In accordance with Section 854 of the	AR01 0 2134 \ 310	BLUEPRINT
Companies Act 2006	AR01 Annual Return	OneWorl
	A fee is payable with this form Please see 'How to pay' on the last page What this form is for You may use this form to confirm that the company information is correct as at the date of this return You must file an Annual Return at last the payable with this form Please go to www.cr What this form is You cannot use the We Please go to www.cr You cannot use the we You cannot use this notice of changes to officers, registered company type or information at last the payable with this form You must file an Annual Return at last the payable with this form You can use the We Please go to www.cr You cannot use the We Please go to www.cr You cannot use this notice of changes to officers, registered company type or information is company type or information to the payable with this form is you cannot use this notice of changes to officers, registered company type or information to company type or information to the payable with this form is you cannot use this notice of changes to officers, registered company type or information to company type or information to the payable with this form is you cannot use this notice of changes to officers, registered company type or information to the payable with this form is you cannot use this notice of changes to officers, registered company type or information to officers, registered to company type or information to officers, registered to company type or information to officers, registered to the payable with the company type or information to officers, registered to officers, registered to the payable with the company type or information to officers, registered to officers, r	*ALWF2TGH* 20/04/2011 136 OMPANIES HOUSE *ANCWUI AW* 14/04/2011 30 { OMPANIES HOUSE 08/04/2011 185 MPANIES HOUSE
Part 1	Company details	
	The section must be completed by all companies	→ Filling in this form Please complete in typescript or in bold black capitals All fields are mandatory unless specified or indicated by *
A1	Company details	
Company number Company name in full	4 7 0 6 9 3 0 ROLLS-ROYCE GROUP plc	● Company name change If your company has recently changed its name, please provide the company name as at the date of this return
Date of this return •	Please give the annual return made up date The return date must not be a future date The annual return must be delivered within 28 days of the date given below d 2 d 1 mo m3 y 2 y 0 y 1 y 1	O Date of this return Your company's return date is usually the anniversary of incorporation or the anniversary of the last annual return filed at Companies House You may choose an earlier return date but it must n be a later date
A3	Principal business activity	<u> </u>
	Please show the trade classification code number(s) for the principal activity or activities •	Principal business activity You must provide a trade classification code (SIC code) or a
Classification code 1 Classification code 2	/ 4 1 3 V	description of your company's mail business in this section
Classification code 2		A full list of the trade classification codes are available on our website
Classification code 4		www.companieshouse.gov.uk
classification code 4	If you cannot determine a code, please give a brief description of your business activity below	
Principal activity description		
		CHFP010

Annual Return				
0.4	C			
A4	Please confirm your company type by-ticking the appropriate box below (only one box must be ticked) Public limited company Private company limited by shares Private company limited by guarantee Private company limited by shares exempt under section 60 Private company limited by guarantee exempt under section 60 Private unlimited company with share capital Private unlimited company without share capital	Ocompany type If you are unsure of your company type, please check your latest certificate of incorporation or our website www.companieshouse.gov.uk		
A5	Registered office address [©]			
Building name/number	65	O Change of registered office		
Street	Buckingham Gate	This must agree with the address that is held on the Companies House record at the date of this return		
Post town	London	If the registered office address has changed, you should complete form		
County/Region		AD01 and submit it together with this annual return		
Postcode	SW1E 6AT	this attitual feturii		
A6	Single alternative inspection location (SAIL) of the			
	company records (if applicable) ●			
Building name/number	Computershare Investor Services PLC	SAIL address This must agree with the address that is held on the Companies House record at the date of this return If the address has changed, you should complete form AD02 and submit it together with this annual return		
Street	The Pavillions			
	Bridgewater Road			
Post town	Bristol			
County/Region	England			
Postcode	B S 1 3 8 A E			
A7	Location of company records o	<u> </u>		
	Please tick the appropriate box to indicate which records are kept at the SAIL address in Section A6 Register of members Register of directors Directors' service contracts Directors' indemnities Register of secretaries. Records of resolutions etc Contracts relating to purchase of own shares Documents relating to redemption or purchase of own share out of capital by private company Register of debenture holders Report to members of outcome of investigation by public company into interests in its shares Register of interests in shares disclosed to public company Instruments creating charges and register of charges England and Wales or Northern Ireland	If the company records are held at the registered office address, do not tick any of the boxes in this section. Certain records must be kept by every company while other records are only kept by certain company types where appropriate. If the records are not kept at the SAIL address, they must be available at the registered office. If any of the company records have moved from the registered office to the address in Section A6 since the last annual return, you must complete form ADO3 and submit it together with this annual return.		
	Instruments creating charges and register of charges Scotland			

AR01

CHFP010 05/10 Version 4 0

Officers of the company Part 2 Continuation pages This section should include details of the company at the date to which this Please use a continuation page annual return is made up if you need to enter more officer details. → For a secretary who is an individual, go to Section B1 → For a corporate secretary, go to Section C1 → For a director who is an individual, go to Section D1 → For a corporate director, go to Section E1 Secretary **B1** Secretary's details • Secretary appointments Please use this section to list all the secretaries of the company You may not use this form to For a corporate secretary, complete Section C1-C4 appoint a secretary To do this, please complete form AP03 and Title* submit it together with this annual Full forename(s) Timothy Michael Corporate details RAYNER Surname Please use Section C1-C4 to enter corporate secretary details Former name(s) @ Secretary details All details must agree with those previously notified to Companies House If you have made changes since the last annual return and have not notified us, please complete form CH03 ● Former name(s) Please provide any previous names which have been used for business purposes during the period of this return. Married women do not need to give former names unless previously used for business purposes Secretary's service address 9 **B2** Building name/number | 65 Service address If you have previously notified Companies House that the service Street Buckingham Gate address is at 'The Company's Registered Office', please state 'The Company's Registered Office' in the London Post town This information will appear on the County/Region public record Ε Postcode W 1 England Country

Corporate secretary

C1	Corporate secretary's details •			
Corporate body/firm name	Please use this section to list all the corporate secretaries of the company	◆ Corporate secretary appointments You cannot use this form to appoint a corporate secretary To do this, please complete form AP04 and submit it together with this annual		
Building name/number		return Corporate secretary details		
Street		All details must agree with those previously notified to Companies House If you have made changes since the last annual return and have		
Post town		not notified us, please complete form CH04		
County/Region		This information will appear on the		
Postcode		public record		
Country				
C2	Location of the registry of the corporate body or firm			
	Is the corporate secretary registered within the European Economic Area (EEA)? → Yes Complete Section C3 only → No Complete Section C4 only			
C3	EEA companies ®			
	Please give details of the register where the company file is kept (including the relevant state) and the registration number in that register	● EEA A full list of countries of the EEA can be found in our guidance		
Where the company/ firm is registered ●		www.companieshouse.gov.uk This is the register mentioned in Article 3 of the First Company Law		
Registration number		Directive (68/151/EEC)		
C4	Non-EEA companies	<u> </u>		
_	Please give details of the legal form of the corporate body or firm and the law by which it is governed. If applicable, please also give details of the register in which it is entered (including the state) and its registration number in that register.	O Non-EEA Where you have provided details of the register (including state) where the company or firm is registered, you must also provide its number in		
Legal form of the corporate body or firm		that register		
Governing law				
If applicable, where the company/firm is registered •				
If applicable, the registration number				

D1 Director's details •				
	Please use this section to list all the directors of the company For a corporate director, complete Section E1-E4	O Director appointments You cannot use this form to appoint a director To do this, please		
Title*		complete form AP01 and submit it together with this annual return		
Full forename(s)	Helen	Corporate details		
Surname	ALEXANDER	Please use Section E1-E4 to enter corporate director details		
Former name(s) •		Director details All details must agree with those previously notified to Companies		
Country/State of residence	United Kingdom	House If you have made changes since the last annual return and have not notified us, please		
Nationality	British	complete form CH01		
Date of birth	$\begin{bmatrix} d & 1 & d & 0 & 0 \end{bmatrix} \begin{bmatrix} m & 0 & m & 2 & 0 \end{bmatrix} \begin{bmatrix} y & 1 & y & 9 & y & 5 & y & 7 \end{bmatrix}$	• Former name(s) Please provide any previous names		
Business occupation (if any)	Company Director	which have been used for business purposes during the period of this return. Married women do not need to give former names unless previously used for business purposes		
D2	Director's service address®			
Building name/number	Mill Stream	Service address If you have previously notified		
Street	Maidenhead Road	Companies House that the service address is at 'The Company's		
	Windsor	Registered Office', please state 'The		
Post town	Berkshire	Company's Registered Office' in the address.		
County/Region	England	This information will appear on the public record		
Postcode	S L 4 5 G D	public record		
Country	United Kingdom			

England

Director

Country

D1	Director's details •			
	Please use this section to list all the directors of the company For a corporate director, complete Section E1-E4	Our cannot use this form to appoint a director To do this, please		
Title*		complete form AP01 and submit it together with this annual return		
Full forename(s)	Peter John	Corporate details		
Surname	BYROM	Please use Section E1-E4 to enter corporate director details		
Former name(s)		Director details All details must agree with those previously notified to Companies		
Country/State of residence	England	House If you have made changes since the last annual return and have not notified us, please		
Nationality	British	complete form CH01		
Date of birth	$\begin{bmatrix} d & 2 & d & 3 \end{bmatrix}$ $\begin{bmatrix} m & 0 & m & 6 \end{bmatrix}$ $\begin{bmatrix} y & 1 & y & 9 & y & 4 & y & 4 \end{bmatrix}$	Former name(s)Please provide any previous names		
Business occupation (if any)	Non-executive Director	which have been used for business purposes during the period of this return Married women do not need to give former names unless previously used for business purposes		
D2	Director's service address®			
Building name/number	65	Service address If you have previously notified		
Street	Buckingham Gate	Companies House that the service address is at 'The Company's Registered Office', please state 'The		
Post town	London	Company's Registered Office' in the address		
County/Region		This information will appear on the public record		
Postcode	S W 1 E 6 A T			

In accordance with
Section 854 of the
Companies Act 2006

AR01 - continuation page Annual Return

Director		
D1	Director's details •	
	Please use this section to list all the directors of the company For a corporate director, complete Section E1-E4	Ourector appointments You cannot use this form to appoint a director To do this, please
Title*	Mr	complete form AP01 and submit it together with this annual return
Full forename(s)	Iain Cameron	Corporate details
Surname	CONN	Please use Section E1-E4 to enter corporate director details.
Former name(s) •		Director details All details must agree with those previously notified to Companies
Country/State of residence	United Kingdom	House If you have made changes since the last annual return and have not notified us, please
Nationality	British	complete form CH01
Date of birth	$\begin{bmatrix} d & 2 & & & & & & & & & & & & & & & & &$	• Former name(s) Please provide any previous names
Business occupation (if any)	Company Director	which have been used for business purposes during the period of this return. Married women do not need to give former names unless previously used for business purposes.
D2	Director's service address ®	
Building name/number	1	Service address If you have previously notified
Street	ST JAME'S SQUARE	Companies House that the service address is at 'The Company's Registered Office', please state 'The
Post town	LONDON	Company's Registered Office' in the address
County/Region		This information will appear on the public record
Postcode	SW1Y4PD	public record
Country		

In accordance with
Section 854 of the
Companies Act 2006

Director

County/Region

England

Postcode

Country

D1	Director's details •			
	Please use this section to list all the directors of the company For a corporate director, complete Section E1-E4	Director appointments You cannot use this form to appoint a director To do this, please		
Title*	Professor	complete form AP01 and submit it together with this annual return		
Full forename(s)	Peter	Corporate details		
Surname	GREGSON	Please use Section E1-E4 to enter corporate director details.		
Former name(s) •	mer name(s) O			
Country/State of residence	Northern Ireland	House If you have made changes since the last annual return and have not notified us, please		
Nationality	British	complete form CH01		
Date of birth	d 0 d 3 m 1 m 1 y 1 y 9 y 5 y 7	Please provide any previous names		
Business occupation	President & Vice Chancellor of Queen's University	which have been used for business purposes during the period of		
(if any)	Belfast this return Married not need to give for unless previously us purposes			
D2	Director's service address®			
Building name/numbe	65	Service address If you have previously notified		
Street	Buckingham Gate	Companies House that the service address is at 'The Company's Registered Office', please state 'The		
Post town	London	 Company's Registered Office' in the address 		

This information will appear on the public record

In accordance with
Section 854 of the
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Director

D1	Director's details •			
	Please use this section to list all the directors of the company For a corporate director, complete Section E1-E4	Director appointments You cannot use this form to appoint a director To do this, please complete form AP01 and submit it together with this annual return Corporate details		
Title*				
Full forename(s)	James Mathew			
Surname	GUYETTE	Please use Section E1-E4 to enter corporate director details.		
Former name(s) •		Director details All details must agree with those previously notified to Companies		
Country/State of residence	United States	House If you have made changes since the last annual return and have not notified us, please		
Nationality	American	complete form CH01		
Date of birth	$ \begin{bmatrix} d & 1 & d & 5 \end{bmatrix} $ $ \begin{bmatrix} m & 0 & m & 4 \end{bmatrix} $ $ \begin{bmatrix} y & 1 & y & 9 & y & 4 & y & 5 \end{bmatrix} $	Please provide any previous names		
Business occupation (if any)	President & CEO - Rolls-Royce North America	which have been used for business purposes during the period of this return. Married women do not need to give former names unless previously used for business purposes.		
D2	Director's service address O	·		
Building name/number	65	Service address		
Street	Buckingham Gate	If you have previously notified Companies House that the service address is at 'The Company's Registered Office', please state 'Thi		
Post town	London	 Company's Registered Office' in the address. 		
County/Region		This information will appear on the		
Postcode	S W 1 E 6 A T	public record		
Country	England	_		

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Se	ction	854	of 1	the
c	nmna	nies .	Δct	2006

Director

D1	Director's details •		
	Please use this section to list all the directors of the company For a corporate director, complete Section E1-E4	ODirector appointments You cannot use this form to appoint a director To do this, please	
Title*	Dr	complete form AP01 and submit it together with this annual return Corporate details Please use Section E1-E4 to enter corporate director details.	
Full forename(s)	John David Gibson		
Surname	MCADAM		
Former name(s) •		Director details All details must agree with those previously notified to Companies	
Country/State of residence	United Kingdom	House If you have made changes since the last annual return and have not notified us, please complete form CH01	
Nationality	British		
Date of birth	$\begin{bmatrix} d & 3 & d & 0 \end{bmatrix}$ $\begin{bmatrix} m & 0 & m & 4 \end{bmatrix}$ $\begin{bmatrix} y & 1 & y & 9 & y & 4 & y & 8 \end{bmatrix}$	• Please provide any previous names	
Business occupation (if any)	Company Director	which have been used for business purposes during the period of this return. Married women do not need to give former names unless previously used for business purposes	
0.2	Discreta de comitos adduses 0		

D2	Director's service address O	
Building name/number	Portland House	
Street	Bressenden Place	
Post town	LONDON	
County/Region	England	
Postcode	SW1E5BH	
Country	United Kingdom	

• Service address

If you have previously notified Companies House that the service address is at 'The Company's Registered Office', please state 'The Company's Registered Office' in the address.

This information will appear on the public record

In accordance with
Section 854 of the
Companies Act 2006

D1	Director's details ⁰	
	Please use this section to list all the directors of the company For a corporate director, complete Section E1-E4	Our cannot use this form to appoint a director To do this, please
Title*		complete form APO1 and submit it together with this annual return
Full forename(s)	John Mitchell	Corporate details Please use Section E1-E4 to enter corporate director details.
Surname	NEILL	
Former name(s) Output Description:		Director details All details must agree with those previously notified to Companies
Country/State of residence	United Kingdom	House If you have made changes since the last annual return and have not notified us, please
Nationality	British	complete form CH01
Date of birth	$\begin{bmatrix} d & 2 & \end{bmatrix} \begin{bmatrix} d & 1 & \end{bmatrix} \begin{bmatrix} m & 0 & \end{bmatrix} \begin{bmatrix} m & 7 & \end{bmatrix} \begin{bmatrix} y & 1 & y & 9 \end{bmatrix} \begin{bmatrix} y & 4 & y & 7 \end{bmatrix}$	Please provide any previous names
Business occupation (if any)	Company Director	which have been used for business purposes during the period of this return. Married women do not need to give former names unless previously used for business purposes
D2	Director's service address Output Director's service address Output Director'	
Building name/number	65	Service address If you have previously notified Companies House that the service address is at 'The Company's Registered Office', please state 'The Company's Registered Office' in the address This information will appear on the public record
Street	Buckingham Gate	
Post town	London	
County/Region		
Postcode	S W 1 E 6 A T	
Country	England	

In accordance with
Section 854 of the
Companies Act 2006

AR01 - continuation page Annual Return

D1	Director's details •	
	Please use this section to list all the directors of the company For a corporate director, complete Section E1-E4	Director appointments You cannot use this form to appoint a director To do this, please
Title*		complete form AP01 and submit it together with this annual return Corporate details
Full forename(s)	John Frederick	
Surname	RISHTON	Please use Section E1-E4 to enter corporate director details
Former name(s)		Director details All details must agree with those previously notified to Companies House If you have made changes since the last annual return and have not notified us, please
Country/State of residence	United Kingdom	
Nationality	British	complete form CH01
Date of birth	$\begin{bmatrix} d & 2 & d & 1 & & & & & & & & & & & & & & & &$	Please provide any previous names
Business occupation	Company Director	which have been used for business purposes during the period of
(If any)		this return Married women do not need to give former names unless previously used for business purposes
D2	Director's service address 9	
Building name/number	65	Service address If you have previously notified
Street	Buckingham Gate	Companies House that the service address is at 'The Company's
		Registered Office', please state 'The
Post town	London	Company's Registered Office' in the address
County/Region	V	This information will appear on the public record
Postcode	SW1E6AT	public record
Country	England	

In accordance with
Section 854 of the
Companies Act 2006

D1	Director's details [©]		
	Please use this section to list all the directors of the company For a corporate director, complete Section E1-E4	O Director appointments You cannot use this form to appoint a director To do this, please	
Title*	Mr	appoint a director to do this, please complete form AP01 and submit it together with this annual return	
Full forename(s)	Simon Mainwaring	Corporate details	
Surname	ROBERTSON	Please use Section E1-E4 to enter corporate director details	
Former name(s)		Director details All details must agree with those previously notified to Companies	
Country/State of residence	United Kingdom	House If you have made changes since the last annual return and have not notified us, please	
Nationality	British	complete form CH01	
Date of birth	d 0 d 4 m 3 y 1 y 9 y 4 y 1	Please provide any previous names which have been used for business purposes during the period of this return. Married women do not need to give former names unless previously used for business purposes.	
Business occupation (if any)	Investment Banker		
D2	Director's service address®	·	
Building name/number	8	Service address If you have previously notified	
Street	CANADA SQUARE	Companies House that the service address is at 'The Company's Registered Office', please state 'The	
Post town	LONDON	Company's Registered Office' in the address	
County/Region		This information will appear on the	
Postcode	E 1 4 5 H Q	public record	
Country			

In accordance with	
Section 854 of the	
Companies Act 2006	

AR01 - continuation page Annual Return

England

Country

Director			
D1	Director's details •		
	Please use this section to list all the directors of the company For a corporate director, complete Section E1-E4	O Director appointments You cannot use this form to appoint a director To do this, please	
Title*	Sir	complete form AP01 and submit it together with this annual return Corporate details Please use Section E1-E4 to enter corporate director details.	
Full forename(s)	John Edward Victor		
Surname	ROSE		
Former name(s) •		Director details All details must agree with those	
		previously notified to Companies	
Country/State of residence	England	House If you have made changes since the last annual return and have not notified us, please	
Nationality	British	complete form CH01	
Date of birth	d 0 d 9 m 1 m 0 y 1 y 9 y 5 y 2	Please provide any previous names	
Business occupation	Chief Executive	which have been used for business purposes during the period of	
(ıf any)		this return Married women do not need to give former names unless previously used for business purposes	
D2	Director's service address O		
Building name/number	65	Service address If you have previously notified	
Street	Buckingham Gate	Companies House that the service address is at 'The Company's Registered Office', please state 'The	
Post town	London	Company's Registered Office' in the address.	
County/Region	. /	This information will appear on the public record	
Postcode	SW1E6AT	public record	

In accordance with
Section 854 of the
Companies Act 2006

D1	Director's details ●	
	Please use this section to list all the directors of the company For a corporate director, complete Section E1-E4	O Director appointments You cannot use this form to appoint a director To do this, please
Title*		complete form AP01 and submit it together with this annual return
Full forename(s)	Andrew Barkley	Corporate details Please use Section E1-E4 to enter corporate director details. Director details All details must agree with those previously notified to Companies House If you have made changes since the last annual return and have not notified us, please
Surname	SHILSTON	
Former name(s) •		
Country/State of residence	England	
Nationality	British	complete form CH01
Date of birth	$ \begin{array}{c ccccccccccccccccccccccccccccccccccc$	Please provide any previous names
Business occupation (if any)	Finance Director	which have been used for business purposes during the period of this return. Married women do not need to give former names unless previously used for business purposes.
D2	Director's service address ©	
Building name/number	r 65	Service address If you have previously notified
Street	Buckingham Gate	Companies House that the service address is at 'The Company's Registered Office', please state 'The Company's Registered Office' in the address
Post town	London	
County/Region		This information will appear on the public record
Postcode	SW1E6AT	patric record
Country	England	

In accordance with
Section 854 of the
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AR01 - continuation page Annual Return

D1	Director's details ¹⁰			
	Please use this section to list all the directors of the company For a corporate director, complete Section E1-E4	O Director appointments You cannot use this form to appoint a director To do this, please		
Title*		complete form AP01 and submit it together with this annual return		
Full forename(s)	Colin Peter	Corporate details		
Surname	SMITH	Please use Section E1-E4 to enter corporate director details		
Former name(s) •		Director details All details must agree with those previously notified to Companies		
Country/State of residence	House If you have made changes since the last annual return and have not notified us, please			
Nationality	British	complete form CH01		
Date of birth	d 1 d 3 m 1 m 1 y 1 y 9 y 5 y 5	• Former name(s) Please provide any previous names		
Business occupation (if any)	Director of Engineering & Technology	which have been used for business purposes during the period of this return. Married women do not need to give former names unless previously used for business purposes		
D2	Director's service address O			
Building name/number	65	Service address If you have previously notified		
Street	Buckingham Gate	Companies House that the service address is at 'The Company's Registered Office', please state 'The		
Post town	London	Company's Registered Office' in the address		
County/Region		This information will appear on the public record		
Postcode	SW1E6AT	public record		
Country	England			

In accordance with
Section 854 of the
Companies Act 2006

D1	Director's details •				
	Please use this section to list all the directors of the company For a corporate director, complete Section E1-E4	O Director appointments You cannot use this form to appoint a director To do this, please			
Title*	Mr	complete form APO1 and submit it together with this annual return			
Full forename(s)	Ian Charles	Corporate details			
Surname	STRACHAN	Please use Section E1-E4 to enter corporate director details.			
Former name(s)		Director details All details must agree with those previously notified to Companies			
Country/State of residence	England	House If you have made changes since the last annual return and have not notified us, please			
Nationality	British	complete form CH01			
Date of birth	d 0 d 7 m 0 m 4 y 1 y 9 y 4 y 3	• Please provide any previous names			
Business occupation	non-executive director	which have been used for business purposes during the period of			
(ıf any)		this return. Married women do not need to give former names unless previously used for business purposes			
D2	Director's service address®				
Building name/number	30	Service address			
Street	Bloomfield Terrace	If you have previously notified Companies House that the service address is at 'The Company's			
	V	Registered Office', please state 'The Company's Registered Office' in the			
Post town	London	address.			
County/Region	<u> </u>	This information will appear on the public record			
Postcode	S 1 W 8 P Q				
Country	England				

In accordance with
Section 854 of the
Companies Act 2006

AR01 - continuation page Annual Return

D1	Director's details ⁰			
	Please use this section to list all the directors of the company For a corporate director, complete Section E1-E4	O Director appointments You cannot use this form to appoint a director To do this, please		
Title*		complete form AP01 and submit it together with this annual return		
Full forename(s)	Michael James	Corporate details		
Surname	TERRETT	Please use Section E1-E4 to enter corporate director details		
Former name(s)		Director details All details must agree with those previously notified to Companies		
Country/State of residence	England	House If you have made changes since the last annual return and have not notified us, please		
Nationality	British	complete form CH01		
Date of birth	d3 d0 m1 m1 y1 y9 y5 y6	Please provide any previous names		
Business occupation (if any)	Chief Operating Officer	which have been used for business purposes during the period of this return. Married women do not need to give former names unless previously used for business purposes.		
D2	Director's service address •	, -		
Building name/number	65	Service address If you have previously notified		
Street	Buckingham Gate	Companies House that the service address is at 'The Company's		
		Registered Office', please state 'The Company's Registered Office' in the		
Post town	London	address		
County/Region		This information will appear on the public record		
Postcode	SW1E6AT	F		
Country	England	_		

Corporate director

E1	Corporate director's details •				
	Please use this section to list all the corporate director's of the company	Ocorporate director appointments You cannot use this form to appoint a corporate director To do this,			
Corporate body/firm name		please complete form APO2 and submit it together with this annual return			
Building name/number		Corporate director details All details must agree with those			
Street		previously notified to Companies House if you have made changes since the last annual return and have not notified us, please complete			
Post town		form CH02 This information will appear on the			
County/Region		public record			
Postcode					
Country					
E2	Location of the registry of the corporate body or firm				
	Is the corporate director registered within the European Economic Area (EEA)? → Yes Complete Section E3 only → No Complete Section E4 only				
E3	EEA companies O				
	Please give details of the register where the company file is kept (including the relevant state) and the registration number in that register	● EEA A full list of countries of the EEA can be found in our guidance www.companieshouse.gov.uk			
Where the company/ firm is registered®		This is the register mentioned in Article 3 of the First Company Law			
Registration number		Directive (68/151/EEC)			
E4	Non-EEA companies				
	Please give details of the legal form of the corporate body or firm and the law by which it is governed. If applicable, please also give details of the register in which it is entered (including the state) and its registration number in that register.	Where you have provided details of the register (including state) where the company or firm is registered, you must also provide its number in			
Legal form of the corporate body or firm		that register			
Governing law					
If applicable, where the company/firm is registered •					
If applicable, the registration number					

AR01	
Annual	Return

Part 3	Statement	of capital o	<u></u>				
	→ Yes Complete the sections below and the following Part 4 capital st					ould reflect the company's status at the made up date of sual return	
F1 .	Share capital in pound sterling (£)						
		ach class of shares held in complete Section F1 and		1	<u> </u>		
Class of shares (E.g. Ordinary/Preference etc.))	Amount paid up on each share ②	Amount (if any) unpaid on each share	Number of sha	res 🕄	Aggregate nominal value •	
non-cumulative redepreference shares		0 001	V 0 0	0 26,244,	702,035	f 26,244,702 035	
Ordinary		0 25235	7 00	0 1,872,	179,795	f 374,435,959 00	
SPECIAL RIGHTS	NON-VOTING	1 00	100	0	1	f 1 00	
						£	
			Tota	s 28,116,	881,831	£ 400,680,662 035	
F2 .	Share capital in	other currencies		···			
Please complete the tal Please complete a sepa		ny class of shares held in currency	other currencies				
Currency							
Class of shares (E g Ordinary/Preference etc)	Amount paid up on each share	Amount (if any) unpaid on each share	Number of sha	res 🕄	Aggregate nominal value	
			Tota	s			
	·					 -	
Currency							
Class of shares (E.g. Ordinary/Preference etc.)	Amount paid up on each share	Amount (if any) unpaid on each share	Number of sha	res 🛭 💮 💮	Aggregate nominal value •	
			<u></u>				
				<u> </u>			
			Tota	ls			
F3	Totals						
	Please give the tota issued share capital	l number of shares and to	otal aggregate nomina	l value of	Please lis	gregate nominal value st total aggregate values in	
Total number of shares						currencies separately For £100 + €100 + \$10 etc	
Total aggregate nominal value ©							
 Including both the nomin share premium Total number of issued shape 	nominal value of each share Please use a Statement of Capital continuation				al continuation		

F4	Statement of capital (Voting rights) Please give the prescribed particulars of rights attached to shares for each class of share shown in the statement of capital share tables in Sections F1 and F2				
Class of share	10 001 non-cumulative redeemable preference shares (C Shares)				
Voting rights	See attached schedule				
Class of share	£0 20 Ordinary				
Voting rights	See attached schedule				
Class of share	£1 00 SPECIAL RIGHTS NON-VOTING				
Voting rights	See attached schedule				
Class of share					
Voting rights					

In accordance with Section 854 of the Companies Act 2006

AR01 - continuation page

Annual Return

F4

Statement of capital (Voting rights)

Class of share

£0 001 non-cumulative redeemable preference shares (C Shares)

Voting rights

a) Voting rightsThe holders of the C Shares are not entitled to attend, speak or vote at any general meeting except one at which a resolution to wind up the Company is to be considered in which case the holders of the C Shares shall have the right to attend the general meeting and shall be entitled to speak and vote only on such resolution Every holder of C Shares will have one vote for every 200 C Shares held by such holder b) DividendsOut of the profits available for distribution, the holders of the C Shares shall be entitled, in priority to any payment of a dividend to the holders of ordinary shares, to be paid a non-cumulative preferential dividend on the nominal value thereof at 75 per cent of the London inter bank offered rate for six month deposits in pounds sterling (LIBOR) which appears on the display designated as page 3750 on the Telerate Monitor (exclusive of any associated tax credit relating thereto or withholding tax deductible therefrom) calculated in accordance with the Articles of Association, such dividend to be paid half-yearly in arrears on January 2 and July 1 in each year or, if any such date is not a business day, on the next day which is a business day c) Capital RightsOn a return of capital on a winding-up, the holders of C Shares shall be entitled, in priority to any payment to the holders of ordinary shares, to the repayment of the nominal capital paid-up or credited as paid-up on the C Shares held by them, together with a sum equal to the outstanding preferential dividend which will have been accrued but not been paid until the date of return of capital d) Redemption rightsThe Company has the right as often as the directors believe appropriate and subject to the provisions of the Articles of Association to offer to redeem (at their nominal value of 0 1 pence and together with any accrued and unpaid C preferential dividends thereon) any or all of the C Shares allotted or in issue, subject to the terms and conditions as they may specify, by delivering an announcement to the Regulatory News Service of the London Stock Exchange and/or, if the directors so determine in respect of the occasion concerned, by notice to the holders of C Shares The Company may also elect, at its own discretion (and whether or not with the consent of the holders of C Shares), to redeem all of the C Shares then in issue at their nominal value of 0 1 if at any time the aggregate number of C Shares in issue is less than 10 per cent of the aggregate number of C Shares issued on and prior to that time or the directors determine that it would be in the Company's interests to do so in the following circumstances (I) a proposed capital restructuring of the Company by way of a creation and/or issue of new or existing securities in the Company (other than C Shares), or (II) a new holding company being inserted above the Company, or(III) the acquisition of the Company by another company, or (IV) a Demerger from the Group

In accordance with Section 854 of the Companies Act 2006

AR01 - continuation page

Annual Return

F4

Statement of capital (Voting rights)

Class of share

£0 20 Ordinary

Voting rights

A) Voting rightsSubject to any rights or restrictions attached to any shares and to the provisions of the Articles, on a show of hands every ordinary shareholder who (being an individual) is present in person or (being a corporation) is present by a duly authorised representative, not being himself a member entitled to vote, shall have one vote and on a poll every member shall have one vote for every ordinary share of which he is the holder b) DividendsThe ordinary shares carry the right to receive all dividends and other distributions declared, made or paid on the ordinary share capital of the Company and rank pari passu in all respects with the other ordinary shares in issue and fully paid c) Capital RightsAfter paying such sums as may be due to holders of any other class of shares in the capital of the Company, any remaining surplus shall be distributed pro-rata amongst the holders of the ordinary shares (according to the amounts paid up on their respective holdings of such shares) d) Redemption rightsOrdinary shares are not redeemable However, the Company is generally and unconditionally authorised to make market purchases of its ordinary shares of 20 pence each in the capital of the Company, subject to the conditions and within the limits established from time to time by resolution of the shareholders at the annual general meeting

In accordance with Section 854 of the Companies Act 2006

AR01 - continuation page

Annual Return

F4

Statement of capital (Voting rights)

Class of share

£1 00 SPECIAL RIGHTS NON-VOTING

Voting rights

The Special Share may only be issued to, held by and transferred to the Secretary of State for Trade and Industry, a Minister of the Crown or any person acting on behalf of the Crown. a) Voting rightsThe Special Shareholder shall be entitled to receive notice of and to attend and speak at any general meeting or any meeting of any class of shareholders of the Company but the Special Share carries no right to vote nor any other rights at any general meeting b) DividendsThe Special Share confers no rights to receive dividends c) Capital RightsIn a distribution of capital in a winding up of the Company, the Special Shareholder is entitled to repayment of the capital paid up on the Special Share in priority to any repayment of capital to any other The Special Share confers no other right to participate in the member capital or profits of the Company d) Redemption rightsThe Special Shareholder may, subject to the provisions of the Act, require the Company to redeem the Special Share at par at any time by serving written notice upon the Company and delivering the relevant share certificate e) Other rightsCertain Articles within the Company's Articles of Association, in particular those relating to the foreign shareholding limit, disposals and the nationality of directors, may only be altered with the consent of the Special Shareholder The provisions relating to disposals ensure that that no member of the Group can make any disposal which constitutes a disposal of the whole or a material part of either (a) the assets of the Nuclear Business or (b) the assets of the Group as a whole, without, in any such case, the prior consent in writing of the Special Shareholder

Part 4	Shareholders	
	Does your company have share capital? → Yes Complete the sections below → No Go to Part 5 (Signature)	This should reflect the shareholder details at the made up date of this annual return
G1	Traded public companies ®	<u> </u>
	Please tick the box if your company was a traded public company at any time during the period of this return	Traded company definition A traded company means a compar any of whose shares are admitted to trading on a regulated market
G2	List of past and present shareholders	
	Private and non-traded public companies are required to provide a 'full list' if one was not included with either of the last two returns	
	Traded public companies are required to provide a list of shareholders who held at least 5% of the issued shares of any share class if a list was not provided with either of the last two returns	
	Please tick the appropriate box below	
	A full list of shareholders for a private or non-traded public company is enclosed. Please complete Section G3 , or	
	A list of shareholders holding at least 5% of the issued shares of any share class for a traded public company is enclosed. Please complete Section G4	
	A list of shareholder changes is enclosed → For private or non-traded public companies, please complete Section G3 → For traded public companies, please complete Section G4	
	☐ There were no shareholder changes in this period→ Go to Part 5 (Signature)	
	Please tick the appropriate box below to indicate the format of your shareholder details	
	☐ The list of shareholders is enclosed on paper ☐ The list of shareholders is enclosed in another format	

G3

Private or non-traded public companies – list of past and present shareholders

This section should only be completed by companies that have not traded on a regulated market at any time during the period of this return

Changes during this period to shareholders' particulars or details of the amount of stock or shares transferred must be completed each year

You must provide a 'full list' of all company shareholders on

- The company's first annual return following incorporation,
- Every third annual return after a full list has been provided

Please list the company shareholders in alphabetical order

Joint shareholders should be listed consecutively

Further shareholders Please use a 'Private or non-traded public companies – list of past and present shareholders' continuation

page if necessary

,		Shares or stock currently held	Shares or stock transferred (if appropriate)	
Shareholder's Name (Address not required)	Class of share	Number of shares or amount of stock	Number of shares or amount of stock	Date of registration of transfer
				I I
				1 1
				1 1
				1 1
				1 1
				, ,
				1 1
				1 1
				1 1
			-	<i>i i</i>
				, ,
				1 1
				, ,

G4

Traded public companies – list of past and present shareholders

This section should show the shareholders that hold at **least 5%** of any class of share(s) of the company at the date of this return. It should only be completed by public companies that have traded on a regulated market at any time during the period of this return.

Changes during this period to shareholders' particulars or details of the amount of stock or shares transferred must be completed each year

You must provide a 'full list' of all company shareholders on

- The company's first annual return following incorporation,
- Every third annual return after a full list has been provided

Please list the company shareholders in alphabetical order

Joint shareholders should be listed consecutively

Further shareholders Please use a 'Traded public companies – list of past and present shareholders' continuation page if necessary

ı		Shares or stock currently held		Shares or stock transferred (if appropriate)	
Shareholder's details	Class of share	Number of shares or amount of stock	Number of shares or amount of stock	Date of registration of transfer	
Namethé secretary for the Affairs of her majesty's Treasury	SPECIAL RIGHTS NOW-VOTING	\ \		1 1	
Address QUEEN ANNES CHASERS 28 BROADWAY				1 1	
Pondon				1 1	
Name				1 1	
Address				l l	
				1 1	
Name				1 1	
Address				1 1	
				1 1	
Name				1 1	
Address				1 1	
				1 1	

Part 5	Signature	-
	This must be completed by all companies	O Societas Europaea
	I am signing this form on behalf of the company	 If the form is being filed on behalf of a Societas Europaea (SE) please delete 'director' and insert details
Signature	Signature X	of which organ of the SE the person signing has membership Person authorised Under either section 270 or 274 of the Companies Act 2006
	This form may be signed by Director •, Secretary, Person authorised •, Charity commission receiver and manager, CIC manager, Judicial factor	

Presenter information

You do not have to give any contact information, but if you do it will help Companies House if there is a query on the form. The contact information you give will be visible to searchers of the public record.

Contact name	
Company name	Paul Davies
Address	Rolls-Royce Group plc - ML10
	Moor Lane
Post town	Derby
County/Region	• • •
Postcode	D E 2 4 8 B J
Country	
DX	
Telephone	

✓ Checklist

We may return forms completed incorrectly or with information missing

Please make sure you have remembered the following

- ☐ The company name and number match the information held on the public Register
- You have completed your principal business activity
- You have not used this form to make changes to the registered office address
- You have not used this form to make changes to secretary and director details
- ☐ You have fully completed the Statement of capital (if applicable)
- You have signed the form
- ☐ You have enclosed the correct fee

Important information

Please note that all information on this form will appear on the public record

£ How to pay

A fee of £30 is payable to Companies House in respect of an Annual Return

Make cheques or postal orders payable to 'Companies House'

■ Where to send

You may return this form to any Companies House address, however for expediency we advise you to return it to the appropriate address below

For companies registered in England and Wales. The Registrar of Companies, Companies House, Crown Way, Cardiff, Wales, CF14 3UZ DX 33050 Cardiff

For companies registered in Scotland
The Registrar of Companies, Companies House,
Fourth floor, Edinburgh Quay 2,
139 Fountainbridge, Edinburgh, Scotland, EH3 9FF
DX ED235 Edinburgh 1
or LP - 4 Edinburgh 2 (Legal Post)

For companies registered in Northern Ireland The Registrar of Companies, Companies House, Second Floor, The Linenhall, 32-38 Linenhall Street, Belfast, Northern Ireland, BT2 8BG DX 481 N R Belfast 1

Further information

For further information, please see the guidance notes on the website at www.companieshouse gov.uk or email enquiries@companieshouse gov.uk

This form is available in an alternative format. Please visit the forms page on the website at www.companieshouse.gov.uk

Company Name	Country	Ultımate%
A F C WULTEX LIMITED	United Kingdom	100
A P E - ALLEN GEARS LIMITED	United Kingdom	100
ADVANCE GAS TURBINE SOLUTIONS SDN BHD	Malaysia	49
AIRCRAFT LEASING AUSTRALIA PTY LIMITED	Australia	100 20
AIRTANKER (FSTA) LIMITED	United Kingdom United Kingdom	20
AIRTANKER 1 LIMITED AIRTANKER EQUITY BRIDGE LOAN LIMITED	United Kingdom	20
AIRTANKER FINANCE LIMITED	United Kingdom	20
AIRTANKER HOLDINGS LIMITED	United Kingdom	20
AIRTANKER LIMITED	United Kingdom	20
AIRTANKER SERVICES LIMITED	United Kingdom	22
ALLEN POWER ENGINEERING LIMITED	United Kingdom	100
ALPHA LEASING (NO 3) LIMITED	United Kingdom	50 50
ALPHA LEASING (NO 4) LIMITED	United Kingdom United States	50 50
ALPHA LEASING (US) (No 2) LLC	United States	50
ALPHA LEASING (US) (No 4) LLC ALPHA LEASING (US) (No 5) LLC	United States	50
ALPHA LEASING (US) (No 6) LLC	United States	50
ALPHA LEASING (US) (NO 7) LLC	United States	50
ALPHA LEASING (US) LLC	United States	50
ALPHA LEASING LIMITED	United Kingdom	50
ALPHA PARTNERS LEASING LIMITED	United Kingdom	50
AMALGAMATED POWER ENGINEERING LIMITED	United Kingdom	100
ANECOM AEROTEST GMbH	Germany	24 9 100
AQUAMASTER (PROPULSION) LIMITED	United Kingdom United States	40
ARIZONA SECURITY INC , AUSTRALIAN COMPANY NUMBER 001068800 PTY LIMITED	Australia	100
AVALLOY (PROPRIETARY) LIMITED	South Africa	15
BRISTOL ENERGY LIMITED	United Kingdom	100
BRISTOL SIDDELEY ENGINES LIMITED	United Kingdom	100
BROOKE OCEAN TECHNOLOGY (USA) INC	United States	100
BROWN BROTHERS & COMPANY, LIMITED	United Kingdom	100
C A PARSONS & COMPANY LIMITED	United Kingdom	100
CLARKE CHAPMAN PORTIA PORT SERVICES LIMITED	United Kingdom	50 51
COMPOSITE TECHNOLOGY AND APPLICATIONS LIMITED	United Kingdom United Kingdom	100
COREDATA LIMITED CROSSLEY-PREMIER ENGINES (SALES) LIMITED	United Kingdom	100
CROYDON ENERGY LIMITED	United Kingdom	100
DATA SYSTEMS & SOLUTIONS (FRANCE) SAS	France	100
DATA SYSTEMS & SOLUTIONS, LLC	United States	100
DATA SYSTEMS AND SOLUTIONS - C Z, sro	Czech Republic	100
DEESIDE TITANIUM LIMITED	United Kingdom	82 5
DERBY COGENERATION LIMITED	United Kingdom	100
DERBY SPECIALIST FABRICATIONS LIMITED	United Kingdom	100 100
DSS HOLDINGS LIMITED	United Kingdom Egypt	50
EGYPT AERO MANAGEMENT SERVICES EPI EUROPROP INTERNATIONAL GmbH	Germany	28
EUROJET TURBO GMBH	Germany	33
EUROPEA MICROFUSIONI AEROSPAZIALI SPA	Italy	100
EXETER POWER LIMITED	United Kingdom	100
EXOSTAR CORPORATION	United States	18 5
EXOSTAR LLC	United States	17 6
GATE LEASING LIMITED	United Kingdom	50
GE ROLLS-ROYCE FIGHTER ENGINE TEAM LLC	United States	40
GENISTICS HOLDINGS LIMITED	United Kingdom	50 50
GENISTICS LIMITED	United Kingdom	50 16 7
GMR AVIATION PARTNERS LIMITED HEARTLANDS POWER LIMITED	Cayman Islands United Kingdom	100
HEATON POWER LIMITED	United Kingdom	100
HODD NORDVEST AS	Norway	25
HONG KONG AERO ENGINE SERVICES LIMITED	Hong Kong	45
IAE INTERNATIONAL AERO ENGINES AG	Switzerland	32 5
IAE SERVICES AG	Switzerland	32 5
INDUSTRIA DE TURBO PROPULSORES SA	Spain	46 9
INTERING INTERFERENZTECHNIK INGENIEURWESEN GMBH	Germany	100
INTERNATIONAL AEROSPACE MANUFACTURING PRIVATE LIMITED	India	50
INTERNATIONAL ENGINE COMPONENT OVERHAUL PTE LTD	Singapore United Kingdom	50 100
JOHN HASTIE OF GREENOCK (HOLDINGS) LIMITED JOHN THOMPSON (NZ) LIMITED	New Zealand	100
JOHN THOMPSON COCHRAN LIMITED	United Kingdom	100
West to a constitution of the second of the	- · · · · · · · · · · · · · · · · · · ·	

JOHN THOMPSON LIMITED	United Kingdom	100
KALVET ENGINEERING (PROPRIETARY) LIMITED	South Africa	100
KAMEWA AB	Sweden	100
KAMEWA DO BRAZIL EQUIPMENTOS MARITMOS LIMITADA	Brazil	99 5
KAMEWA HOLDING AB	Sweden	100
KAMEWA SINGAPORE PTE LIMITED	Singapore	200
KAMEWA UK LIMITED	United Kingdom	100
KELLY AVIATION CENTER LP	United States	5
LIGHT HELICOPTER TURBINE ENGINE COMPANY	United States	50
LIMITED LIABILITY COMPANY "ROLLS-ROYCE INTERNATIONAL"	Russian Federation	100
M L LIMITED	United Kingdom	100
MAGNETIC SYSTEMS TECHNOLOGY LIMITED	United Kingdom	10
MANTIC POINT SOLUTIONS LIMITED	United Kingdom	34
MEZZO MOVIES LIMITED	United Kingdom	49 3
MICHELL BEARINGS (INDIA) PRIVATE LIMITED	India	51
MICHELL BEARINGS LIMITED	United Kingdom	100
MIDDLE EAST EQUITY PARTNERS LIMITED	United Kingdom	100
MTU TURBOMECA ROLLS-ROYCE GmbH	Germany	33 3
MTU TURBOMECA ROLLS-ROYCE ITP GMBH	Germany	33 3
MUNRO & JUNOR LIMITED	United Kingdom	100
N3 ENGINE OVERHAUL SERVICES GMBH & CO KG	Germany	50
N3 ENGINE OVERHAUL SERVICES VERWALTUNGSGESELLSCHAFT MBH	Germany	50
NAVIS CONSULT D O O	Croatia	75
NEI (THAILAND) LIMITED	Thailand	49
NEI ALLEN LIMITED	United Kingdom	100
NEI COMBUSTION ENGINEERING LIMITED	United Kingdom	100
NEI INTERNATIONAL COMBUSTION LIMITED	United Kingdom	100
NEILIMITED	United Kingdom	100
NEI MINING EQUIPMENT LIMITED	United Kingdom	100
NEI NUCLEAR SYSTEMS LIMITED	United Kingdom	100
NEI OVERSEAS HOLDINGS LIMITED	United Kingdom	100
NEI PARSONS LIMITED	United Kingdom	100
NEI PEEBLES LIMITED	United Kingdom	100
NEI POWER PROJECTS LIMITED	United Kingdom	100
NEI SERVICES LIMITED	United Kingdom	100
NIGHTINGALE INSURANCE LIMITED	Guernsey	100
NORTHERN ENGINEERING INDUSTRIES AFRICA LIMITED - IN LIQUIDATION	South Africa	24 4
OBS MEDICAL LIMITED	United Kingdom	18 9
ODIM ASIA PTE LTD	Singapore	100
ODIM HOUSTON LLC	United States	100
ODIM MARINE SERVICES PTE LIMITED	Singapore	100
ODIM VIETNAM LIMITED	Vietnam	100
OFFSHORE SIMULATOR CENTRE AS		25
OHI AS	Norway	100
OMEGA LEASING (NO 3) LIMITED	United Kingdom	50
OMEGA LEASING (NO 4) LIMITED	United Kingdom	50
OMEGA LEASING (US) (No 2) LLC	United States	50
OMEGA LEASING (US) (No 4) LLC	United States	50
OMEGA LEASING (US) (No 5) LLC	United States	50
OMEGA LEASING (US) (NO 6) LLC	United States	50
OMEGA LEASING (US) (NO 7) LLC	United States	50
OMEGA LEASING (US) LLC	United States	50
OMEGA LEASING LIMITED	United Kingdom	50
OPTIMIZED SYSTEMS AND SOLUTIONS (US) LLC	United States	100
OPTIMIZED SYSTEMS AND SOLUTIONS INC	United States	100
OPTIMIZED SYSTEMS AND SOLUTIONS LIMITED	United Kingdom	100
OXYGENAIRE LIMITED	United Kingdom	100
POWERFIELD LIMITED	United Kingdom	100
POWERFIELD SPECIALIST ENGINES LIMITED	United Kingdom	100
PT ROLLS-ROYCE	Indonesia	100
QUAY LEASING LIMITED	United Kingdom	50
R-R INDUSTRIAL CONTROLS LIMITED	United Kingdom	100
RALLYSWIFT LIMITED	United Kingdom	100
REFLEX MANUFACTURING SYSTEMS LIMITED	United Kingdom	100
REYROLLE BELMOS LIMITED	United Kingdom	100
ROLLS E.L. TURBOFANS LIMITED	United Kingdom	100
ROLLS LAVAL HEAT EXCHANGERS LIMITED	United Kingdom	50
ROLLS WOOD GROUP (REPAIR & OVERHAULS) LIMITED	United Kingdom	50
ROLLS WOOD GROUP (REPAIR & OVERHAULS) USA INC	United States	50
ROLLS-ROYCE & PARTNERS FINANCE (NETHERLANDS) BY	Netherlands	100
ROLLS-ROYCE & PARTNERS FINANCE (US) (NO 2) LLC	United States	50
ROLLS-ROYCE & PARTNERS FINANCE (US) LLC	United States	50
ROLLS-ROYCE & PARTNERS FINANCE LIMITED	United Kingdom	50
ROLLS-ROYCE (FRANCE) LIMITED	United Kingdom	100
ROLLS-ROYCE (IRELAND)	Ireland	100
ROLLS-ROYCE (THAILAND) LIMITED	Thailand	100

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2011 2 2017 47	Sundan	100
ROLLS-ROYCE AB	Sweden United Kingdom	100
ROLLS-ROYCE AERO ENGINE SERVICES LIMITED ROLLS-ROYCE AIRCRAFT MANAGEMENT LIMITED	United Kingdom	100
ROLLS-ROYCE AND JAPANESE AERO ENGINES LIMITED	United Kingdom	50
ROLLS-ROYCE AUSTRALIA LIMITED	Australia	100
ROLLS-ROYCE AUSTRALIA SERVICES PTY LIMITED	Australia	100
ROLLS-ROYCE BRASIL LIMITADA	Brazil	100
ROLLS-ROYCE CANADA LIMITED	Canada	100
ROLLS-ROYCE CAPITAL LIMITED	United Kingdom	100
ROLLS-ROYCE CIVIL NUCLEAR CANADA LIMITED	Canada	100
ROLLS-ROYCE CIVIL NUCLEAR SAS	France	100
ROLLS-ROYCE COMMERCIAL (BEIJING) CO , LIMITED	China	100 100
ROLLS-ROYCE COMMERCIAL AERO ENGINES LIMITED	United Kingdom United States	100
ROLLS ROYCE COMMERCIAL MARINE INC ROLLS-ROYCE CONTROL SYSTEMS HOLDINGS CO	United States	100
ROLLS-ROYCE CORPORATION	United States	100
ROLLS-ROYCE CREDIT CORPORATION	United States	100
ROLLS-ROYCE CROSSPOINTE LLC	United States	100
ROLLS-ROYCE DE VENEZUELA SA	Venezuela	100
ROLLS-ROYCE DEFENSE ENERGY INC	United States	100
ROLLS ROYCE DEFENSE HOLDINGS INC	United States	100
ROLLS ROYCE DEFENSE SERVICES INC	United States	100
ROLLS ROYCE DEUTSCHLAND LTD & CO KG	Germany	100
ROLLS ROYCE DIRECTORATE LIMITED	United Kingdom	100
ROLLS ROYCE ENERGY ANGOLA LIMITADA	Angola	100
ROLLS ROYCE ENERGY SYSTEMS (TANZANIA) LIMITED	Tanzania, United Republic of	100
ROLLS ROYCE ENERGY SYSTEMS INC	United States	100
ROLLS-ROYCE ENGINE CONTROLS HOLDINGS LIMITED	United Kingdom	100
ROLLS ROYCE ENGINE LEASING (LABUAN) LIMITED	Malaysia	50 100
ROLLS ROYCE ENGINE SERVICES - OAKLAND INC	United States United States	100
ROLLS-ROYCE ENGINE SERVICES HOLDINGS CO ROLLS-ROYCE ENGINE SERVICES LIMITADA INC	Philippines	100
ROLLS-ROYCE ERSTE BETEILIGUNGS GMBH	Germany	100
ROLLS-ROYCE FINANCE COMPANY LIMITED	United Kingdom	100
ROLLS-ROYCE FINANCE HOLDINGS CO	United States	100
ROLLS-ROYCE FUEL CELL SYSTEMS (US) INC	United States	80
ROLLS-ROYCE FUEL CELL SYSTEMS LIMITED	United Kingdom	80
ROLLS-ROYCE FUEL CELL SYSTEMS PTE LIMITED	Singapore	80
ROLLS-ROYCE GENERAL PARTNER LIMITED	United Kingdom	100
ROLLS-ROYCE GOODRICH ENGINE CONTROL SYSTEMS LIMITED	United Kingdom	50
ROLLS ROYCE GOODRICH ENGINE CONTROL SYSTEMS LLC	United States	50
ROLLS-ROYCE GOODRICH ENGINE CONTROL SYSTEMS PENSION TRUSTEES	United Kingdom	50
LIMITED		400
ROLLS-ROYCE GROUP pic	United Kingdom	100 100
ROLLS-ROYCE HOLDINGS CANADA INC	Canada	100
ROLLS-ROYCE INDIA LIMITED ROLLS-ROYCE INDIA PRIVATE LIMITED	United Kingdom India	100
ROLLS-ROYCE INDUSTRIAL & MARINE GAS TURBINES LIMITED	United Kingdom	100
ROLLS ROYCE INDUSTRIAL & MARINE POWER LIMITED	United Kingdom	100
ROLLS ROYCE INDUSTRIAL POWER (INDIA) LIMITED	United Kingdom	100
ROLLS ROYCE INDUSTRIAL POWER (MALAYSIA) SDN BHD	Malaysia	100
ROLLS ROYCE INDUSTRIAL POWER (OVERSEAS PROJECTS) LIMITED	United Kingdom	100
ROLLS ROYCE INDUSTRIAL POWER ENGINEERING (OVERSEAS PROJECTS)	United Kingdom	100
LIMITED		
ROLLS ROYCE INDUSTRIAL POWER INVESTMENTS LIMITED	United Kingdom	100
ROLLS ROYCE INDUSTRIAL POWER SYSTEMS LIMITED	United Kingdom	100
ROLLS ROYCE INDUSTRIES LIMITED	United Kingdom	100
ROLLS ROYCE INTERNATIONAL LIMITED	United Kingdom	100
ROLLS-ROYCE INVESTMENT CO	United States	100
ROLLS-ROYCE ITALIA SAL		100
ROLLS-ROYCE JAPAN CO LIMITED	Italy	
DOLLA DOVACE ICE HOLDINGO INO	Japan	100
ROLLS-ROYCE JSF HOLDINGS INC	Japan United States	100 100
ROLLS-ROYCE LEASING LIMITED	Japan United States United Kingdom	100 100 100
ROLLS-ROYCE LEASING LIMITED ROLLS-ROYCE MAŁAYSIA SDN BHD	Japan United States United Kingdom Malaysia	100 100 100 100
ROLLS-ROYCE LEASING LIMITED ROLLS-ROYCE MALAYSIA SDN BHD ROLLS ROYCE MARINE (SHANGHAI) LIMITED	Japan United States United Kingdom Malaysia China	100 100 100 100 100
ROLLS-ROYCE LEASING LIMITED ROLLS-ROYCE MALAYSIA SDN BHD ROLLS ROYCE MARINE (SHANGHAI) LIMITED ROLLS ROYCE MARINE AS	Japan United States United Kingdom Malaysia China Norway	100 100 100 100
ROLLS-ROYCE LEASING LIMITED ROLLS-ROYCE MALAYSIA SDN BHD ROLLS ROYCE MARINE (SHANGHAI) LIMITED ROLLS ROYCE MARINE AS ROLLS ROYCE MARINE AS	Japan United States United Kingdom Malaysia China	100 100 100 100 100 100
ROLLS-ROYCE LEASING LIMITED ROLLS-ROYCE MALAYSIA SDN BHD ROLLS ROYCE MARINE (SHANGHAI) LIMITED ROLLS ROYCE MARINE AS	Japan United States United Kingdom Malaysia China Norway Hong Kong	100 100 100 100 100 100
ROLLS-ROYCE LEASING LIMITED ROLLS-ROYCE MALAYSIA SDN BHD ROLLS ROYCE MARINE (SHANGHAI) LIMITED ROLLS ROYCE MARINE AS ROLLS ROYCE MARINE ASIA LIMITED ROLLS ROYCE MARINE ASIA LIMITED ROLLS ROYCE MARINE AUSTRALIA PTY LIMITED	Japan United States United Kingdom Malaysia China Norway Hong Kong Australia	100 100 100 100 100 100 100
ROLLS-ROYCE LEASING LIMITED ROLLS-ROYCE MALAYSIA SDN BHD ROLLS ROYCE MARINE (SHANGHAI) LIMITED ROLLS ROYCE MARINE AS ROLLS ROYCE MARINE ASIA LIMITED ROLLS ROYCE MARINE ASIA LIMITED ROLLS ROYCE MARINE AUSTRALIA PTY LIMITED ROLLS-ROYCE MARINE BENELUX BV	Japan United States United Kingdom Malaysia China Norway Hong Kong Australia Netherlands	100 100 100 100 100 100 100 100
ROLLS-ROYCE LEASING LIMITED ROLLS-ROYCE MALAYSIA SDN BHD ROLLS ROYCE MARINE (SHANGHAI) LIMITED ROLLS ROYCE MARINE AS ROLLS ROYCE MARINE ASIA LIMITED ROLLS ROYCE MARINE AUSTRALIA PTY LIMITED ROLLS-ROYCE MARINE BENELUX BV ROLLS ROYCE MARINE BRASIL LIMITADA	Japan United States United Kingdom Malaysia China Norway Hong Kong Australia Netherlands Brazil	100 100 100 100 100 100 100 100 100
ROLLS-ROYCE LEASING LIMITED ROLLS-ROYCE MALAYSIA SDN BHD ROLLS ROYCE MARINE (SHANGHAI) LIMITED ROLLS ROYCE MARINE AS ROLLS ROYCE MARINE ASIA LIMITED ROLLS ROYCE MARINE AUSTRALIA PTY LIMITED ROLLS-ROYCE MARINE BENELUX BV ROLLS-ROYCE MARINE BRASIL LIMITADA ROLLS-ROYCE MARINE BRASIL LIMITADA	Japan United States United Kingdom Malaysia China Norway Hong Kong Australia Netherlands Brazil Chile Denmark Germany	100 100 100 100 100 100 100 100 100 100
ROLLS-ROYCE LEASING LIMITED ROLLS-ROYCE MALAYSIA SDN BHD ROLLS ROYCE MARINE (SHANGHAI) LIMITED ROLLS ROYCE MARINE AS ROLLS ROYCE MARINE ASIA LIMITED ROLLS ROYCE MARINE AUSTRALIA PTY LIMITED ROLLS-ROYCE MARINE BENELUX BV ROLLS ROYCE MARINE BRASIL LIMITADA ROLLS-ROYCE MARINE CHILE SA ROLLS-ROYCE MARINE CHILE SA ROLLS-ROYCE MARINE DANMARK AS ROLLS ROYCE MARINE DEUTSCHLAND GMBH ROLLS-ROYCE MARINE ELECTRICAL SYSTEMS LIMITED	Japan United States United Kingdom Malaysia China Norway Hong Kong Australia Netherlands Brazil Chile Denmark Germany United Kingdom	100 100 100 100 100 100 100 100 100 100
ROLLS-ROYCE LEASING LIMITED ROLLS-ROYCE MALAYSIA SDN BHD ROLLS ROYCE MARINE (SHANGHAI) LIMITED ROLLS ROYCE MARINE AS ROLLS ROYCE MARINE ASIA LIMITED ROLLS ROYCE MARINE AUSTRALIA PTY LIMITED ROLLS-ROYCE MARINE BENELUX BV ROLLS-ROYCE MARINE BRASIL LIMITADA ROLLS-ROYCE MARINE CHILE SA ROLLS-ROYCE MARINE CHILE SA ROLLS-ROYCE MARINE DANMARK AS ROLLS-ROYCE MARINE DEUTSCHLAND GMBH ROLLS-ROYCE MARINE ELECTRICAL SYSTEMS LIMITED ROLLS ROYCE MARINE ESPANA S A	Japan United States United Kingdom Malaysia China Norway Hong Kong Australia Netherlands Brazil Chile Denmark Germany United Kingdom Spain	100 100 100 100 100 100 100 100 100 100
ROLLS-ROYCE LEASING LIMITED ROLLS-ROYCE MALAYSIA SDN BHD ROLLS ROYCE MARINE (SHANGHAI) LIMITED ROLLS ROYCE MARINE AS ROLLS ROYCE MARINE ASIA LIMITED ROLLS ROYCE MARINE AUSTRALIA PTY LIMITED ROLLS-ROYCE MARINE BENELUX BV ROLLS ROYCE MARINE BRASIL LIMITADA ROLLS-ROYCE MARINE CHILE SA ROLLS-ROYCE MARINE CHILE SA ROLLS-ROYCE MARINE DANMARK AS ROLLS ROYCE MARINE DEUTSCHLAND GMBH ROLLS-ROYCE MARINE ELECTRICAL SYSTEMS LIMITED	Japan United States United Kingdom Malaysia China Norway Hong Kong Australia Netherlands Brazil Chile Denmark Germany United Kingdom	100 100 100 100 100 100 100 100 100 100

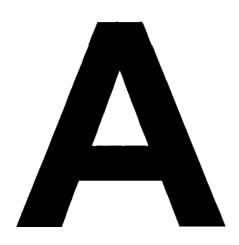
ROLLS-ROYCE MARINE HONG KONG LIMITED	Hong Kong	100
ROLLS-ROYCE MARINE INDIA PRIVATE LIMITED	India	100
ROLLS-ROYCE MARINE KOREA LIMITED	Korea, Republic of	100
ROLLS-ROYCE MARINE MANUFACTURING (SHANGHAI) LIMITED	China	100
ROLLS-ROYCE MARINE POLAND SP ZOO	Poland	100
ROLLS-ROYCE MARINE POWER OPERATIONS LIMITED	United Kingdom	100
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ROLLS-ROYCE MECHANICAL TEST OPERATIONS CENTRE GMBH	Germany	100
ROLLS-ROYCE MEXICO ADMINISTRATION S DE RL DE CV	Mexico	100
ROLLS-ROYCE MEXICO S DE RL DE CV	Мехісо	100
ROLLS-ROYCE MILITARY AERO ENGINES LIMITED	United Kingdom	100
ROLLS-ROYCE NAMIBIA (PTY) LIMITED	Namibia	100
ROLLS-ROYCE NAVAL MARINE INC	United States	100
ROLLS-ROYCE NEW ZEALAND LIMITED	New Zealand	100
ROLLS-ROYCE NIGERIA LIMITED	Nigena	100
ROLLS-ROYCE NORTH AMERICA (USA) HOLDINGS CO	United States	100
ROLLS-ROYCE NORTH AMERICA HOLDINGS INC	United States	
		100
ROLLS-ROYCE NORTH AMERICA INC	United States	100
ROLLS-ROYCE NORTH AMERICA VENTURES INC	United States	100
ROLLS-ROYCE NORTH AMERICAN TECHNOLOGIES INC	United States	100
ROLLS-ROYCE OPERATIONS (INDIA) PRIVATE LIMITED	India	100
ROLLS-ROYCE OVERSEAS HOLDINGS LIMITED	United Kingdom	100
ROLLS-ROYCE OVERSEAS INVESTMENTS LIMITED	United Kingdom	100
ROLLS-ROYCE OY AB	Finland	100
ROLLS-ROYCE PLACEMENTS LIMITED	United Kingdom	100
ROLLS-ROYCE pic	United Kingdom	
•		100
ROLLS-ROYCE POWER DEVELOPMENT LIMITED	United Kingdom	100
ROLLS-ROYCE POWER ENGINEERING PLC	United Kingdom	100
ROLLS-ROYCE SAUDI ARABIA LIMITED	Saudi Arabia	100
ROLLS-ROYCE SECRETARIAT LIMITED	United Kingdom	100
ROLLS ROYCE SINGAPORE PTE LTD	Singapore	100
ROLLS-ROYCE SNECMA LIMITED	United Kingdom	50
ROLLS-ROYCE TECHNICAL SUPPORT SARL	France	100
ROLLS-ROYCE TOTAL CARE SERVICES LIMITED	United Kingdom	100
ROLLS-ROYCE TRANSMISSION & DISTRIBUTION LIMITED	United Kingdom	100
ROLLS-ROYCE TURBOMECA LIMITED	-	
	United Kingdom	50
ROLLS-ROYCE TURBOMECA SAS	France	50
ROLLS-ROYCE ZWEITE BETEILIGUNGS GMBH	Germany	100
ROSS CERAMICS LIMITED	United Kingdom	100
RRPF ENGINE LEASING (NO 2) LIMITED	United Kingdom	50
RRPF ENGINE LEASING (US) (NO 2) LLC	United States	50
RRPF ENGINE LEASING (US) LLC	United States	50
RRPF ENGINE LEASING LIMITED	United Kingdom	50
RWG (REPAIR & OVERHAULS) CANADA LIMITED	Canada	50
SCANDINAVIAN ELECTRIC HOLDING AS	Norway	100
SEAWORTHY INDUSTRIAL SYSTEMS, INC	United States	100
SEAWORTHY SYSTEMS INC	United States	100
SERVICIOS DE OPERACION Y MANTENIMIENTO SA	Argentina	
SIGN ASSURED LIMITED	-	50
	United Kingdom	25
SINGAPORE AERO ENGINE SERVICES PRIVATE LIMITED	Singapore	30
SKY PLUS LLC	United States	179
SPARE IPG (AGL) LIMITED	United Kingdom	100
SPARE IPG (CEL) LIMITED	United Kingdom	100
SPARE IPG 11 LIMITED	United Kingdom	100
SPARE IPG 15 LIMITED	United Kingdom	100
SPARE IPG 18 LIMITED	United Kingdom	100
SPARE IPG 20 LIMITED	United Kingdom	100
	3	
SPARE IPG 22 LIMITED	United Kingdom	100
SPARE IPG 22 LIMITED	United Kingdom United Kingdom	100
SPARE IPG 22 LIMITED SPARE IPG 24 LIMITED	United Kingdom	100
SPARE IPG 22 LIMITED SPARE IPG 24 LIMITED SPARE IPG 27 LIMITED	United Kingdom United Kingdom	100 100
SPARE IPG 22 LIMITED SPARE IPG 24 LIMITED SPARE IPG 27 LIMITED SPARE IPG 28 LIMITED	United Kingdom United Kingdom United Kingdom	100 100 100
SPARE IPG 22 LIMITED SPARE IPG 24 LIMITED SPARE IPG 27 LIMITED SPARE IPG 28 LIMITED SPARE IPG 3 LIMITED	United Kingdom United Kingdom United Kingdom United Kingdom	100 100 100 100
SPARE IPG 22 LIMITED SPARE IPG 24 LIMITED SPARE IPG 27 LIMITED SPARE IPG 28 LIMITED SPARE IPG 3 LIMITED SPARE IPG 30 LIMITED SPARE IPG 30 LIMITED	United Kingdom United Kingdom United Kingdom United Kingdom United Kingdom	100 100 100
SPARE IPG 22 LIMITED SPARE IPG 24 LIMITED SPARE IPG 27 LIMITED SPARE IPG 28 LIMITED SPARE IPG 3 LIMITED SPARE IPG 30 LIMITED SPARE IPG 30 LIMITED SPARE IPG 32 LIMITED	United Kingdom	100 100 100 100
SPARE IPG 22 LIMITED SPARE IPG 24 LIMITED SPARE IPG 27 LIMITED SPARE IPG 28 LIMITED SPARE IPG 3 LIMITED SPARE IPG 30 LIMITED SPARE IPG 30 LIMITED	United Kingdom United Kingdom United Kingdom United Kingdom United Kingdom	100 100 100 100 100
SPARE IPG 22 LIMITED SPARE IPG 24 LIMITED SPARE IPG 27 LIMITED SPARE IPG 28 LIMITED SPARE IPG 3 LIMITED SPARE IPG 30 LIMITED SPARE IPG 30 LIMITED SPARE IPG 32 LIMITED	United Kingdom	100 100 100 100 100
SPARE IPG 22 LIMITED SPARE IPG 24 LIMITED SPARE IPG 27 LIMITED SPARE IPG 28 LIMITED SPARE IPG 3 LIMITED SPARE IPG 30 LIMITED SPARE IPG 30 LIMITED SPARE IPG 32 LIMITED SPARE IPG 4 LIMITED	United Kingdom	100 100 100 100 100 100 100
SPARE IPG 22 LIMITED SPARE IPG 24 LIMITED SPARE IPG 27 LIMITED SPARE IPG 28 LIMITED SPARE IPG 3 LIMITED SPARE IPG 30 LIMITED SPARE IPG 30 LIMITED SPARE IPG 42 LIMITED SPARE IPG 4 LIMITED STONE VICKERS LIMITED	United Kingdom	100 100 100 100 100 100 100 100
SPARE IPG 22 LIMITED SPARE IPG 24 LIMITED SPARE IPG 27 LIMITED SPARE IPG 28 LIMITED SPARE IPG 30 LIMITED SPARE IPG 30 LIMITED SPARE IPG 30 LIMITED SPARE IPG 32 LIMITED SPARE IPG 4 LIMITED STONE VICKERS LIMITED SYNCROLIFT INC T+ MEDICAL HOLDING LIMITED	United Kingdom	100 100 100 100 100 100 100 100 100 18 9
SPARE IPG 22 LIMITED SPARE IPG 24 LIMITED SPARE IPG 27 LIMITED SPARE IPG 28 LIMITED SPARE IPG 30 LIMITED SPARE IPG 30 LIMITED SPARE IPG 32 LIMITED SPARE IPG 32 LIMITED SPARE IPG 4 LIMITED STONE VICKERS LIMITED SYNCROLIFT INC T+ MEDICAL HOLDING LIMITED TECHJET AEROFOILS LIMITED	United Kingdom United States United Kingdom Israel	100 100 100 100 100 100 100 100 100 18 9 50
SPARE IPG 22 LIMITED SPARE IPG 24 LIMITED SPARE IPG 27 LIMITED SPARE IPG 28 LIMITED SPARE IPG 30 LIMITED SPARE IPG 30 LIMITED SPARE IPG 30 LIMITED SPARE IPG 32 LIMITED SPARE IPG 4 LIMITED STONE VICKERS LIMITED SYNCROLIFT INC T+ MEDICAL HOLDING LIMITED TECHJET AEROFOILS LIMITED TECHNICAL SUPPORT SERVICES (MIDDLE EAST) LIMITED	United Kingdom Israel United Kingdom	100 100 100 100 100 100 100 100 100 18 9 50
SPARE IPG 22 LIMITED SPARE IPG 24 LIMITED SPARE IPG 27 LIMITED SPARE IPG 28 LIMITED SPARE IPG 30 LIMITED SPARE IPG 30 LIMITED SPARE IPG 30 LIMITED SPARE IPG 32 LIMITED SPARE IPG 4 LIMITED STONE VICKERS LIMITED SYNCROLIFT INC T+ MEDICAL HOLDING LIMITED TECHJET AEROFOILS LIMITED TECHNICAL SUPPORT SERVICES (MIDDLE EAST) LIMITED THE BUSHING COMPANY LIMITED	United Kingdom Israel United Kingdom United Kingdom United Kingdom	100 100 100 100 100 100 100 100 100 100
SPARE IPG 22 LIMITED SPARE IPG 24 LIMITED SPARE IPG 27 LIMITED SPARE IPG 28 LIMITED SPARE IPG 30 LIMITED SPARE IPG 30 LIMITED SPARE IPG 30 LIMITED SPARE IPG 32 LIMITED SPARE IPG 4 LIMITED STONE VICKERS LIMITED SYNCROLIFT INC T+ MEDICAL HOLDING LIMITED TECHJET AEROFOILS LIMITED TECHNICAL SUPPORT SERVICES (MIDDLE EAST) LIMITED THE BUSHING COMPANY LIMITED TIDAL GENERATION LIMITED	United Kingdom United States United Kingdom Israel United Kingdom United Kingdom United Kingdom United Kingdom United Kingdom United Kingdom	100 100 100 100 100 100 100 100 100 18 9 50 100 100
SPARE IPG 22 LIMITED SPARE IPG 24 LIMITED SPARE IPG 27 LIMITED SPARE IPG 28 LIMITED SPARE IPG 30 LIMITED SPARE IPG 30 LIMITED SPARE IPG 30 LIMITED SPARE IPG 4 LIMITED SPARE IPG 4 LIMITED STONE VICKERS LIMITED SYNCROLIFT INC T+ MEDICAL HOLDING LIMITED TECHJET AEROFOILS LIMITED THE BUSHING COMPANY LIMITED THE BUSHING COMPANY LIMITED TIDAL GENERATION LIMITED TRIGNO ENERGY S R L	United Kingdom United States United Kingdom Inited Kingdom Israel United Kingdom	100 100 100 100 100 100 100 100 18 9 50 100 100 100
SPARE IPG 22 LIMITED SPARE IPG 24 LIMITED SPARE IPG 27 LIMITED SPARE IPG 28 LIMITED SPARE IPG 3 LIMITED SPARE IPG 30 LIMITED SPARE IPG 30 LIMITED SPARE IPG 4 LIMITED STONE VICKERS LIMITED STONE VICKERS LIMITED SYNCROLIFT INC T+ MEDICAL HOLDING LIMITED TECHJET AEROFOILS LIMITED TECHJET AEROFOILS LIMITED THE BUSHING COMPANY LIMITED THE BUSHING COMPANY LIMITED TIDAL GENERATION LIMITED TRIGNO ENERGY S R L TRT LIMITED	United Kingdom United States United Kingdom Israel United Kingdom United Kingdom United Kingdom Israel United Kingdom United Kingdom United Kingdom United Kingdom United Kingdom United Kingdom	100 100 100 100 100 100 100 100 18 9 50 100 100 100 100
SPARE IPG 22 LIMITED SPARE IPG 24 LIMITED SPARE IPG 27 LIMITED SPARE IPG 28 LIMITED SPARE IPG 3 LIMITED SPARE IPG 3 LIMITED SPARE IPG 30 LIMITED SPARE IPG 32 LIMITED SPARE IPG 4 LIMITED STONE VICKERS LIMITED STONE VICKERS LIMITED STONE VICKERS LIMITED THE MEDICAL HOLDING LIMITED TECHJET AEROFOILS LIMITED TECHJET AEROFOILS LIMITED THE BUSHING COMPANY LIMITED THE BUSHING COMPANY LIMITED TIDAL GENERATION LIMITED TRIGNO ENERGY S R L TRT LIMITED TURBINE SURFACE TECHNOLOGIES LIMITED	United Kingdom United States United Kingdom Israel United Kingdom	100 100 100 100 100 100 100 100 18 9 50 100 100 100
SPARE IPG 22 LIMITED SPARE IPG 24 LIMITED SPARE IPG 27 LIMITED SPARE IPG 32 LIMITED SPARE IPG 3 LIMITED SPARE IPG 30 LIMITED SPARE IPG 30 LIMITED SPARE IPG 32 LIMITED SPARE IPG 4 LIMITED SPARE IPG 4 LIMITED STONE VICKERS LIMITED SYNCROLIFT INC T+ MEDICAL HOLDING LIMITED TECHJET AEROFOILS LIMITED TECHNICAL SUPPORT SERVICES (MIDDLE EAST) LIMITED THE BUSHING COMPANY LIMITED TIDAL GENERATION LIMITED TRIGNO ENERGY S R L TRT LIMITED TURBINE SURFACE TECHNOLOGIES LIMITED TURBO-UNION LIMITED	United Kingdom United States United Kingdom Israel United Kingdom United Kingdom United Kingdom Israel United Kingdom United Kingdom United Kingdom United Kingdom United Kingdom United Kingdom	100 100 100 100 100 100 100 100 18 9 50 100 100 100 100
SPARE IPG 22 LIMITED SPARE IPG 24 LIMITED SPARE IPG 27 LIMITED SPARE IPG 28 LIMITED SPARE IPG 3 LIMITED SPARE IPG 3 LIMITED SPARE IPG 30 LIMITED SPARE IPG 32 LIMITED SPARE IPG 4 LIMITED STONE VICKERS LIMITED STONE VICKERS LIMITED STONE VICKERS LIMITED THE MEDICAL HOLDING LIMITED TECHJET AEROFOILS LIMITED TECHJET AEROFOILS LIMITED THE BUSHING COMPANY LIMITED THE BUSHING COMPANY LIMITED TIDAL GENERATION LIMITED TRIGNO ENERGY S R L TRT LIMITED TURBINE SURFACE TECHNOLOGIES LIMITED	United Kingdom United States United Kingdom Israel United Kingdom	100 100 100 100 100 100 100 100 18 9 50 100 100 100 49 5 50
SPARE IPG 22 LIMITED SPARE IPG 24 LIMITED SPARE IPG 27 LIMITED SPARE IPG 32 LIMITED SPARE IPG 3 LIMITED SPARE IPG 30 LIMITED SPARE IPG 30 LIMITED SPARE IPG 32 LIMITED SPARE IPG 4 LIMITED SPARE IPG 4 LIMITED STONE VICKERS LIMITED SYNCROLIFT INC T+ MEDICAL HOLDING LIMITED TECHJET AEROFOILS LIMITED TECHNICAL SUPPORT SERVICES (MIDDLE EAST) LIMITED THE BUSHING COMPANY LIMITED TIDAL GENERATION LIMITED TRIGNO ENERGY S R L TRT LIMITED TURBINE SURFACE TECHNOLOGIES LIMITED TURBO-UNION LIMITED	United Kingdom United States United Kingdom Israel United Kingdom	100 100 100 100 100 100 100 100 100 100

ULSTEIN HOLDING EIENDOM AS	Norway	100
ULSTEIN INTERNATIONAL S A	Spain	100
ULSTEIN MARITIME LIMITED	Canada	100
ULSTEIN PROPELLER AS	Norway	100
ULSTEIN SHIP TECHNOLOGY AS	Norway	100
ULSTEIN SHIPPING III AS	Norway	100
ULSTEIN TRADING LIMITED AS	Norway	100
ULSTEIN TURBINE AS	Norway	93
VA LIMITED	United Kingdom	100
VICKERS PENSION TRUSTEES LIMITED	United Kingdom	100
VICKERS PRESSINGS LIMITED	United Kingdom	100
VIKING POWER LIMITED	United Kingdom	100
VIKING REISEBYRA AS	Norway	50
VINTERS DEFENCE SYSTEMS LIMITED	United Kingdom	100
VINTERS ENGINEERING PLC	United Kingdom	100
VINTERS INTERNATIONAL LIMITED	United Kingdom	100
VINTERS PLC	United Kingdom	100
VINTERS RISK & INSURANCE SERVICES LIMITED	United Kingdom	100
VINTERS-ARMSTRONGS (ENGINEERS) LIMITED	United Kingdom	100
VINTERS-ARMSTRONGS LIMITED	United Kingdom	100
W H HOWSON LIMITED	United Kingdom	100
***************************************	United States	15
WILLIAMS-ROLLS INC	United Kingdom	100
WULTEX MACHINE COMPANY LIMITED	China	49
XIAN XR AERO COMPONENTS CO , Ltd	Опи	75

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