

THE COMPANIES ACTS 1985 AND 1989
PRIVATE COMPANY LIMITED BY GUARANTEE AND
NOT HAVING A SHARE CAPITAL

MEMORANDUM OF ASSOCIATION

of

BUSINESS VOICE WM LIMITED,

Incorporated on 22nd April, 2003
Amended by Special Resolution on 3rd March, 2005

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BUSINESS COUNCIL
LIMITED

SATURDAY



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Company No

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NOT HAVING A SHARE CAPITAL

MEMORANDUM OF ASSOCIATION
of
BUSINESS VOICE WM LIMITED

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BUSINESS COUNCIL
LIMITED

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Business Council Limited

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Deleted: <#>to act as the
nominating body for those of its
members who wish to serve on
the West Midlands Regional
Assembly and to support those
members in that role.1]

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- 1 The Company's name is "Business Voice WM Limited."
- 2 The Company's registered office is to be situated in England and Wales
- 3 The Company's objects are -
 - 3 1 to create a business organisation which reflects a wide range of the West Midlands region's business sector's points of view on economic and social issues that contribute to the performance and development of the West Midlands region's economy and its ability to create business and accompanying social wealth for the benefit of the whole West Midlands region in a sustainable manner,
 - 3 2 to lobby policy makers and deliverers of economic interventions at local authority, regional, national and international levels on West Midlands regional issues,
 - 3 3 to act as an authoritative participator in key West Midlands regional partnership relationships through its members and its officers
 - 3 4 to carry on any other trade or business whatsoever which can in the opinion of the directors be advantageously carried on by the Company in connection with or ancillary to any of the businesses of the Company,
 - 3 5 to carry on any other activity or to do anything which seems to be capable of being or can in the opinion of the directors conveniently or advantageously be carried on or done with or in connection or combined with or as ancillary or complementary to any business or activity of the Company to continue to carry on any activity which at the time when it commenced was authorised by this or the last preceding sub-clause,
 - 3 6 to purchase, take on lease or in exchange, hire, apply for, register, take options over or otherwise acquire for the purpose of or in connection with any activity of the Company or by way of investment and to hold, protect, prolong, alter, repair and renew immovable and movable property, assets, rights and privileges of all kinds including without limitation any estate, interest or right in land, buildings, goods and chattels, licences, goodwill, contracts, concessions, patents, trade marks, designs copyright, intellectual property, secrets, know-how, rights, securities, and investments of any nature,

- 3 7 to sell, lease, let on hire, exchange, improve, extend, preserve, manage, develop, work, mortgage, dispose of, turn to account, grant licences, options, rights and privileges in respect of, or otherwise deal with all or any of the property, assets, rights, privileges, businesses and undertakings of the Company for such consideration as the Company may think fit and to construct, alter, demolish, remove or execute any buildings, constructions or works on any land,
- 3 8 to enter into any transaction and exercise any power connected with the carrying on, control, financing or management of the Company's businesses, activities and assets and the sale, provision or exploitation of its products, goods, services or experience and to raise or borrow money (whether or not immediately required), obtain credit or sources of finance of any kind, receive money on deposit, mortgage or charge all or part of its undertaking, uncalled capital (present or future), rights, property and assets, issue debentures or debenture or loan stock, obtain guarantees, make pledges, grant liens or enter into any other form of security,
- 3 9 to lend money or give credit with or without security to and (whether for consideration or otherwise) to undertake or guarantee the obligations of any person, firm or company, including (without prejudice to the generality of the foregoing) any supplier or customer of the Company, any company which is the Company's holding company or a subsidiary of the Company's holding company or any subsidiary of the Company, or any company, firm or business in which the Company may be in any way interested and to enter into any form of security for any such guarantee or obligation,
- 3 10 to make, draw, accept, endorse, issue, discount, negotiate and otherwise deal with promissory notes, bills of exchange, cheques, letters of credit, orders for payment, commercial paper and other negotiable or mercantile instruments and to procure and pay the costs, charges and expenses of the doing of any such things by any other person,
- 3 11 to invest and deal with the monies of the Company not immediately required in or upon such investments or securities and in such manner as may from time to time be determined and to hold, transpose and deal with any investments or securities in any manner,
- 3 12 to acquire any other company, firm or business or the goodwill or assets of any business whether for cash, debentures, debenture stock or other securities whether of the Company or otherwise or in consideration of the Company undertaking any liabilities or in any other way or in any combination of ways and to take interests by way of shareholding or otherwise in any other company, enterprise or concern whether by way of trade or investment,
- 3 13 to carry out the functions of a group holding company (whether or not the Company is at the same time carrying on any other business), to control, finance and manage, and to provide managerial, secretarial, accounting, legal, insurance, administrative, technical, financial, commercial or any other services or facilities for or otherwise to assist any company or companies in which the Company may be interested and to make or enter into any arrangements which may seem desirable in respect of any such company or companies and to enter into any transaction or arrangement calculated to benefit any such company or companies which would have been authorised if calculated to benefit the Company,

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- 3 14 to amalgamate with or to enter into any partnership or joint venture arrangement or arrangement for sharing profits, union of interests or co-operation with any company, firm or person carrying on or proposing to carry on any business which the Company is authorised to carry on or any business or transaction which may seem capable of being conducted so as directly or indirectly to benefit the Company and to acquire and hold, sell, deal with or dispose of shares, stock or securities of any such company, firm or person and to guarantee the contracts or liabilities of, or the payment of dividends, interest or capital on any shares, stock or securities of and to subsidise or otherwise assist any such company, firm or person,
- 3 15 to promote any other company which may seem directly or indirectly capable of benefiting the Company or for the purpose of acquiring the whole or any part of the business, property, assets or liabilities of the Company and to place, underwrite, subscribe or enter into any other transaction in relation to shares or securities of any such company,
- 3 16 to engage such directors, staff, employees, consultants, advisers and agents as may be required for the control or carrying on of the Company's business and to fix and regulate the terms of employment of and relations with such persons and to remunerate them whether by salary, fees, bonuses, pensions, insurance, benefits or otherwise as may be deemed expedient and to provide or establish, manage, act as trustee of and fund any trust, scheme, society, company or fund to provide benefits for or to the directors, employees and former directors and employees of the Company or any company which is the Company's holding company or a subsidiary of the Company's holding company or a subsidiary of the Company or any company, firm or business in which the Company may be in any way interested and their spouses and dependants including in particular any pension funds or schemes, employees' share schemes, profit sharing schemes, employees' trusts, sports, educational or leisure facilities and training or retraining schemes,
- 3 17 to research into, develop or improve any invention, process or field of knowledge capable directly or indirectly of benefiting the Company and to fund any such research, development or improvement by any other person or persons or education and training in any such field of knowledge or education or training in skills or disciplines which may be useful to the Company or any company, firm or business in which the Company is interested,
- 3 18 to advertise and promote in any manner the public image of the Company or any of its businesses or activities, the sale, production or use of any goods, products or services supplied or dealt in by the Company or by any company, firm or business in which the Company is interested, any securities of the Company or any other matter in which the Company may be interested,
- 3 19 to apply for, promote, oppose or object to any legislation, regulation, order, charter, decree, licence, registration, right, privilege or concession of or from any authority (international, supranational, governmental, local, judicial or otherwise) or of or from any public or private body or person as may seem calculated directly or indirectly to benefit the interests of the Company,
- 3 20 to support and contribute to in any manner any charity or charitable object or overseas body, organisation or purpose having the characteristics of a charity or any benevolent, public or social object or any trade association or association of employers or employees or (so far as shall be calculated directly or indirectly to benefit the interests of the Company) any political party or cause,

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3 21 to insure for its own benefit or for the benefit of any other person against loss, damage, risks and liabilities of all kinds and (without prejudice to the generality of the foregoing) to purchase and maintain for officers of the Company or of any other company insurance against any liability which by virtue of any rule of law would otherwise attach to them in respect of any negligence, default, breach of duty or breach of trust of which they may be guilty,

3 22 to enter into contracts, transactions, arrangements and obligations of all kinds and to exercise all the powers of a company limited by guarantee under any of the Companies Acts of the United Kingdom and any other statute, law or regulation in any part of the world governing any of the operations or transactions of the Company,

3 23 to do all such other things as may be incidental or conducive to the attainment of the above objects or any of them and to enter into any transaction decided on by the directors for the time being of the Company, and

3 24 to act as and to do all or any of the above things as principals, agents, trustees or otherwise and either alone or in conjunction or in partnership with others and either by or through agents, partners, sub-contractors, trustees or otherwise

The objects set out in this clause shall not be restrictively construed but the widest interpretation shall be given to them and they shall not, except where expressly required, be in any way limited or restricted by reference to or inference from any other such object or objects or from the order in which they appear or from the name of the Company but shall be separate and independent objects and the Company shall have power to carry on each such object as if it were the principal object of the Company

4 The income and property of the Company shall be applied solely towards the promotion of the objects of the Company set out in this Memorandum of Association and no portion thereof shall be paid or transferred directly or indirectly by way of dividend, bonus or otherwise howsoever by way of profit to the Members of the Company Provided that nothing herein shall prevent payment in good faith by the Company -

4 1 of a salary, fees or other remuneration to any director appointed in accordance with the Company's Articles of Association,

4 2 of interest on any money lent by any member of the Company at a commercial rate as determined by the Board of Directors,

4 3 of reasonable and proper rent for premises demised or let by any member of the Company, or

4 4 of reasonable and proper out of pocket expenses to any Director

5 The liability of the members is limited

6 Every Member of the Company undertakes to contribute to the Company's assets in the event of it being wound up while he is a member or within one year afterwards for payment of the Company's debts and liabilities contracted before he ceases to be a member, and the costs, charges and expenses of winding up and for the adjustment of the rights of the contributories among themselves, such amount as may be required not exceeding £1

7 If on the winding up of the Company there remains any surplus after the satisfaction of all its debts and liabilities the surplus shall not be distributed among the members of the Company but shall be given or transferred to some other body (whether or not it is a

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member of the Company) having objects similar to those of the Company, or to another body the objects of which are charitable

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Memorandum -

We, the subscriber to this Memorandum of Association wish to be formed into a company pursuant to this Memorandum

NAME AND ADDRESS OF SUBSCRIBER

PINSENT CURTIS BIDDLE DIRECTOR LIMITED

1 Park Row,
Leeds LS1 5AB

Corporate Subscriber

by H O Bngg Director

Dated the

Witness to the above signature -

Mark Ager

1 Park Row
Leeds LS1 5AB

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