

**APPOINTMENT of director or secretary**

(NOT for resignation (use Form 288b) or  
change of particulars (use Form 288c))

Please complete in typescript,  
or in bold black capitals.

CHFP010

**Company Number**

4727097

**Company Name in full**

Excellcare Management Services Limited

**Appointment  
form**

Date of  
appointment

Day	Month	Year	Day	Month	Year
03	09	2003	25	06	1952

† Date of  
Birth

Notes on completion  
appear on next page.

Appointment as director

X

as secretary

Please mark the appropriate box. If appointment is  
as a director and secretary mark both boxes.

**NAME**

\* Style / Title

\* Honours etc

Forename(s)

Andrew Erskine

Surname

Friend

Previous  
forename(s)

Previous  
surname(s)

**Usual residential  
address**

1 Priory Crescent

Post town

Lewes

Postcode

BN7 1HP

County / Region

East Sussex

Country

† Nationality

British

† Business  
occupation

Managing Director -  
Investments

† Other directorships  
(additional space next page)

None

I consent to act as \*\* director / secretary of the above named company

**Consent signature**

*[Signature]*

Date

30/7/03

\* Voluntary details.

† Directors only.

\*\* Please delete as appropriate

**A director, secretary etc must sign the form below.**

**Signed**

For and on behalf of  
DWS Directors Limited

*[Signature]*

Date

3/9/2003

(\*\* a director / secretary / administrator / administrative receiver / receiver manager / receiver)

Please give the name, address, telephone  
number and, if available, a DX number and  
Exchange of the person Companies House  
should contact if there is any query.

Denton Wilde Sapte, 1 Fleet Place, London, EC4M 7WS

Tel

DX number

DX exchange

When you have completed and signed the form please send it to the  
Registrar of Companies at:

**Companies House, Crown Way, Cardiff, CF14 3UZ**

**DX 33050 Cardiff**

for companies registered in England and Wales

or

**Companies House, 37 Castle Terrace, Edinburgh, EH1 2EB**

for companies registered in Scotland

**DX 235 Edinburgh**



**Company Number**

4727097

† Directors only.

† Other directorships


**NOTES**

Show the full forenames, NOT INITIALS. If the director or secretary is a corporation or Scottish firm, show the name on surname line and registered or principal office on the usual residential line.

Give previous forenames or surname(s) except:

- for a married woman, the name by which she was known before marriage need not be given.
- for names not used since the age of 18 or for at least 20 years.

A peer or individual known by a title may state the title instead of or in addition to the forenames and surname and need not give the name by which that person was known before he or she adopted the title or succeeded to it.

**Other directorships.**

Give the name of every company incorporated in Great Britain of which the person concerned is a director or has been a director at any time in the past five years.

You may exclude a company which either is, or at all times during the past five years when the person concerned was a director, was

- dormant
- a parent company which wholly owned the company making the return, or
- another wholly owned subsidiary of the same parent company.

# **DIRECTORSHIPS**

ANDREW FRIEND

<u>Company Name</u>	<u>Position Held</u>	<u>Appointed</u>	<u>Resigned</u>
JOHN LAING PLC	Director	31/03/2001	
LAING PROPERTY HOLDINGS LIMITED	Director	31/05/2002	
LAING ROADS LIMITED	Director	28/04/2003	
LAING HOMES (ANCILLARY) NO. 1 LIMITED	Director	02/12/2002	
EQUION HOLDINGS LIMITED	Director	22/03/2002	
LAING HOMES (ANCILLARY) NO. 2 LIMITED	Director	02/12/2002	
LAING HOMES (ANCILLARY) NO. 3 LIMITED	Director	02/12/2002	
LAING HOMES (ANCILLARY) NO. 4 LIMITED	Director	02/12/2002	
LAING HOMES (ANCILLARY) NO. 5 LIMITED	Director	02/12/2002	
CITY GREENWICH LEWISHAM RAIL LINK PLC	Alternate Director	07/08/2001	
TRANSCEND PROPERTY LIMITED	Director	06/07/2001	
ALSO LIMITED	Director	31/05/2002	
WW30 LIMITED	Director	06/03/2001	
UK HIGHWAYS LIMITED	Director	16/05/2001	
UK HIGHWAYS MANAGEMENT SERVICES LIMITED	Director	16/05/2001	
EQUION PLC	Director	18/10/1999	
LAING INVESTMENTS MANAGEMENT SERVICES LIMITED	Director	18/10/1999	
HYDER INVESTMENTS LIMITED	Director	26/01/2001	
LAING PROPERTY PLC	Director	31/05/2002	
LAING INVESTMENTS GREENWICH LIMITED	Director	28/06/2002	
LAING INVESTMENTS (MAPLE CROSS) LIMITED	Director	31/05/2002	
NEWHOMES PLUS LIMITED	Director	15/05/2000	
M40 TRAINS LIMITED	Director	01/04/2000	
LAING INFRASTRUCTURE HOLDINGS LIMITED	Director	13/09/1999	
LAING INVESTMENT COMPANY LIMITED	Director	31/05/2002	
LAING RAIL LIMITED	Director	01/08/2000	
POSTCIRCLE LIMITED	Director	31/05/2002	
SEVERN RIVER CROSSING PLC	Director	04/04/2001	12/06/2002
SEVERN RIVER CROSSING PLC	Alternate Director	12/06/2002	
MILLBOURNE DEVELOPMENTS LIMITED	Director	31/05/2002	
RESIDIUM LIMITED	Director	31/05/2002	
LAING INVESTMENTS LIMITED	Director	13/09/1999	
CityWide Service Solutions Pty Limited	Director		31/12/1996
Regent Management Company Limited	Director		30/01/1997
Melbourne Convention and Marketing Bureau Limited	Director		30/06/1997
Melbourne International Festival of the Arts Limited	Director		30/06/1997
ARGON VENTURES LIMITED	Director	14/03/2003	