd, encourages member churches to be actively involved in mission partnership with others, particularly to empower women and young people for mission, and encouraging the principle that no church is too small to be a giver and no church is too large to be a receiver within a special programme strategy, aimed at accompanying the members in pursuit of their mission in the various contexts where they function.

Staff are engaged in CWM Ltd's global, subsidiary and regional centres to implement these priorities, standing in solidarity with the members as they explore ways to contribute to personal development and community transformation.

Each member church is involved in setting its strategic mission plan, appropriate to its local context, and charitable resources are shared upon the basis of a specific strategic plan for each church. The situation in each of the countries in which the member churches are based is very different, and so the mission plans are specific to each local context. To assist churches in formulating, monitoring and evaluating their plans, the Charity through CWM Ltd provides specific expertise and also facilitates regional gatherings of its members to constructively challenge and encourage each member church to share and develop their ideas, using input from both nearby and distant contexts.

The Charity, through CWM Ltd, encourages and supports its members to take seriously the matter of solidarity and ecumenical engagements at all levels. Hence, a number of solidarity engagements and partnerships with ecumenical organisations were ongoing in 2017 under the leadership of the General Secretary of CWM Ltd.

5.1 CWM 40th Anniversary

CWM celebrated its 40th anniversary with an opening celebratory thanksgiving service on 4 June 2017 in Singapore. A series of activities were planned from June 2017 to June 2018 to commemorate forty (40)

years of God's goodness and CWM's partnership with the thirty-two (32) member churches in God's mission. Pulpit exchanges were done on CWM Sunday, 18 July 2017, where CWM directors and trustees crossed regions to speak in member churches and to join them in their celebration of CWM's 40th anniversary. A 365-days devotional book was produced as part of the year-long celebration. This was distributed to all member churches for use from January 2018. Thanksgiving services were held in some regions as part of the Members Mission Forum exercise, held in all regions.

5.2 Global mission in local contexts

In 2017, CWM continued with its Global Mission Strategy for 2016-2019 with nine (9) identified themes reflecting pressing issues that are affecting God's creation. CWM Ltd set out to provide biblical basis, theological underpinning and missiological implications of these issues for the mission of the church in context. This strategy will culminate in 2019 and pave the way for planning the future beyond that timeline. The nine themes are: Children & Young People; economic justice; climate change; evangelism; human trafficking; inclusive communities; militarisation & conflicts; worship & discipleship; and Interface Relation & Ecumenism.

Some of the applications of the themes and the six (6) programme areas in 2017 are described below, identifying specific highlights for the year.

5.2.1 Mission Support Programme

Enabling members to develop missional congregations is the central focus of this Programme. The Mission Development team, working with regional staff and in conjunction with the other programme teams, lead this through the following programmes and activities: Mission Support Programme (MSP) grant; Face the Facts; A New Face; Hearing God's cry; and theological consultation.

5.2.1.1 Mission Support Programme (MSP) Grant

The MSP grant, which began in 1998, provides support for member churches in developing and implementing 3 to 5-year strategic mission programmes in their contexts. In 2017, a proposal to allow member churches to combine their allocated but unutilised MSP grants (ie MSP 2 to MSP4) for specific projects was approved by the Board of Directors of CWM Ltd. This will enable member churches to embark on larger scale projects towards building missional congregations.

As part of journeying with member churches in developing missional congregations, CWM Ltd's staff have been working closely with member churches who have difficulty in accessing the MSP grants because of their financial accounting and reporting capabilities and as a result, were able to help another three (3) member churches move towards better and improved financial accounting and be able to access the MSP grants. Monitoring of the MSP grants is ongoing with submission of regular reports on financial and project progress by member churches as well as audited financials on completion of projects.

Five (5) MSP grants from four (4) member churches (with one (1) member church applying for two (2) grants in 2017) totally GBP1,045,145 were approved in 2017 compared to three (3) at GBP587,746 in 2016. The four (4) member churches were Union of Welsh Independents (UWI); Maohi Protestant Church (MPC); Church of Jesus Christ in Madagascar (FJKM); and the United Church of Zamia (UCZ). This is a good sign that member churches were ready to embark on projects to build missional congregations in 2017 which brings CWM a step closer towards its vision of "Fullness of Life for all Creation".

5.2.1.2 A New Faith And Culture Expose (FACE)

A New FACE aims to equip the clergy to be engaged in mission from the perspectives of the marginalised. This cross-cultural exposure stimulates theological reflection and challenges participants to consider and create a new paradigm of mission engagement. It helps to:

- Explore Mission in the context of Empire
- Equip the clergy for multicultural ministry
- Engage in Mission of the underside of history

Six (6) members of the clergy from 6 member churches, namely the UCZ, the United Reformed Church (URC), the Kiribati Uniting Church (KUC), the Congregational Christian Church in Samoa (CCCS), the Presbyterian Church of Korea (PCK), and the Presbyterian Church of Aotearoa New Zealand (PCANZ) participated in the "A New Face" programme from 8 September to 20 October 2017 held in Auckland, New Zealand.

5.2.1.3 Hearing God's Cry

Two sessions of Hearing God's Cry were held in 2017, one in Taipei from 5 to 8 November 2017 with seven (7) participants from the Presbyterian Church of Taiwan (PCT); and another in Wales from 5 to 7 December 2017 with 18 participants from the Presbyterian Church of Wales (PCW) and the Union of Welsh Independence (UWI).

5.2.2 Capacity Development Programme (CDP)

In 2017, CWM continued to focus on the more holistic, sustainable and long-term capacity development of its member churches through the three components of the Capacity Development Fund: 1) Academic Accompaniment Programme; 2) Member Church Initiative for Capacity Development; and 3) Management Initiative for Capacity Development.

5.2.2.1 Developing Capacities through the Member Churches Initiative (MCI)

This grant is given to facilitate capacity development initiatives in member churches through the offering of opportunities for personnel engaged in mission to undertake short-term skills-oriented training; or learn from experiences. Thirteen (13) (compared to twelve in 2016) member churches – URC; UCZ; PCANZ; Presbyterian Church of Myanmar (PCM); Uniting Presbyterian Church of South Africa (UPCSA); United Congregational Church of Southern Africa (UCCSA); Hong Kong Council of the Church of Christ in China (HKCCCC); Church of South India (CSI); Church of North India (CNI); United Church in Jamaica and the Cayman Islands (UCJCI); Ekalesia Kelisiano Tuvalu (EKT); Churches of Christ in Malawi (CCM); and Guyana Congregational Union (GCU) - applied for MCI in 2017. Application for this grant includes areas such as training of women, young people, leaders and basic accounting & financial management workshops for church staff.

5.2.2.2 Academic Accompaniment Programme (AAP)

The AAP facilitates advanced learning within and between CWM's member churches by offering opportunities for further education, as part of the strategy to support members in strengthening their capacity for missional engagement. Such opportunities provide for the building-up and upgrading of theological faculty; developing new leadership; and acquisition of specific skills for emerging challenges in mission.

2017 saw the providing of AAP scholarships to thirty-two (32) individuals from eight (8) member churches to pursue either Bachelor or Master degrees. This was an increase of five (5) scholarship over 2016. The eight (8) member churches included CSI, CNI, PCK, MPC, EKT, UCCSA, PCM and the Presbyterian Church of India (PCI).

5.2.3 Leadership Formation Programme (LEAF)

As part of its strategy to influence a new generation of leaders for the advancement of God's transformative mission, a new area of focus, called the Leadership Formation Programme (LEAF) was formulated which includes the existing Face to Face and the Training-in-Mission (TIM) programmes in addition to programmes such as Youth Forum; youth initiatives from the regions; and training of young women. In 2017, a global youth forum was held in Johannesburg, South Africa from 22 to 28 August 2017 with the theme, Reimagining Church: Building Young Disciples in the context of Empire. 104 young people from all 32 of CWM's member churches attended this forum. The first young women's training programme, under LEAF, was held in the Pacific region in November.

5.2.3.1 Face to Face (F2F) Programme

This programme aims to expose participants to different contexts in order to stimulate their theological reflection and develop their sensitivity to other cultures. Participants are students preparing for ministry and the programme exposes them to multicultural ministry.

In 2017, three F2F programmes were held, in Kolkata, Birmingham and Bethlehem. A total of 20 participants from ten (10) member churches attended the sessions.

5.2.3.2 Training in Mission (TIM) Programme

The Charity through CWM has been investing in equipping young people from its member churches for ministry and mission since 1981. The TIM Programme is one of its vehicles to train and empower young people. It aims to facilitate future leadership through development of participants by sending them to different regions over a period of 7 months to learn about mission in theory and practice, through classes, exposure visits, projects and hands-on work in various contexts. Over the years, the Charity has seen former TIM participants taking up leadership position in member churches and as members of the Board of Directors of CWM Ltd at different point in time.

In 2017, 10 young people from the GCU; UCJCI; PCK; PCM; UPCSA; KUC; CCCS; PCT, URC and UCZ participated in TIM from 1 May to 20 November 2017 when they spent time in Taiwan, Fiji, Kiribati and New Zealand.

5.2.4 Cutting Edge Mission Initiatives (CEMI)

To discern emerging mission issues and develop appropriate responses, the Cutting Edge Mission Initiatives (CEMI) programme area seeks to create a platform to engage with "mission from the margins" and to create space for emerging missiological thinking and practice. Activities under CEMI include the New International Financial & Economic Architecture (NIFEA); partnership with Ecumenical Loan Fund (ECLOF) International; and Prophets from the South.

5.2.4.1 NIFEA (New International Financial and Economic Architecture)

This s first initiated by the World Alliance of Reformed Churches (WCRC), who invited CWM along with other ecumenical bodies to share in the journey of imagining this new architecture. CWM participated in framing a strategy for engagement with corporate structures such as the World Bank and the International Monetary Fund (IMF) as well as the education of member churches on the meaning and implications for such a move. As a follow up to the strategy, CWM organised a series of colloquia on the economy of life for its member churches with two colloquia held in 2015; three (3) in 2016; and four (4) in 2017.

5.2.5 Discernment And Radical Engagement (DARE)

DARE is an initiative of CWM to enable the Church in its public witness. Through this programme, CWM aims to facilitate listening and discernment spaces where the gift of God's spirit guides missional responses and engagement with life-denying issues of our time. DARE programme is implemented through three main channels, namely development of resources; conferences/consultations; and strategic partnership. In 2017, a DARE forum was held in Bangkok, Thailand from 28 May to 2 June 2017 with a total of 70 participants including participants from 12 CWM member churches - URC, UPCSA, UCCSA, CSI, UCJCI, CNI, UCZ, PCK, PCI, the Congregational Federation (CF), the Protestant Church in Netherlands (PCN) and the Presbyterian Church of Malaysia (GPM).

5.2.6 Partners-In-Mission (PIM) Programme

The sharing of people across member churches and the ecumenical community is fundamental to the Charity's way of working. A mission from everywhere to everywhere is made possible by the significant number of individuals who have offered themselves to serve on the mission field, locally and abroad; and the support of churches, willing to send and receive them. The relevance of this programme is best attested to by those who participated therein, particularly, the receiving churches and the partners themselves. In a variety of ways persons are being invited to share in the ministry of member churches. This dynamic interchange of personnel represents the human face of the Charity in a variety of contexts across the world. The Charity is inspired by those who have responded to the call to serve and is heartened by the quality of the work on the mission field; the extent to which learning and growth are taking place among the partners in mission; and the significant ways in which the ministry and mission of churches are being enriched and expanded.

Twenty-three (23) partners in mission were still in service as at 31 December 2017, contributing to the receiving churches with their skills and knowledge.

5.3 Justice and Witness

CWM continued to affirm its vision of "Fullness of Life through Christ for all Creation" and its advocacy for justice in its programmes in 2017. Besides the Freedom from the Clutches of Empire: Face to Face with Migration and Human Trafficking programme held in Birmingham in June/July 2017, a theological conversation on migration, interculturality and climate justice was also organised jointly with churches from Latin America and Caribbean in Cuba from 8 to 14 December 2018 with thirty-five (35) participants from fifteen (15) countries. Two (2) of CWM member churches – the UCJCI and the GCU – participated in this programme.

5.4 Engagement with Member Churches

An important facet of the work of CWM is in accompanying member churches in their journey towards building missional congregations. This is done through engagement by Mission Secretaries in the regions in the form of official visits; participation in CWM's programmes; and tapping on CWM's resources – ideas, people and funding. CWM Mission Secretaries organised consultation sessions with member churches on programmes and financial management and reporting as well as being involved in different programmes of member churches

In 2017, Members Mission Forum (MMF) was held in each region, providing space for representatives of member churches in the regions to gather together with CWM Directors, Trustees and staff to read the context, reflect theologically and discern the missiological implications of such contextual reading for member churches and CWM as a whole; and to identify common mission initiatives and opportunities for solidarity and engagement.

5.5 Activities in the General Secretary's Office

5.5.1 Ecumenical Partnership and Solidarity Engagements

Partnership within the world church is one of CWM's major tenets. CWM engages in partnership and participation with international ecumenical mission organisations by sharing people, ideas and resources. Many of CWM's programmes include ecumenical participation as a matter of principle and its member churches and staff also take part in programmes of other ecumenical organisations. Through such participation, CWM seeks to engage with and support our ecumenical partners in contributing to the development of missional thought and action in the wider church. CWM also benefits from the insights and expertise of the ecumenical community, some of which have much wider scope of engagement than CWM. Some of such partnerships, the majority of which are on ongoing basis, include the New International Financial & Economic Architecture (NIFEA), the ECLOF International loan, partnership with the World Communion of Reformed Churches (WCRC) on justice issues; partnership with the World Council of Churches (WCC) on interfaith engagement, evangelism and economic justice; and cooperation with World Association for Christian Communication (WACC) on communication issues to do with education, awareness-building and advocacy.

Communication

Communication continued to be a vital aspect of the Charity's ministry and this was an ongoing area for improvement as of 31 December 2017. A new internal structural change with the Assistant to the General Secretary helming the communication function is expected to strengthen the effectiveness and efficiency of communication within the CWM family as well as with external partners.

5.5.2 **Grants**

Grants are the instrument through which some of the activities described above have been carried out through CWM Ltd. This is done with a yearly grant from CWM UK to CWM Ltd which is based on the budget submitted by CWM Ltd. Budgets and commitments are planned so as to ensure that the Charity's spending is in line with its policy and that there is proper accountability for the spending.

6. Financial Review

6.1 Unrestricted Funds

The Charity's main source of income is investment income, which represents about 95% of total unrestricted fund income during the year. Other sources of income include contributions from member churches and individuals as well as legacy income.

The stability of the income and capital base of the invested portfolio are paramount in supporting ongoing sustainable levels of expenditure. The Charity has a strong capital base and this makes the Charity's immediate activities less vulnerable to large variations in total returns from investments.

The invested fund largely originated from a gift from the sale of a Hong Kong hospital site in 1996. The investment committee monitors the performance of these funds on a quarterly basis. In 2017, CWM's investment portfolio returned +11% before adjustment for inflation. Since its inception in 2004, the portfolio has earned an annualised return, net of inflation, of 4.1% at the end of 2017 (+3.9% end of 2016).

6.2 Restricted Funds

The Charity has been given custody of a large number of legacies and gifts for specific worldwide mission purposes and these are treated as restricted or endowment funds in the financial statements. They are summarised in Note 12 to the financial statements. Ongoing distribution and consolidation is taking place to release these funds for the purposes for which they were given, in accordance with the UK Charity Commission's guidelines.

7. Investment, Spending, Reserve Policies

The Charity's principal source of income is from its investments. It does not undertake public fundraising activities. The current fund balance stood at £173.2m as at 31 December 2017, comprising £165.3m of unrestricted funds; £0.7m of restricted funds; and £7.2m of endowment funds.

7.1 Investment Policy

There are no restrictions on the Trustees' power of investment and the Charity has adopted a total return policy for the portfolio.

Reviews of the fund managers' performance were undertaken by the Investment Committee quarterly, measured against target returns as well as agreed market benchmarks such as the FTSE indexes and the MSCI All Country World Index.

Monitoring of target allocation of the portfolio was also done quarterly and adjustments to allocation made upon the advice of CWM's investment advisor, Cambridge Associates (CA) where necessary.

The Charity seeks to generate income and capital growth from its investments to finance its missionary activities, mindful of the need and desire to invest ethically and with regard for Socially Responsible Criteria.

The Charity has determined that investments in tobacco, alcohol, armaments, pornography or gambling do not reflect its values and therefore its policy is to ensure that investments are not made in companies with 5% or more of turnover in these areas. However, growing interest in ethical investments has opened up more opportunities in the market for such investments and CWM is reviewing its portfolio to explore ways of being able to invest ethically and yet achieve good returns.

7.2 Resourcing Policy

CWM UK's spending was approved based on programme and activities requirements as budgeted by CWM Ltd and approved by its Board, with concurrence from the CWM UK Trustees for release of grant to fund the agreed programme and activities to carry out the objects of CWM as a whole.

CWM Ltd's budgets for 2017 were set on the basis of a Spending Policy of 5% of 12-quarter moving average market value of the unrestricted investment portfolio, in addition to other sources of income. The CWM Ltd's Board, with concurrence from the CWM UK Trustees, has subsequently agreed to a different basis of spending for achieving sustainability of its mission work and its capital base over the medium and long term. This will, inter alia, take account of programme requirements, realistic projections of investment income, and the fact that on both the income and expenditure side of the budget, CWM is best served by taking a longer than annual view of resources.

7.3 Reserves Policy

CWM's accumulated reserves are predominantly represented by its investment portfolio. With its intention to use its investments to serve the long-term future of CWM's activities and member Churches, CWM's reserves policy is to maintain an average investment capital base level, when measured over a period of years, equivalent in real terms to at least the value of the base level in 1997 of £87m.

8. Risk Review

The Trustees have a formal risk management process to assess the risks facing the Charity through and to implement appropriate risk management strategies through CWM Ltd. The process involves the identification of types of risks; assessment of these risks with regard to their potential impact and probability of occurrence; and proposed risk treatment and actions taken and to be taken to mitigate these risks. Given that CWM UK's charitable objects are implemented wholly via CWM Ltd, risk assessment focuses on CWM Ltd's operations and internal controls. Internal audit was outsourced and carried out by BDO in Singapore on different aspects of CWM Ltd's operations are done annually and findings reported to Trustees of CWM UK and Board of CWM Ltd. In 2017, the focus was on third party relationship and transactions and there was no major findings or non-compliances with existing policies and procedures. A policy review exercise was carried out by CWM Ltd on all its policies in 2017 to ensure that all its policies are still relevant and upto-date. The revised policies were accepted and approved by the CWM Board in March 2018. Ongoing review of policies continued to be carried out. For CWM UK, the main risk would be that of investment risks and these are managed with a diversified investment portfolio with regular monitoring of the performance of these investments by the Investment Committee in consultation with the investment advisor, Cambridge Associates.

9. Recent Developments

With the lease of its London office coming to an end in 3rd quarter of 2018, CWM UK has commenced an exercise to explore alternative office locations, including the possible purchase of an office property. The Deputy General Secretary for Finance & Administration of CWM Ltd continues to oversee and supervise the small UK based staff who are retained to administer, maintain and manage the assets of the Charity.

10. Public Benefit Statement

The Trustees confirmed that they have complied with the duty to have due regard to the Charity Commission's general guidance on public benefit, "Charities and Public Benefit". The public benefit requirements have been met by the activities described in Section 4 which included but not limited to the development of capacities and capabilities with the aim of achieving fullness of life for all creation.

11. Auditors

The auditors, MHA Macintyre Hudson (UK member of Baker Tilly International) have indicated their willingness to continue in office.

12. Statement as to Disclosure of Information to Auditors

Insofar as each of the Trustees of the Charity at the date of the approval of this report is aware, there is no relevant audit information (information needed by the Company's auditor in connection with preparing the audit report) of which the Charity's auditor is unaware. Each Trustee has taken all of the steps he/she should have taken as a Trustee in order to make himself/herself aware of any relevant audit information and to establish that the Charity's auditor is aware of that information.

13. Statement of Trustees' Responsibilities

The Trustees are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and regulations.

Company Law requires the Trustees to prepare financial statements for each financial year in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards) and applicable law.

Under company law, the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Charity and of its net incoming/outgoing resources for that period. In preparing these financial statements, the Trustees are required to:

- Select suitable accounting policies and then apply them consistently;
- Observe the methods and principles in the Charities Statement of Recommended Practices (SORP);
- · Make judgments and estimates that are reasonable and prudent;
- State whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- Prepare the financial statements on a going concern basis unless it is inappropriate to presume that the Charity will continue to operate.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the Charity's transactions and disclose with reasonable accuracy at any time the financial position of the Charity and enable them to ensure that the financial statements comply with the Companies Act 2006 and the provisions of the Charity's constitution. They are also responsible for safeguarding the assets of the Charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

This report has been prepared under the special provisions of the Companies Act 2006 available to small companies.

Approved by the Trustees on

0 2 JUN 2018

and signed as authorised for issue on their behalf by:

Rev Mukondeleii Edward Ramulondi, Moderator

Council for World Mission (UK)

Company Number: 4758640 Éngland & Wales

Charity Number: 1097842

Mrs Jenniter Joy Flett, Trustee Council for World Mission (UK)

Company Number: 4758640 England & Wales

Charity Number: 1097842

Independent Auditor's Report to the members of Council for World Mission (UK)

Opinion

We have audited the financial statements of Council for World Mission (UK) (the 'charitable company') for the year ended 31 December 2017 which comprise the Statement of Financial Activities, the Balance Sheet and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 December 2017, and
 of its incoming resources and application of resources, including its income and expenditure, for the
 year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the trustees have not disclosed in the financial statements any identified material uncertainties that
 may cast significant doubt about the charitable company's ability to continue to adopt the going
 concern basis of accounting for a period of at least twelve months from the date when the financial
 statements are authorised for issue.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the trustees' annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine Independent Auditor's Report to the members of Council for World Mission (UK) (continued)

whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report (incorporating the directors' report) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the directors' report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of our knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- · we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies' regime and take advantage of the small companies' exemptions in preparing the directors' report and from the requirement to prepare a strategic report.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement Trustees' Annual Report, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements:

Independent Auditor's Report to the members of Council for World Mission (UK) (continued)

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Sudhir Singh FCA (Senior Statutory Auditor) For and on behalf of MHA MacIntyre Hudson Chartered Accountants and Statutory Auditors New Bridge Street House

6 July 2017

Sudli Sujh

30-34 New Bridge Street

EC4V 6BJ

Date:

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COUNCIL FOR WORLD MISSION (UK) STATEMENT OF FINANCIAL ACTIVITIES (INCLUDING INCOME AND EXPENDITURE ACCOUNT) FOR THE YEAR ENDED 31 DECEMBER 2017

	Note	Unrestricted Funds £	Restricted Funds £	Endowment Funds £	Total 2017 Funds £	Total 2016 Funds
Income and endowments from:				·		
Donation and legacies Investment income Other – profit on sale of fixed assets	2.1 2.2	139,342 3,742,954 53,334	133,681 -	18,769 -	139,342 3,895,404 53,334	448,394 3,680,909 -
Total	•	3,935,630	133,681	18,769	4,088,080	4,129,303
Expenditure on:						
Raising funds	2.3	1,108,393	17;083	2,399	1,127,875	1,086,877
Charitable activities	2.4	11,242,437	79,556	103,098	11,425,091	5,840,017
Settlement of defined benefit pension scheme		-		-	-	(159,528)
Total		12,350,830	96,639	105,497	12,552,966	6,767,366
OPERATING SURPLUS / (DEFICIT)		(8,415,200)	37,042	(86,728)	(8,464,886)	(2,638,063)
Net gains on investments		13,621,540	40,521	671,169	14,333,230	18,125,625
NET INCOME		5,206,340	77,563	584,441	5,868,344	15,487,562
NET MOVEMENT IN FUNDS		5,206,340	77,563	584,441	5,868,344	15,487,562
Transfer		40,452	(40,452)	-	-	-
Reconciliation of funds:						
TOTAL FUNDS AT 1 JANUARY 2017		160,030,344	696,683	6,647,320	167,374,347	151,886,785
TOTAL FUNDS AT 31 DECEMBER 2017		165,277,136	733,794	7,231,761	173,242,691	167,374,347

All income and expenditure were derived from continuing activities.

The statement of financial activities includes all gains or losses recognised in the year.

COUNCIL FOR WORLD MISSION (UK) BALANCE SHEET AS AT 31 DECEMBER 2017

Placed accords	Notes	2017 £	2016 £
Fixed assets Tangible fixed assets	4	564,111	593,708
Investments	5	170,330,040	156,688,280
·		170,894,151	157,281,988
Current assets			
Investments	6	2,543,289	6,757,650
Debtors	7	1,643,393	2,515,043
Cash at bank and in hand		640,313	3,196,708
Linkiliston		4,826,995	12,469,401
Liabilities Creditors: Amounts falling due within one year	8	(2,478,455)	(1,645,913)
Croditors. 7 tirrounts raining and within one year	J	(2, 0, 0)	(1,70,10,0)
Net current assets		3,723,312	10,823,488
Total assets less current liabilities		174,617,463	168,105,476
Creditors: amounts falling due after more than one year	9		(731,129)
Net assets excluding pension liability		173,242,691	167,374,347
Total net assets	-	173,242,691	167,374,347
The funds of the charity:			
Endowed funds	11	7,231,760	6,647,320
Restricted funds	11	733,794	696,683
Unrestricted funds			
- Designated funds	12	8,069,138	9,244,727
- General funds	12	157,207,999	150,785,617
Total unrestricted funds	12	165,277,137	160,030,344
Total charity funds	13	173,242,691	167,374,347

Included in total funds above are cumulative unrealised gains on listed investments and investment properties of £35,245,840 (2016: £20,676,607).

The financial statements have been prepared in accordance with sections 415A of the Companies Act 2006.

The financial statements were approved and authorised for issue by the Trustees on 0.2 JUN 2018

and signed on their behalf by:

Moderator

Rev Mukondeleli Edward Ramulondi

Mrs Jennifer Joy Flett

Trustee

Company Number 4758640

1. PRINCIPAL ACCOUNTING POLICIES

a) Accounting convention

The accounts (financial statements) have been prepared in accordance with the Charities SORP (FRS102) applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland and the Charities Act 2011 and UK Generally Accepted Practice as it applies from 1 January 2015. The charity meets the definition of a public benefit entity under FRS 102. The functional currency of Charity is considered to be in pounds sterling because that is the currency of the primary economic environment in which the charity operates.

The Charity has taken advantage of the exemptions in FRS 102 from the requirements to present a Statement of Cashflow.

Having reviewed the financial position (including the significant liquid cash and investment reserves held) and future plans for the charity, the Trustees have a reasonable expectation that the charity has adequate resources to continue its activities for the foreseeable future. Accordingly, they continue to adopt a going concern basis in preparing the financial statements.

b) Recognition of income

Income is recognised in the year in which the charity is legally entitled to receipt, the receipt is probable, and the amount can be measured reliably. Donations represent amounts receivable in the accounting year. Receipt of a legacy are recognised when it is probable that it will be received. Receipt is normally probable when there has been grant of probate, the executors have established that there are sufficient assets in the estate, after settling any liabilities, to pay the legacy; and any conditions attached to the legacy are either within the control of the charity or have been met. Investment income is recognised in the period when the charity has earned unconditional entitlement to monies. Donations and grants received for specific purposes are treated as restricted funds.

c) Property income

Property income represents rent receivable in respect of properties owned during the year and is accounted for during the period to which it relates. It is then allocated to the appropriate fund.

d) Expenditure

Expenditure on raising funds comprises investment management costs and expenditure in relation to the generation of donations and legacy income. Charitable activities include grants payable in furtherance of the charitable objects and related support costs.

Expenditure is recognised in the year in which it is incurred under the accruals basis. Grants and allocations payable to Council for World Mission Ltd are included in the SOFA when approved by the Trustees and agreed with the recipient organisation. The value of such grants unpaid at the year-end is accrued. Grants where the beneficiary has not been informed or has to meet certain conditions before the grant is released are not accrued however funds may be designated to the value of any conditional commitment. Council for World Mission UK is not registered for Value Added Tax and any irrecoverable VAT is charged to the appropriate heading.

Governance costs are the expenses incurred by the charity in meeting their statutory and constitutional requirements and include Trustees' expenses, external audit fees and a proportion of management time.

1. PRINCIPAL ACCOUNTING POLICIES (continued)

e) Allocation of costs

Costs are allocated within charitable activities according to the nature of the cost. Wherever possible costs are attributed directly to specific activities. Certain shared costs including support costs are apportioned to activities using a variety of bases including estimated time spent and number of employees.

f) Tangible fixed assets and depreciation

Fixed assets for charity use are capitalised at cost, where acquired, or market value as determined by the Trustees where donated. They are stated in the financial statements at cost or original value less depreciation.

Individual fixed assets costing £500 or more are capitalised at cost and depreciated over their estimated useful lives.

Depreciation is calculated to write off the cost of tangible fixed assets at the following annual rates:

Freehold buildings

- 50 years - straight line basis

Freehold land

- Nil

Leasehold property

- over the life of the lease

Fixtures and fittings

- between 3 and 5 years.

Computer Equipment

- 3 years

g) Unlisted investments

All unlisted investments are programme related investments / social investments and are included in the financial statements are measured at cost less impairment subject to being converted into the presentational currency at the balance sheet date where the investments are held in another currency

h) Current asset investments

Current asset investments represent those investments held in cash or low risk investments equivalent to cash to enable the company to meet its commitments in respect of grants approved not yet paid.

i) Funds accounting

Funds held by the company are:

Unrestricted general funds – these are funds which can be used in accordance with the charitable objects at the discretion of the Trustees. The element of unrestricted funds represented by unrealised gains on investments is separately disclosed as a revaluation reserve being the difference between the current market value of these investments and historic cost.

Designated funds – these are funds set aside by the Trustees out of unrestricted funds for specific future purposes or projects.

Restricted funds – these are funds that can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds have been raised for a particular restricted purpose within the objects of the charity.

Permanent Endowment funds – these are a type of restricted fund where the capital must be held permanently by the charity. Income arising from such endowed funds is applied in accordance with the terms of the fund.

Further explanation of certain funds is included in the notes to the accounts.

1. PRINCIPAL ACCOUNTING POLICIES (continued)

j) Valuation of investments

Listed investments are a form of financial instrument and are initially recognised at their transaction cost and subsequently measured at fair value (mid-market value) at the Balance sheet date. Investment gains and losses, whether realised or unrealised, are combined and shown in the heading 'Net Gains/(losses) on investments' in the Statement of Financial Activities.

Investment properties are measured at fair value at the Balance Sheet date. Investment properties are recorded at the Trustees' estimate of market value at the year-end by reference to changes in house price indices, sale prices recently achieved in the same location and periodic professional valuations. Any changes in fair value is recognised in 'Net Gains/(losses) on investments' in the Statement of Financial Activities.

k) Pensions

CWM makes discretionary payments to retired missionaries who served prior to the inception of a pension scheme or where service prior to July 1977 was not otherwise pensionable. These payments are funded from an endowment fund entitled CWM Fund for Retired Missionaries.

I) Foreign currencies

Assets, liabilities, and results of overseas investments are translated at the rate ruling at the balance sheet date. Exchange differences arising are taken to the SOFA. Transactions in foreign currencies are translated at the rate ruling on date of the transaction.

m) Financial instruments

The charity only holds basic Financial Instruments. The financial assets and financial liabilities of the Charity and their measurement basis are as follows:

Financial Assets – Other debtors, accrued income and the intercompany loan are basic financial instruments and are debt instruments measured at amortised cost as detailed in note 8. Prepayments are not financial instruments.

Investments – Managed investments and investment properties are classified as basic financial instruments and held at their fair value as detailed in note 6.1 and 6.3 respectively. Unlisted investments (social investments) as detailed in note 6.2 are basic financial instruments and are measured at cost less impairment. Current asset investments are measured at amortised cost as detailed in note 7.

Cash at bank – is classified as a basic financial instrument and is measured at face value.

Financial Liabilities – Grants payable, other creditors, accruals and balances owing to CWM Ltd are classified as basic financial instruments and are measured at amortised cost as detailed in note 9. Taxation and social security are not included in the financial instruments disclosure.

n) Critical accounting judgements and key sources of estimation uncertainty

The key sources of estimation uncertainty that have a significant effect on the amounts recognised in the financial statements are described in the accounting policies and are summarised below:

Valuation of investment properties – The charity's land and buildings are stated at their estimated fair value based on professional valuations or management estimates as disclosed in note 6.

2.1	DONATIONS AND LEGACIES	2017 £	2016 £
	Donations Legacies	90,178 49,164	135,196 313,198
•		139,342	448,394
2.2	INVESTMENTS	2017 £	2016 £
	Rental income Dividends from listed investments Income from social investments Income from current asset investments Other operational income	87,249 3,689,194 65,340 2,157 51,464	90,098 3,487,457 73,422 21,366 8,566
	TOTAL	3,895,404	3,680,909
2.3	EXPENDITURE ON RAISING FUNDS		
		2017 £	2016 £
	Investment manager fees	1,127,875	1,086,877
		1,127,875	1,086,877
	Included in investment managers' fees is £131,650 paid £63,587).	d to CWM's investment	advisors (2016:
2.4	ANALYSIS OF EXPENDITURE ON CHARITABLE AC	TIVITIES	

	2017 £	2016 £
Activities Undertaken Directly	182,654	184,071
Grant Funding of Activities	10,967,448	5,197,677
Support Costs	274,989	458,269
TOTAL	11,425,091_	5,840,017

2.4.1 GRANTS FUNDING OF ACTIVITIES

During the year the Charity made grants to the following programmes. A description of these programmes is given in note 13 to the financial statements:

		2017 £	2016 £
Council Council	for World Mission LtdMission Support Programme 3 for World Mission LtdMission Support Programme 4 for World Mission LtdCapacity Development Funds for World Mission LtdCore	297,894 747,251 130,444 9,791,859	587,746 134,066 <u>4,473,333</u>
	· -	10,967,448	5,195,145
2.4.2 SUP	PORT COSTS		
		2017 £	2016 £
	nce, office and administration	255,169	405,853
- Inv	estment and Audit Committees ditors' Remuneration	20 19,800	3,216 39,200
•	<u> </u>	274,989	458,269
2.5 STAF	F COSTS		
Analy	sis of staff costs	2047	2046
Total	staff costs are as follows:	2017 £	2016 £
Socia	es and wages I security costs on costs	88,790 10,107 9,335	137,436 15,383 13,622
		108,232	166,441
The	average number of employees analysed by function was:	2017 Number	2016 Number
Supp	oort and governance of the charity	2	2

No employee earned over £60,000 during the year (2016: nil). The key management personnel of the Charity comprised management staff from the CWM Ltd Secretariat in Singapore and the Trustees. No Trustee received any remuneration during the year (2016: nil). Expenses related to Trustee meetings were met by CWM Ltd. Cost of time spent by the CWM Ltd Secretariat in overseeing and supporting CWM UK is not apportioned to the accounts of CWM UK as they are immaterial.

2.6	NET EXPENDITURE		
	This is stated after charging	2017 £	2016 £
	Depreciation	12,397	13,784
	Auditors' remuneration – external audit services Operating leases	19,800 80,565	30,600 87,487

3. TAXATION

The Charity is exempt from corporation tax on its charitable activities. The Charity is considered to have passed the tests set out in Paragraph 1 Schedule 6 Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. As such, surpluses and gains are exempt from Corporation Tax provided they are applied for charitable purposes.

4. TANGIBLE FIXED ASSETS

	Land and Buildings £	Fixtures & Fittings £	Total £
Cost		•	
At 1 January 2017	648,101	10,231	658,332
Additions	-	-	-
Disposals	(19,600)		(19,600)
At 31 December 2017	628,501	10,231	638,732
Depreciation			
At 1 January 2017	60,480	4,144	64,624
Charge for year	9,680	2,717	12,397
Disposals	(2,400)		(2,400)
At 31 December 2017	67,760	6,861	74,621
Net book value 31 December 2017	560,741	3,370	564,111
Net book value 31 December 2016	587,621	6,087	593,708
Land and buildings are categorised as follows:			
Zana ana zananigo aro oatogonica ao feneme.		2017	2016
		£	£
Leasehold		271,426	277,734
Freehold	•	289,315	309,887
		560,741	587,621

Since there is no accurate way of measuring the cost of the land and building separately, the value of land and building have not been split out. In addition to this, the buildings were already on the land when purchased.

5.	FIXED ASSET INVESTMENTS	2017 £	2016 £
	Summary		2
•	Managed investments (note 5.1)	164,076,374	149,468,122
	Social investments (note 5.2)	3,478,666	4,475,158
	Investment properties (note 5.3)	2,775,000	2,745,000
		170,330,040	156,688,280
5.1	Managed Investments	2017	2016
5. I	Manageu mvestments	2017 £	2010 £
		~	. ~
	Market value as at 1 January	149,468,122	134,151,197
	Additions at cost	17,320,057	69,454,824
	Disposals	(17,349,628)	(70,509,280)
	Візрозаіз	(17,545,020)	(10,000,200)
	-	149,438,551	133,096,741
	Gains on investments	14,637,823	16,371,381
	- Julia di invocincina	14,001,020	10,071,001
	Managed investments at 31 December	164,076,374	149,468,122
	inaliaged investillonic at a responden	101,010,011	110,100,122
	Managed investments are held with 23 investment managers in below. The historical cost of quoted investments was £132,6 Decisions in relation to investments are made after advice f advisers, Cambridge Associates.	83,329 (2016: £	132,633,537).
		2017	2016
		£	£
	Investments at the market value comprise		
	Quoted equity shares	8,112,395	2,632,367
	Bonds in governments/corporations	20,615,143	18,259,706
	Global funds	124,854,872	116,833,604
	Property Trust	10,493,964	11,408,088
	Cash balances		334,357
	Managed investments at 31 December	164,076,374	149,468,122
5.2	Social investments		
J.Z	Jocial Investments		
		2017	2016
		£	£
	As at 1 January	4,475,158	3,669,902
	Dividends re-invested	64,965	70,950
	ECLOF- Reclassified as intercompany balance	(812,876)	(20.465)
	Repayment of capital		(39,465)
	Net gains on translation	3,727,247	3,701,387
	Less: Unrealised gain/(loss) in exchange	(248,581)	773,771
	T 4 1 1111 4 4 4 4 5 5 1	0.470.000	4 475 450
	Total social investments at 31 December	3,478,666	4,475,158

5.2 Social investments (cont'd)

Included in social investments is an investment of £3,468,403 (2016: £3,652,119) in the share capital of Oikocredit, a worldwide co-operative society. This investment was entered into in 2000 as a programme-related investment. The value of this investment at 31 December 2017 represented the historical cost of share capital purchased (including reinvested dividends). Share capital is held in US dollars and Euro and translated into sterling at the year end. The carrying value as at reporting date is approximately its fair value.

Council for World Mission (UK) extended funding on behalf of Council for World Mission Ltd., who entered into a loan agreement with ECLOF International in 2015. Accordingly, this amount has been reclassified as an intercompany transaction between Council for World Mission (UK) and Council for World Mission Ltd.

2017 £	2016 £
2,745,000	2,070,000
•	250,000
-	-
30,000	425,000
2,775,000	2,745,000
	£ 2,745,000 - - 30,000

Investment properties are valued at the year-end by referencing to changes in house price indices and sale prices recently achieved in the same location.

6. CURRENT ASSET INVESTMENTS	2017 £	2016 £
Royal London Short Term Money Ma	-	3,562,937
Royal London Cash Plus Fund Y	1,930,865	2,944,713
Charities Aid Foundation Cash Tier 2		250,000
	2,543,289	6,757,650
7. DEBTORS	2017	2016
7. DEBTORS	£	£
Intercompany balance	741,224	-
Other debtors	132,852	360,999
Prepayments	27,562	27,943
Accrued income	741,755	2,126,101
	1,643,393	2,515,043
8. CREDITORS:		
Amounts falling due within one year	2017	2016
	2017 £	2010 £
Other taxation and social security	8,159	11,124
Balances owing to Council for World	•	1,345,557
Grants payable	157,179	161,438
Other creditors	29,979	52,130
Accruals	28,400	75,664
	2,478,455	1,645,913

9.	CREDITORS: Amounts falling due after more than one year		
	Amounts failing due after more than one year		
		2017	2016
	·	£	£
	Balance owing to Council for World Mission Ltd.		
	Due within 2 to 5 years	-	731,129

10. RELATED PARTY TRANSACTIONS

Of the six Trustees for the Council for World Mission (UK), four are Trustees for Council for World Mission Ltd, and two are independent Trustees. Trustees may also sit on governing boards or are senior management of member churches who receive grants from CWM and they will declare interest and abstain from voting and decision-making when applications and matters relating to related member churches are being discussed at Trustees meetings and meetings of the CWM Ltd Board. The grant payable to Council for World Mission Ltd. is also shown in the note 2.4.1 and the amount outstanding as at reporting date is shown in notes 8 and 9 above.

11. ENDOWMENT AND RESTRICTED FUNDS

	Balance 1 January 2017 £	Gross Incoming Resources £	Generating Income	Expenditure and Allocations £	Real/Unreal /Invest Gains (Losses)	Transfers £	Balance 31 December 2017 £
Permanent Endowment Funds Capital Only (Notes 11.1 and 11.4)	6,647,320	18,769	(2,399)	(103,096)	671,166		7,231,760
Restricted Funds							
Permanent Endowment Funds Income Only (Note 11.2) Income Only	288,578	125,000	(15,975)	(79,554)	-	(37,796)	280,253
(Note 11.3)	408,105	8,680	(1,109)		40,522	(2,657)	453,541
,	696,683	133,680	(17,084)	(79,554)	40,522	(40,453)	733,794
TOTAL	7,344,003	152,449	(19,483)	(182,650)	711,688	(40,453)	7,965,554

11. ENDOWMENT AND RESTRICTED FUNDS (cont'd)

PRIOR YEAR	Balance 1 January 2016 £	Income £	Raising funds £	Expenditure £	Investment Gains £	Balance 31 December 2016 £
Permanent Endowment Funds Capital Only (Notes 11.1 and 11.4)	6,153,935	24,135	(1,818)	(105,170)	576,238	6,647,320
Restricted Funds Permanent Endowment Funds Income Only (Note	233,081	146,715	(11,052)	(80,166)		288,578
11.2) Income Only (Note 11.3)	366,171 599,252	10,053 156,768	(11,032) (757) (11,809)	(80,100) (1,267) (81,433)	33,905 33,905	408,105 696,683
TOTAL	6,753,187	180,903	(13,627)	(186,603)	610,143	7,344,003

Income / investment gains include investment income together with realised and unrealised gains and losses on investment assets held directly by the funds, or on pooled assets allocated to the funds.

The Permanent Endowment comprised three main items at the beginning of the year (see Note 11.1 and 11.2 and 11.4):

- The Harold Granger Fund, which was set up to provide for the education of missionaries' children.
 Following the introduction of a new Charity Commission Scheme of 1995, the income not required
 for this purpose in any one year may be used for other defined CWM programme purposes (i.e.
 restricted purposes);
- The CWM Missionaries Support Fund which was for the maintenance and support of missionaries;
 and
- The CWM Retired Missionaries Fund which is used for paying pensions and other costs to support retired missionaries.
- Miss ML Barrett The Trustees have approved to re-designate to General Fund for the income portion only (see note 11.2).
- Strickland The Trustees have approved to re-designate to General Fund (see note 11.3)

11.1 Permanent Endown	nent Funds –	Capital On	lv			
	Balance 1 January 2017	Income	Raising funds	Expenditure	Investment Gains	Balance 31 December 2017
Miss M L Barrett – pref.	£	£	£	£	£	£
Kavutalam, etc, Sth India	129,351	-	-	-	12,927	142,278
Harold Granger- Education of Missionaries children etc.	3,130,381	-	_	_	325,414	3,455,795
CWM Missionaries Support Fund	2,326,054	-	-	-	232,474	2,558,528
Sir James Tyler – conditional	71,886	-	-	-	11,745	83,631
Funds with balances less than £10,000	16,851	. -		. <u>-</u>	987	17,838
Sub-total	5,674,523		_		583,547	6,258,070
Retired missionaries (note 11.4)	972,797	18,769	(2,399)	(103,096)	87,619	973,690
Total	6,647,320	18,769	(2,399)	(103,096)	671,166	7,231,760
PRIOR YEAR	Balance 1 January 2016 £	Income £	Raising funds £	Expenditure	Investment Gains £	Balance 31 December 2016 £
Miss M L Barrett – pref. Kavutalam, etc, Sth India	115,464	-		. <u>-</u>	13,887	129,351
Harold Granger- Education of Missionaries children etc.	2,858,818	· ·			271,563	3,130,381
CWM Missionaries Support Fund	2,127,270	-	-		198,784	2,326,054
Sir James Tyler – conditional	62,122	-	-	. -	9,764	71,886
Mrs H M Reid, GP training for the child of missionary	1,831	-	-	(1,831)	-	-
Funds with balances less than £10,000	16,011	-	-		840	16,851
Sub-total	5,181,516			(1,831)	494,838	5,674,523
Retired missionaries (note 11.4)	972,419	24,135	(1,818)	(103,339)	81,400	972,797

24,135

6,153,935

Total

(1,818)

(105,170)

6,647,320

576,238

11.2 Permanent Endowment Funds – Income Only (Restricted fund)

	Balance 1 January 2017 £		Raising funds £	Expenditure £		Balance 31 December 2017 £
Miss M L Barrett – pref. Kavutalam, etc, Sth India	37,795	2,769	(354)	-	(37,796)	2,414
Harold Granger- Education of Missionaries children etc.	138,295	69,706	(8,908)	(12,706)	-	186,387
CWM Missionaries Support Fund Sir James Tyler –	66,619	49,798	(6,364)	(66,618)	-	43,435
conditional	45,636	2,516	(322)	-	-	47,830
Funds with balances less than £10,000	233	211	(27)	(230)	·	187
	<u>288,578</u>	125,000	(15,975)	(79,554)	(37,796)	280,253
PRIOR YEAR		Balance January 2016 £	Income £	Raising funds £	Expenditure £	Balance 31 December 2016 £
Miss M L Barrett – pref. Kavu etc, Sth India	talam,	33,988	4,117	(310)	-	37,795
Harold Granger- Education of Missionaries children etc. CWM Missionaries Support F Sir James Tyler – conditional		105,368 50,505 42,959	80,516 58,938 2,895	(6,065) (4,440) (218)	(41,524) (38,384)	138,295 66,619 45,636
Mrs H M Reid, GP training for child of missionary	the	43	_	-	(43)	-
Funds with balances less that £10,000	า 	218	249	(19)	(215)	233
		233,081	146,715	(11,052)	(80,166)	288,578
11.3 Restricted Funds						Balance
	Balance					31
	1 January		Raising		Investmen	
	2017	Income	funds £	Transfer £	Gains £	
Ivy Phyllis Read-	£	£	L	L	7	
Scholarship fund Robert Cochrane-work in	22,577	483	(62)	-	2,256	
India	93,900	2,010	(257)	-	9,385	•
Widows and orphans Candidate training Funds with balances less	252,499 19,655	5,406 421	(691) (53)	-	25,236 1,964	•
than £10,000	19,474	360	(46)	(2,657)	1,681	18,812
-	408,105	8,680	(1,109)	(2,657)	40,522	453,541

11.3 Restricted Funds (cont'd)

PRIOR YEAR	Balance 1 January 2016 £	Income £	Raising funds £	Expenditure £	Investment Gains £	Balance 31 December 2016 £
Ivy Phyllis Read- Scholarship fund Robert Cochrane-work in India Widows and orphans Candidate training D E Quick Legacy Funds with balances less	21,011 83,960 225,770 17,574 443	556 2,313 6,220 484	(42) (174) (469) (36)	(824) - - - (443)	1,876 7,801 20,978 1,633	22,577 93,900 252,499 19,655
than £10,000	17,413	<u>480</u>	(37)		1,618	19,474
	366,171	10,053	(758)	(1,267)	33,906	408,105

11.4 CWM Fund for Retired Missionaries

CWM has continued to use the power, granted by the Charity Commission in an order of 2007, to deplete the unapplied total return (interest, dividends and realised capital gain) of this fund in paying pensions to retired missionaries who had served prior to the inception of a pension scheme or where service prior to July 1977 was not otherwise pensionable. The book value in December 1992 of the assets which subsequently composed the Fund is deemed to be the permanent capital held on trust for investment (£684,010). All subsequent increase in value of the permanent capital, whether arising from interest or dividends or realised capital gain on disposal are held on trust for application. CWM decided to apply £103,096 in 2017. At 31 December 2017 the unapplied total return was £289,680

CWM Fund for Retired Missionaries (Total Return)

Value of unapplied total return at 1 January 2017	288,787
Investment return	103,989
Value applied during 2017	(103,096)_
Value unapplied total return at 31 December 2017	289,680
Permanent capital	684,010
	973,690
•	£
	~
Malua of consultad Antal antique at 4 January 2040	-
Value of unapplied total return at 1 January 2016	288,409
Investment return	288,409 103,717
Investment return Value applied during 2016	288,409 103,717 (103,339)
Investment return Value applied during 2016 Value unapplied total return at 31 December 2016	288,409 103,717 (103,339) 288,787
Investment return Value applied during 2016	288,409 103,717 (103,339)
Investment return Value applied during 2016 Value unapplied total return at 31 December 2016	288,409 103,717 (103,339) 288,787

£

12.	UNRESTRICTED FUNDS	General	Designated	
		funds	funds	Total
		£	£	£
	Balance 1 January 2017	150,785,617	9,244,727	160,030,344
	Transfers	40,453	-	40,453
	Surplus/(Deficit) for the year	6,381,929	(1,175,589)	5,206,340
	Surplus/(Deficit) for the year	0,301,323	(1,170,000)	3,200,040
	Dalamas 24 Danamhar 2017			
	Balance 31 December 2017	<u> 157,207,999</u>	<u>8,069,138</u>	<u>165,277,137</u>
12.	1 Designated Funds	Balance at		Balanca of
	i Desiunateu Funus	Dalarice at		Balance at
	i Designateu Funus		Surplus/	
	i Designateu Funus	1 January	Surplus/ (Deficit)	31 December
	i Designateu Funus	1 January 2017	(Deficit)	31 December 2017
	i Designateu Funus	1 January	•	31 December
		1 January 2017 £	(Deficit)	31 December 2017 £
	Mission Support Programme 2	1 January 2017 £ 493,076	(Deficit) £	31 December 2017 £ 493,076
	Mission Support Programme 2 Mission Support Programme 3	1 January 2017 £ 493,076 3,080,345	(Deficit) £ - (297,894)	31 December 2017 £ 493,076 2,782,451
	Mission Support Programme 2 Mission Support Programme 3 Mission Support Programme 4	1 January 2017 £ 493,076 3,080,345 4,204,953	(Deficit) £ (297,894) (747,251)	31 December 2017 £ 493,076 2,782,451 3,457,702
	Mission Support Programme 2 Mission Support Programme 3	1 January 2017 £ 493,076 3,080,345	(Deficit) £ - (297,894)	31 December 2017 £ 493,076 2,782,451
	Mission Support Programme 2 Mission Support Programme 3 Mission Support Programme 4	1 January 2017 £ 493,076 3,080,345 4,204,953	(Deficit) £ (297,894) (747,251)	31 December 2017 £ 493,076 2,782,451 3,457,702

- Mission Support Programme (MSP2). CWM helps churches to develop their priorities for mission, based on a long term strategic plan and allocates resources to the member church to assist with implementation of that mission plan. This is the main grant for member churches and is usually issued in three annual instalments. The designated fund balance contains both remaining instalments for some member churches and full allocated balances for those member churches which are have yet to submit proposals to apply for MSP2 grant.
- Mission Support Programme (MSP3). MSP3 was created after majority of member churches have utilised their MSP2 grants. These funds are ring-fenced in favour of the member churches.
- Mission Support Programme (MSP4). The commitment of funds was made with the period 2015
 -2019 in mind ie member churches must submit proposals to apply for MSP4 by 2019 although
 approved proposals can be ongoing beyond 2019. MSP4 is different in that it is specifically
 geared to enabling members to develop missional congregations and as such can be applied for
 before the completion of MSP3. It is also different in that any unclaimed funds remaining at the
 end of the programme in 2019 will not be retained but will be rolled over into future CWM
 programmes.
- Capacity Development Funds (CDF). The objective is to assist member churches to plan and
 implement short term skill-oriented training or learning from experience that are part of the
 church's long-term capacity development plan. This programme is ongoing until a review of the
 overall CWM strategy is done for 2020 and beyond.

13.	ANALYSIS OF NET ASSETS BETWEEN FUNDS			Endowment and	
		Unrestricted Funds £	Designated Funds £	Restricted Funds £	Total Funds £
	Fund balances at 31 December 2017 are represented by:	~	~	~	_
	Tangible fixed assets	564,111	_	_	564,111
	Investments	154,295,348	8,069,138	7.965.554	170,330,040
	Current assets	4,826,995	-	-	4,826,995
•	Current liabilities	(2,478,455)	-	-	(2,478,455)
	TOTAL NET ASSETS	157,207,999	8,069,138	7,965,554	173,242,691
	PRIOR YEAR			Endowment and	
	PRIOR YEAR	Unrestricted Funds	Designated Funds	and Restricted Funds	Total Funds
	Fund balances at 31 December 2016 are		•	and Restricted	
	Fund balances at 31 December 2016 are represented by:	Funds	Funds	and Restricted Funds	Funds
	Fund balances at 31 December 2016 are	Funds £	Funds	and Restricted Funds	Funds £ 593,708
	Fund balances at 31 December 2016 are represented by: Tangible fixed assets	Funds £ 593,708	Funds	and Restricted Funds £	Funds £ 593,708 156,688,280 12,469,401
	Fund balances at 31 December 2016 are represented by: Tangible fixed assets Investments	Funds £ 593,708 149,344,277	Funds £ - -	and Restricted Funds £	Funds £ 593,708 156,688,280

14. PENSION SCHEMES

Unfunded scheme

Discretionary pensions amounting to £103,097 in 2017 (2016: £101,505) were paid from the Retired Missionaries Fund to missionaries previously employed by CWM UK and not part of the defined benefit scheme described above. The Retired Missionaries Fund is expected to have sufficient funds to meet any commitments made to these individuals.

15. ULTIMATE PARENT ENTITY

The Charity's ultimate parent entity is Council for World Mission Ltd, with business address at 60 Paya Lebar Road, #11-14 Paya Lebar Square, Singapore 409051, Singapore. Council for World Mission Ltd is a registered company [UEN 201206146Z] limited by guarantee accorded with International Charitable Organisation status in Singapore. CWM Ltd carries out all of the direct charitable activities previously undertaken by Council for World Mission (UK) supporting the worldwide partnership of churches to carry out God's mission locally. Council for World Mission Ltd is the sole member of Council for World Mission (UK) and has 100% control over Council for World Mission UK.

16. PRIOR PERIOD STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted Funds £		Endowment Funds £	Total 2016 Funds £
Income and endowments from:				
Donation and legacies Investment income	448,394 3,500,006	- 156,768	- 24,135	448,394 3,680,909
Total	3,948,400	156,768	24,135	4,129,303
Expenditure on:				
Raising funds	1,073,250	11,809	1,818	1,086,877
Charitable activities Grants payable Functional costs	5,195,145 458,269	700 80,733	1,832 103,338	5,197,677 642,340
Settlement of defined benefit pension scheme	(159,528)	-	-	(159,528)
Total	6,567,136	93,242	106,988	6,767,366
OPERATING SURPLUS / (DEFICIT)	(2,618,736)	63,526	(82,853)	(2,638,063)
Net gains on investments	17,515,482	33,905	576,238	18,125,625
NET INCOME / (EXPENDITURE)	14,896,746	97,431	<u>493,385</u>	15,487,562
NET MOVEMENT IN FUNDS	14,896,746	97,431	493,385	15,487,562
Reconciliation of funds: TOTAL FUNDS BROUGHT FORWARD	<u> 145,133,598</u>	599,252	6,153,935	151,886,785
TOTAL FUNDS CARRIED FORWARD	160,030,344	696,683	6,647,320	167,374,347

17. LEASING COMMITMENTS

The Council for World Mission (UK) is committed to making the following aggregate minimum payments under operating leases which expire as follows:

	Land and	buildings
	2017	2016
	£	£
Less than one year	57,146	85,256
Between one and five years	<u> </u>	57,146

This relates to a lease on administrative office space in Ipalo House taken out at the end of 2015. The lease was subsequently renewed after the year end, therefore no further commitment at the year-end for more than a year.

18. COMPANY INFORMATION

The Charity is a private limited company (registered number 4758640), which is incorporated and domiciled in the UK and is a public benefit entity. The address of the registered office is 10 Queen Street Place, London EC4R 1BE