

APPOINTMENT of director or secretary

(NOT for resignation (use Form 288b) or
change of particulars (use Form 288c))

Please complete in typescript,
or in bold black capitals.

CHFP010.

Company Number

4727097

Company Name in full

Excellcare Management Services Limited

Appointment form

Date of
appointment

Day Month Year
03 09 2003

† Date of
Birth

Day Month Year
03 12 1963

Notes on completion
appear on next
page.

Appointment as director

☒

as secretary

☐

Please mark the appropriate box. If appointment is
as a director and secretary mark both boxes.

NAME * Style / Title

MR

* Honours etc

Forename(s)

Bruce

Surname

Balfour

Previous
forename(s)

Previous
surname(s)

Usual residential
address

X FAUN'S WOOD, CHEVENING LANE

Post town

KNOCKHOLT

Postcode

X TN 14 7LA

County / Region

KENT

Country

† Nationality

X BRITISH

† Business
occupation

X DIRECTOR

† Other directorships
(additional space next page)

X

NONE

I consent to act as ** director / secretary of the above named company

Consent signature

X

[Signature]

Date

19 November 2003

* Voluntary details.

† Directors only.

** Please delete as appropriate

A director, secretary etc must sign the form below.

Signed

For and on behalf of
DWS Securities Limited

[Signature]

Date

24.11.2003

Director/Authorised Signatory

(** a director / secretary / administrator / administrative receiver / receiver manager / receiver)

Please give the name, address, telephone
number and, if available, a DX number and
Exchange of the person Companies House
should contact if there is any query.

DENTON WILDE SAPTE, ONE FLEET PLACE, LONDON EC4M 7WS

Tel

DX number

DX exchange

When you have completed and signed the form please send it to the
Registrar of Companies at:

Companies House, Crown Way, Cardiff, CF14 3UZ
for companies registered in England and Wales

DX 33050 Cardiff

or

Companies House, 37 Castle Terrace, Edinburgh, EH1 2EB

for companies registered in Scotland

DX 235 Edinburgh



A15
COMPANIES HOUSE

0699
27/11/03

Company Number

4727097

† Directors only.

† Other directorships

NOTES

Show the full forenames, NOT INITIALS. If the director or secretary is a corporation or Scottish firm, show the name on surname line and registered or principal office on the usual residential line.

Give previous forenames or surname(s) except:

- for a married woman, the name by which she was known before marriage need not be given.
- for names not used since the age of 18 or for at least 20 years.

A peer or individual known by a title may state the title instead of or in addition to the forenames and surname and need not give the name by which that person was known before he or she adopted the title or succeeded to it.

Other directorships.

Give the name of every company incorporated in Great Britain of which the person concerned is a director or has been a director at any time in the past five years.

You may exclude a company which either is, or at all times during the past five years when the person concerned was a director, was

- dormant
- a parent company which wholly owned the company making the return, or
- another wholly owned subsidiary of the same parent company.