In accordance with Rule 18.7 of the Insolvency (England & Wales) Rules 2016 and Sections 92A, 104A and 192 of the Insolvency Act 1986.

# LIQ03 Notice of progress report in voluntary winding up



For further information, please refer to our guidance at www.gov.uk/companieshouse

|                      | Communicate the               |                                                            |
|----------------------|-------------------------------|------------------------------------------------------------|
| 1                    | Company details               |                                                            |
| Company number       | 0   4   7   4   8   2   2   4 | → Filling in this form Please complete in typescript or in |
| Company name in full | Visa Bureau Ltd               | bold black capitals.                                       |
|                      |                               |                                                            |
| 2                    | Liquidator's name             |                                                            |
| Full forename(s)     | Joseph Walter                 |                                                            |
| Surname              | Colley                        |                                                            |
| 3                    | Liquidator's address          |                                                            |
| Building name/number | 66 Prescot Street             |                                                            |
| Street               |                               |                                                            |
|                      |                               |                                                            |
| Post town            | London                        |                                                            |
| County/Region        |                               |                                                            |
| Postcode             | E 1 8 N N                     |                                                            |
| Country              |                               |                                                            |
| 4                    | Liquidator's name <b>o</b>    |                                                            |
| Full forename(s)     | John Anthony                  | Other liquidator Use this section to tell us about         |
| Surname              | Dickinson                     | another liquidator.                                        |
| 5                    | Liquidator's address ❷        |                                                            |
| Building name/number | 66 Prescot Street             | <b>⊘</b> Other liquidator                                  |
| Street               |                               | Use this section to tell us about another liquidator.      |
|                      |                               |                                                            |
| Post town            | London                        |                                                            |
| County/Region        |                               |                                                            |
| Postcode             | E 1 8 N N                     |                                                            |
| Country              |                               |                                                            |

LIQ03 Notice of progress report in voluntary winding up

| 6                  | Period of progress report                                |   |  |
|--------------------|----------------------------------------------------------|---|--|
| From date          | $\begin{bmatrix} 1 & 1 & 1 & 1 & 1 & 1 & 1 & 1 & 1 & 1 $ |   |  |
| To date            | [2 8 [7 ] [7 ] [9 ] [9 ] [9 ] [9 ] [9 ] [9 ]             |   |  |
| 7                  | Progress report                                          |   |  |
|                    | ☑ The progress report is attached                        |   |  |
|                    |                                                          |   |  |
| 8                  | Sign and date                                            |   |  |
| Liquidator's signa | ture X J. G. Nig                                         | × |  |
| Signature date     | d   8   0   8   y   y   y   y   1                        |   |  |

## **Presenter information**

You do not have to give any contact information, but if you do it will help Companies House if there is a query on the form. The contact information you give will be visible to searchers of the public record.

| Contact name  | Alice Guyatt             |
|---------------|--------------------------|
| Company name  | Carter Backer Winter LLP |
|               |                          |
| Address       | 66 Prescot Street        |
|               | London                   |
|               |                          |
| Post town     | E1 8NN                   |
| County/Region |                          |
| Postcode      |                          |
| Country       |                          |
| DX            |                          |
| Telephone     | 020 7309 3800            |

## **√** C

## Checklist

We may return forms completed incorrectly or with information missing.

## Please make sure you have remembered the following:

- ☐ The company name and number match the information held on the public Register.
- ☐ You have attached the required documents.
- ☐ You have signed the form.

## Important information

All information on this form will appear on the public record.

## ■ Where to send

You may return this form to any Companies House address, however for expediency we advise you to return it to the address below:

The Registrar of Companies, Companies House, Crown Way, Cardiff, Wales, CF14 3UZ. DX 33050 Cardiff.

## **Turther information**

For further information please see the guidance notes on the website at www.gov.uk/companieshouse or email enquiries@companieshouse.gov.uk

This form is available in an alternative format. Please visit the forms page on the website at www.gov.uk/companieshouse

# Visa Bureau Ltd (In Liquidation) Joint Liquidators' Summary of Receipts & Payments

| Declaration of Solvency |                                | From 29/07/2020<br>To 28/07/2021 | From 29/07/2020<br>To 28/07/2021 |
|-------------------------|--------------------------------|----------------------------------|----------------------------------|
| £                       |                                | £                                | £                                |
|                         | ASSET REALISATIONS             |                                  |                                  |
|                         | Bank Interest Gross            | 6.86                             | 6.86                             |
| 1,088,079.27            | Cash at Bank                   | 1,038,150.59                     | 1,038,150.59                     |
| 48,000.00               | Former Director's Loan         | NIL                              | NIL                              |
|                         | Insurance Premium              | 982.41                           | 982.41                           |
|                         | Rates Refund                   | 229.92                           | 229.92                           |
|                         | Tax Refund                     | 176.34                           | 176.34                           |
| 2,680.00                | VAT Refund                     | NIL                              | NIL                              |
|                         | Website Domains                | 5,000.00                         | 5,000.00                         |
|                         |                                | 1,044,546.12                     | 1,044,546.12                     |
|                         | COST OF REALISATIONS           |                                  |                                  |
|                         | Agents/Valuers Fees (1)        | 57.48                            | 57.48                            |
|                         | Bank Charges                   | 15.00                            | 15.00                            |
|                         |                                | (72.48)                          | (72.48)                          |
|                         | PREFERENTIAL CREDITORS         |                                  |                                  |
| (4,335.34)              | Pension Schemes                | NIL                              | NIL                              |
|                         |                                | NIL                              | NIL                              |
|                         | UNSECURED CREDITORS            |                                  |                                  |
| (35,035.00)             | HM Revenue & Customs - CT      | NIL                              | NIL                              |
| (1,127.73)              | HM Revenue & Customs (PAYE/NI) | NIL                              | NIL                              |
| (12,204.50)             | Other Creditors                | NIL                              | NIL                              |
| (175.26)                | Trade & Expense Creditors      | 9,056.58                         | 9,056.58                         |
|                         |                                | (9,056.58)                       | (9,056.58)                       |
|                         | DISTRIBUTIONS                  |                                  |                                  |
|                         | Ordinary Shareholders          | 1,000,000.00                     | 1,000,000.00                     |
|                         |                                | (1,000,000.00)                   | (1,000,000.00)                   |
| 1,085,881.44            |                                | 35,417.06                        | 35,417.06                        |
|                         | REPRESENTED BY                 |                                  | 0E 40E EC                        |
|                         | Bank 1 - Current               |                                  | 35,405.56<br>11.50               |
|                         | VAT Receivable                 |                                  | 11.50                            |
|                         |                                |                                  | 35,417.06                        |



## JOINT LIQUDATORS' ANNUAL PROGRESS REPORT

For the year ending 28 July 2021

VISA BUREAU LTD- IN MEMBERS' VOLUNTARY LIQUIDATION

18 August 2021

Carter Backer Winter LLP 66 Prescot Street London E1 8NN

Joint Liquidators' Annual Progress Report

18 August 2021

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- 1. Executive Summary
- 2. Receipts and Payments Account
- 3. Joint Liquidators' actions since their Appointment
- 4. Assets
- 5. Liabilities
- 6. Pre-Appointment Costs
- 7. Joint Liquidators' Remuneration
- 8. Joint Liquidators' Expenses
- 9. Further information
- 10. Other Matters

#### **APPENDICES**

- 1. Statutory Information
- 2. Receipts and Payments Account
- 3. Details of the work undertaken during the course of the Liquidation
- 4. Details of Time Incurred in accordance with Statement of Insolvency Practice 9 together with CBW's Rates Policy

#### Joint Liquidators' Annual Progress Report

18 August 2021

#### **ABBREVIATIONS**

The following abbreviations are used throughout this Report and are summarised below:

CAPA CAPA Limited of Napier Pavillions, Cumbernauld, Glasgow, G68 OLL

CBW Carter Backer Winter LLP, 66 Prescot Street, London E1 8NN

CBW Rates Policy Summary of CBW's current charge out rates and time units used for this type of

work

Company Visa Bureau Ltd, registration number 04748224

**Director** Henri Gerard Verdino

DOS Declaration of Solvency

Former Director Guy Hereward Bradley

HMRC HM Revenue & Customs

Joseph Walter Colley and John Anthony Dickinson of CBW

Prescribed Part Provisions of the insolvency legislation that require a Liquidator to set aside a

percentage of a Company's assets for the benefit of the unsecured creditors in cases where the Company gave a "floating charge" over its assets to a lender on

or after 15 September 2003.

**Property** 1<sup>st</sup> Floor, 15 Harwood Road, Fulham, SW64 4QP

**Reporting Period** 29 July 2020 to 28 July 2021

Shareholder Henri Gerard Verdino

SIP 9 Statement of Insolvency Practice 9

SIP 9 Analysis Summary of the time and costs incurred by the Joint Liquidators

#### Joint Liquidators' Annual Progress Report

18 August 2021

#### 1. EXECUTIVE SUMMARY

- 1.1. Statutory information relation to the Company is attached at Appendix 1.
- 1.2. The Company was placed into Liquidation on 29 July 2020 and the Joint Liquidators were appointed on the same day.
- 1.3. Within two months of each anniversary of the Joint Liquidators' appointment, a progress report must be prepared and delivered to members and filed with the Registrar of Companies. This report covers the first year of the Liquidation and was deemed delivered on 19 August 2021; the date on which the report was emailed to all known members.
- 1.4. The Director's DOS included assets of £1,138,759 which consisted of VAT refund, cash at based, former Director's Loan, and book debts. Total asset realisations achieved during the Liquidation is £1,044,546. Further details are provided in **Section 4** within this report.
- 1.5. Assets to the estimated value of £5,560, comprising of a VAT refund have not yet been realised. Further details are provided in **Section 4** within this report.
- 1.6. Settlement of all known and proven non-preferential unsecured creditor claims in full, totalling £9,057 was made on 23 October 2020. Further details are provided in **Section 6** within this report.

#### RECEIPTS AND PAYMENTS ACCOUNT

- 2.1. My Receipts & Payments Account for the period from 29 July 2020 to 28 July 2021 ("the Reporting Period") is attached at Appendix 2.
- 2.2. The balance of funds is held in an interest-bearing estate bank account.

#### 3. JOINT LIQUIDATORS' ACTIONS SINCE THEIR APPOINTMENT

- 3.1. The strategy of the Liquidation was to realise the assets of the Company in a cost-effective manner and to distribute said asset realisations to members and creditors. A summary of the assets realised and outstanding assets to realise are provided in **Section 4**.
- 3.2. A first interim distribution to members of £1,000,000 was declared and paid on 15 September 2020.
- 3.3. A first and final distribution to proven creditors of £9,056 including £167 of interest, was declared and paid on 21 October 2020.
- 3.4. There is certain work that I am required by the insolvency legislation to undertake work in connection with the liquidation that provides no financial benefit for the creditors. A description of the routine work undertaken since my appointment as Joint Liquidator is contained in **Appendix 3**.

#### Joint Liquidators' Annual Progress Report

18 August 2021

#### 4. ASSETS

#### Assets Realised during the Reporting Period

#### Cash at Bank

4.1. A credit balance of £1,038,151 was held in the Company's bank account with Barclays Bank Plc and on 7 September 2020, the entirety of these funds was transferred into the designated liquidation estate account. No further balances are due to be received.

#### Rates Refund

4.2. CAPA was instructed to undertake a property audit on the Property. The amount recovered totalled £230, with CAPA receiving a fee of £69, being 25% of realisation.

#### Corporation Tax Refund

4.3. A corporation tax refund totalling £176 was received from HMRC on 22 June 2021.

#### Website Domain

4.4. The website domains owned by the Company were sold to Andy Harwood, former director, on 30 September 2020 totalling £5,000.

#### Insurance Premium

4.5. An insurance refund was received from Credential Insurance totalling £982.

#### Assets Not Yet Realised

## VAT Refund

4.6. Steps have been taken to ascertain the exact quantum of VAT refunds due to the Company from HMRC. A preliquidation VAT Refund of £5,560 expected, has not yet been received.

#### Director's Loan Account

4.7. The Director's Loan Account valued at £48,000 in the DOS, is to be distributed in specie to the Director within the final distribution.

#### 5. LIABILITIES

5.1. Full details of the Company's liabilities are provided in the Director's DOS.

#### Secured Creditors

5.2. An examination of the Company's mortgage register held by the Registrar of Companies showed that the Company has no current charges over its assets and accordingly, the Prescribed Part provisions do not apply.

#### Joint Liquidators' Annual Progress Report

18 August 2021

#### **Preferential Creditors**

5.3. The Director's DOS anticipated £4,335 in preferential creditors. Claims totaling £5,102 have been received and have been adjudicated for dividend purposes. Subsequently, a dividend of £5,198 comprising of the agreed claim of £5,102 and statutory interest of £96 was made on 21 October 2020.

#### Crown Creditors

5.4. The DOS included £36,164 owed to HMRC. HMRC's final claim of £3,566 has been received and relates to debts arising from unpaid Corporation Tax which has been adjudicated for dividend purposes. A dividend of £3,633 comprising of the agreed claim of £3,566 and statutory interest of £67 was made to HMRC on 21 October 2020.

#### Non-Preferential Unsecured Creditors

- 5.5. The DOS included two non-preferential unsecured creditors with an estimated total liability of £12,380. Claims from creditors totalling £221 have been received, though creditors with original estimated claims in the SOA of £12,380 have not been received in the Reporting Period.
- 5.6. The claims received totaling £221 has been adjudicated in full and a dividend of £225 comprising of the agreed claim of £221 and statutory interest of £4 was made on 21 October 2020.

#### Share Capital

- 5.7. As all creditors have been paid in full together with statutory interest during the Liquidation, the following distributions have been made to the Members;
- 5.8. Capital distributions

Ordinary shareholders

DateAmount distributionRate of distribution per share15 September 2020£1,000,000£1,231 per share

#### 6. PRE-APPOINTMENT COSTS

6.1. On 29 June 2020, the Board authorised the payment of a fixed fee of £7,500 plus VAT for preparing the DOS, producing and circulating the notices for the meeting of the Board and the Members prior to my appointment and all pertinent matters relating to the Liquidation, once appointed Joint Liquidators. The fee was paid preappointment by the Company.

#### 7. JOINT LIQUIDATORS' REMUNERATION

- 7.1. My remuneration was previously authorised by the Board on 29 June 2020 on a fixed fee basis of £7,500 plus VAT to cover the pre and post-liquidation periods. As stated in Section 6, payment was received prior to liquidation.
- 7.2. A schedule of my time costs incurred to date, together with details of CBW's fee policy is attached as **Appendix 2**.
- 7.3. A copy of 'A Members' Guide to Liquidators' Fees', published by R3, together with an explanatory note which shows CBW's fee policy are available at the link <a href="http://www.cbw.co.uk/creditor-guides/">http://www.cbw.co.uk/creditor-guides/</a>. Please note that there are different versions of the Guidance Notes and in this case you should refer to the post October 2015 version.

#### Joint Liquidators' Annual Progress Report

18 August 2021

#### 8. JOINT LIQUIDATORS' EXPENSES

- 8.1. Expenses are any payments from the estate which are neither an office holder's remuneration nor a distribution to a creditor or a member. Expenses also includes disbursements. Disbursements are payments which are first met by the office holder and then reimbursed to the office holder from the estate. Expenses are split into:
  - category 1 expenses, which are payments to persons providing the service to which the expense relates who are not an associate of the office holder; and
  - category 2 expenses, which are payments to associates or which have an element of shared costs. Before being paid category 2 expenses require approval in the same manner as an office holder's remuneration.
- 8.2. I have incurred category 1 expenses in the period to 28 July 2021 of £368 and a summary is below. As reported in Section 6, the fixed fee was inclusive of disbursements.

| Name               | Type of Expense | Expenses accrued in the Reporting Period £ |
|--------------------|-----------------|--------------------------------------------|
| Marsh              | Bonding         | 98                                         |
| Courts Advertising | Advertising     | 270                                        |
| Totals             |                 | £368                                       |

8.3. I do not anticipate incurring any further expenses during the subsequent reporting periods.

#### Professional Advisors

8.4. I have used the following agents or professional advisors in the reporting period:

| Professional Advisor | Nature of Work        | Basis of Fees              |
|----------------------|-----------------------|----------------------------|
| CAPA                 | Business Rates Audits | Percentage of realisations |

8.5. The choice of professionals was based on my perception of their experience and ability to perform this type of work, the complexity and nature of the assignment and the basis of my fee arrangement with them. The fees charged have been reviewed and I am satisfied that they are reasonable in the circumstances of this case.

#### 9. FURTHER INFORMATION

- 9.1. A Member may, with the permission of the court or with at least 5% of the total voting rights of all the Members having the right to vote at general meetings of the company request further details of the Joint Liquidators' remuneration and expenses, within 21 days of receipt of this report.
- 9.2. A Member may, with the permission of the court or with at least 10% of the total voting rights of all the Members having the right to vote at general meetings of the company, apply to court to challenge the amount and/or basis of the Joint Liquidators' fees and the amount of any proposed expenses or expenses already incurred, within 8 weeks of receipt of this report.
- 9.3. To comply with the *Provision of Services Regulations 2009*, some general information about CBW, including about our complaints policy and Professional Indemnity Insurance and the Insolvency Code of Ethics, can be found at <a href="https://www.cbw.co.uk/wp-content/uploads/2021/07/Provisions-of-Services-Regulations-2009.pdf">https://www.cbw.co.uk/wp-content/uploads/2021/07/Provisions-of-Services-Regulations-2009.pdf</a>

#### Joint Liquidators' Annual Progress Report

18 August 2021

## 10. SUMMARY

- 10.1. The Liquidation will remain open until the VAT refund has been fully resolved, declaration and payment of the final capital and in specie distributions to the Member.
- 10.2. HMRC are currently experiencing delays of approximately 6 months in respect of VAT refund matters, and therefore, I estimate recovery of the VAT refund, and thereafter, approved clearance to close the liquidation may take approximately 6 months. Once resolved the Liquidation will be finalised and our files will be closed.
- 10.3. If members have any queries regarding the conduct of the Liquidation, or if they want hard copies of any of the documents made available on-line, please do not hesitate to contact Alice Guyatt of this office on 020 7309 3824 or by email at Alice.Guyatt@cbw.co.uk.

J. Colley

Joseph Walter Colley Joint Liquidator

\_\_\_\_\_\_

Joint Liquidators' Annual Progress Report

18 August 2021

## APPENDIX 1

Statutory Information

## Joint Liquidators' Annual Progress Report

18 August 2021

Company name: Visa Bureau Ltd

Registered number: 04748224

Registered office: 66 Prescot Street

London E1 8NN

Former registered office: Office 2

Tweed House Park Lane Swanley BR8 8DT

Former trading address: Office 2

Tweed House Park Lane Swanley BR8 8DT

Principal trading activity: Visa processing business

Joint Liquidators' names: Joseph Walter Colley

John Anthony Dickinson

Joint Liquidators' address: 66 Prescot Street

London E1 8NN

Joint Liquidators' date of appointment: 29 July 2020

Actions of Joint Liquidators: Any act required or authorised under any enactment to be done by a

Liquidator may be done by either or both of the Joint Liquidators acting

jointly or alone

Joint Liquidators' Annual Progress Report

18 August 2021

## **APPENDIX 2**

Joint Liquidators' Receipts and Payments Account

## Visa Bureau Ltd (In Liquidation) Joint Liquidators' Summary of Receipts & Payments

| From 29/07/2020<br>To 28/07/2021 | From 29/07/2020<br>To 28/07/2021 |                                | Declaration      |
|----------------------------------|----------------------------------|--------------------------------|------------------|
| 10 28/07/2021<br>£               | 10 28/07/2021<br>£               |                                | of Solvency<br>£ |
|                                  |                                  | ASSET REALISATIONS             |                  |
| 6.86                             | 6.86                             | Bank Interest Gross            |                  |
| 1,038,150.59                     | 1,038,150.59                     | Cash at Bank                   | 1,088,079.27     |
| NIL                              | NIL                              | Former Director's Loan         | 48,000.00        |
| 982.41                           | 982.41                           | Insurance Premium              |                  |
| 229.92                           | 229.92                           | Rates Refund                   |                  |
| 176.34                           | 176.34                           | Tax Refund                     |                  |
| NIL                              | NIL                              | VAT Refund                     | 2,680.00         |
| 5,000.00                         | 5,000.00                         | Website Domains                |                  |
| 1,044,546.12                     | 1,044,546.12                     |                                |                  |
|                                  |                                  | COST OF REALISATIONS           |                  |
| 57.48                            | 57.48                            | Agents/Valuers Fees (1)        |                  |
| 15.00                            | 15.00                            | Bank Charges                   |                  |
| (72.48)                          | (72.48)                          |                                |                  |
|                                  |                                  | PREFERENTIAL CREDITORS         |                  |
| NIL                              | NIL                              | Pension Schemes                | (4,335.34)       |
| NIL                              | NIL                              |                                |                  |
|                                  |                                  | UNSECURED CREDITORS            |                  |
| NIL                              | NIL                              | HM Revenue & Customs - CT      | (35,035.00)      |
| NIL                              | NIL                              | HM Revenue & Customs (PAYE/NI) | (1,127.73)       |
| NIL                              | NIL                              | Other Creditors                | (12,204.50)      |
| 9,056.58                         | 9,056.58                         | Trade & Expense Creditors      | (175.26)         |
| (9,056.58)                       | (9,056.58)                       |                                |                  |
|                                  |                                  | DISTRIBUTIONS                  |                  |
| 1,000,000.00                     | 1,000,000.00                     | Ordinary Shareholders          |                  |
| (1,000,000.00)                   | (1,000,000.00)                   |                                |                  |
| 35,417.06                        | 35,417.06                        |                                | 1,085,881.44     |
|                                  |                                  | REPRESENTED BY                 |                  |
| 35,405.56                        |                                  | Bank 1 - Current               |                  |
| 11.50                            |                                  | VAT Receivable                 |                  |
| 35,417.06                        |                                  |                                |                  |

Joint Liquidators' Annual Progress Report

18 August 2021

## **APPENDIX 3**

Details of the work undertaken during the course of the Reporting Period

#### Joint Liquidators' Annual Progress Report

18 August 2021

#### A description of the routine work undertaken in the liquidation to date is as follows

#### 1. Administration and Planning

- Case planning devising an appropriate strategy for dealing with the case and giving instructions to the staff to undertake the work on the case.
- Setting up electronic case files.
- Setting up the case on the practice's electronic case management system and entering data.
- Issuing the statutory notifications to members and where applicable, creditors, and other parties required on appointment as Joint Liquidator including gazetting the Joint Liquidators' appointment.
- Obtaining a specific penalty bond.
- Supervising the work of sub-contractors instructed on the case to assist in dealing with potential business rates recoveries, obtaining reports and updates from them on the work done; and checking the adequacy of the work done.
- Dealing with all routine correspondence and emails relating to the case.
- Undertaking regular bank reconciliations of the bank account containing estate funds.
- Reviewing the adequacy of the specific penalty bond on a quarterly basis.
- Undertaking periodic reviews of the progress of the case.
- Overseeing and controlling the work done on the case by case administrators.
- Preparing, reviewing and issuing annual progress reports to members.
- Preparing and filing returns at Companies House.
- Preparing and filing VAT returns.
- Preparing and filing Corporation Tax returns.
- Seeking closure clearance from HMRC and other relevant parties.

#### 2. Cashiering

- Opening, maintaining and managing the Joint Liquidators' estate bank account.
- Creating, maintaining and managing the Joint Liquidators' cashbook.

#### 3. Members

- Dealing with creditor correspondence, emails and telephone conversations regarding their claims.
- Maintaining up to date creditor information on the case management system.
- Reviewing and lodging proofs of debt received from creditors on the case management system.
- Requesting additional information from creditors in support of their proofs of debt. (as appropriate)
- Reviewing and lodging proofs of debt received from creditors on the case management system and adjudicating on them and formally admitting them for the payment in settlement of the Company's liabilities.
- Making payment in settlement of the Company's liabilities.
- Reviewing Company records in respect of the Members' shareholders and entitlements to distributions.
- Finalising distributions of the Company's assets to Members in accordance with their shareholdings and rights

#### 4. Realisation of Assets

- Regularly monitoring the suitability and appropriateness of the insurance cover in place
- Liaising with the bank regarding the closure of the account and the transfer of the balance held in the Company's account.
- Liaising with the Director regarding the recovery of the debt stated on the DOS.

Joint Liquidators' Annual Progress Report

18 August 2021

## **APPENDIX 4**

Details of Time Incurred in accordance with Statement of Insolvency Practice 9

CBW's Rates Policy

#### Visa Bureau Ltd - in Members' Voluntary Liquidation

Time and Charge Out Summary for the period from 29 July 2020 to 28 July 2021

#### <u>Hours</u>

|                                  | Partner /<br>Director | Manager   | Assistant<br>Manager | Administrator | Assistant &<br>Support | Total Hours | Total Costs | Average<br>Hourly Rate |
|----------------------------------|-----------------------|-----------|----------------------|---------------|------------------------|-------------|-------------|------------------------|
| Administration and Planning      |                       |           |                      |               |                        |             |             |                        |
| Case Administration and Planning | 2.25                  | 3.50      | 0.00                 | 22.52         | 2.00                   | 30.27       | £8,190.17   | £270.60                |
| Cashiering                       | 0.20                  | 1.80      | 0.00                 | 3.23          | 9.40                   | 14.63       | £0.00       | £0.00                  |
| Closing                          | 0.00                  | 0.10      | 0.00                 | 0.00          | 0.00                   | 0.10        | £44.00      | £440.00                |
| Compliance                       | 1.60                  | 0.00      | 0.00                 | 0.00          | 0.00                   | 1.60        | £880.00     | £550.00                |
| Directors (General)              | 3.00                  | 0.00      | 0.00                 | 0.00          | 0.00                   | 3.00        | £1,650.00   | £550.00                |
| Report Preparation & Review      | 0.00                  | 0.00      | 0.00                 | 0.70          | 0.00                   | 0.70        | £175.00     | £250.00                |
| Review                           | 0.25                  | 0.80      | 0.00                 | 10.60         | 0.00                   | 11.65       | £2,695.50   | £231.37                |
| Taxation                         | 1.00                  | 0.30      | 0.00                 | 8.80          | 0.00                   | 10.10       | £2,378.00   | £235.45                |
| Creditors                        |                       |           |                      |               |                        |             |             |                        |
| Creditors' Claims                | 0.00                  | 0.00      | 0.00                 | 3.20          | 0.00                   | 3.20        | £764.00     | £238.75                |
| Creditors' Correspondence        | 1.10                  | 0.40      | 0.00                 | 5.60          | 0.00                   | 7.10        | £2,157.00   | £303.80                |
| Dividends                        | 2.00                  | 0.90      | 0.00                 | 3.90          | 0.00                   | 6.80        | £2,463.50   | £362.28                |
| Realisation of Assets            |                       |           |                      |               |                        |             |             |                        |
| General Realisation of Assets    | 4.80                  | 1.20      | 0.00                 | 7.50          | 0.00                   | 13.50       | £4,863.00   | £360.22                |
|                                  | 16.20                 | 9.00      | 0.00                 | 66.05         | 11.40                  | 102.65      | £26,260.17  | £255.82                |
| Cost Per Employee Category       | £8,800.00             | £3,168.00 | £0.00                | £14,292.17    | £0.00                  |             | £26,260.17  |                        |

| Disbursements for the Period | £      |
|------------------------------|--------|
| Advertising                  | 269.86 |
| Insolvency Bond              | 97.50  |
| Total                        | 367.36 |

## CARTER BACKER WINTER LLP ("CBW")

# CORPORATE RECOVERY AND INSOLVENCY DEPARTMENT INSOLVENCY APPOINTMENTS

#### TIME COST CHARGE-OUT RATES FROM 1 JULY 2020

|                       | £ Per Hour |
|-----------------------|------------|
| Partners              | 550        |
| Directors             | 550        |
| Managers              | 440        |
| Assistant Managers    | 400        |
| Senior Administrators | 390        |
| Administrators        | 260        |
| Junior Administrators | 130-250    |
| Cashier               | 0          |
| Support Staff         | 0-190      |
|                       |            |

Work undertaken on cases is recorded in 6 minute units utilising time-recording software.

Time properly incurred on insolvency cases is charged at the hourly rate of the grade of staff undertaking the work that applies at the time the work is done. CBW's charge-out rates change from time to time.

#### **EXPENSES**

Expenses are any payments from the insolvent estate that are neither an office holder's remuneration nor a distribution to a creditor, or a member. Expenses also include disbursements. Disbursements are payments that are first paid by the office holder and then reimbursed from the insolvent estate. Expenses are divided into those that do not need approval before they are charged to the estate (Category 1) and those that do (Category 2).

<u>Category 1 expenses</u> are payments to persons providing the service to which the expense relates who are not an associate of the office holder. They can be paid by the office holder without obtaining prior approval. Examples of costs that may amount to Category 1 expenses are professional advisors (who are not associates), statutory advertising, external meeting room hire (where the room is only hired for that meeting), external storage, specific penalty bond insurance, insolvency case management software fees charged on a per case basis, and Company search fees.

<u>Category 2 expenses</u> are either payments to associates, or payments in respect of expenses that have an element of shared costs, such as photocopying and mileage. Category 2 expenses require approval in the same manner as an office holder's remuneration before they can be paid.`

The practice does not propose to recover any Category 2 expenses that include an element of shared costs.

#### PROFESSIONAL ADVISORS

Professional advisors may be instructed to assist the office holder on the case where they consider that such assistance is necessary to enable them to appropriately administer the case. The fees charged by any professional advisors used will be recharged at cost to the case. Where the professional advisor is not an associate of the office holder it will be for the office holder to agree the basis of their fees. Where the professional advisor is an associate of the office holder it will be for those responsible for fixing the basis of the office holder's remuneration to approve payments to them. The fees of any professional advisors are subject to the rights of creditors to seek further information about them or challenge them as summarised below. Professional advisors that may be instructed on a case include:

- Solicitors/Legal Advisors;
- Auctioneers/Valuers;
- Accountants;
- Quantity Surveyors;
- Estate Agents;
- Pension specialists;
- Employment Claims specialists; and
- GDPR/Cyber Security specialists.