Company number: 4604379 Charity number: 1096492

# ReachOut Youth

Report and financial statements For the year ended 31 August 2016





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#### Reference and administrative information

# For the year ended 31 August 2016

Company number

4604379

Charity number

1096492

Registered office &

**Ground Floor** 

operational address

26-28 Ramsgate Street

LONDON **E8 2NA** 

**Trustees** 

Trustees, who are also directors under company law, who served during the

year and up to the date of this report were as follows:

Shardaé Carr

appointed 11 November 2015

Charmaine Chow

appointed 11 November 2015

Sophia Corpas

Joseph Haig

resigned 26 October 2015

Edmund Lehmann

Mark Wakefield

appointed 11 November 2015

**Company Secretary** 

Xavier Bosch

resigned 1 May 2016

Frances Ellis

appointed 1 May 2016

Key management personnel

Peter Blackwell

**Chief Executive** 

Heidi Exell

Manchester Director

Frances Ellis

**Operations Director** 

Alison Braybrooks

Fundraising & Impact Director

**Bankers** 

**RBS** 

38 Mosley Street

**MANCHESTER** 

M2 3AZ

The Co-operative Bank

PO Box 250

**SKELMERSDALE** 

**WN8 6WT** 

**Solicitors** 

Mishcon de Reya

Africa House

70 Kingsway **LONDON** 

WC2B 6AH

# Reference and administrative information

# For the year ended 31 August 2016

Morgan, Lewis & Bockius

**Condor House** 

5-10 St. Paul's Churchyard

LONDON EC4M 8AL

Independent Examiner Joanna Pittman

Sayer Vincent LLP

**Chartered Accountants and Statutory Auditors** 

Invicta House

108-114 Golden Lane

LONDON EC1Y 0TL

#### Trustees' annual report

## For the year ended 31 August 2016

The Trustees present their report and financial statements for the year ended 31 August 2016.

Reference and administrative information set out on page 1 forms part of this report. The financial statements comply with current statutory requirements, the memorandum and articles of association and the Statement of Recommended Practice - Accounting and Reporting by Charities: SORP applicable to charities preparing their accounts in accordance with FRS 102.

# Objectives and activities

# Purposes and aims

# Principal objects

The principal objects of the charity are to promote educational opportunity, social responsibility and multicultural awareness amongst children and young people, primarily in inner city areas and to provide facilities in the interests of social welfare for recreation and leisure time occupation with the object of improving the conditions of life for the said children and young people.

## How our activities deliver public benefit

ReachOut is a mentoring charity working with children in disadvantaged communities to raise aspirations and help them grow in character and attainment.

We improve self-confidence and develop Numeracy, Literacy and Communication, whilst reinforcing our core character strengths of Fairness, Self-Control, Good Judgement and Staying Power.

We do this through one-to-one mentoring with positive role models and team activities, to promote leadership, trust and responsibility.

The charity's main activities are described below. All its charitable activities focus on supporting young people through one-to-one mentoring, and are undertaken to further ReachOut's charitable purposes for the public benefit.

The Trustees review the aims, objectives and activities of the charity each year. This report looks at what the charity has achieved and the outcomes of its work in the reporting period. The Trustees report the success of each key activity and the benefits the charity has brought to those groups of people that it is set up to help. The review also helps the Trustees ensure the charity's aims, objectives and activities remained focused on its stated purposes.

The Trustees have referred to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing the charity's aims and objectives and in planning its future activities. In particular, the Trustees consider how planned activities will contribute to the aims and objectives that have been set.

## Trustees' annual report

#### For the year ended 31 August 2016

In the opinion of the Trustees we have complied with the duty in Section 4 of the Charities Act 2006 to have due regard to public benefit guidance published by the Charity Commission.

## Policies to further the charity's objects

The income and property of the charity from whatever source derived are applied solely towards the promotion of its objects as set out above. No portion thereof is paid or transferred directly or indirectly by way of dividend, bonus or otherwise by way of profit to the members of the company.

#### Review of activities and future developments

During 2015/16 we continued to provide mentoring in London and Manchester. In line with our revised Business Plan for 2013 - 2018 we seek to continue to prioritise these two areas as there is great demand for our services.

#### **Programmes**

We continued to offer three term-time one-to-one mentoring programmes in 2015/16, each offering weekly two hour sessions to referred young people from a partner school:

- ReachOut Club (ROC) Primary schools, for Year 5/6 pupils (aged 9 11)
- ReachOut Academy (ROA) Secondary schools, for Year 7 11 pupils (aged 11 16)
- ReachOut ACE (ROACE), formerly Junior Mentors Secondary schools, for Year 10/11 pupils (aged 14 16)

We also delivered ReachOut Summer Projects during August 2016 at selected schools. All our programmes are delivered in schools in areas of economic and social disadvantage.

Our mentoring programmes use long term, one-to-one mentoring to support young people to develop character. Led by paid staff who support our volunteer mentors throughout, the weekly sessions are based around academic content and fun group activities, such as football and drama. Character development is built into our sessions from start to finish – in the one-to-one conversations, the group work activities in a classroom, everything through to the warm ups in sports. We believe that developing the character of our young people is the key to helping them go on to lead good and happy lives. If we can develop their character then they will go on in turn to become successful students, employees or employers, parents etc.

ReachOut's four character strengths are Fairness, Self-Control, Staying Power and Good Judgement. Our academic work focuses on Numeracy, Literacy and Communication skills.

## ReachOut Club Projects

London

- 2 x Shacklewell Primary School
- 2 x Jubilee Primary School
- 2 x Redlands Primary School
- 2 x Randal Cremer Primary School
- 1 x Carlton Primary School

### Trustees' annual report

## For the year ended 31 August 2016

- 1 x Cayley Primary School
- 1 x Netley Primary School
- 1 x Noel Park Primary School
- 1 x North Harringay Primary School
- 1 x Rhyl Primary School
- 1 x Princess May Primary School
- 1 x St Peters London Docks Primary School

#### Manchester

- 1 x Heald Place Primary School
- 2 x Peel Hall Primary School
- 2 x St John's C of E Primary School
- 1 x Crosslee Community Primary School
- 1 x Charlestown Community Primary School
- 1 x Crab Lane Community Primary School

### ReachOut Academy Projects

#### London

- 4 x Petchey Academy
- 1 x Bridge Academy
- 1 x Haggerston School
- 2 x Northumberland Park Community School
- 2 x Heartlands High School
- 2 x Bishop Challoner Catholic Federation of Schools

#### Manchester

- 2 x Our Lady's High School
- 2 x Barlow RC High School

# ReachOut ACE Projects

#### London

- 4 x Bishop Challoner Catholic Federation of Schools
- 1 x Heartlands High School

## Manchester

1 x Our Lady's High School

# Achievements and performance

## **Impact**

We continue to collect key data for young people and to collate statistics. Our latest key statistics are below:

# Trustees' annual report

#### For the year ended 31 August 2016

Since 2011, 69% of young people eligible for free school meals that attended 10+ ReachOut sessions in Year 11 achieved 5 A\*-C grades at GCSE including English and Maths. In 2014/15 just 33.1% of pupils eligible for free school meals in the UK achieved this benchmark standard for GCSE results.

Statistics for young people continuing in employment, education or training after school remain excellent at over 99% but we recognise this is less meaningful now legislation requires young people to stay in education or take up an apprenticeship after their GCSEs.

#### **Attendance Data**

We continue to record all attendance for all young people. We count young people attending 10+ sessions as 'full' mentees on our term time projects, and use these young people in our data sets for attainment and progression to employment, education or training.

The table below provides an overview of numbers of young people we supported in 2015/16.

ReachOut Club	203
ReachOut Academy	247
ReachOut ACE	44
Total Term Time	494
ReachOut Summer Projects	139
Total	633

## **Project Leaders**

In 2015/16 we again delivered the majority of our mentoring projects using paid sessional staff, with all London projects being delivered this way and around half of our Manchester projects. This was broadly successful, and represents the most cost efficient way in which ReachOut can grow to reach more children and young people. We have identified several areas we can improve in the recruitment and training of these staff, and we will invest considerable resources in developing this model over the next year.

#### **Our Mentors**

This has been a major step forward for the organisation. Our mentors are better trained than ever before, and our staff are also better equipped to serve our young people. University students made up the bulk of our volunteer mentors, but with more professionals volunteering than ever before, partly due to expansion of evening projects in London, we were able to recruit more mentors, with a broader range of skills and experience.

#### Character, Academic Attainment & Mentoring

ReachOut is now amongst the sector leaders in the fields of character and mentoring. We were consulted by the Department for Education on character development for young people and one of our 'graduates', Abdullahi Ali Aden (aged 20), was the keynote speaker alongside then Secretary of State for Education, Nicky Morgan MP, at the DfE's inaugural Character Symposium in January 2016. We published several pieces about our ideas on character development on our blog, some

### Trustees' annual report

# For the year ended 31 August 2016

of which have been picked up by 3<sup>rd</sup> parties and shared further. We also work with partners such as The Jubilee Centre for Character & Virtue to develop understanding of character with other organisations and share best practice.

We did not conduct a major review of our academic curriculum in 2015/16, but recognising this is a necessity we have scheduled this work for Oct - Nov 2016 and this work is currently taking place. This involves consulting with teachers to ensure our academic curriculum for mentoring projects is fit for purpose, enabling our mentors to support young people's learning effectively and targeting the right areas of the curriculum. This will become a yearly review, taking place between July and September each year. We intend to co-opt two to three teachers onto our Board of Advisers in 2016/17 to help with this review process for future years.

ReachOut is recognised as an example of best practice in the field of mentoring. Representatives from the Careers & Enterprise Company visited our projects in May 2016, and our model of work was commended and formed the basis for much of the specification of their tender for mentoring work around England from Jan 2017 - Aug 2018.

#### **Funding**

During the period we secured or maintained our main funding (over £10k) from the following institutions:

Four Acre Trust, Macquarie Group, UBS, Porticus Trust, Bloomberg LP, Aspect Capital, Garfield Weston Foundation, Henry Smith Charity, John Lyon's Charity, The Zochonis Charitable Trust, The Mercers' Company, Jack Petchey Foundation, Barclays and the City Bridge Trust.

Other smaller grants (less than £10k) came from: Zurich in the Community, SOAS, Ardmore Construction, Queen Mary University London RAG, CME Group, 29th May 1961 Charity, Hackney Parochial Charities, West Hackney Parochial Charity, William Wates Memorial Trust, The Prince of Wales's Charitable Foundation and Vitol Foundation.

We doubled revenue from schools, up to £117,523.00 in 2015/16, making up 19% of total funding.

We are very grateful to all our funders, large and small, for their decision to donate to ReachOut and help us pursue our objectives. Their confidence in us is very much appreciated.

## Financial review

Incoming resources increased 20% this year to £625,783 as the charity successfully secured some core cost grant funding covering salary costs of operational staff members. Outgoing resources increased by 22% to £603,428 resulting in a new surplus of £22,355 and total funds of £167,767.

### Trustees' annual report

### For the year ended 31 August 2016

General funds were £142,767 as at 31 August 2016. This is £50,000 short of our reserves target for the year ending 31 August 2017. Therefore, our fundraising target for 2016/17 is £50,000 higher than our operating budget.

# Principal risks and uncertainties

The Trustees identify key risks to the quality of services, financial health and reputation of the charity.

The main risks identified relate to income generation and reputational risk relating to child safeguarding.

In order to mitigate the funding risk we have invested in our fundraising team in 2015/16 and diversified our funding streams across trusts and foundations, government grants, schools, corporate donations and community fundraising, and within each stream we do not rely too heavily on any individual funder.

We continue to manage safeguarding risks by screening all volunteer mentors before placing them on our projects, including application form, enhanced DBS disclosures, reference checks and compulsory training, including pass/fail safeguarding assessment. Volunteers are always supervised by ReachOut staff whilst volunteering with children and young people. Permanent staff undergo annual refreshers on best practice in safeguarding through local authority safeguarding services and we liaise with schools regarding at risk young people.

## Plans for the future

After significant growth in 2015/16, we intend to consolidate our work in the first half of 2016/17, growing thereafter. We are working to the broad objectives set out in our Business Plan for 2015 - 2018.

At the request of the Careers & Enterprise Company, in line with national policy around Opportunity Areas, we are considering final proposals to expand our services to Oldham from Sept 2017. We also intend to start work at new schools in London between Jan 2017 and Dec 2018 in the following boroughs: Islington, Westminster, Tower Hamlets, Lambeth, Southwark and Camden.

We have successfully restructured our Manchester operation to achieve the objectives set out below and reducing costs in the process, and have made good progress in fundraising, contributing to increased financial stability of the organisation:

- Change secondary school projects in Manchester from afternoons to evenings.
- Minimise number of projects where we transport volunteers via minibus in Manchester.

### Trustees' annual report

#### For the year ended 31 August 2016

The Trustees are mindful of the need to build up reserves to enable the charity to maintain operations in the event that a major source of funding is lost or unplanned expenditure should arise.

# Structure, governance and management

The organisation is a charitable company limited by guarantee, incorporated on 29 November 2002 and registered as a charity on 12 March 2003. The company was established under a memorandum of association which established the objects and powers of the charitable company and is governed under its articles of association.

All Trustees give their time voluntarily and receive no benefits from the charity. No expenses were claimed by the Trustees in this financial year.

# Related parties and relationships with other organisations

There were no related party transactions during the year.

# Remuneration policy for key management personnel

The pay of senior staff is reviewed annually. Pay is benchmarked against pay levels in similar organisations and any annual increases are set in accordance with the findings of this process.

# Statement of responsibilities of the Trustees

The Trustees (who are also directors of ReachOut Youth for the purposes of company law) are responsible for preparing the Trustees' annual report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period.

In preparing these financial statements, the Trustees are required to:

- Select suitable accounting policies and then apply them consistently
- Observe the methods and principles in the Charities SORP
- Make judgements and estimates that are reasonable and prudent
- State whether applicable UK Accounting Standards and statements of recommended practice
  have been followed, subject to any material departures disclosed and explained in the
  financial statements
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation

## Trustees' annual report

#### For the year ended 31 August 2016

The Trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Members of the charity guarantee to contribute an amount not exceeding £10 to the assets of the charity in the event of winding up. The total number of such guarantees at 31 August 2016 was 2. Two Trustees are members of the charity but this entitles them only to voting rights. The Trustees have no beneficial interest in the charity.

# Independent examiner

Joanna Pittman of Sayer Vincent LLP was appointed as the charitable company's independent examiner during the year and has expressed her willingness to continue in that capacity.

The Trustees' annual report has been approved by the Trustees on 23 January 2017 and signed on their behalf by Edmund Lehmann.

Edmund Lehmann Chair of Trustees

#### Independent examiner's report

#### For the year ended 31 August 2016

## Independent examiner's report to the trustees of ReachOut Youth

I report on the accounts of the company for the year ended 31 August 2016, which are set out on pages 13 to 27.

This report is made solely to the trustees as a body, in accordance with the Charities Act 2011. My examination has been undertaken so that I might state to the trustees those matters I am required to state to them in an independent examiner's report and for no other purpose. To the fullest extent permitted by law, I do not accept or assume responsibility to anyone other than the charity and the trustees as a body, for my examination, for this report, or for the opinions I have formed.

# Respective responsibilities of trustees and examiner

The trustees (who are also the directors of the company for the purposes of company law) are responsible for the preparation of the accounts. The trustees consider that an audit is not required for this year under section 144(2) of the Charities Act 2011 (the 2011 Act) and that an independent examination is needed. The charity's gross income exceeded £250,000 and I am qualified to undertake the examination by being a qualified member of Institute of Chartered Accountants in England and Wales.

Having satisfied myself that the charity is not subject to audit under company law and is eligible for independent examination, it is my responsibility to:

- Examine the accounts under section 145 of the 2011 Act
- To follow the procedures laid down in the general Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act
- To state whether particular matters have come to my attention

#### Basis of independent examiner's report

My examination was carried out in accordance with the general Directions given by the Charity Commission. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanations from you as trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit and consequently no opinion is given as to whether the accounts present a 'true and fair view' and the report is limited to those matters set out in the statement below.

## Independent examiner's report

# For the year ended 31 August 2016

## Independent examiner's statement

In connection with my examination, no matter has come to my attention:

- Which gives me reasonable cause to believe that in any material respect the requirements:
- To keep accounting records in accordance with section 386 of the Companies Act 2006; and
- To prepare accounts which accord with the accounting records, comply with the accounting requirements of section 396 of the Companies Act 2006 and with the methods and principles of the Statement of Recommended Practice: Accounting and Reporting by Charities have not been met; or
- To which, in my opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached

#### Joanna Pittman

Professional Body: Institute of Chartered Accountants in England and Wales

Sayer Vincent LLP Invicta House 108-114 Golden Lane London EC1Y OTL

30 January 2017

ReachOut Youth

Statement of financial activities (incorporating an income and expenditure account)

For the year ended 31 August 2016

Total income rom:		Note	Unrestricted £	Restricted £	2016 Total £	Unrestricted £	Restricted £	2015 Total £
Charitable activities ReachOut Club ReachOut Club ReachOut Academy ReachOut Academy ReachOut Academy ReachOut ACE Summer Projects ReachOut Academy ReachOut Academy ReachOut Academy ReachOut Club ReachOut Club ReachOut Club ReachOut Academy	Income from:	-	200 140	100 020	215 160	155 105	42.400	107 602
ReachOut Club       3       25,236       18,590       43,826       145,108       50,159       195,267         ReachOut Academy       3       51,688       101,743       153,431       6,400       52,109       58,509         ReachOut ACE       3       19,900       59,892       79,792       -       55,000       55,000         Summer Projects       3       20,699       12,866       33,565       -       15,478       15,478         Total income       326,672       299,111       625,783       306,703       215,154       521,857         Expenditure on:       Raising funds       4       57,421       -       57,421       24,793       -       24,793         Charitable activities       ReachOut Club       4       149,461       86,443       235,904       131,856       86,198       218,054         ReachOut Academy       4       87,550       141,260       228,810       72,959       110,206       183,165         ReachOut ACE       4       1,100       59,892       60,992       20,845       31,487       52,332         Summer Projects       4       7,435       12,866       20,301       6,949       10,496       17,445 <td></td> <td>2</td> <td>209,149</td> <td>106,020</td> <td>313,109</td> <td>155,195</td> <td>42,408</td> <td>197,003</td>		2	209,149	106,020	313,109	155,195	42,408	197,003
ReachOut Academy ReachOut ACE       3       51,688       101,743       153,431       6,400       52,109       58,509         Summer Projects       3       19,900       59,892       79,792       -       55,000       55,000         Summer Projects       3       20,699       12,866       33,565       -       15,478       15,478         Total income       326,672       299,111       625,783       306,703       215,154       521,857         Expenditure on:       2       299,111       625,783       306,703       215,154       521,857         Expenditure on:       3       299,111       625,783       306,703       215,154       521,857         Expenditure on:       3       299,111       625,783       306,703       215,154       521,857         Expenditure on:       3       299,111       625,783       306,703       215,154       521,857         Expenditure on:       4       149,461       86,443       235,904       131,856       86,198       218,054         ReachOut Club ReachOut Academy       4       87,550       141,260       228,810       72,959       110,206       183,165         ReachOut Academy       4       7,435       12,866 <td></td> <td>,</td> <td>25.226</td> <td>10 500</td> <td>42 026</td> <td>145 109</td> <td>50.150</td> <td>105 267</td>		,	25.226	10 500	42 026	145 109	50.150	105 267
ReachOut ACE Summer Projects         3 3 20,699         19,900 12,866         59,892 33,565         79,792 - 15,478         55,000 15,478         55,000 15,478           Total income         326,672         299,111         625,783         306,703         215,154         521,857           Expenditure on: Raising funds         4 57,421         -         57,421         24,793         -         24,793           Charitable activities ReachOut Club         4 149,461         86,443         235,904         131,856         86,198         218,054           ReachOut Academy         4 87,550         141,260         228,810         72,959         110,206         183,165           ReachOut ACE Summer Projects         4 7,435         12,866         20,301         6,949         10,496         17,445           Total expenditure         302,967         300,461         603,428         257,402         238,387         495,789           Net income / (expenditure) for the year and net movement in funds         23,705         (1,350)         22,355         49,301         (23,233)         26,068           Reconciliation of funds:         119,062         26,350         145,412         69,761         49,583         119,344			•		•			•
Summer Projects         3         20,699         12,866         33,565         -         15,478         15,478           Total income         326,672         299,111         625,783         306,703         215,154         521,857           Expenditure on:         Raising funds         4         57,421         -         57,421         24,793         -         24,793           Charitable activities         ReachOut Club         4         149,461         86,443         235,904         131,856         86,198         218,054           ReachOut Academy         4         87,550         141,260         228,810         72,959         110,206         183,165           ReachOut ACE         4         1,100         59,892         60,992         20,845         31,487         52,332           Summer Projects         4         7,435         12,866         20,301         6,949         10,496         17,445           Total expenditure         302,967         300,461         603,428         257,402         238,387         495,789           Net income / (expenditure) for the year and net movement in funds         23,705         (1,350)         22,355         49,301         (23,233)         26,068 <td></td> <td></td> <td>- ,</td> <td>•</td> <td>•</td> <td>6,400</td> <td>•</td> <td>•</td>			- ,	•	•	6,400	•	•
Total income 326,672 299,111 625,783 306,703 215,154 521,857  Expenditure on: Raising funds 4 57,421 - 57,421 24,793 - 24,793  Charitable activities ReachOut Club 4 149,461 86,443 235,904 131,856 86,198 218,054 ReachOut Academy 4 87,550 141,260 228,810 72,959 110,206 183,165 ReachOut ACE 4 1,100 59,892 60,992 20,845 31,487 52,332 Summer Projects 4 7,435 12,866 20,301 6,949 10,496 17,445  Total expenditure 302,967 300,461 603,428 257,402 238,387 495,789  Net income / (expenditure) for the year and net movement in funds 5 23,705 (1,350) 22,355 49,301 (23,233) 26,068  Reconciliation of funds: Total funds brought forward 119,062 26,350 145,412 69,761 49,583 119,344			•			-	•	•
Expenditure on: Raising funds	Summer Projects	3	20,699	12,866	33,303			13,476
Raising funds 4 57,421 - 57,421 24,793 - 24,793 Charitable activities ReachOut Club 4 149,461 86,443 235,904 131,856 86,198 218,054 ReachOut Academy 4 87,550 141,260 228,810 72,959 110,206 183,165 ReachOut ACE 4 1,100 59,892 60,992 20,845 31,487 52,332 Summer Projects 4 7,435 12,866 20,301 6,949 10,496 17,445  Total expenditure 302,967 300,461 603,428 257,402 238,387 495,789  Net income / (expenditure) for the year and net movement in funds 5 23,705 (1,350) 22,355 49,301 (23,233) 26,068  Reconciliation of funds: Total funds brought forward 119,062 26,350 145,412 69,761 49,583 119,344	Total income		326,672	299,111	625,783	306,703	215,154	521,857
Raising funds 4 57,421 - 57,421 24,793 - 24,793 Charitable activities ReachOut Club 4 149,461 86,443 235,904 131,856 86,198 218,054 ReachOut Academy 4 87,550 141,260 228,810 72,959 110,206 183,165 ReachOut ACE 4 1,100 59,892 60,992 20,845 31,487 52,332 Summer Projects 4 7,435 12,866 20,301 6,949 10,496 17,445  Total expenditure 302,967 300,461 603,428 257,402 238,387 495,789  Net income / (expenditure) for the year and net movement in funds 5 23,705 (1,350) 22,355 49,301 (23,233) 26,068  Reconciliation of funds: Total funds brought forward 119,062 26,350 145,412 69,761 49,583 119,344	Expenditure on:							
ReachOut Club         4         149,461         86,443         235,904         131,856         86,198         218,054           ReachOut Academy         4         87,550         141,260         228,810         72,959         110,206         183,165           ReachOut ACE         4         1,100         59,892         60,992         20,845         31,487         52,332           Summer Projects         4         7,435         12,866         20,301         6,949         10,496         17,445           Total expenditure         302,967         300,461         603,428         257,402         238,387         495,789           Net income / (expenditure) for the year and net movement in funds         5         23,705         (1,350)         22,355         49,301         (23,233)         26,068           Reconciliation of funds:           Total funds brought forward         119,062         26,350         145,412         69,761         49,583         119,344	Raising funds	4	57,421	=	57,421	24,793	-	24,793
ReachOut Academy ReachOut ACE ReachOut ACE Summer Projects       4       87,550 141,260 228,810 72,959 110,206 183,165 72,332 74,200 140,200 183,165 72,332 74,200 140,200 14	Charitable activities							
ReachOut ACE Summer Projects         4         1,100 59,892 60,992 20,845 31,487 52,332 12,866 20,301 6,949 10,496 17,445         31,487 52,332 12,866 20,301 6,949 10,496 17,445           Total expenditure         302,967 300,461 603,428 257,402 238,387 495,789           Net income / (expenditure) for the year and net movement in funds         5 23,705 (1,350) 22,355 49,301 (23,233) 26,068           Reconciliation of funds: Total funds brought forward         119,062 26,350 145,412 69,761 49,583 119,344	ReachOut Club	4	149,461	86,443	235,904	131,856	86,198	218,054
Summer Projects         4         7,435         12,866         20,301         6,949         10,496         17,445           Total expenditure         302,967         300,461         603,428         257,402         238,387         495,789           Net income / (expenditure) for the year and net movement in funds         5         23,705         (1,350)         22,355         49,301         (23,233)         26,068           Reconciliation of funds: Total funds brought forward         119,062         26,350         145,412         69,761         49,583         119,344	ReachOut Academy	4	87,550	141,260	228,810	72,959	110,206	183,165
Total expenditure         302,967         300,461         603,428         257,402         238,387         495,789           Net income / (expenditure) for the year and net movement in funds         5         23,705         (1,350)         22,355         49,301         (23,233)         26,068           Reconciliation of funds: Total funds brought forward         119,062         26,350         145,412         69,761         49,583         119,344	ReachOut ACE	4	1,100	59,892	60,992	20,845	31,487	52,332
Net income / (expenditure) for the year and net movement in funds       5       23,705       (1,350)       22,355       49,301       (23,233)       26,068         Reconciliation of funds: Total funds brought forward       119,062       26,350       145,412       69,761       49,583       119,344	Summer Projects	4	7,435	12,866	20,301	6,949	10,496	17,445
Reconciliation of funds:       119,062       26,350       145,412       69,761       49,583       119,344	Total expenditure		302,967	300,461	603,428	257,402	238,387	495,789
Total funds brought forward 119,062 26,350 145,412 69,761 49,583 119,344		5	23,705	(1,350)	22,355	49,301	(23,233)	26,068
Total funds carried forward 142,767 25,000 167,767 119,062 26,350 145,412			119,062	26,350	145,412	69,761	49,583	119,344
	Total funds carried forward		142,767	25,000	167,767	119,062	26,350	145,412

All of the above results are derived from continuing activities. There were no other recognised gains or losses other than those stated above. Movements in funds are disclosed in Note 14 to the financial statements.

#### **Balance sheet**

As at 31 August 2016

Company no. 4604379

Note	£	2016 £	£	2015 £
10		3,895		4,340
	•	3,895	•	4,340
11	36,968 205,724		43,584 137,099	
	242,692	•	180,683	
12 _	(78,820)	-	(39,611)	
	-	163,872	-	141,072
	=	167,767	=	145,412
14		25,000		26,350
	142,767		119,062	
-	·····	142,767		119,062
	_	167,767	_	145,412
	10	10  11	Note £ £  10 3,895  3,895  11 36,968 205,724 242,692  12 (78,820)  163,872  167,767  14 25,000  142,767	Note £ £ £  10 3,895  3,895  11 36,968 43,584 205,724 137,099 242,692 180,683  12 (78,820) (39,611)  163,872  167,767  14 25,000  142,767 119,062  142,767

The opinion of the directors is that the company is entitled to the exemptions conferred by Section 477 of the Companies Act 2006 relating to small companies

The directors acknowledge the following responsibilities:

- (i) The members have not required the company to obtain an audit of its accounts for the year in question in accordance with section 476.
- (ii) The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts

These accounts have been prepared in accordance with the special provisions applicable to small companies subject to the small companies' regime.

Approved by the trustees on 23 January 2017 and signed on their behalf by

Edmund Lehmann Chair of Trustees

# Statement of cash flows

# For the year ended 31 August 2016

Cash flows from operating activities	Note	20 £	16 £	201 £	5 £
Net cash provided by operating activities			68,853		106,807
Cash flows from investing activities: Write off of fixed assets Purchase of fixed assets  Net cash (used in) investing activities		(228)	(228)	(67)	(67)
Change in cash and cash equivalents in the year			68,625		106,740
Cash and cash equivalents at the beginning of the year		•	137,099	-	30,359
Cash and cash equivalents at the end of the year	16		205,724	=	137,099

#### Notes to the financial statements

#### For the year ended 31 August 2016

#### 1 Accounting policies

#### a) Basis of preparation

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015) – (Charities SORP FRS 102), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (August 2014) and the Companies Act 2006.

Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy or note.

## b) Reconciliation with previously Generally Accepted Accounting Practice (GAAP)

In preparing the accounts, the trustees have considered whether in applying the accounting policies required by FRS 102 and the Charities SORP FRS 102 a restatement of comparative items was required. The transition date was 1 September 2014. No transitional adjustments were required.

#### c) Public benefit entity

The charitable company meets the definition of a public benefit entity under FRS 102.

#### d) Going concern

The trustees consider that there are no material uncertainties about the charitable company's ability to continue as a going concern.

The trustees do not consider that there are any sources of estimation uncertainty at the reporting date that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next reporting period.

#### e) Income

Income is recognised when the charity has entitlement to the funds, any performance conditions attached to the income have been met, it is probable that the income will be received and that the amount can be measured reliably.

Income from government and other grants, whether 'capital' grants or 'revenue' grants, is recognised when the charity has entitlement to the funds, any performance conditions attached to the grants have been met, it is probable that the income will be received and the amount can be measured reliably and is not deferred.

Income received in advance of the provision of a specified service is deferred until the criteria for income recognition are met.

#### Notes to the financial statements

#### For the year ended 31 August 2016

#### 1 Accounting policies (continued)

#### f) Donations of gifts, services and facilities

Donated professional services and donated facilities are recognised as income when the charity has control over the item or received the service, any conditions associated with the donation have been met, the receipt of economic benefit from the use by the charity of the item is probable and that economic benefit can be measured reliably. In accordance with the Charities SORP (FRS 102), volunteer time is not recognised so refer to the trustees' annual report for more information about their contribution.

On receipt, donated gifts, professional services and donated facilities are recognised on the basis of the value of the gift to the charity which is the amount the charity would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

#### g) Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the bank.

#### h) Fund accounting

Restricted funds are to be used for specific purposes as laid down by the donor. Expenditure which meets these criteria is charged to the fund.

Unrestricted funds are donations and other incoming resources received or generated for the charitable purposes.

Designated funds are unrestricted funds earmarked by the trustees for particular purposes.

#### i) Expenditure and irrecoverable VAT

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably. Expenditure is classified under the following activity headings:

- Costs of raising funds relate to the costs incurred by the charitable company in inducing third parties to make voluntary contributions to it, as well as the cost of any activities with a fundraising purpose
- Expenditure on charitable activities includes the costs of delivering services and activities undertaken to further the purposes of the charity and their associated support costs

Irrecoverable VAT is charged as a cost against the activity for which the expenditure was incurred.

#### Notes to the financial statements

#### For the year ended 31 August 2016

#### 1 Accounting policies (continued)

#### j) Allocation of support costs

Resources expended are allocated to the particular activity where the cost relates directly to that activity. However, the cost of overall direction and administration of each activity, comprising the salary and overhead costs of the central function, is apportioned on the following basis which are an estimate, based on projects undertaken, of the amount attributable to each activity.

Support and governance costs are re-allocated to each of the activities on the following basis which is an estimate, based on projects undertaken, of the amount attributable to each activity

•	ReachOut Club	46%
•	ReachOut Academy	39%
•	ReachOut ACE	11%
•	Summer Projects	4%

Governance costs are the costs associated with the governance arrangements of the charity. These costs are associated with constitutional and statutory requirements and include any costs associated with the strategic management of the charity's activities.

### k) Operating leases

Rental charges are charged on a straight line basis over the term of the lease.

#### I) Tangible fixed assets

Items of equipment are capitalised where the purchase price exceeds £500. Assets are reviewed for impairment if circumstances indicate their carrying value may exceed their net realisable value and value in use.

Depreciation is provided at rates calculated to write down the cost of each asset to its estimated residual value over its expected useful life. The depreciation rates in use are as follows:

• Fixtures and Equipment

Motor Vehicles

5% reducing balance 20% reducing balance

#### Notes to the financial statements

#### For the year ended 31 August 2016

#### 1 Accounting policies (continued)

#### m) Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

#### n) Cash at bank and in hand

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

#### o) Creditors and provisions

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

#### p) Pensions

The charity operates a defined contribution scheme with NEST and currently contributes 1% of qualifying earnings.

#### 2 Income from donations and legacies

,	Unrestricted £	Restricted £	2016 total Total £	2015 Total £
Gifts Donated services	204,649 4,500	106,020 -	310,669 4,500	197,603 -
	209,149	106,020	315,169	197,603

Donated services represents amounts received during the year for legal and IT support, including advising on the voluntary redundancy process and maintaining our online server. These amounts have been calculated based on what the charity would pay for these services were they not provided pro-bono.

# Notes to the financial statements

# For the year ended 31 August 2016

# 3 Income from charitable activities

			2016	2015
	Unrestricted £	Restricted £	Total £	Total £
SOAS University of Landau		4.500	4 500	
SOAS University of London	-	4,500	4,500	-
The Saddlers Company Charitable Fund	_	1,500	1,500	-
Wates Foundation	-	7,500	7,500	_
Hackney Parochial Charities BBC Children in Need	_	5,090	5,090	22 552
John Lyon's Charity	<del>-</del>	<del>-</del>	_	22,552 12,000
British Council	<b>-</b>	_	_	11,237
Lloyds Bank Foundation	_	_	_	12,100
The Zochonis Charitable Trust	_	_	_	10,000
The Ironmongers' Company	_	_	_	7,270
Trusthouse Charitable Foundation	_	_	_	5,000
Schools and other income	25,236	_	25,236	115,108
serious and other meome				
Sub-total for ReachOut Club	25,236	18,590	43,826	195,267
LIDC		25.115	25 115	
UBS Jack Petchey Foundation	_	25,115	25,115 36,635	2 550
The Mercers' Company	_	36,635 15,000	15,000	2,550
Porticus Trust	_	19,993	19,993	19,993
The 29th May 1961 Charity	_	5,000	5,000	19,333
Hackney Parochial Charities	_	3,000	3,000	7,000
Garfield Weston	_	_	_	20,000
Schools and other income	51,688	_	51,688	8,966
Sub total for BoschOut Academy	51,688	101,743	 153,431	58,509
Sub-total for ReachOut Academy	31,000	101,743	133,431	36,309
Macquarie Group Foundation	_	50,000	50,000	40,000
Vitol	-	9,892	9,892	_
Peter Kershaw Trust	-	· -	_	15,000
Schools and other income	19,900	-	19,900	-
Sub-total for ReachOut Ace	19,900	59,892	79,792	55,000
Barclays	_	3,866	3,866	-
The Prince of Wales's Charitable Foundation	_	2,000	2,000	_
West Hackney Parochial Charity	_	7,000	7,000	_
Ernest Cook Trust	-	_	_	5,000
Tom ap Rhys Pryce Memorial Trust	-	-	_	3,913
Schools and other income	20,699	-	20,699	6,565
Sub-total for Summer Projects	20,699	12,866	33,565	15,478
Total income from charitable activities	117,523	193,091	310,614	324,254
		:		

## Notes to the financial statements

# For the year ended 31 August 2016

#### 4 Analysis of expenditure

	Cost of		Charitable	activities					
	raising funds	ReachOut Club	ReachOut Academy	ReachOut Ace	Summer Projects	Governance costs	Support	2016 Total	2015 Total
	£	£	£	£	£	£	£	£	£
Staff costs (Note 6)	46,988	119,263	121,278	23,322	4,489	2,812	159,568	477,720	341,704
Direct project costs	-	10,288	17,943	10,274	9,131	-	-	47,636	80,480
Rent, light and heat	-	-	-	-	-	-	40,068	40,068	36,350
Motor expenses	_	-	-	-	-	_	5,404	5,404	9,920
Miscelleneous office costs Recruitment and other staff costs	-	-	_	-	-	-	3,125 7,023	3,125 7,023	18,630
Legal and professional fees	-	-	-	_	-	3,600	7,023 3,919	7,023 7,519	2,598 3,550
Fundraising costs	10,433	_	_	_	_	3,000	3,519	10.433	2,557
Donated services (Note 2)	-	1,946	1,887	500	167	-	-	4,500	- 2,337
_	57,421	131,497	141,108	34,096	13,787	6,412	219,107	603,428	495,789
Support costs	-	101,438	85,208	26,184	6,277	-	(219,107)	_	-
Governance costs		2,969	2,494	712	237	(6,412)			
Total expenditure 2016	57,421	235,904	228,810	60,992	20,301	_	_	603,428	495,789
Total expenditure 2015	24,793	218,054	183,165	52,332	17,445	-	_	495,789	

Of the total expenditure, £302,967 was unrestricted (2015: £257,402) and £300,461 was restricted (2015: £238,387).

## Notes to the financial statements

## For the year ended 31 August 2016

# 5 Net income for the year

This is stated after charging :	2016 £	2015 £
Depreciation Constitution	673	-
Operating lease rentals: Property Auditors' remuneration (avaluding VAT):	16,079	16,079
Auditors' remuneration (excluding VAT): Independent Examination	2,000	

## 6 Analysis of staff costs, trustee remuneration and expenses, and the cost of key management personnel

Staff costs were as follows:

	2016	2015
	£	£
Salaries and wages	425,273	315,445
Redundancy and termination costs	16,039	_
Social security costs	35,003	23,859
Employer's contribution to defined contribution pension schemes	1,405	2,400
	477,720	341,704

No employee earned more than £60,000 during the year (2015: nil).

The total employee benefits including pension contributions of the key management personnel were £146,227 (2015: £126,674).

The charity trustees were not paid or received any other benefits from employment with the charity in the year (2015: £nil). No charity trustee received payment for professional or other services supplied to the charity (2015: £nil).

Trustees' expenses represents the payment or reimbursement of travel and subsistence costs totalling £nil (2015: £nil).

#### Notes to the financial statements

## For the year ended 31 August 2016

#### 7 Staff numbers

The average number of full time equivalent employees during the year was as follows:

	2016 No.	2015 No.
Raising funds	2.0	1.0
ReachOut Club	5.0	5.0
ReachOut Academy	5.0	4.0
ReachOut ACE	1.5	2.0
Summer Projects	0.5	1.0
Support	2.0	1.5
Governance	<del>-</del>	-
	16.0	14.5

The average number of employees (head count based on number of staff employed) during the year was as follows:

	2016	2015
	No.	No.
Raising funds	2.0	1.0
ReachOut Club	22.0	20.0
ReachOut Academy	21.0	15.0
ReachOut ACE	6.0	5.0
Summer Projects	12.0	14.0
Support	2.0	1.5
Governance	-	-
·	65.0	56.5

Staff costs increased significantly from 2015 to 2016 due to a number of factors; an increase in permanent staffing levels, pay increases for both permanent staff and sessional staff, and an increase in the number of sessional staff.

## 8 Related party transactions

There are no related party transactions to disclose for 2016 (2015: none).

#### 9 Taxation

The charitable company is exempt from corporation tax as all its income is charitable and is applied for charitable purposes.

# Notes to the financial statements

# For the year ended 31 August 2016

# 10 Tangible fixed assets

Cost or valuation	Fixtures and fittings	Motor vehicles £	Total £
At the start of the year	18,175	25,828	44,003
Disposals in year	(1,385)	-	(1,385)
At the end of the year	16,790	25,828	42,618
Depreciation			
At the start of the year	16,875	22,788	39,663
Charge for the year	65	608	673
Eliminated on disposal	(1,613)	<del>-</del>	(1,613)
At the end of the year	15,327	23,396	38,723
Net book value At the end of the year	1,463	2,432	3,895
At the start of the year	1,300	3,040	4,340

All of the above assets are used for charitable purposes.

# Notes to the financial statements

# For the year ended 31 August 2016

11 Debtors	
2016	2015
£	£
Trade debtors 33,866	13,584
Prepayments 3,102	
36,968	13,584
12 Creditors: amounts falling due within one year 2016	2015
£	£
Trade creditors 14,866	29,218
Taxation and social security 9,521	8,071
Accruals 4,669	2,322
Deferred income 49,764	
78,820	39,611

Deferred income comprises grant income received in the year but which has a time bound criteria not met at the balance sheet date.

# 13 Analysis of net assets between funds

	General Unrestricted £	Restricted £	Total funds £
Tangible fixed assets Net current assets	3,895 138,872	25,000	3,895 163,872
Net assets at the end of the year	142,767	25,000	167,767

1

## Notes to the financial statements

## For the year ended 31 August 2016

14	Movements in funds					
		At the start of the year	Incoming resources & gains f	Outgoing resources & losses £	Transfers f	At the end of the year
		-	_	2	-	_
	Restricted funds:					
	ReachOut Club	22,000	18,590	(40,590)	_	_
	ReachOut Academy	1,000	101,743	(102,743)	-	_
	ReachOut ACE	_	59,892	(59,892)	· –	_
	ReachOut Summer Projects	-	12,866	(12,866)	-	_
	Central cost grants	3,350	106,020	(84,370)		25,000
	Total restricted funds	26,350	299,111	(300,461)	_	25,000
	Unrestricted funds:					
	General funds	119,062	326,672	(302,967)	_	142,767
	Total unrestricted funds	119,062	326,672	(302,967)		. 142,767
	Total funds	145,412	625,783	(603,428)		167,767

# Purposes of restricted funds

The funds for ReachOut Club are utilised to provide mentoring programmes to primary school children (year 5/6) from a partner school.

The funds for ReachOut Academy are utilised to provide mentoring programmes to secondary school children (years 7 to 11) from a partner school.

The funds for ReachOut ACE are utilised to provide mentoring programmes to secondary school children (years 10/11) from a partner school.

The funds for ReachOut Summer projects are utilised to provide programmes during July and August at selected schools.

The Central cost grants are restricted funds that cover the salary cost of members of the Senior Management Team.

#### Notes to the financial statements

# For the year ended 31 August 2016

# 15 Reconciliation of net income / (expenditure) to net cash flow from operating activities

			2016 £	2015 £
Net income for the reporting period (as per the statement of financial activities)			22,355	26,068
Depreciation charges			673	990
Decrease in debtors		•	6,616	57,148
Increase in creditors			39,209	22,601
Net cash provided by operating activities			68,853	106,807
16 Analysis of cash and cash equivalents	At 1 September £	Cash flows £	Other changes £	At 31 August 2016 £
Cash at bank and in hand	137,099	68,625	-	205,724
Total cash and cash equivalents	137,099	68,625		205,724
Total cash and cash equivalents	137,099	68,625 ————		205,724

# 17 Operating lease commitments

The charity's total future minimum lease payments under non-cancellable operating leases is as follows for each of the following periods

	Property	
	2016	2015
	£	£
Less than one year	1,340	1,340
	1,340	1,340

# 18 Legal status of the charity

The charity is a company limited by guarantee and has no share capital. The liability of each member in the event of winding up is limited to £10.