# JAMIE OLIVER HOLDINGS LIMITED REPORT AND CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2022

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### **COMPANY INFORMATION**

**Directors** J T Oliver

> LEJ Holland M J Devereux P J Lovelock K R Styles

M K Tu

JRB King

(Appointed 5 July 2022)

(Appointed 1 February 2023)

Secretary Mr J Dewar

Company number 04460800

Registered office Benwell House

15-21 Benwell Road

London N7 7BL

**Auditor** RSM UK Audit LLP

**Chartered Accountants** 25 Farringdon Street

London EC4A 4AB

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#### STRATEGIC REPORT

#### FOR THE YEAR ENDED 31 DECEMBER 2022

The Jamie Oliver Holdings Group comprises a number of businesses that cover all the media interests of Jamie Oliver; primarily TV & digital production and distribution, book publishing, endorsements, and royalty streams derived from the Licensing business operating under the Jamie Oliver brand.

#### **Business Review**

The Group primarily measures financial performance in terms of pre-exceptional EBITDA, which for 2022 was £6.8m (2021: £6.1m). The principal drivers of the increase in profitability were improved TV production and restaurant franchise performance. We have delivered new Jamie Oliver titles in both Book and TV formats during the year and there has been a continued strong performance from back catalogue Book titles, ongoing revenue flows from our endorsement contracts and our international television content distributor. The Group has made further progress expanding its offering through virtual and online experiences.

During the year the Group generated cash from operating activities of £1.0m (2021: £0.8m) with Group cash balances at the year-end of £4.3m (2021: £7.6m).

Loans made to directors are disclosed in note 29.

#### Risks and uncertainties

The Board recognises that the Jamie Oliver brand is a key asset of the Group and is confident that the right controls are in place to protect its value.

The Group's performance depends on the economic conditions and consumer confidence in the UK and overseas. Management strives to deliver innovative products to its partners and customers that provide excellent value and service. The Group aims to minimise the impact of the difficulties of the economic climate by entering into a diverse range of medium and longer-term contracts both in the UK and internationally, in order to secure stable future revenue streams. Cash management is a top priority of management, coupled with stringent control of expenditure.

The directors have carried out an impairment review of the value of franchise and development contracts and goodwill, which has led to no impairment provision in 2022.

The Board regularly reviews the financial requirements of the Group and the risks associated therewith. Group operations are primarily financed from retained earnings. The Group also has normal trading balances such as receivables, trade payables and accruals that arise directly from the Group's operations. Further information is provided in notes 20 and 21 to the financial statements.

The Group and other guarantors (as described in note 26) have access to revolving credit facilities with their bank (Santander), the Board considers that these facilities are adequate for the immediate needs and operational requirements of the guarantors (as described in note 1.3). The debt in respect of these facilities at the year end of £10m had been borrowed by JOL Holdings Limited and does not therefore form part of these financial statements.

The Group does not use complex financial instruments.

#### Key performance indicators

The Board regularly reviews key performance indicators. These are principally:

- Profitability: EBITDA is reviewed on a monthly basis against the approved budget; any variances are investigated and reported back to the Board;
- Cash Flow: Twelve-month cash flow forecasts are prepared regularly and reviewed by the Directors to ensure that current facilities remain adequate and financial covenants continue to be met.

Consideration of these key performance indicators is included above in the Business Review Section.

# STRATEGIC REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2022

#### **Future developments**

The directors believe that the Group is well placed for future growth, based on:

- · A clear track of new product supported by our key partners in Publishing, Broadcasting, Distribution, Brand Endorsement, Product and Licensing.
- A strategy for international development of the Jamie Oliver brand and our international franchise business;
- Realising the value of our extensive asset base of historic content.

The Group received certification as a B-Corp during 2019 and along with our Social Impact reporting, we continue to strive to have a positive impact on society and the environment alongside promoting the success of our businesses.

The Company's performance depends largely on its executive management team and staff. The ability to retain and recruit people of the right caliber is critical to the success of the business. The Board values the hard work of all Group employees and is very grateful for their continued support and diligence.

By order of the board

Mr J Dewar

**Secretary** 31/07/23

#### **DIRECTORS' REPORT**

#### FOR THE YEAR ENDED 31 DECEMBER 2022

The directors present their report and financial statements for the year ended 31 December 2022.

#### **Principal activities**

The Group's principal activities during the year were developing and producing multimedia programming, artistic and literary creation and brand licensing. The principal activity of the company was that of a holding company.

#### Results and dividends

The Group's EBITDA for the year was £6,822,801 (2021: £6,140,611). After taking into account all other amounts, the final Profit for the financial year was £4,423,409 (2021: £2,685,193), these figures include amounts attributable to non-controlling interests, as detailed on page 9.

Interim dividends of £5,000,000 were paid by the company in the year (2021: £1,500,000), and the directors do not recommend the payment of a final dividend.

#### **Directors**

The directors who held office during the year and up to the date of signature of the financial statements were as follows:

J T Oliver

L E J Holland

M J Devereux

P J Lovelock

J K Leigh

(Resigned 15 December 2022)

K R Styles

(Appointed 5 July 2022)

M K Tu

J R B King (Appointed 1 February 2023)

#### Qualifying third party indemnity provisions

Qualifying third party indemnity provision is in place for the benefit of all directors of the company, group companies and associated companies.

#### Auditor

RSM UK Audit LLP, Chartered Accountants, has indicated its willingness to be reappointed for another term.

#### Statement of disclosure to auditor

So far as the directors are aware, there is no relevant audit information of which the group's auditor is unaware. Additionally, the directors have taken all the necessary steps that they ought to have taken as directors in order to make themselves aware of all relevant audit information and to establish that the group's auditor is aware of that information.

# DIRECTORS' REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2022

#### Matters of Strategic Importance

Information in respect of future developments is not shown within the Directors' Report as it is instead included within the Strategic Report under S414c(11).

Details of liquidity and cash flow risk assessments are included in the Strategic Report. The board continuously monitor credit risk by assessing the financial performance of its major debtors and where deemed necessary, provisions are made against amounts unlikely to be recovered.

By order of the board

Mr J Dewar Secretary

Date: 31/07/23

# DIRECTORS' RESPONSIBILITIES STATEMENT FOR THE YEAR ENDED 31 DECEMBER 2022

The directors are responsible for preparing the Strategic Report, the Directors' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the group and company, and of the profit or loss of the group for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the group and company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the group's and the company's transactions and disclose with reasonable accuracy at any time the financial position of the group and the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the group and the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

# INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF JAMIE OLIVER HOLDINGS LIMITED

#### Opinion

We have audited the financial statements of Jamie Oliver Holdings Limited (the 'parent company') and its subsidiaries (the 'group') for the year ended 31 December 2022 which comprise the Group Statement of Comprehensive Income, the Group and Company Statements of Financial Position, the Group Statement of Changes in Equity, the Company Statement of Changes in Equity, the Group Statement of Cash Flows, and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice)

In our opinion the financial statements:

- give a true and fair view of the state of the group's and of the parent company's affairs as at 31 December 2022 and of the group's profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the group and parent company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Conclusions relating to going concern

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the group's and parent company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

#### Other information

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The directors are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

# INDEPENDENT AUDITOR'S REPORT (CONTINUED) TO THE MEMBERS OF JAMIE OLIVER HOLDINGS LIMITED

#### Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of our audit:

- the information given in the strategic report and the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report have been prepared in accordance with applicable legal requirements.

#### Matters on which we are required to report by exception

In the light of the knowledge and understanding of the group and the parent company and their environment obtained in the course of the audit, we have not identified material misstatements in the strategic report or the directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit have not been received from branches not visited by us; or
- · the parent company financial statements are not in agreement with the accounting records and returns; or
- · certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

#### Responsibilities of directors

As explained more fully in the directors' responsibilities statement set out on page 5, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the group's and the parent company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the group or the parent company or to cease operations, or have no realistic alternative but to do so.

#### Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

#### The extent to which the audit was considered capable of detecting irregularities, including fraud

Irregularities are instances of non-compliance with laws and regulations. The objectives of our audit are to obtain sufficient appropriate audit evidence regarding compliance with laws and regulations that have a direct effect on the determination of material amounts and disclosures in the financial statements, to perform audit procedures to help identify instances of non-compliance with other laws and regulations that may have a material effect on the financial statements and to respond appropriately to identified or suspected non-compliance with laws and regulations identified during the audit.

In relation to fraud, the objectives of our audit are to identify and assess the risk of material misstatement of the financial statements due to fraud, to obtain sufficient appropriate audit evidence regarding the assessed risks of material misstatement due to fraud through designing and implementing appropriate responses and to respond appropriately to fraud or suspected fraud identified during the audit.

However, it is the primary responsibility of management, with the oversight of those charged with governance, to ensure that the entity's operations are conducted in accordance with the provisions of laws and regulations and for the prevention and detection of fraud.

# INDEPENDENT AUDITOR'S REPORT (CONTINUED) TO THE MEMBERS OF JAMIE OLIVER HOLDINGS LIMITED

In identifying and assessing risks of material misstatement in respect of irregularities, including fraud, the audit engagement team:

- obtained an understanding of the nature of the industry and sector, including the legal and regulatory framework that the company operates in and how the company is complying with the legal and regulatory framework;
- inquired of management, and those charged with governance, about their own identification and assessment of the risks of irregularities, including any known actual, suspected or alleged instances of fraud:
- discussed matters about non-compliance with laws and regulations and how fraud might occur including assessment of how and where the financial statements may be susceptible to fraud.

As a result of these procedures we consider the most significant laws and regulations that have a direct impact on the financial statements are FRS 102, the Companies Act 2006 and tax compliance regulations. We performed audit procedures to detect non-compliances which may have a material impact on the financial statements which included reviewing financial statement disclosures and inspecting correspondence with local tax authorities where relevant.

The group audit engagement team identified the risk of management override of controls and revenue as the areas where the financial statements were most susceptible to material misstatement due to fraud. Audit procedures performed included, but were not limited to, testing manual journal entries and other adjustments and evaluating the business rationale in relation to significant, unusual transactions and transactions entered into outside the normal course of business and carrying out tests of detail over revenue.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: https://www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

#### Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

David Clark

David Clark FCA (Senior Statutory Auditor)
For and on behalf of RSM UK Audit LLP, Statutory Auditor
Chartered Accountants
25 Farringdon Street
London
EC4A 4AB

Date: 1 August 2023

# GROUP STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 31 DECEMBER 2022

	Notes	2022 before amortisation on acquisitions £	2022 amortisation on acquisitions £	2022 Total £	2021 Total £
Turnover Cost of sales	3	23,604,051 (2,553,488)	<u>-</u>	23,604,051 (2,553,488)	21,493,391 (1,916,435)
Gross Profit		21,050,563	-	21,050,563	19,576,956
Other operating expenses (net)	4	(14,582,820)	(1,900,844)	(16,483,664)	(15,857,890)
Operating Profit	6	6,467,743	(1,900,844)	4,566,899	3,719,066
Share of results of associates Interest receivable and similar income Interest payable and similar expenses Other gains and losses	16 8 10 11	46,480 8,333 (5,454) 828,651	- - -	46,480 8,333 (5,454) 828,651	105,337 26,433 (130,804)
Profit before taxation		7,345,753	(1,900,844)	5,444,909	3,720,032
Tax on profit	12	(1,180,106)	158,606	(1,021,500)	(1,034,839)
Profit for the financial year		6,165,647	(1,742,238)	4,423,409	2,685,193
Profit for the financial year is attributable to: - Owner of the parent company - Non-controlling interests		5,652,113 513,534 	(1,742,238)	3,909,875 513,534 4,423,409	2,174,770 510,423 2,685,193
		0,100,047	(1,/42,238)	4,423,409	2,005, 193

# GROUP STATEMENT OF COMPREHENSIVE INCOME (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2022

		2021 before	2021	
		amortisation	amortisation	
		on	on	
		acquisitions	acquisitions	2021 Total
:	Notes	£	£	£
Turnover	3	21,493,391	-	21,493,391
Cost of sales		(1,916,435)		(1,916,435)
Gross Profit		19,576,956	-	19,576,956
Other operating expenses (net)	4	(13,833,832)	(2,024,058)	(15,857,890)
Operating Profit	6	5,743,124	(2,024,058)	3,719,066
Share of results of associates	16	105,337	-	105,337
Interest receivable and similar income	8	26,433	-	26,433
Interest payable and similar expenses	10	(130,804)	-	(130,804)
Profit before taxation		5,744,090	(2,024,058)	3,720,032
Tax on profit	12	(1,080,410)	45,571	(1,034,839)
Profit for the financial year		4,663,680	(1,978,487)	2,685,193
Profit for the financial year is attributable to	o:			
- Owner of the parent company		4,153,257	(1,978,487)	2,174,770
- Non-controlling interests		510,423		510,423
		4,663,680	(1,978,487)	2,685,193

# GROUP AND COMPANY STATEMENTS OF FINANCIAL POSITION AS AT 31 DECEMBER 2022

	Notes	Group 2022 £	2021 £	Company 2022 £	2021 £
Fixed assets					
Intangible assets	14	9,301,835	11,237,679	-	-
Tangible assets	15	952,254	1,113,272	-	-
Investments	16	27,798	46,318	2,549,689 ————	2,549,689 ———
		10,281,887	12,397,269	2,549,689	2,549,689
Current assets					
Stocks	19	45,566	31,580	=	-
Debtors	20	7,870,573	4,394,046	21,924,221	21,047,151
Cash at bank and in hand		4,316,574	7,612,219 ————	4,104,895 ————	7,518,055 ———
		12,232,713	12,037,845	26,029,116	28,565,206
Creditors: amounts falling due within one year	21	(5,023,600)	(6,221,240)	(23,880,593)	(30,785,343)
Net current assets		7,209,113	5,816,605	2,148,523	(2,220,137)
Total assets less current liabilities Provisions for liabilities		17,491,000	18,213,874	4,698,212	329,552
Deferred tax liability	22	(654,118)	(800,401)	-	-
Net assets		16,836,882	17,413,473	4,698,212	329,552
Capital and reserves					
Called up share capital	24	200	200	200	200
Profit and loss reserves	25	14,394,423	15,484,548	4,698,012	329,352
Equity attributable to owner of the parent					
company		14,394,623	15,484,748	4,698,212	329,552
Non-controlling interests		2,442,259	1,928,725		
		16,836,882	17,413,473	4,698,212	329,552
			<del></del>		

As permitted by s408 Companies Act 2006, the company has not presented its own profit and loss accounts, and related notes. The company's profit for the year was £9,368,660 (2021 - £491,209 loss).

The financial statements were approved by the board of directors and authorised for issue on  $\frac{31}{07}$  and are signed on its behalf by:

م معرالجرا P J Lovelock

Director

Company Registration No. 04460800

# GROUP STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 DECEMBER 2022

		Share capital	Profit and loss reserves	Total controlling interest	Non- controlling interest	Total
	Notes	£	£	£	£	£
Balance at 1 January 2021		200	14,809,778	14,809,978	1,418,302	16,228,280
Year ended 31 December 2021: Profit and total comprehensive income						
for the year		-	2,174,770	2,174,770	510,423	2,685,193
Dividends	13	-	(1,500,000)	(1,500,000)	-	(1,500,000)
Balance at 31 December 2021		200	15,484,548	15,484,748	1,928,725	17,413,473
Year ended 31 December 2022: Profit and total comprehensive income						
for the year		-	3,909,875	3,909,875	513,534	4,423,409
Dividends	13		(5,000,000)	(5,000,000)		(5,000,000)
Balance at 31 December 2022		200	14,394,423	14,394,623	2,442,259	16,836,882
			<del></del>			

# COMPANY STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 DECEMBER 2022

		Share capital	Profit and loss reserves	Total
	Notes	£	£	£
Balance at 1 January 2021		200	2,320,561	2,320,761
Year ended 31 December 2021:				
Loss and total comprehensive income for the year		-	(491,209)	(491,209)
Dividends	13	-	(1,500,000)	(1,500,000)
Balance at 31 December 2021		200	329,352	329,552
Year ended 31 December 2022:				
Profit and total comprehensive income for the year		-	9,368,660	9,368,660
Dividends	13	-	(5,000,000)	(5,000,000)
Balance at 31 December 2022		200	4,698,012	4,698,212 ———

# GROUP STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 DECEMBER 2022

		20	22	20	21
	Notes	£	£	£	£
Cash flows from operating activities					
Cash generated from operations	31		2,086,901		2,138,100
Interest paid Income taxes paid			(5,454) (1,037,865)		(130,804) (1,253,147)
moome taxes para			<del></del>		
Net cash inflow from operating activities			1,043,582		754,149
Investing activities					
Purchase of tangible fixed assets		(112,586)		(101,252)	
Proceeds on disposal of tangible fixed assets		26		2,090	
Dividends received from associates		65,000		150,000	
Loans advanced to directors		(700,000)		(1,700,000)	
Loans repaid by directors		1,400,000		2,300,000	
Interest received		8,333		26,433	
Net cash generated from investing activities			660,773		677,271
Financing activities		(5.000.000)		(4.500.000)	
Dividends paid to equity shareholders		(5,000,000)		(1,500,000)	
Net cash used in financing activities			(5,000,000)		(1,500,000)
Net decrease in cash and cash equivalent	5		(3,295,645)		(68,580)
Cash and cash equivalents at beginning of year	ear		7,612,219		7,680,799
Cash and cash equivalents at end of year			4,316,574		7,612,219

# NOTES TO THE GROUP FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2022

#### 1 Accounting policies

#### Company information

Jamie Oliver Holdings Limited ("the company") is a private company limited by shares registered, domiciled and incorporated in England and Wales. The registered office and principal place of business is Benwell House, 15-21 Benwell Road, London, N7 7BL.

The group consists of Jamie Oliver Holdings Limited and all of its subsidiaries.

The company's and the group's principal activities and nature of operations are disclosed in the Directors Report.

#### 1.1 Accounting convention

These financial statements have been prepared in accordance with FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the requirements of the Companies Act 2006, including the provisions of the Large and Medium-sized Companies and Groups (Accounts and Reports) Regulations 2008, and under the historical cost convention. The principal accounting policies are set out below.

The consolidated financial statements are presented in sterling which is the functional currency of the group. Monetary amounts in these financial statements are rounded to the nearest whole £1, except where otherwise indicated.

#### Reduced disclosures

In accordance with FRS 102, the company has taken advantage of the exemptions from the following disclosure requirements as a qualifying entity:

- Section 7 'Statement of Cash Flows' Presentation of a Statement of Cash Flow and related notes and disclosures
- Section 11 'Basic Financial Instruments' & Section 12 'Other Financial Instrument Issues' Carrying amounts, interest income/expense and net gains/losses for each category of financial instrument; basis of determining fair values; details of collateral, loan defaults or breaches, details of hedges, hedging fair value changes recognised in profit or loss and in other comprehensive income.
- · Section 33 'Related Party Disclosures' Compensation for key management personnel

The financial statements of the company are included within these consolidated financial statements of Jamie Oliver Holdings Limited.

#### 1.2 Basis of consolidation

The consolidated financial statements incorporate those of Jamie Oliver Holdings Limited and all of its subsidiaries (i.e. entities that the group controls through its power to govern the financial and operating policies so as to obtain economic benefits). Subsidiaries acquired during the year are consolidated using the acquisition method. Their results are incorporated from the date that control passes. All financial statements are made up to 31 December 2022.

All intra-group transactions, balances and unrealised gains on transactions between group companies are eliminated on consolidation. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred.

Where necessary, adjustments are made to the financial statements of subsidiaries to bring the accounting policies used into line with those used by other members of the group.

The excess of the cost of a business combination over the fair value of the identifiable assets, liabilities and contingent liabilities acquired is recognised as goodwill.

# NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2022

#### 1 Accounting policies

(Continued)

Non-controlling interests

Under section 35 of FRS 102, the changes to the requirements for accounting for non-controlling interests may not be applied retrospectively. Under previous UK GAAP, provisions were made against negative non-controlling interests to restrict the balances to the amount deemed recoverable. Under FRS 102 negative non-controlling interest is recognised in full where non-controlling interest share of results for the period is negative. When the group's interest in a subsidiary is increased, an adjustment is made to release the part of the historic provision which relates to the non-controlling interest disposed of.

Change in interest where control is not obtained or lost

Where an interest in a subsidiary is increased or reduced, but control is not obtained or lost, the difference between the fair value of any consideration paid or received and the change to the non-controlling interest is recognised directly in equity and attributed to owners of the parent.

#### 1.3 Going concern

At the time of approving the financial statements, based on the 12 month cash flow forecasts and the bank facilities in place, the directors are confident that the guarantors (as described in note 26) have adequate resources and meet the financial covenants in the banking facilities with sufficient headroom in order to be able to continue in operational existence for the foreseeable future. Thus the directors continue to adopt the going concern basis of accounting in preparing the financial statements.

#### 1.4 Turnover

Turnover represents the invoiced value, net of Value Added Tax, of programme productions, licencing income and royalty and franchise income.

Income from the licensing of programmes to television networks is recognised when the group obtain contractual rights to the amounts due.

Income from production of programmes is recognised in accordance with the terms of the contract which reflect each stage of the production.

Profit is recognised on long-term contracts, if the final outcome can be assessed with reasonable certainty, by including in the profit and loss account turnover and related costs as contract activity progresses. Turnover is calculated based on the level of completion at the year end, with reference to the percentage of total costs incurred to date.

Royalty and franchise income is recognised on an accruals basis.

#### 1.5 Intangible fixed assets - goodwill

Goodwill representing the excess of the consideration for an acquired undertaking compared with the fair value of net assets acquired is capitalised and written off evenly over three to ten years as in the opinion of the directors this represents the period over which the goodwill is effective. Goodwill is reviewed for impairment at the end of the first full financial year following the acquisition and in other periods if events or changes in circumstances indicate that the carrying value may not be recoverable.

When the fair value of the consideration for an acquired undertaking is less than the fair value of the separable net assets, the difference is treated as negative goodwill which, up to the value of the non-monetary assets acquired, is recognised in the profit and loss account in the period in which those non-monetary assets are realised.

Any negative goodwill in excess of the fair value of the non-monetary assets acquired is recognised in the profit and loss account in the periods expected to be benefited.

# NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2022

### **Accounting policies**

(Continued)

### 1.6 Intangible fixed assets other than goodwill

Intangible assets are initially recognised at cost or valuation and are subsequently measured at cost or valuation less accumulated amortisation and accumulated impairment losses. Intangible assets are amortised to profit or loss on a straight-line basis over their useful lives, as follows:-

Image rights

Franchise and development contracts

Lower of 10 years and length of the contract

#### 1.7 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost, net of depreciation and any impairment losses. Depreciation is provided on all tangible fixed assets at rates calculated to write off the cost of each asset to its estimated residual value over its expected useful life, as follows:

Leasehold improvements

over the remaining lease term 15% to 33.3% straight line

Plant and machinery

Residual value is calculated on prices prevailing at the reporting date, after estimated costs of disposal, for the asset as if it were at the age and in the condition expected at the end of its useful life.

The gain or loss arising on the disposal of an asset is determined as the difference between the sales proceeds and the carrying value of the asset, and is credited or charged to profit or loss.

#### 1.8 Fixed asset investments

In the separate accounts of the company, interests in subsidiaries and associates are initially measured at cost and subsequently measured at cost less any accumulated impairment losses. The investments are assessed for impairment at each reporting date and any impairment losses or reversals of impairment losses are recognised immediately in profit or loss.

A subsidiary is an entity controlled by the group. Control is the power to govern the financial and operating policies of the entity so as to obtain benefits from its activities.

#### **Associates**

Undertakings in which the group holds a long term interest and has significant influence (i.e. the power to participate in the financial and operating policy decisions but not control or joint control over those policies) are classified as associates. The group's share of the results, other comprehensive income and equity of associates are accounted for using the equity method based on the associate's results to 31 December.

Any difference between the cost of acquisition and the share of the fair value of the net identifiable assets of the associate on acquisition is recognised as goodwill.

All unrealised profit or losses on transactions with the associate are eliminated to the extent of the group's interest, except where unrealised losses provide evidence of an impairment. Where necessary, adjustments are made to bring the accounting policies of the associate into line with those used by the group.

Dividends received from the associate reduce the carrying amount of the investment.

Losses in an associate that reduce the carrying amount of the investment in the associate to below zero are not recognised, but a provision is recognised to the extent that the group has an obligation to or has made payments on behalf of the associate.

# NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2022

#### 1 Accounting policies

(Continued)

#### 1.9 Impairment of fixed assets

An assessment is made at each reporting date of whether there are indications that a fixed asset may be impaired or that an impairment loss previously recognised has fully or partially reversed. If such indications exist, the group estimates the recoverable amount of the asset or, for goodwill, the recoverable amount of the cash-generating unit to which the goodwill belongs.

Shortfalls between the carrying value of fixed assets and their recoverable amounts, being the higher of fair value less costs to sell and value-in-use, are recognised as impairment losses. Impairments of revalued assets are treated as a revaluation loss. All other impairment losses are recognised in profit or loss.

Any impairment loss recognised for goodwill is not reversed. For fixed assets other than goodwill, recognised impairment losses are reversed if, and only if, the reasons for the impairment loss have ceased to apply. Reversals of impairment losses are recognised in profit or loss or, for revalued assets, as a revaluation gain. On reversal of an impairment loss, the depreciation or amortisation is adjusted to allocate the asset's revised carrying amount (less any residual value) over its remaining useful life.

The carrying amount of the investments accounted for using the equity method is tested for impairment as a single asset. Any goodwill included in the carrying amount of the investment is not tested separately for impairment.

#### 1.10 Stocks

Stocks and work in progress are valued at the lower of cost and net realisable value. Net realisable value is based upon estimated selling price less further costs expected to be incurred to completion and disposal. Provisions are made against slow moving and obsolete stock.

#### 1.11 Long term contracts

Amounts recoverable on long term contracts, which are included in debtors, are stated at the net sales value of the work done after provision for contingencies and anticipated future losses on contracts, less amounts received as progress payments on account. Excess progress payments are included in creditors as payments on account.

#### 1.12 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

#### 1.13 Financial instruments

The group has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial assets and financial liabilities are recognised in the group's statement of financial position when the group becomes party to the contractual provisions of the instrument, and are offset only when the group currently has a legally enforceable right to set off the recognised amounts and intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously.

#### Financial assets

Financial assets are classified into specified categories. The classification depends on the nature and purpose of the financial assets and is determined at the time of recognition.

Basic financial assets, which include trade and other receivables, accrued income and amounts recoverable on contracts are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method, unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest.

# NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2022

#### 1 Accounting policies

(Continued)

#### Impairment of financial assets

Financial assets, other than those held at fair value through profit and loss, are assessed for indicators of impairment at each reporting end date.

Financial assets are impaired where there is objective evidence that, as a result of one or more events that occurred after the initial recognition of the financial asset, the estimated future cash flows have been affected. If an asset is impaired the impairment loss is the difference between the carrying amount and the present value of the estimated cash flows discounted at the asset's original effective interest rate. The impairment loss is recognised in profit or loss.

If there is a decrease in the impairment loss arising from an event occurring after the impairment was recognised, the impairment is reversed. The reversal is such that the current carrying amount does not exceed what the carrying amount would have been, had the impairment not previously been recognised. The impairment reversal is recognised in profit or loss.

#### Derecognition of financial assets

Financial assets are derecognised only when the contractual rights to the cash flows from the asset expire or are settled, or when the group transfers the financial asset and substantially all the risks and rewards of ownership to another entity, or if some significant risks and rewards of ownership are retained but control of the asset has transferred to another party that is able to sell the asset in its entirety to an unrelated third party.

#### Classification of financial liabilities

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the group after deducting all of its liabilities.

#### Financial liabilities

Basic financial liabilities, including trade and other payables, accruals and balances with fellow group and associated companies, are initially measured at transaction price, unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future receipts discounted at a market rate of interest.

#### Derecognition of financial liabilities

Financial liabilities are derecognised when, and only when, the group's obligations are discharged, cancelled, or they expire.

#### 1.14 Equity instruments

Equity instruments issued by the company are recorded at the proceeds received, net of direct issue costs. Dividends payable on equity instruments are recognised as liabilities once they are no longer at the discretion of the company.

#### 1.15 Taxation

The tax expense represents the sum of the current tax expense and deferred tax expense. Current tax assets are recognised when tax paid exceeds the tax payable.

Current and deferred tax is charged or credited in profit or loss, except when it relates to items charged or credited to other comprehensive income or equity, when the tax follows the transaction or event it relates to and is also charged or credited to other comprehensive income, or equity.

Current tax assets and current tax liabilities and deferred tax assets and deferred tax liabilities are offset, if and only if, there is a legally enforceable right to set off the amounts and the entity intends either to settle on a net basis or to realise the asset and settle the liability simultaneously.

# NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2022

#### 1 Accounting policies

(Continued)

Current tax is based on taxable profit for the year. Taxable profit differs from total comprehensive income because it excludes items of income or expense that are taxable or deductible in other periods. Current tax assets and liabilities are measured using tax rates that have been enacted or substantively enacted by the reporting date.

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the year end date where transactions or events that result in an obligation to pay more tax in the future or a right to pay less tax in the future have occurred at the year end date. Timing differences are differences between the group's taxable profits and its results as stated in the financial statements that arise from the inclusion of gains and losses in tax assessments in periods different from those in which they are recognised in the financial statements. Deferred tax assets are recognised only to the extent that it is probable that they will be recovered by the reversal of deferred tax liabilities or other future taxable profits.

Deferred tax is recognised on income or expenses from subsidiaries and associates that will be assessed to or allow for tax in a future period except where the group is able to control the reversal of the timing difference and it is probable that the timing difference will not reverse in the foreseeable future.

Deferred tax is recognised on differences between the value of assets (other than goodwill) and liabilities recognised in a business combination and the amounts that can be deducted or assessed for tax. The deferred tax recognised is adjusted against goodwill.

Deferred tax is calculated at the tax rates that are expected to apply to the period when the asset is realised or the liability is settled based on tax rates that have been enacted or substantively enacted by the reporting date. Deferred tax is not discounted.

#### 1.16 Employee benefits

The costs of short-term employee benefits are recognised as a liability and an expense.

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received

Provision is made for liabilities arising in respect of expected amounts due in conjunction with long term staff incentive schemes.

#### 1.17 Retirement benefits

The company operates a defined contribution scheme for the benefit of its employees. Contributions payable are charged to the profit and loss account in the year they are payable. Differences between contributions payable in the year and contributions actually paid are shown in either accruals or prepayments in the statement of financial position.

#### 1.18 Leases

Rentals payable under operating leases, including any lease incentives received, are charged to income on a straight line basis over the term of the relevant lease except where another more systematic basis is more representative of the time pattern in which economic benefits from the lease asset are consumed.

#### 1.19 Government grants

Government grants are recognised at the fair value of the revenue received or receivable when there is reasonable assurance that the grant conditions will be met and the grants will be received.

Government grants relating to revenue are recognised in the profit and loss account over the periods when the related costs are incurred.

# NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2022

#### 1 Accounting policies

(Continued)

#### 1.20 Foreign exchange

Transactions in currencies other than the functional currency (foreign currency) are initially recorded at the exchange rate prevailing on the date of the transaction.

Monetary assets and liabilities denominated in foreign currencies are translated at the rate of exchange ruling at the reporting date. Non-monetary assets and liabilities denominated in foreign currencies are translated at the rate ruling at the date or the transaction, or, if the asset or liability is measured at fair value, the rate when that fair value was determined.

All translation differences are taken to profit or loss, except to the extent that they relate to gains or losses on non-monetary items recognised in other comprehensive income, when the related translation gain or loss is also recognised in other comprehensive income.

#### 1.21 Research and development costs

Research expenditure is written off against profits in the year in which it is incurred.

#### 2 Critical accounting estimates and judgements

In the application of the group's accounting policies, the directors are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

The group makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results.

#### Useful lives of property, plant and equipment and intangible assets

The charge in respect of periodic depreciation and amortisation is derived after determining an estimate of an asset's expected useful life and the expected residual value at the end of its life. The useful lives of the company's assets are determined by management at the time the asset is acquired and reviewed at least annually for appropriateness. The lives are based on historical experience with similar assets as well as anticipation of future events, which may impact their life, such as changes in technology.

#### Franchise and development contracts impairment

In considering the impairment of franchise and development contracts, management has made an assessment of estimated future cash flows that are expected to be generated from the assets. These estimates required management to make judgements, which take into account historical experience of similar contracts and also management's expectation of future events that will have an effect on expected revenues, such as socio-economic conditions in particular territories.

# NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2022

#### 3 Turnover

A full analysis of turnover and profit before taxation by class of business and the geographical analysis of turnover has not been given as in the opinion of the directors such disclosure would be seriously prejudicial to the interests of the group.

An analysis of the significant types of the group's turnover is as follows:

, , , , , , , , , , , , , , , , , , , ,	2022	2021
	£	£
Turnover analysed by class of business		
Royalties, endorsements and licensing income	16,163,325	17,887,259
Production income	2,922,681	1,235,734
Cookery school income	795,283	604,302
Franchise income	3,661,253	1,622,029
Other income	61,509	144,067
	23,604,051	21,493,391

All turnover relates to the provision of services.

#### 4 Other operating expenses (net)

For other services

Taxation compliance services

5

		2022 £	2021 £
	Expenditure	<i>د</i>	2
	Administration expenses	15,256,873	14,514,019
	Other operating income	(674,053)	(680, 187)
	Franchise and development contracts and goodwill amortisation (note 14)	1,900,844	2,024,058
		16,483,664	15,857,890
<b>;</b>	Auditor's remuneration		
		2022	2021
	Fees payable to the company's auditor and associates:	£	£
	For audit services		
	Audit of the financial statements of the group and company	100,412	88,025

5,615

	2022	2021
	£	£
Operating profit for the year is stated after charging/(crediting):		
Exchange differences	(66,637)	3,872
Depreciation of owned tangible fixed assets	272,838	256,158
Loss on disposal of tangible fixed assets	740	992
Amortisation of intangible assets	1,935,844	2,059,058
Operating lease charges	560,765 —————	559,231 
7 Employees		
The average monthly number of persons (including directors) emplo		rear was:
	Group	
	2022	2021
	Number	Number
Office and management	146	152
Their aggregate remuneration comprised:		
	Group	
	2022	2021
	£	£
Wages and salaries	9,128,159	9,083,457
Social security costs	1,190,332	1,115,174
Pension costs	356,597	366,825
	-	(9,945
Coronavirus Job Retention Scheme grants		
	10,675,088	10,555,511
Coronavirus Job Retention Scheme grants		
Coronavirus Job Retention Scheme grants	er the current or previous years	
Coronavirus Job Retention Scheme grants  The company had no employees and paid no remuneration in eithe	er the current or previous years  2022	2021
Coronavirus Job Retention Scheme grants  The company had no employees and paid no remuneration in eithe	er the current or previous years	2021
Coronavirus Job Retention Scheme grants  The company had no employees and paid no remuneration in eithe  Interest receivable and similar income  Interest income	er the current or previous years  2022 £	<u> </u>
Coronavirus Job Retention Scheme grants  The company had no employees and paid no remuneration in eithe  Interest receivable and similar income	er the current or previous years  2022	2021 £

9	Directors' remuneration		
		2022	2021
		£	£
	Remuneration for qualifying services	1,272,585	1,037,729
	Company pension contributions to defined contribution schemes	29,954 ————	28,110
		1,302,539	1,065,839
	Remuneration disclosed above includes the following amounts paid to the highest	paid director:	
		2022	2021
		£	£
	Remuneration for qualifying services	362,918	373,171
	. , ,		
	The number of directors for whom retirements benefits are accruing under de amounted to 3 (2021; 2).	fined contributi	on schemes
	There is no key management personnel note on the basis that all key managemen	t personnel are	directors.
10	Interest payable and similar expenses		
	microst payable and online expenses	2022	2021
		£	£
	interest on bank overdrafts and loans	4,948	130,804
	Other interest	506 	_
	Total finance costs	5,454	130,804
11	Other gains and losses		
		2022	2021
		£	£
	Amounts written off financial liabilities	250,000	-
	Recovery of historical non-trade debt	578,651 ———	_
		828,651	-

Taxation	2022	2021
	£	£
Current tax		
UK corporation tax on profits for the current period	948,017	969,851
Adjustments in respect of prior periods	(36)	(9,404
Total UK current tax	947,981	960,447
Foreign current tax on profits for the current period	219,802	26,375
Total current tax	1,167,783	986,822
Deferred tax	<del></del>	
Origination and reversal of timing differences	(146,283)	(99,803
Changes in tax rates	-	147,820
Total deferred tax	(146,283)	48,017
Total tax charge	1,021,500	1,034,839
The actual charge for the year can be reconciled to the expected charge for the loss and the standard rate of tax as follows:		
The actual charge for the year can be reconciled to the expected charge for th		
The actual charge for the year can be reconciled to the expected charge for the loss and the standard rate of tax as follows:	e year based on 2022	the profit or 2021
The actual charge for the year can be reconciled to the expected charge for th	e year based on	the profit or
The actual charge for the year can be reconciled to the expected charge for the loss and the standard rate of tax as follows:  Profit before taxation  Expected tax charge based on the standard rate of corporation tax in the UK of	2022 £ 5,444,909	2021 £ 3,720,032
The actual charge for the year can be reconciled to the expected charge for the loss and the standard rate of tax as follows:  Profit before taxation  Expected tax charge based on the standard rate of corporation tax in the UK of 19.00% (2021: 19.00%)	2022 £ 5,444,909 1,034,533	2021 £ 3,720,032
The actual charge for the year can be reconciled to the expected charge for the loss and the standard rate of tax as follows:  Profit before taxation  Expected tax charge based on the standard rate of corporation tax in the UK of 19.00% (2021: 19.00%)  Tax effect of expenses that are not deductible in determining taxable profit	2022 £ 5,444,909 1,034,533 3,609	2021 £ 3,720,032 706,806 2,207
The actual charge for the year can be reconciled to the expected charge for the loss and the standard rate of tax as follows:  Profit before taxation  Expected tax charge based on the standard rate of corporation tax in the UK of 19.00% (2021: 19.00%)  Tax effect of expenses that are not deductible in determining taxable profit Non-taxable income	2022 £ 5,444,909 1,034,533 3,609 (166,275)	2021 £ 3,720,032 706,806 2,207
The actual charge for the year can be reconciled to the expected charge for the loss and the standard rate of tax as follows:  Profit before taxation  Expected tax charge based on the standard rate of corporation tax in the UK of 19.00% (2021: 19.00%)  Tax effect of expenses that are not deductible in determining taxable profit Non-taxable income  Non-taxable bad debt recoveries	2022 £ 5,444,909 1,034,533 3,609 (166,275) (49,856)	706,806 2,207 (20,014
The actual charge for the year can be reconciled to the expected charge for the loss and the standard rate of tax as follows:  Profit before taxation  Expected tax charge based on the standard rate of corporation tax in the UK of 19.00% (2021: 19.00%)  Tax effect of expenses that are not deductible in determining taxable profit Non-taxable income  Non-taxable bad debt recoveries  Adjustments in respect of prior years	2022 £ 5,444,909 1,034,533 3,609 (166,275)	706,806 2,207 (20,014 (9,404
The actual charge for the year can be reconciled to the expected charge for the loss and the standard rate of tax as follows:  Profit before taxation  Expected tax charge based on the standard rate of corporation tax in the UK of 19.00% (2021: 19.00%)  Tax effect of expenses that are not deductible in determining taxable profit Non-taxable income  Non-taxable bad debt recoveries  Adjustments in respect of prior years  Change in tax rate	2022 £ 5,444,909 1,034,533 3,609 (166,275) (49,856) (36)	706,806 2,207 (20,014 (9,404 147,819
The actual charge for the year can be reconciled to the expected charge for the loss and the standard rate of tax as follows:  Profit before taxation  Expected tax charge based on the standard rate of corporation tax in the UK of 19.00% (2021: 19.00%)  Tax effect of expenses that are not deductible in determining taxable profit Non-taxable income  Non-taxable bad debt recoveries  Adjustments in respect of prior years  Change in tax rate  Difference between depreciation/amortisation and capital allowances	2022 £ 5,444,909 1,034,533 3,609 (166,275) (49,856) (36) - 207,105	706,806 2,207 (20,014 (9,404 147,819 209,331
The actual charge for the year can be reconciled to the expected charge for the loss and the standard rate of tax as follows:  Profit before taxation  Expected tax charge based on the standard rate of corporation tax in the UK of 19.00% (2021: 19.00%)  Tax effect of expenses that are not deductible in determining taxable profit Non-taxable income  Non-taxable bad debt recoveries  Adjustments in respect of prior years  Change in tax rate  Difference between depreciation/amortisation and capital allowances  Foreign tax adjustment	2022 £ 5,444,909 1,034,533 3,609 (166,275) (49,856) (36) - 207,105 36,000	706,806 2,207 (20,014 (9,404 147,819 209,331 21,364
The actual charge for the year can be reconciled to the expected charge for the loss and the standard rate of tax as follows:  Profit before taxation  Expected tax charge based on the standard rate of corporation tax in the UK of 19.00% (2021: 19.00%)  Tax effect of expenses that are not deductible in determining taxable profit Non-taxable income  Non-taxable bad debt recoveries  Adjustments in respect of prior years  Change in tax rate  Difference between depreciation/amortisation and capital allowances	2022 £ 5,444,909 1,034,533 3,609 (166,275) (49,856) (36) - 207,105	2021 £ 3,720,032

# NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2022

#### 12 Taxation (Continued)

Jamie Magazine Limited, an indirect subsidiary of the group, has unrelieved corporation tax losses carried forward of £1,582,423 (2021: £1,752,839) available to offset against future trading profits. There is an unrecognised deferred tax asset at a corporation tax rate of 25% (2021: 25%) of £395,606 (2021: £438,210) in respect of these carried forward losses as the timing of future profits is uncertain. Management will consider recognition of this asset in future periods based upon their projections of profits at that time.

Recipease Limited, an indirect subsidiary of the group, also has unrelieved corporation tax losses carried forward of £5,106,660 (2021: £5,284,108) available to offset against future trading profits. There is an unrecognised deferred tax asset at a corporation tax rate of 25% (2021: 25%) of £1,276,665 (2021: £1,321,027) in respect of these carried forward losses as the timing of future profits is uncertain. Management will consider recognition of this asset in future periods based upon their projections of profits at that time.

Recipease Limited also has decelerated capital allowances carried forward of £307,080 (2021: £360,145). There is an unrecognised deferred tax asset at a corporation tax rate of 25% (2021: 25%) of £76,770 (2021: £90,036) in respect of these capital allowances as the timing of future profits is uncertain.

Taxation presented separately within the consolidated statement of comprehensive income totalling a credit of £158,606 (2021: £45,571) relates to deferred taxation adjustments related to the amortisation and impairment of franchise and development contracts acquired.

#### 13 Dividends

Recognised as distributions to equity holders:	2022	2021	2022	2021
	Per share	Per share	Total	Total
	£	£	£	£
Ordinary 'B' shares Interim paid	50,000.00	15,000.00	5,000,000	1,500,000

#### 14 Intangible fixed assets

Group	Goodwill	Image rights	Franchise and development contracts	Total
	£	£	£	£
Cost				
At 1 January 2022 and 31 December 2022	12,480,735	350,000	12,306,206	25,136,941
Amortisation and impairment				
At 1 January 2022	4,556,729	303,333	9,039,200	13,899,262
Amortisation charged for the year	1,066,075	35,000	834,769	1,935,844
At 31 December 2022	5,622,804	338,333	9,873,969	15,835,106
Carrying amount				
At 31 December 2022	6,857,931	11,667	2,432,237	9,301,835
At 31 December 2021	7,924,006	46,667	3,267,006	11,237,679

15	Tangible fixed assets					
	Group			Leasehold improvements	Plant and machinery	Total
				£	£	£
	Cost					
	At 1 January 2022			1,873,449	1,606,941	3,480,390
	Additions			-	112,586	112,586
	Disposals			(260,867)	(520,424)	(787,291)
	At 31 December 2022			1,612,582	1,193,103	2,805,685
	Depreciation and impairment					
	At 1 January 2022			968,155	1,398,963	2,367,118
	Depreciation charged in the year			172,437	100,401	272,838
	Eliminated in respect of disposals			(260,867)	(525,658)	(786,525)
	At 31 December 2022			879,725	973,706	1,853,431
	Carrying amount			<u></u>		
	At 31 December 2022			732,857	219,397	952,254
	At 31 December 2021			905,294	207,978	1,113,272
16	Fixed asset investments		Group		Company	
			2022	2021	2022	2021
		Notes	£	£	£	£
	Investments in subsidiaries	17	-	-	2,549,689	2,549,689
	Investments in associates	18	27,798	46,318	-	_
			27,798	46,318	2,549,689	2,549,689
					<del></del>	

16	Fixed asset investments	(Continued)
	Movements in fixed asset investments Group	Associated undertakings £
	Cost or valuation	
	At 1 January 2022	46,318
	Share of results of associates	46,480
	Dividends already remitted to group	(65,000)
	At 31 December 2022	27,798
	Carrying amount	<del></del> ·
	At 31 December 2022	27,798
	At 31 December 2021	46,318
	Movements in fixed asset investments	
	Company	Investments in subsidiaries £
	Cost or valuation	2
	At 1 January 2022 and 31 December 2022	2,549,689
	Carrying amount	<del></del>
	At 31 December 2022	2,549,689
	At 31 December 2021	2,549,689

# NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2022

#### 17 Subsidiaries

Details of the company's subsidiaries at 31 December 2022 are as follows:

Name of undertaking	Registered office	Nature of business	Class of shares held	% He Direct	eld Indirect
Jamie Oliver Limited	Benwell House, 15-21 Benwell Road, London, N7 7BL	Artistic & literary creation	Ordinary	100.00	-
Jamie Oliver Enterprises Limited	As above	Brand licensing	Ordinary	100.00	-
Jools Enterprises Limited	As above	Artistic & literary management	Ordinary 'A' shares	100.00	-
Jamie Oliver Productions Limited	As above	TV & multi media programming	Ordinary and Ordinary 'A' shares	100.00	-
Jamie's Italian International Limited	As above	Franchising of restaurants	Ordinary	100.00	-
Jamie Magazine Limited	As above	Licensing of media content	Ordinary & Ordinary 'A' shares	-	100.00
Trevilo Trading Limited (formerly Food Tube Limited)	As above	Dormant	Ordinary	-	100.00
Jamie Oliver Partnerships Limited	As above	Brand licensing	Ordinary	-	80.00
Jamie's Ministry of Food Limited	As above	Dormant	Ordinary	-	100.00
Made with Magic Limited	As above	Dormant	Ordinary	-	85.00
Fresh One Productions Limited	As above	Dormant	Ordinary	-	100.00
Recipease Limited	As above	Licensing and operation of a cookery school concept	Ordinary	*	100.00

Jools Enterprises Limited is a subsidiary undertaking by virtue of the fact that Jamie Oliver Holdings Limited owns 100% of the voting shares.

All of the above companies are incorporated in the United Kingdom and are included in the consolidation.

The following subsidiary companies have taken the exemption in Section 479A of the Companies Act 2006 ("the Act") from the requirements in the Act for their individual accounts to be audited.

Jamie Oliver Limited (registered number 03822122)

Jamie Oliver Enterprises Limited (registered number 06294067)

Jools Enterprises Limited (registered number 04677900)

Jamie Magazine Limited (registered number 067369827)

Recipease Limited (company number 06447867)

Jamie Oliver Productions Limited (registered number 04075091)

Jamie Oliver Partnerships Limited (registered number 11541291)

Jamie's Italian International Limited (registered number 06739608)

# NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2022

#### 18 Associates

Details of associates at 31 December 2022 are as follows:

Name of undertaking	Registered office	Nature of business	Class of shares held	% Held Direct Indir	ect
Fresh Crush Limited	Benwell House, 15-21 Benwell Road, London, N7 7BL	Dormant	Ordinary	-	50
Fresh Pictures Limited	As above	Television programme production	Ordinary	-	50
Guppy Productions Limited	As above	International exploitation of television programme rights	Ordinary 1	-	50

All of the above companies are incorporated in the United Kingdom. All of these companies are included in the consolidation.

50% of the share capital and voting rights of Fresh Crush Limited are held by Jamie Oliver Enterprises Limited, but Jamie Oliver Enterprises Limited is entitled to 75% of all profit and dividends under the terms of the shares owned.

#### 19 Stocks

2022	2021
£	£
35,566	21,580
10,000	10,000
45,566	31,580
	35,566 10,000

#### 20 Debtors

	Group 2022	2021	Company 2022	2021
Amounts falling due within one year:	£	£	£	£
Trade debtors	2,188,177	1,666,964	-	-
Corporation tax recoverable	=	-	-	13,408
Amounts owed by group undertakings	-	-	18,347,072	20,323,201
Other debtors	3,655,492	898,854	3,544,374	700,000
Prepayments and accrued income	2,026,904	1,828,228	30,000	7,500
	7,870,573	4,394,046	21,921,446	21,044,109
Deferred tax asset (note 22)	<del>-</del>		2,775	3,042
	7,870,573	4,394,046	21,924,221	21,047,151
				=

# NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2022

-	Group		Company	
	2022	2021	2022	2021
	£	£	£	£
Trade creditors	439,568	363,290	1,116	6,586
Amounts owed to group undertakings	-	-	23,798,756	30,700,734
Amounts owed to undertakings in which				
the group has a participating interest	8,244	8,244	-	-
Corporation tax payable	606,590	476,672	-	-
Other taxation and social security	675,357	649,683	-	10
Other creditors	67,207	254,881	102	102
Accruals and deferred income	3,226,634	4,468,470	80,619	77,911
	5,023,600	6,221,240	23,880,593	30,785,343

#### 22 Deferred taxation

The following are the major deferred tax liabilities and assets recognised by the group and company, and movements thereon:

Group	Liabilities 2022 £	Liabilities 2021 £	Assets 2022 £	Assets 2021 £
Accelerated capital allowances	61,599	62,697	-	-
Retirement benefit obligations	(6,052)	(13)	-	-
Fair value of intangible assets	598,571	757,177	-	-
Other timing differences		(19,460)	-	
	654,118 ————	800,401		-
	Liabilities	Liabilities	Assets	Assets
	2022	2021	2022	2021
Company	£	£	£	£
Decelerated capital allowances	-		2,775	3,042
			Group	Company
			2022	2022
Movements in the year:			£	£
Liability/(Asset) at 1 January 2022			800,401	(3,042)
(Credit)/charge to profit or loss			(146,283)	267
Liability/(Asset) at 31 December 2022			654,118	(2,775)

# NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2022

#### 22 Deferred taxation (Continued)

The deferred tax liability set out above is expected to result in a credit to the Statement of Comprehensive Income of approximately £140,000 in the next 12 months and relates to a combination of balances relating to fair value adjustments in respect of customer contracts arising on consolidation, reversal of accelerated capital allowances and long-term staff incentives.

Details of unrecognised deferred tax assets are shown in note 12 to the financial statements.

#### 23 Retirement benefit schemes

#### **Defined contribution schemes**

The group operates a defined contribution pension scheme for all qualifying employees in the United Kingdom. The assets of the scheme are held separately from those of the group in an independently administered fund. The contributions payable by the group charged to profit or loss amounted to £356,597 (2021: £338,714). Contributions totalling £28,764 (2021: £72) were payable to the fund at the year end and are included in creditors.

#### 24 Share capital

Group and company	2022	2021	2022	2021
Ordinary share capital	Number	Number	£	£
Issued and fully paid				
Ordinary 'A' shares of £1 each	100	100	100	100
Ordinary 'B' shares of £1 each	100	100	100	100
		<u> </u>		
	200	200	200	200
		=====		

The 'B' Ordinary shares do not carry any voting rights. They rank pari passu with the 'A' Ordinary shares in all other respects.

#### 25 Reserves

#### Profit and loss reserves

The profit and loss reserve represents cumulative profit and loss net of distributions to owners.

#### 26 Financial commitments, guarantees and contingent liabilities

A cross guarantee exists between Jamie Oliver Holdings Limited, Jamie Oliver Limited, Jamie Oliver Productions Limited, Jamie Oliver Enterprises Limited, Jamie Magazine Limited, Jools Enterprises Limited, Recipease Limited, Jamie's Italian International Limited, Jamie Oliver Partnerships Limited, Fresh Ventures (Holdings) Limited, Jamie Oliver Licensing Limited and JOL Holdings Limited. The outstanding net balance in relation to the bank facility secured by this cross guarantee is £10m (2021: £nil). This facility is secured by a fixed and floating charge over the companies' assets.

The company and group are contingently liable in respect of a group VAT agreement with Jamie Oliver Holdings Limited, Jamie Oliver Enterprises Limited, Jools Enterprises Limited, Jamie Oliver Productions Limited, Proper Joy Limited, Fresh One Productions Limited, Jamie Oliver Partnerships Limited and Guppy Productions Limited. At 31 December 2022, the company's contingent liability was £231,739 (2021: £282,327) and the group's contingent liability was £3,526 (2021: £4,034).

In accordance with Section 479C of the Companies Act 2006, Jamie Oliver Holdings Limited has provided a guarantee over the liabilities of certain members of the group. Further details are given in note 17 to the financial statements.

# NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2022

#### 27 Operating lease commitments

#### Lessee

At the reporting end date the group had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

	Group		Company		
	2022	2021	2022	2021	
	£	£	£	£	
Within one year	656,659	655,523	-	-	
Between two and five years	388,380	381,394	-	-	
	1,045,039	1,036,917			
				<del></del>	

Operating leases consist primarily of the lease in respect of the operational premises.

#### 28 Related party transactions

#### Transactions with related parties

During the year the group entered into the following transactions with related parties:

	Other related parties		Jointly controlled entities	
	2022	2021	2022	2021
	£	£	£	£
Group				
Sales in the year	2,271,293	2,667,563	6,762	6,937
Purchases in the year	15,824	17,144	109,252	262,815
Loans repaid during the year	-	660,000	-	-
Dividends received by the group	-	-	65,000	150,000
Amounts owed by related parties at				
the year end	3,801,586	304,967	-	-
Amounts owed to related parties at				
the year end	÷	=	8,244	8,244
		======		

#### 29 Directors' transactions

At the beginning of the year, J T Oliver and his wife had a loan from Jamie Oliver Holdings Limited of £700,000. During the year further amounts totalling to £700,000 were advanced under this arrangement and subsequently, repayments of £1,400,000 were made. This loan was interest bearing at a rate of 2% per annum. Interest of £5,404 was paid in the year. The amount outstanding at the year end was £nil (2021: £700,000).

During the year, J T Oliver and his wife received rental income from the group of £60,000 (2021: £60,000).

At the start of the year, there was a loan due from L Holland of £176,488. Interest was payable on this loan and amounted to £1,235 (2021: £3,640). This loan was repaid in full during the year, and there was no balance outstanding at the year end date (2021: £176,488).

# NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2022

#### 30 Controlling party

From 1 January 2022, the ultimate parent undertaking is Jamie Oliver Group Limited, a company registered in England and Wales and having the same registered office as the company. This is the both the smallest and the largest group for which consolidated accounts are prepared of which the company is a member. The consolidated accounts for Jamie Oliver Group Limited are available from its registered office.

31	Cash generated from group operations	_		
31	Cash generated from group operations		2022	2021
			£	£
	Profit for the year		4,423,409	2,685,193
	Share of profit of associates		(46,480)	(105,337)
	Taxation charged		1,021,500	1,034,839
	Finance costs		5,454	130,804
	Investment income		(8,333)	(26,433)
	Loss on disposal of tangible fixed assets		740	992
	Amortisation and impairment of intangible assets		1,935,844	2,059,058
	Depreciation of tangible assets		272,838	256,158
	Amounts written off financial liabilities		(250,000)	-
			7,354,972	6,035,274
	Movements in working capital:			
	Increase in stocks		(13,986)	(8,395)
	(Increase)/decrease in debtors		(4,176,527)	660,447
	Decrease in creditors		(1,077,558)	(4,549,226)
	Cash generated from operations		2,086,901	2,138,100
32	Analysis of changes in net funds - group			
		1 January 2022	Cash flows 3	1 December 2022
		£	£	£
	Cash at bank and in hand	7,612,219	(3,295,645)	4,316,574