

**31 JANUARY 2005** 

# ANNUAL REPORT AND FINANCIAL STATEMENTS COMPANY NUMBER - 4648681









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### REPORT OF THE DIRECTORS 31 JANUARY 2005

The directors present their annual report and the audited group financial statements for the year ended 31 January 2005.

### Review of the Business and Future Developments

The company was incorporated on 27 January 2003. On 21 August 2003, as a result of a share for share exchange, the company acquired the entire share capital of Firmdale Hotels PLC and became a dormant holding company. The company also became the holding company of Charlotte Street Hotel Limited in 2004.

On 20 August 2004, the company acquired 100% of the share capital of Palace Laundry (Fulham) Limited for £59,220. The company has adopted acquisition accounting. Under acquisition accounting, consolidated accounts for the group include the post acquisition results of Palace Laundry (Fulham) Limited.

The Group's principal activity during the year was that of a luxury hotel operator.

In spite of some worldwide economic and political uncertainties, 2004 was a year of continuing recovery for the UK Hospitality industry, and London in particular. With international travellers regaining confidence a record number of visitors came to Britain, surpassing the previous high achieved in 2000. There was a 10% year on year increase in visitors from the key USA market although their numbers still remain below the peak reached in 2000.

Total Revenues for the year were £25.3m which is the highest ever recorded by the company.

As a consequence, each of our five established hotels delivered significant growth in Room Revenues and a number of them achieved record average room rates. The Restaurants and Bars within our hotels performed very well and the letting of rooms for meetings, events and film screening continues to be a significant and rapidly growing element of our business.

The Soho Hotel opened at the end of September 2004 and comprises 91 bedrooms, restaurant, bar, two screening rooms, meeting rooms and gym. This award winning property has received a great deal of publicity and critical acclaim and has established a healthy trading pattern ahead of expectation.

The Charlotte Street Hotel and Covent Garden Hotels continued to deliver exceptional performances and both exceeded previous records for total revenues in a single month as well as reporting record Average Room Rates for the full year.

The Knightsbridge Hotel recorded a further leap in Average Room Rate whilst still growing Occupancy in its second full year following redevelopment.

A major refurbishment project was undertaken at the Pelham Hotel which included the introduction of a new meeting room facility and gym. The refreshment of this prime property has been well received.

In its first full year post refurbishment the Number 16 Hotel successfully grew both occupancy and room rate having established itself with a strong and loyal guest base.

The re-development of a prestigious listed building adjacent to the Theatre Royal, Haymarket into a luxury hotel has commenced and is scheduled to be complete by May 2006.

On 20 August 2004, the company acquired the entire share capital of The Palace Laundry (Fulham) Limited. The acquisition of this laundry and dry cleaning business has already resulted in the company improving the quality of the service it is able to offer to its clients.

### REPORT OF THE DIRECTORS 31 JANUARY 2005

#### Results and Dividends

The directors do not recommend payment of a dividend. The results of the year are detailed on page 5.

The Group's results for the last three years, together with a forecast for the year ended 31 January 2006, are summarised as follows:

,	Year ended 31 January				
	2006 Forecast	2005 Actual	2004 Actual	2003 Actual	
Turnover	35,350,000	25,294,580	20,042,040	21,006,438	
Gross Profit	16,870,000	10,581,422	8,518,410	9,287,189	
Administrative expenses excluding depreciation	8,970,000	6,837,323	5,330,130	5,082,968	
Operating profit before depreciation, interest and tax	7,900,000	3,744,099	3,621,673	4,204,221	

#### Land and Buildings

The directors are of the opinion that there is no significant difference at the accounting date between the book and market values of the land and buildings of the group included within the fixed assets.

#### **Close Company**

The Company is a close company as defined by the Income and Corporation Taxes Act 1988.

### **Employees**

The group offers equal opportunities to all employees. The group's policy regarding the employment of disabled persons is that they should, wherever possible, have equal opportunities with other employees in respect of employment training and career development.

Good communication with employees is considered by the directors to be essential to the success of the group. Every effort is made to keep all employees informed as to significant developments within the group.

The group complies with all appropriate health and safety regulations and encourages the improvement of working conditions.

### REPORT OF THE DIRECTORS 31 JANUARY 2005

#### Directors and their interests

The directors who served during the period and their beneficial interest in the shares of the company were as follows:

Ordinary Shares of £1 each

<u>2005</u>

T.J.R. Kemp J.M. Keane 579,542

#### **Auditors**

MacIntyre Hudson were appointed as auditors of the company and, in accordance with Section 385 of the Companies Act 1985, a resolution proposing that MacIntyre Hudson be re-appointed as auditors of the company will be put to the Annual General Meeting.

By Order of the Board

M.T. Soden

**Company Secretary** 

18 Thurloe Place London SW7 2SP

Approved by the directors on

26th May 2005

# INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF FIRMDALE HOLDINGS LIMITED

We have audited the financial statements of Firmdale Holdings Limited on pages 6 to 24 which have been prepared under the historical cost convention, as modified by the revaluation of certain freehold and leasehold land and buildings, and the accounting policies set out on pages 11 and 12.

This report is made solely to the company's members, as a body, in accordance with Section 235 of the Companies Act 1985. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

### Statement of Directors' Responsibilities

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the group will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

### Statement of Independent Auditors' Responsibilities

As described above, the company's directors are responsible for the preparation of the financial statements in accordance with applicable law and United Kingdom Accounting Standards.

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and United Kingdom Auditing Standards.

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you if, in our opinion, the Directors' Report is not consistent with the financial statements, if the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and transactions with the company is not disclosed.

We read the information contained in the Directors Report and consider the implications for our report if we become aware of any apparent misstatements within it.

# INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF FIRMDALE HOLDINGS LIMITED Continued

#### Basis of audit opinion

We conducted our audit in accordance with United Kingdom Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

#### Opinion

In our opinion the financial statements give a true and fair view of the state of the affairs of the company and the group as at 31st January 2005 and of the loss and cash flows of the group for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

MacIntyre Hudson
Chartered Accountants
Registered Auditors

Greenwood House 4/7 Salisbury Court London EC4Y 8BT

Date: 26th May 2005

# GROUP PROFIT AND LOSS ACCOUNT 31 JANUARY 2005

	Notes	2005 £	2004 £
Turnover	1.4	25,294,580	20,042,040
Cost of sales		(14,713,158)	(11,523,630)
Gross profit		10,581,422	8,518,410
Administrative expenses		(7,926,923)	(5,923,590)
Other operating income		-	433,393
Operating profit	2	2,654,499	3,028,213
Profit on sale of tangible fixed assets	3	12,142	3,390
Other interest receivable		37,243	820
Interest payable	4	(2,696,888)	(2,029,353)
Profit on ordinary activities before taxation		6,996	1,003,070
Tax on profit on ordinary activities	6	(274,582)	(376,831)
Profit on ordinary activities after taxation		(267,586)	626,239
Retained (loss)/profit for the year		£ (267,586)	£ 626,239

The notes on pages 11 to 24 form an integral part of these accounts.

All amounts relate to continuing activities.

# STATEMENT OF RECOGNISED GAINS AND LOSSES 31 JANUARY 2005

		2005 £	2004 £
Retained (loss)/profit for the year	18	(267,586)	626,239
Unrealised surplus on revaluation of properties		7,720,264	9,784,971
Total recognised gains and losses relating to the year		7,452,678	10,411,210
Prior year adjustment		-	-
Total recognised gains and losses recognised since last annual report		£ 7,452,678	£ 10,411,210

# NOTE OF HISTORICAL COST PROFIT AND LOSSES 31 JANUARY 2005

	2005 £	2004 £
Reported profit on ordinary activities before taxation	6,996	1,003,070
Difference between a historical cost depreciation charge and the actual depreciation charge for the year calculated on the revalued amount	125,449	85,663
Historical cost profit on ordinary activities before taxation	£ 132,445	£ 1,088,733
Historic retained (losses)/ profits after taxation	£ (142,137)	£ 711,902

# **GROUP BALANCE SHEET**AS AT 31ST JANUARY 2005

	Note	2005		2004	004	
	Note	£	£	£	£	
Fixed assets Tangible assets	7		134,308,417		101,518,278	
Current assets Stock Debtors Cash at bank and in hand	9 10	175,820 1,582,129 146,297 1,904,246	_	958,220 731,870 89,472 1,779,562		
Creditors: Amounts falling due within one year	11	(8,585,587)	_	(5,338,155)		
Net current liabilities			(6,681,341)		(3,558,593)	
Total assets less current liabilities			127,627,076		97,959,685	
Creditors: Amounts falling due after more than one year	12		(59,227,131)		(37,287,000)	
Provisions for liabilities and charges	14		(2,868,563)		(2,593,981)	
Net assets			£ 65,531,382		£ 58,078,704	
Capital and reserves						
Called up share capital Share premium account Revaluation reserve Profit and loss account	15 16 17		1,667,596 4,592,404 34,942,387 24,328,995		1,667,596 4,592,404 27,347,572 24,471,132	
Shareholders' funds	18		£ 65,531,382		£ 58,078,704	

The financial statements were approved by the Board on 26TH May 2005 and signed on its behalf by:

T.J.R. Kemp Director

# COMPANY BALANCE SHEET AS AT 31ST JANUARY 2005

	Note	200 £	)5 £	200 £	4 £
Fixed assets Investments	8		1,726,817		1,667,597
Current assets Debtors	10	-		-	
Creditors: Amounts falling due within one year	11	(59,221)		(1)	
Net current liabilities			(59,221)		(1)
Total assets less current liabilities			1,667,596		1,667,596
Net assets			£ 1,667,596		£ 1,667,596
Capital and reserves					
Called up share capital Profit and loss account	15 17		1,667,596		1,667,596
Shareholders' funds	18		£ 1,667,596		£ 1,667,596

The financial statements were approved by the Board on 26<sup>TH</sup> May 2005 and signed on its behalf by:

T.J.R. Kemp Director

### GROUP CASHFLOW STATEMENTS 31 JANUARY 2005

Net Cash Inflows from Operating Activities	Note 25(a)	2005	<u>£</u> 5,384,426	<u>2004</u> <u>£</u>	<u>£</u> 1,526,053
Returns on Investment and Servicing of Finance					
Interest received Bank interest paid Finance lease interest paid	-	37,243 (2,688,254) (2,372)	(2,653,383)	820 (2,029,353)	(2,028,533)
Capital Expenditure and Financial Investment					
Receipts from the sale of fixed assets Payments to acquire investments in subsidiary		26,216		6,000	
undertakings Cash acquired from purchase of subsidiary	25(b)	(59,220) 9,961		-	
Payments to acquire tangible fixed assets		(26,157,021)		(5,036,423)	
Net Cash Outflow before Financing		-	(26,180,064) (23,449,021)		(5,030,423) (5,532,903)
Financing					
Additional amounts borrowed Repayment of loans Finance lease repayments	25(d) 25(d)	46,335,000 (24,507,000) (1,378)		10,005,000 (1,122,000) -	
Decrease in Cash in the year	25(d)		21,826,622 (1,622,399)		8,883,000 3,350,097

#### NOTES TO THE ACCOUNTS **31 JANUARY 2005**

### 1. Accounting policies

1.1 Accounting convention

The financial statements have been prepared under the historical cost convention, modified by the revaluation of certain freehold and leasehold land and buildings, and comply with applicable UK accounting standards.

1.2 Group Accounts

The Group financial statements consolidate the financial statements of the company and its subsidiary undertakings for the year ended 31 January 2005. The company has adopted acquisition accounting in accordance with the provisions of Financial Reporting Standard 6 "Acquisitions and Mergers". No individual profit and loss account is presented for Fimdale Holdings Limited as provided by s.230(3) of the Copmanies Act 1985. The retained profit dealt with in the parent company's profit and loss account amounted to £nil (2004: £nil).

1.3 Investment

Investments are shown at cost represented by the nominal value. In the case of Firmdale Hotels PLC, shares were acquired in a share for share exchange transaction and relief in respect of the share premium in accordance with Section 131 Companies Act 1985 has been applied.

1.4 Turnover

Turnover represents the value of services supplied net of value added tax. The Group's turnover was generated within the United Kingdom.

The whole of the turnover and result before tax relates to the Group's principal activity.

1.5 Fixed Assets and Depreciation

Depreciation is calculated to write off the revalued amount or cost of assets, less estimated residual values, over the expected useful economic lives of the assets concerned as follows:

Freehold land Freehold buildings and long leasehold properties Short leasehold properties (less than 20 years to run) Integral plant & fitting out costs Fixtures & Fittings Motor Vehicles

Not depreciated 50 years straight line or straight line over life of lease if less than 50 years remaining Straight line over remaining life of lease

Straight line over 20 years 15% per annum on cost 20% per annum on cost

Assets in the course of construction are not depreciated until construction is complete and the assets brought into trading use. The Group adopts a policy of revaluation in respect of its hotels. In accordance with the transitional provisions of Financial Reporting Standard 15 "Tangible Fixed Assets", other properties are retained at book value and have not been revalued.

### NOTES TO THE ACCOUNTS 31 JANUARY 2005 Continued

#### 1. Accounting policies (Continued)

#### 1.6 Stock

Goods for resale are valued at the lower of cost and estimated net realisable value. Refurbishment and maintenance stock is valued at cost.

#### 1.7 Deferred taxation

Full provision is made for deferred tax assets and liabilities arising from timing differences between the recognition of gains and losses in the accounts and their recognition in the company's corporation tax computations that have not reversed at the balance sheet date. Deferred tax assets are recognised only to the extent that the directors consider that it is more likely than not that there will be suitable taxable profits from which the future reversal of the underlying timing differences can be deducted.

#### 1.8 Leasing

Assets acquired under finance leases are capitalised as tangible fixed assets. Finance charges and interest are charged to the profit and loss account in proportion to net obligations outstanding. Rentals payable under operating leases are taken to the profit and loss account over the life of the lease.

#### 1.9 Finance costs

Finance costs that are directly attributable to the construction of a tangible fixed asset are capitalised as part of the cost of that asset.

#### 1.10 Foreign Exchange

Monetary assets and liabilities denominated in foreign currencies are translated into sterling at the rates of exchange prevailing at the accounting date. Transactions in foreign currencies are recorded at the date of the translation. All differences are taken to the profit and loss account.

2	Operating profit	Group	Group		
۷.	Operating profit	2005	2004		
		£	£		
	Operating profit is stated after charging:- Depreciation - owned assets Depreciation - held under hire purchase	1,084,870 4,730	593,460		
	Auditors' Remuneration - Audit Work - Non-Audit Work	25,750 26,638 (15,498)	23,500 11,452 (10,368)		
	Foreign Exchange gains Operating Lease Rentals:- Land and Buildings	1,739,269	1,771,456		
	Plant and Machinery	43,750	32,505		
3.	. Exceptional items	2005 £	2004 £		
	Profit on disposal of fixed assets	12,142	3,390		
		12,142	3,390		

		Group		
4.	Interest Payable	2005	•	2004
		£		£
	On bank loans and overdrafts On finance leases	2,694,51 2,37		2,029, <u>3</u> 53 -
	- - -	£ 2,696,88	8 £	2,029,353
	Bank interest, charged at LIBOR + 1.5625% amounting to £622,779 (2004: £125,284) was capit of tangible fixed assets during the year	alised as part		
5.	Directors and Employees		Group	
		2005		2004
	<u>Directors' emoluments</u>	£		£
	Emoluments	942,89	95	932,461
	Contributions to Money Purchase Pension Schemes	36,00	00	46,450
		£ 978,89	95 £	978,911
	Highest paid director	£		£
	Emoluments Contribution to Money Purchase Pension Scheme	644,6 36,0		486,611 36,000
		£ 680,6	73 £	522,611
	Benefits are accruing in respect of one director under Money Purchase Pension Schemes (200	4: 1).		
		2005 £		2004 £
	Staff costs:-	9,165,4	17	7,132,455
	Wages and salaries Social Security costs	9, 103,4 853,4		7,132,433
	Other Pension Costs	39,7		46,450
		£ 10,058,6	515	£ 7,881,764
		Number		Number
	The average monthly number of employees during the year was made up as follows:			
	Hotels and Restaurants	3	396	303
	Administration		13	12
	Sales and Marketing		8 50	7
	Laundry		30	<b>.</b>
			467	322

### NOTES TO THE ACCOUNTS 31 JANUARY 2005 Continued

		Grou	ıp 2004
. Taxation		2005	2004
		£	£
UK Corporation tax		•	<u>.</u>
Underprovision prior yea	ır	074 500	- 376,831
Deferred tax		274,582	3/0,831
Origination and reversal	of timing differences (note 14)		
Tax on profit on ordinary	activities	274,582	376,831
brought forward and cap	tax charge for the year (2004: £nil) due to the availability of ital allowances. poration tax charge for the period:	corporation tax losses	
	e period is different than the standard rate of corporation ta	x in the UK (30%). The	
		2005	2004
		£	£
Profit on ordinary activity	ies before tax	6,996	1,003,070
Profit on ordinary activitax rate (30%)	ies multiplied by standard UK corporation	2,099	300,921
Effects of:		70 220	57,168
	uctible for tax purposes	72,338 (944,085)	(361,265)
•	for period in excess of depreciation	880,475	3,176
Other timing differ Prior year adjustment	BIICAZ	(10,827)	-,
•		<u>-</u>	£ -
UK corporation tax			A

Due to the availability of rollover relief, the revaluation of properties does not constitute a timing difference for deferred taxation purposes. Potential deferred tax in this respect has not been quantified therefore.

### NOTES TO THE ACCOUNTS 31 JANUARY 2005 Continued

## 7. Tangible fixed assets - Group

Cost or valuation:	Beginning <u>of year</u> £	Additions £	<u>Transfers and</u> <u>disposals</u>	Revaluation adjustment £	End <u>of year</u> £
Properties					
Hotels					
Freehold	38,060,192	866,000			38,926,192
Long leasehold	56,501,393	15,815,718	5,819,419	7,582,223	85,718,753
In the course of					
construction	5,819,419	7,544,586	(5,819,419)		7,544,586
Other freeholds	3,749,029	1,193,034			4,942,063
Fixtures & Fittings	70,089	498,427			568,516
Motor Vehicles	149,997	255,695	(51,600)		354,092
	104,350,119	26,173,460	(51,600)	7,582,223	138,054,202
Depreciation	Beginning	Charge	Transfers and	Revaluation	End
	of year	for year	disposals	Adjustment	of year
	£	£		£	£
Properties					
Hotels					
Freehold	04.000				380,474
ricenoid	84,602	295,872			300,474
Long leasehold	84,602 2,186,213	295,872 632,818		(138,041)	2,680,990
	•	•		(138,041)	·
Long leasehold	•	•		(138,041)	·
Long leasehold in the course of	•	•		(138,041)	2,680,990 - 477,702
Long leasehold In the course of construction Other freeholds	2,186,213	632,818		(138,041)	2,680,990
Long leasehold In the course of construction	2,186,213 - 415,577	632,818 62,125	(37,615)	(138,041)	2,680,990 - 477,702
Long leasehold In the course of construction Other freeholds Fixtures & Fittings	2,186,213 - 415,577 35,250	632,818 62,125 49,328	(37,615)	(138,041)	2,680,990 - 477,702 84,578

#### NOTES TO THE ACCOUNTS 31 JANUARY 2005 Continued

### 7. Tangible fixed assets - Group and company (continued)

	End of year	Beginning of year
Net book value		
Properties		
Hotels		
Freehold	38,545,718	37,975,590
Long leasehold	83,037,763	54,315,180
In the course of construction	7,544,586	5,819,419
Other freeholds	4,464,361	3,333,452
Fixtures & Fittings	483,938	34,839
Motor Vehicles	232,051	39,798
	£ 134,308,417	£101,518,278

The historical cost and accumulated depreciation of the group's properties as at 31 January 2005 were as follows:

	2	004	2005		
	Cost	Depreciation	Cost	Depreciation	
	£	£	£	£	
Hotels: Freehold Long leasehold Other freeholds	17,418,192	304,069	16,552,192	63,275	
	56,468,404	2,597,723	26,086,267	2,072,591	
	4,942,063	477,700	3,749,029	415,575	
	78,828,659	3,379,492	46,387,488	2,551,441	

The directors revalued one long leasehold hotel during the year ended 31 January 2005 in accordance with professional valuations carried out by ATIS REAL Limited, a firm of chartered surveyors. The directors valued the remaining hotels at 31 January 2005 based on an external professional valuation at 31 January 2004.

The professional valuations were made on the basis of the open market value of the hotels as going concerns and the open market value of the other properties for current use. The valuations are inclusive of all furniture, furnishings and equipment.

In accordance with the transitional provisions of Financial Reporting Standard 15 "Tangible Fixed Assets", other fixed assets are retained at historic costs and have not been revalued.

### NOTES TO THE ACCOUNTS 31 JANUARY 2005 Continued

8. Fixed asset investments - Company  Cost     At 1st February 2004     Additions     At 31st January 2005					Shares in group undertakings £ 1,667,597 59,220 £ 1,726,817
Net Book Value At 31st January 2005					£ 1,726,817
At 1st February 2004					£ 1,667,597
Name of group undertaking	Country of registration	Nature of business	Class of shares held	% shares held	Proportion of voting rights
Firmdale Hotels Plc	England	Hotel	Ordinary	100%	100%
Charlotte Street Hotel Ltd	England	Hotel	Ordinary	100%	100%
Covent Garden Hotel Ltd	England	Dormant	Ordinary	100%	100% *
Palace Laundry (Fulham) Ltd	England	Laundry	Ordinary	100%	100%
All group companies are consolidated in t	he group financial	statements.			
* Wholly owned subsidiary of Firmdale Hotels	Plc.				
Acquisitions during the year		Book value at acquisition	Fair value to group		
The total cost of acquisitions during the year comprises:		£	£		
Fixed Assets Working capital Long term creditors		1,287,058 54,583 (1,282,421 59,220	54,583 (1,282,421)		
Total cost of acquisition Goodwill arising on acquisitions			(59,220)		

Acquisitions comprise Palace Laundry (Fulham) Limited, which was acquired on 20 August 2004. The consideration paid was £59,220. This business has been accounted for as acquisitions and consolidated in the financial statements from the date of acquisition.

The turnover and operating loss of Palace Laundry (Fulham) Limited from 1 January 2004 to the date of acquisition were £388,366 and £109,828 respectively. The loss for Palace Laundry (Fulham) Limited's previous financial year was £92,470.

### 9. Stocks

Glocks	Group	Company		
	2005 £	2004 £	2005 £	2004 £
Refurbishment and maintenance stock Food and beverage stock	34,239 141,581	105,082 76,896		-
Properties for resale	£ 175,820	776,242 £ 958,220	£ -	

### NOTES TO THE ACCOUNTS 31 JANUARY 2005 Continued

10. Debtors	Grou	p	Comp	any
	2005	2004	2005	2004
	£	£	£	£
Trade debtors	799,011	323,954	-	- 1
Other Debtors	204,032	20,761	-	
Director's current account (T.J.R. Kemp) Prepayments and accrued income	309 578,777 £ 1,582,129	25,814 361,341 £ 731,870	£ -	£ 1

The maximum amount outstanding on the Director's loan account during the year was £200,309 (2004: £25,814)

### 11. Creditors: Amounts falling due within one year

	Grou	Company		
	2005	2004	2005	2004
	£	£	£	£
Bank loans and overdrafts	3,914,383	2,338,332	-	-
Payments received on account		109	-	-
Trade creditors	1,525,829	785,109	-	-
Taxation	-	-	-	-
Amounts owed to group undertaking	-	-	59,221	-
Other taxes and social security	1,237,189	605,118	-	-
Other creditors	349,628	175,870	-	-
Hire purchase agreements	3,682	-	-	-
Accruals and deferred income	1,554,876	1,433,617	-	
	£ 8,585,587	£ 5,338,155	£ 59,221	£ -

Bank loans and overdrafts, both due within and due after more than one year, are secured by legal charges over the freehold and leasehold properties of the group. In addition, they are secured by fixed and floating charges over the book debts and other assets of the group, including key-man insurance policies.

# 12. Creditors (Amounts falling due after more than one year)

	<u>Grou</u>	<u>ip</u>	Company		
	2005 £	2004 £	2005 £	2004 £	
Bank loans and overdrafts	59,218,173	37,287,000	-	-	
Hire purchase agreements	8,958	-	-	-	
	£ 59,227,131	£ 37,287,000	£ -	£ -	

Bank loans and overdrafts are secured as detailed in note 11 above.

13. Financial instruments	Gro	nun	Compa	inv
	2005	2004	2005	2004
	£	£	£	£
Analysis by year of repayment				
After five years: by instalment	5,838,942	9,377,656	-	_
other	6,375,000	6,375,000	-	-
From two to five years	44,336,923	9,711,344		-
From one to two years	2,667,308	11,823,000		
Due after more than one year	59,218,173	37,287,000	-	-
Due within one year	3,914,383	2,338,332_		
•	63,132,556	39,625,332		=
Cash at bank and in hand	(146,297)	(89,472)	-	-
Net borrowings	£ 62,986,259	£ 39,535,860	£ -	£ -
		Year end	G <u>ro</u> u	ın
		interest	2005	2004
Bank loans and overdrafts include:		rates	£	£
Dalik loalis and overdraits include.		, , , ,		
Term loan		LIBOR +	8,675,000	8,675,000
Repayable by quarterly instalments		1.40%		
Maturing on 30 September 2018				
Term loan		LIBOR +	6,375,000	6,375,000
Repayable in full at expiry of facility		1.40%	0,0.0,000	-,,
Maturing on 30 September 2018				
- · · · · · · · · · · · · · · · · · · ·		LIBOR +	38,904,000	
Floating rate loan		1.35%	30,307,000	
Repayable by quarterly instalments of £500,000 and a final balloon payment of £32,904,000 on		1.5576		
1 February 2008				
•		· mon ·	7 404 000	
Floating rate development loan		LIBOR +	7,431,000	
Becomes an investment loan on completion		1.50%		
of Haymarket Hotel. Repayable as a balloon				
payment on 1 February 2008				
Fixed rate loan		9.05%		2,400,000
Repayable by quarterly instalments of £184,000		(Fixed)		
Maturing on 31 January 2007				
Floating rate loan		LIBOR +		5,300,000
Repayable by quarterly instalments of £70,000		1.5625%		
Maturing on 31 January 2007				
Treasury loan		LIBOR +		7,000,000
Repayable by quarterly instalments of £250,000		1.5011%		
maturing on 1 December 2010				
Tenganindaen		LIBOR +		4,220,000
Treasury loan Repayable on demand		1.5625%		-,220,500
• •				E E07.000
Floating rate loan		LIBOR + 1.5625%		5,587,000
Repayable on 30 September 2002				
Short term overdraft		Base Rate +	1,747,556	68,332
Repayable on demand		1.5%	£ 63,132,556	£ 39,625,332
			£ 03,132,000	L 03,020,00Z

14. Provision for deferred taxation	Groi 2005	эр 2004	Comp 2005	any 2004
	£	£	£	£
Accelerated capital allowances Tax losses carried forward	4,229,447 (1,360,884)	2,995,681 (401,700)	-	-
Undiscounted provision for deferred tax	£ 2,868,563	£ 2,593,981	£	£ -
The movement for the year is as follows:		Group 2005 £		
Provision at 1 February 2004 Charge for the year (note 6)		2,593,981 2 <b>74</b> ,582		
Provision at 31 January 2005		£ 2,868,563		
15. Share capital				
Company and Group			2005 £	2004 £
Authorised 2,000,000 Ordinary shares of £1 each			£ 2,000,000	£ 2,000,000
Allotted, called up and fully paid 1,667,596 Ordinary shares of £1 each			£ 1,667,596	£ 1,667,596
16. Revaluation reserve			Gro 2005	oup 2004
Balance at 1 February 2004 Transfer to profit and loss account (note 17) Revaluation in year			£ 27,347,572 (125,449) 7,720,264 £ 34,942,387	£ 26,246,880 (8,684,279) 9,784,971 £ 27,347,572
Balance at 31 January 2005			£ 34,942,36/	£ 21,341,312

17. Profit and loss account	_			
	<u>Grou</u> 2005	<u>p</u> 2004	<u>Comp</u> 2005	<u>2004</u>
	£	£	£	£
Accumulated profits at 1 February 2004	24,471,132	15,160,614	-	-
Profit for the year	(267,586)	626,239	-	-
Transfer from revaluation reserve (note 16)	125,449	8,684,279	-	-
Accumulated profits at 31 January 2005	£ 24,328,995	£ 24,471,132	£ -	£ -
18. Reconciliation of movements in shareholders' funds	Cons	_	Comp	any.
	<u>Gro</u> 2005	<u>10</u> 2004	2005	2004
	£	£	£	£
Shareholders' funds at 1 February 2004	58,078,704	47,667,494	1,667,596	1
Result for the financial year	(267,586)	626,239	-	-
Issue of shares	-	-	-	1,667,595
Revaluation of properties in year	7,720,264	9,784,971	•	-
Shareholders' funds at 31 January 2005	£ 65,531,382	£ 58,078,704	£ 1,667,596	£ 1,667,596

### NOTES TO THE ACCOUNTS 31 JANUARY 2005 Continued

19. Capital Commitments		Gro	oup		Comp	oany
		2005 £		2004 £	2005 £	2004 £
Details of capital commitments at the accounting date are as follows:						
Contracted for	£	16,069,906	£	9,180,581	-	-

### 20. Operating lease commitments

The amounts payable in the ensuing year in respect of operating leases are shown below, analysed according to expiry date of the lease :-

Group	Land and	Other		
	2005	2004	2005	2004
	£	£	£	£
Expiry date:				
Within one year	39,190	29,600	41,651	68,090
Between one and five years	46,000	146,000	-	•
After five years	2,657,988	1,136,300	-	-
	£ 2,743,178	£ 1,311,900	£ 41,651	£ 68,090

### 21. Commitments under Hire purchase agreements

Future commitments under hire purchase agreements are as follows:

Future commitments under nire purchase agreements are	Group		Company	
	2005	2004	2005	2004
	£	£	£	£
Expiry date:				
Within one year	3,682	-	-	-
Between one and five years	3,967	•	-	-
After five years	4,991	-	-	-
	£ 12,640		<u> </u>	68,090

#### 22. Pension costs

The group operates a defined contribution pension scheme for certain employees. The assets of the schemes are held separately from those of the group in independently administered funds. The pension cost charge represents contributions payable by the group to the funds and amounted to £39,750 (2004: £46,450).

### NOTES TO THE ACCOUNTS 31 JANUARY 2005 Continued

#### 23. Related party transactions

During the year ended 31 January 2004, the company entered into a loan agreement with Firmdale Hotels PLC Retirement Benefits Scheme for a loan of £176,000. The repayment date for this loan is not fixed and it attracts interest at a rate of 3% above the clearing bank base rate. At the year end the company owed Firmdale Hotels PLC Retirement Benefits Scheme £176,000 (2004: £176,000) in respect of this loan.

During the year ended 31 January 2005, the company entered into a loan agreement with Firmdale Hotels PLC Retirement Benefits Scheme for a loan of £185,000. The repayment date for this loan is not fixed and it attracts interest at a rate of 3.5% above the clearing bank base rate. At the year end the company owed Firmdale Hotels PLC Retirement Benefits Scheme £167,477 (2004: £nil) in respect of this loan.

The above loans are included within other creditors.

#### 24. Contingent liability

In November 2002, Firmdale Hotels Plc granted a sub lease in respect of a property which mirrored an original lease. In the event that the sub lessee fails to meet its commitments under the sub lease, Firmdale Hotels Plc has a contingent liability for rent of £500,000 per annum.

#### 25. Notes to the cash flow statement

(a)	Reconciliation of operating profit	to net cash inflow from operating ac	<u>tivities</u>
(a)	Reconciliation of operating profit	to net cash inflow from operating ac	<u>uvit.</u>

	2005	2004
	£	£
Operating profit	2,654,499	3,028,213
Depreciation charges	1,089,600	593,460
(Profit)/Loss on disposal of fixed assets	-	(3,390)
(Increase)/Decrease in stocks	782,400	-
Decrease/(Increase) in debtors	(772,205)	-
Decrease in investments	-	-
Decrease in creditors	1,630,132	(2,103)
Net cash inflow from operating activities	£ 5,384,426	£ 3,616,180

#### (b) Purchase of subsidiary undertaking

Net assets acquired	£
Tangible fixed assets	1,287,058
Debtors	78,054
Cash at bank and in hand	9,961
Trade creditors	(22,273)
Other tax and social security	(11,159)
Other creditors	(1,282,421)
	£ 59,220

#### Satisfied by:

Cash £ 59,220

tes to the cash flow statement (continued)				
Analysis of changes in net debt Year ended 31 January 2004	At 1 Feb 2004 £	Cash Flows £	Other Changes £	At 31 Jan 2005 £
Cash at bank and in hand Overdrafts	89,472 (68,332) 21,140	56,825 (1,679,224) (1,622,399)	- - -	146,297 (1,747,556) (1,601,259)
Finance leases due < 1 year Finance leases due > 1 year Bank loans due <1 year Bank loans due >1 year	(2,270,000) (37,287,000) (39,535,860)	270,000 (22,098,000) (23,450,399)	(166,827) 166,827	(2,166,827) (59,218,173) (62,986,259)
Reconciliation of net cash flow to movement in net det	<u>ot</u>		200	04
(Decrease) in cash in the year	£	£ (1,622,399)	£	<b>£</b> 3,350,086
Cash inflow from increase in debt and lease financing  Net debt at 1 February 2003	(21,828,000)	(21,828,000) (39,535,860) £ (62,986,259)	(8,883,000)	(8,883,000) (34,002,946) £ (39,535,860)
	Analysis of changes in net debt  Year ended 31 January 2004  Cash at bank and in hand Overdrafts  Finance leases due < 1 year Finance leases due > 1 year Bank loans due <1 year Bank loans due >1 year  Reconciliation of net cash flow to movement in net del  (Decrease) in cash in the year  Cash inflow from increase in debt and lease financing	Analysis of changes in net debt  At 1 Feb 2004 Year ended 31 January 2004  Cash at bank and in hand Overdrafts  Cash at bank and in hand Overdrafts  (68,332) 21,140  Finance leases due < 1 year Finance leases due > 1 year Bank loans due <1 year Bank loans due > 1 year (2,270,000) Bank loans due > 1 year (37,287,000)  Reconciliation of net cash flow to movement in net debt  (Decrease) in cash in the year  Cash inflow from increase in debt and lease financing  (21,828,000)  Net debt at 1 February 2003	Analysis of changes in net debt         At 1 Feb 2004 Flows Flows E         Cash Flows E           Year ended 31 January 2004         £         £           Cash at bank and in hand Overdrafts         89,472 (68,332) (1,679,224) (1,679,224) (1,622,399)         56,825 (68,332) (1,679,224) (1,622,399)           Finance leases due < 1 year Finance leases due > 1 year         -         -           Bank loans due <1 year (2,270,000) Bank loans due >1 year (37,287,000) (22,098,000)         270,000 (22,098,000)           Reconciliation of net cash flow to movement in net debt         £         £           (Decrease) in cash in the year         (1,622,399)           Cash inflow from increase in debt and lease financing (21,828,000)         (21,828,000) (21,828,000)           Net debt at 1 February 2003         (39,535,860)	Analysis of changes in net debt         At 1 Feb 2004 Flows Plows Plows Et £         Cash Other Changes £           Year ended 31 January 2004         £         £         £         £           Cash at bank and in hand Overdrafts         89,472 (68,332) (1,679,224) (1,679,224) (1,622,399)         -         -           Coverdrafts         (68,332) (1,679,224) (1,622,399)         -         -           Finance leases due < 1 year