Cygnet Surrey Limited

Annual report and financial statements
Registered number 4590303
For the year ended
31 December 2016

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Cygnet Surrey Limited
Annual report and financial statements
31 December 2016

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Strategic Report

The directors present their strategic report for the year ended 31st December 2016.

Business review

Cygnet Surrey Limited is a leading UK provider of mental health services. Cygnet is able to deliver a diverse range of services through its two sites in Woking.

Cygnet Surrey is different to many other providers with a broad coverage of the mental health spectrum from Secure, Non-secure rehabilitation and Adolescent care.

Cygnet Surrey Limited was acquired by Cygnet Health Care Limited and became part of the Cygnet Health Care Group ("The Group") in August 2015. Under new ownership and with the consequent change in capital structure, Cygnet Surrey has been able to focus more on investing in the delivery of more high quality value for money services.

The Company remains focussed on delivering shorter lengths of stay and lower episode costs – so that our customers receive better value and service users are rehabilitated faster.

Cygnet Surrey now operates 86 beds (2015: 86 beds) spread through a portfolio of 2 quality facilities (2015: 2 facilities).

Corporate and Clinical Delivery and Governance

Cygnet has continued to focus on striving for the highest quality corporate and clinical governance throughout everything we do – clinical excellence and governance are the foundation of our business.

Our Governance plan is designed to enhance Quality Assurance. This plan is monitored regularly by local board and governance meetings, and twice-yearly "Board to Ward" meetings.

We continue to work with the Care Quality Commission ("CQC"), the English regulatory authority, aiming to be the market leader in our sector in delivery of clinical quality. We are pleased to report 100% compliance with Commissioning for Quality and Innovation ("CQUIN") in 2015/16 (measured 1st April 2015 to 31st March 2016 in line with the relevant NHS financial year) – all 36 out of 36 quality targets were met on the quarterly submissions made in 2015/16.

The continued focus on quality and governance has seen a more streamlined reporting structure for the governance team with Quality assurance managers for each region. Reporting directly to the Board, the governance team delivers evidence and assurance of robust systems and processes ensuring that we have proof of our high standards and service delivery at individual service user level and across the whole Company, learning from experience as we go.

Our People

We are very proud to have a first class team of management and staff in our organisation who combine a unique set of skills to drive our business forward. It is the expertise of our people and the culture of passion and commitment that enables us to do such a fantastic job of caring for our service users and improving their lives day by day. We believe in our core values of being Helpful, Responsible, Respectful, Honest and Empathetic.

We would like to take this opportunity to thank all of our staff for their dedication to the business and patients.

Strategic Report (continued)

Key performance measures

The key performance measures that the Board of Directors ("The Board") uses to monitor progress of the Company against its objectives are:

- Careful attention to clinical risk management;
- Service user experience and involvement;
- Clinical quality, including safety and effectiveness;
- Customer satisfaction and patient care outcomes;
- Health and Safety compliance;
- Staff and management skills development;
- Staff turnover and retention;
- Debtor days;
- Occupancy rates;
- Fee levels and pricing;
- EBITDA;
- Margin; and
- Staff and agency costs.

Future prospects

The directors expect the company to maintain its current performance. The group has strengthened its position in the market place due to the acquisition on 28th December 2016 of the adult services division of the Cambian PLC group.

Strategic Report (continued)

Key risks and uncertainties

Regulatory risk

Regulatory risk is the risk arising from adverse regulatory inspections, or employees failing to adhere to Cygnet's policies and procedures. All CQC inspection reports are disseminated and action planning for improvements is shared across the group for learning purposes and to confirm Board Assurance. Health and Safety regulations are reviewed and internal policies, procedures and training updated in line with those regulations.

The Group engages in clinical audit, internal audit of systems, controls and continuous monitoring of performance of employees and customer and service user satisfaction.

Cygnet has proactively set up an external whistleblowing phone line to ensure that any concerns felt by staff can be assured of a full hearing and action as a consequence.

Reputational risk

Reputational risk is the risk arising from adverse publicity. The Group believes this is only likely to occur in relation to poor customer and/or service user care and has multi-layered systems to prevent this occurring and manage any challenges arising.

Competition

The Group monitors competition closely to ensure that it remains competitive in the market place. The Group manages the risk associated with demand fluctuations by offering diversified services and monitoring demand, converting unused capacity to alternative services when appropriate. Cygnet monitors prices charged both internally and externally to ensure that its services are appropriately priced to compete and provide value for customers.

L Harrod Director MG Ground
Director

Nepicar House London Road

Wrotham Heath

Sevenoaks

Kent

England

TN15 7RS

2017

Directors' report

The directors present their report and the financial statements for the year ended 31 December 2016. The Company was acquired by Cygnet Health Care Limited on 21 August 2015. The year end for the company was changed from 31 March to 31 December following the change in ownership and hence the comparatives in the financial statements include a 9 month period to 31 December 2015. The Company changed its name to Cygnet Surrey Limited on 21 December 2015

Principal activities

Cygnet Surrey Limited provides specialist secure psychiatric care for adults and adolescents at hospital facilities at Cygnet Hospital Woking and Cygnet Lodge Woking. All hospital facilities are registered with the Care Quality Commission in accordance with the requirements of the Health and Social Care Act 2008.

Results

The loss for the period, after taxation, amounted to £1,954,000 (31 December 2015: £4,888,000).

Directors

The directors who served during the period and up to the date of approval of these financial statements were:

N McLeod M Ground

D Cole

(Resigned 25th October 2016)

L Harrod

(Appointed 28th September 2016)

A Coleman (Company Secretary)

Employee involvement

The directors recognise the importance of human resources. The Cygnet Health UK Limited Group's ("Group") policy is to encourage active involvement of employees in the management of its facilities and in matters affecting employees' interests. Each facility has a Staff Relations Group ('SRG').

The elected chairperson of the SRG attends the twice yearly Board meetings at their facility and serves as a conduit for interaction between the Board and employees. The SRG also takes an active role in quality assurance and the accreditation process which all the Group's facilities embrace. In addition, the Group encourages personal career development for all employees through providing access to training and promotional opportunities.

In order to obtain staff feedback, an annual staff engagement survey is carried out and reported on and exit interviews are collated independently. A new Employee Assistance Programme has been introduced enabling staff to seek support on work or home/life issues, with the aim of the Company offering improved support to staff working in challenging environments.

Disabled employees

It is the Company's policy to give fair consideration to the employment needs of disabled people and to comply with current legislation with regard to their employment. Wherever practicable, we continue to employ and promote the careers of existing employees who become disabled and to consider disabled persons for employment, subsequent training, career development and promotion on the basis of their aptitudes and abilities.

Directors' report (continued)

Qualifying third party indemnity provisions

During the financial period, qualifying third party indemnity provision for the benefit of all directors was in force.

Political and charitable contributions

The Company made no political or charitable contributions during the period (31 December 2015: £nil).

Proposed dividend

The directors do not recommend the payment of a dividend (31 December 2015: £nil).

Creditor payment policy

It is the Company's policy to pay approved liabilities to creditors promptly and within agreed terms.

Disclosure of information to auditor

The directors who held office at the date of approval of this directors' report confirm that, so far as they are each aware, there is no relevant audit information of which the Company's auditor is unaware; and each director has taken all the steps that they ought to have taken as a director to make themselves aware of any relevant audit information and to establish that the Company's auditor is aware of that information.

Auditor

Pursuant to a shareholder's resolution, the Company is not obliged to reappoint its auditor annually and KPMG LLP will until further notice continue in office.

By order of the board

L Harrod Director

MG Ground Director

Nepicar House London Road Wrotham Heath Sevenoaks Kent England TN15 7RS

Statement of directors' responsibilities in respect of the Strategic Report and Directors' Report and the financial statements

The directors are responsible for preparing the Strategic Report, the Directors' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law they have elected to prepare the financial statements in accordance with UK Accounting Standards and applicable law (UK Generally Accepted Accounting Practice), including FRS 101 Reduced Disclosure Framework.

Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the company and to prevent and detect fraud and other irregularities.



KPMG LLP

Arlington Business Park Theale Reading RG7 4SD United Kingdom

Independent auditor's report to the members of Cygnet Surrey Limited

We have audited the financial statements of Cygnet Surrey Limited for the period ended 31 December 2016 set out on pages 9 to 23. The financial reporting framework that has been applied in their preparation is applicable law and UK Accounting Standards (UK Generally Accepted Accounting Practice), including FRS 101 Reduced Disclosure Framework.

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members, as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of directors and auditor

As explained more fully in the Directors' Responsibilities Statement set out on page 6, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit, and express an opinion on, the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

Scope of the audit of the financial statements

A description of the scope of an audit of financial statements is provided on the Financial Reporting Council's website at www.frc.org.uk/auditscopeukprivate.

Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 December 2016 and of its loss for the period then ended;
- have been properly prepared in accordance with UK Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Opinion on other matter prescribed by the Companies Act 2006 •

In our opinion the information given in the Strategic Report and the Directors' Report for the financial year is consistent with the financial statements.

Based solely on the work required to be undertaken in the course of the audit of the financial statements and from reading those reports:

- we have not identified material misstatements in that report; and
- in our opinion, that report has been prepared in accordance with the Companies Act 2006.

Independent auditor's report to the members of Cygnet Surrey Limited (continued)

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- · certain disclosures of directors' remuneration specified by law are not made; or
- · we have not received all the information and explanations we require for our audit

James Ledward (Senior Statutory Auditor)

for and on behalf of KPMG LLP, Statutory Auditor

Chartered Accountants Arlington Business Park

Theale

Reading

RG7 4SD

29 September 2017

Income Statement

for the year ended 31 December 2016

	Note	Year ended 31 December	9 month period ended 31 December
		2016	2015
		£′000	£'000
Revenue	1,2	14,476	7,177
Operating expenses		(14,068)	(11,859)
Operating Profit/(Loss) before finance costs		408	(4,682)
Finance income	6	376	137
Finance expenses	6	(2,796)	(1,216)
Loss before taxation		(2,012)	(5,761)
Taxation	7	58	874
Loss for the financial period		(1,954)	(4,887)
toss for the internet period		(1,534)	(4,007)
Attributable to equity holders		(1,954)	(4,887)

All amounts relate to continuing operations.

The notes on pages 12 to 23 form part of these financial statements.

Other Comprehensive Income

for the year ended 31 December 2016

	Year ended 31 December 2016 £'000	9 month period ended 31 December 2015 £'000
Loss for the financial period	(1,954)	(4,887)
Other comprehensive income: Unrealised surplus on revaluation of tangible fixed assets	853	5.654
Deferred tax recognised on revaluation- recognised directly in equity	(134)	(77)
Net income recognised directly in equity	719	5,578
Total recognised Loss/(Profit) attributable to equity holders of the Company	(1,235)	690

The notes on pages 12 to 23 form part of these financial statements.

Statement of changes in equity

	Share Capital £'000	Share Premium £'000	Revaluation Reserve £'000	Profit and Loss Account £'000	Total equity £'000
Balance at 1 April 2015	4,739	13,776	950	(16,583)	2,882
Profit or loss	-	-	-	(4,887)	(4,887)
Other comprehensive income	-	-	5,577	-	5,577
Total comprehensive income			 5,577	(4,887)	690
Total contributions by and distributions to owners:	-	-	3,377	(4,007)	030
Transfer to profit and loss	-	-	(91)	91	-
Balance at 31 December 2015	4,739	13,776	6,437	(21,379)	3,572
	ay - day and Marinking of Philosophys	Share	Revaluation	Profit and	
	Share Capital	Premium	Reserve	Loss Account	Total equity
	£'000	£'000	£′000	£'000	£'000
Balance at 1 January 2016	4,739	13,776	6,437	(21,379)	3,572
Profit or loss	•	-	-	(1,954)	(1,954)
Other comprehensive income	•	•	719	-	719
Transfer to profit and loss	•	-	(20)	20	-
Total comprehensive income	•		699	(1,934)	(1,236)
Total contributions by and distributions to owners	- -	-	-	•	-
Balance at 31 December 2016	4,739	13,776	7,135	(23,313)	2,337
		***************************************	····		

Statement of Financial Position at 31 December 2016

		31 December 2016	31 December 2015
_		£′000	£'000
Non-current assets		25 405	25.004
Tangible assets Investments	8 9	25,496 12,899	25,084 12,899
investifients	3		
		38,395	37,983
Current assets			
Trade and other receivables	10	1,847	407
Cash and cash equivalents		511	1,692
Deferred tax asset	12	647	723
Total assets		41,400	40,805
Current liabilities			
Amount owed to group undertakings		37,466	36,017
Trade and other payables	11	1,597	1,215
			
		39,063	37,232
Non - current liabilities			
Deferred tax	12	_	
Deletted (ax	12	<u></u>	
Total liabilities		39,063	37,232
Equity attributable to equity holders of the parent	42	4 720	4 720
Share capital	13	4,739 13,776	4,739
Share premium Revaluation reserve		13,776 7,135	13,776 6,437
Profit and loss		(23,313)	(21,379)
Front and 1055		(23,313)	(21,373)
Total equity		2,337	3,573
Total equity and liabilities		41,400	40,805

These financial statements were approved by the board of directors on 29 Sphember 2017 and were signed on its behalf by:

L Harrod

Director

MG Ground
Director

Company registered number: 4590303

The notes on pages 12 to 23 form part of these financial statements

Notes

(forming part of the financial statements)

1 Accounting policies

Cygnet Surrey Limited (the "Company") is a company incorporated and domiciled in the UK.

The address of the company's registered office is:

Nepicar House London Road Wrotham Heath Sevenoaks Kent TN15 7RS

The Company is exempt by virtue of the Companies Act 2006 from the requirement to prepare group financial statements. These financial statements present information about the Company as an individual undertaking and not about its group.

The Company's parent undertaking is Cygnet Hospitals Holdings Limited. Its ultimate UK parent undertaking is UK Acquisitions No. 6 Limited, a subsidiary of Universal Health Services Inc., a company incorporated in the USA.

These financial statements were prepared in accordance with Financial Reporting Standard 101 Reduced Disclosure Framework ("FRS 101"). The amendments to FRS 101 (2014/15 Cycle) issued in July 2015 and effective immediately have been applied.

In preparing these financial statements, the Company applies the recognition, measurement and disclosure requirements of International Financial Reporting Standards as adopted by the EU ("Adopted IFRSs"), but makes amendments where necessary in order to comply with Companies Act 2006 and has set out below where advantage of the FRS 101 disclosure exemptions has been taken.

The Company's ultimate UK parent undertaking, UK Acquisitions No. 6 Limited includes the Company in its consolidated financial statements. The consolidated financial statements of UK Acquisitions No. 6 Limited are prepared in accordance with International Financial Reporting Standards and are available to the public and may be obtained from Nepicar House, London Road, Wrotham Heath, Sevenoaks, Kent, TN15 7RS.

In these financial statements, the company has applied the exemptions available under FRS 101 in respect of the following disclosures:

- A Cash Flow Statement and related notes;
- Comparative period reconciliations for share capital and tangible fixed assets;
- Disclosures in respect of transactions with wholly owned subsidiaries;
- Disclosures in respect of capital management;
- The effects of new but not yet effective IFRSs, and
- Disclosures in respect of the compensation of Key Management Personnel.

As the consolidated financial statements of UK Acquisitions No. 6 Limited include the equivalent disclosures, the Company has also taken the exemptions under FRS 101 available in respect of the following disclosures:

 Certain disclosures required by IFRS 13 Fair Value Measurement and the disclosures required by IFRS 7 Financial Instrument Disclosures.

The Company proposes to continue to adopt the reduced disclosure framework of FRS 101 in its next financial statements.

1 Accounting policies (continued)

The accounting policies set out below have, unless otherwise stated, been applied consistently to all periods presented in these financial statements.

Going Concern

The Company has net assets together with the long term support from the Group. As a consequence, the directors believe that the company is well placed to manage its business risks successfully.

The directors have a reasonable expectation that the company and group has adequate resources to continue in operational existence for the foreseeable future. Thus they continue to adopt the going concern basis in preparing these annual financial statements. Group companies have confirmed that any amounts due to group undertakings will not be demanded within the next year.

Basis of measurement

The financial statements are presented in sterling. They are prepared on the historical cost basis.

The accounting policies set out below have, unless otherwise stated, been applied consistently to all periods presented in these financial statements.

Significant accounting policies

The preparation of financial statements in conformity with FRS 101 requires management to make judgements, estimates and assumptions that affect the application of policies and reported amounts of assets and liabilities, income and expenses. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

The Company is exempt by virtue of s400 of the Companies Act 2006 from the requirement to prepare group financial statements. These financial statements present information about the Company as an individual undertaking and not about its group.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of revision and future periods if the revision affects both current and future periods.

Judgements and estimates made by management in the application of FRS 101 that have significant effect on the financial statements are discussed in note 16.

Revenue

Revenue relates to income received from operating psychiatric facilities and arises entirely in the United Kingdom. Revenue from operating psychiatric facilities is recognised, as earned, through the provision of contracted services.

Revenue is recognised in the accounting period in which the Company provides the service.

1 Accounting policies (continued)

Expenses

Operating lease payments

Payments made under operating leases are recognised in the income statement on a straight-line basis over the term of the lease. Lease incentives received are recognised in the income statement as an integral part of the total lease expense

Net financing costs

Net financing costs comprise interest payable, finance charges on shares classified as liabilities and finance leases, interest receivable on funds invested and dividend income (see derivative financial instruments and hedging accounting policy).

Taxation

Tax on the profit or loss for the period comprises current and deferred tax. Income tax is recognised in the income statement except to the extent that it relates to items recognised directly in equity, in which case it is recognised in equity

Current tax is the expected tax payable on the taxable income for the period, using tax rates enacted or substantively enacted at the statement of financial position date, and any adjustment to tax payable in respect of previous periods.

Deferred tax is provided on temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. The following temporary differences are not provided for: the initial recognition of goodwill; the initial recognition of assets or liabilities that affect neither accounting nor taxable profit other than in a business combination, and differences relating to investments in subsidiaries to the extent that they will probably not reverse in the foreseeable future. The amount of deferred tax provided is based on the expected manner of realisation or settlement of the carrying amount of assets and liabilities, using tax rates enacted or substantively enacted at the statement of financial position date.

A deferred tax asset is recognised only to the extent that it is probable that future taxable profits will be available against which the asset can be utilised.

Impairment

The carrying amounts of the Company's assets are reviewed at each statement of financial position date to determine whether there is any indication of impairment. If any such indication exists, the asset's recoverable amount is estimated.

An impairment loss is recognised whenever the carrying amount of an asset or its cash-generating unit exceeds its recoverable amount. Impairment losses are recognised in the income statement.

Reversals of impairment

An impairment loss is reversed when there is an indication that the impairment loss may no longer exist or there has been a change in the estimates used to determine the recoverable amount.

Tangible assets and depreciation

Tangible assets are stated at cost or valuation and less depreciation. Depreciation is provided at rates calculated to write off the cost or valuation of fixed assets, less their estimated residual value, over their expected useful lives on the following bases:

Freehold property

2.5% straight line

Fixtures & fittings

25-33% straight line

Office equipment

25-33% straight line

1 Accounting policies (continued)

Revaluation of tangible assets

Individual freehold properties are carried at current period value at the balance sheet date. A full valuation is obtained from a qualified valuer for each property at least every five years, with an interim valuation in any year where it is likely that there has been a material change in value.

Revaluation gains and losses are recognised in the Statement of Other Comprehensive Income unless losses exceed the previously recognised gains or reflect a clear consumption of economic benefits, in which case the losses are recognised in the Income Statement.

Investments

Investments are included at cost less amounts written off in respect of impairments.

Employee benefits

Defined contribution plans

A defined contribution plan is a post-employment benefit plan under which the entity pays fixed contributions into a separate entity and will have no legal or constructive obligation to pay further amounts.

Obligations for contributions to defined contribution pension plans are recognised as an expense in the income statement as incurred.

2 Operating loss

The operating loss is stated after charging/(crediting):

	Year ended 31 December 2016	9 month period ended 31 December 2015
	£′000	£′000
Depreciation of plant, property and equipment	575	404
Reversal of previous impairment of property, plant and equipment Operating lease rentals:	•	(283)
 plant and machinery other operating leases 	- 66	- 60
other operating leases		

Year ended 31 December	3	Auditor's remuneration		
Audit of these financial statements from these financial statements and cotts. The aggregate payroll costs of these persons were as follows: Year ended 31 December 2016 from the persons were as follows: Year ended 31 December 2016 from the persons were as follows: Year ended 31 December 2016 from the persons were as follows: Year ended 31 December 2015 from the persons from the persons from the persons from the person from the persons from the persons from the person f		Year ende	d	9 month period ended
Audit of these financial statements Other services relating to taxation 4 Staff numbers and costs The aggregate payroll costs of these persons were as follows: Year ended 31 December 2016 ended 31 December 2015 f'000 Wages and salaries Social security costs Other pension costs The average monthly number of employees, including the directors, during the year was as follows: Nursing staff Administrative 666 600 Administrative 14 14 14 14 14 14 14 14 14 14 14 14 14 14 1		31 December	r	31 December
Audit of these financial statements 0 14 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4		201	6	2015
A Staff numbers and costs The aggregate payroll costs of these persons were as follows: Year ended 31 December 2016 £'000 Wages and salaries Social security costs Other pension costs The average monthly number of employees, including the directors, during the year was as follows: Nursing staff Administrative 4		£'00	0	£'000
4 Staff numbers and costs The aggregate payroll costs of these persons were as follows: Year ended 31 December 2016 \$1 December 2015 \$2 December 2015 \$2 December 2015 \$3 December 2015 \$4 December 2015 \$4 December 2015 \$5 December 2015 \$	Audit o	f these financial statements . 14		14
The aggregate payroll costs of these persons were as follows: Year ended 31 December 2015 ended 31 December 2015 fr'000 Wages and salaries 6,435 5,629 Social security costs 540 510 Other pension costs 129 228 The average monthly number of employees, including the directors, during the year was as follows: The average monthly number of employees, including the directors, during the year was as follows: No.	Other s	ervices relating to taxation 4		4
The aggregate payroll costs of these persons were as follows: Year ended 31 December 2015 ended 31 December 2015 fr'000 Wages and salaries 6,435 5,629 Social security costs 540 510 Other pension costs 129 228 The average monthly number of employees, including the directors, during the year was as follows: The average monthly number of employees, including the directors, during the year was as follows: No.			_	***************************************
Wages and salaries 6,435 5,629 Social security costs 540 510 Other pension costs 129 228 7,104 6,367 The average monthly number of employees, including the directors, during the year was as follows: 31 December 2015 2015 No. No. No. Nursing staff Administrative 134 128 Administrative	4	Staff numbers and costs		
Wages and salaries 6,435 5,629 Social security costs 540 510 Other pension costs 129 228 7,104 6,367 The average monthly number of employees, including the directors, during the year was as follows: 31 December 2015 2015 No. No. No. Nursing staff Administrative 134 128 Administrative	The agg	regate payroll costs of these persons were as follows:		
Mages and salaries 5,629			nded 31	9 month period
## Social security costs Soc		Decemb	er 2016	ended 31
Wages and salaries Social security costs Other pension costs The average monthly number of employees, including the directors, during the year was as follows: 31 December 2016 2015 No. No. No. No. No. No. No. No.				December 2015
Social security costs Other pension costs The average monthly number of employees, including the directors, during the year was as follows: 31 December 2016 2015 No. No. Nursing staff Administrative 134 128 Administrative		•	£'000	£'000
Other pension costs The average monthly number of employees, including the directors, during the year was as follows: 31 December 2016 2015 No. No. Nursing staff 134 128 Administrative 66 60	Wages	and salaries	6,435	5,629
The average monthly number of employees, including the directors, during the year was as follows: 31 December 2016 2015 No. No. Nursing staff 134 128 Administrative 66 60	Social s	ecurity costs	540	510
The average monthly number of employees, including the directors, during the year was as follows: 31 December 2016 2015 No. No. Nursing staff 134 128 Administrative 66 60 — — — — — — — — — — — — — — — — — —	Other p	ension costs	129	228
The average monthly number of employees, including the directors, during the year was as follows: 31 December 2016 2015 No. No. No. No. Nursing staff 134 128 Administrative 66 60 — — — — — — — — — — — — — — — — — —			7,104	6,367
Nursing staff 134 128 Administrative 66 60				
Nursing staff 134 128 Administrative 66 60	The ave	erage monthly number of employees, including the directors, during the year was as	follows:	
Nursing staff 134 128 Administrative 66 60		31 De	cember	31 December
Nursing staff 134 128 Administrative 66 60 — —			2016	2015
Administrative 66 60		·	No.	No.
	Nursing	staff		
200 188	Admini	strative	66	. 60
			200	188

5 Directors' remuneration

	Year ended 31 December 2016	9 month period ended 31 December 2015
	£′000	£'000
Remuneration Compensation for loss of office		477. 306
	-	
	-	783
Company pension contributions to defined contribution pension scheme	•	15
, ,		

In the current year the directors received no emoluments for services to this company.

During the year no retirement benefits were accruing to Directors (31 December 2015: 1) in respect of defined contribution pension schemes.

The highest paid director received remuneration of Enil (31 December 2015: £477,000).

The value of the Company's contribution paid to a defined contribution pension scheme in respect of the highest paid director amounted to £nil (31 March 2015: £15,000).

6 Interest payable and similar charges

Finance income	Year ended 31 December 2016 £'000	9 month period ended 31 December 2015 £'000
Income on amounts due from group undertakings	376	136
Total finance income	376	136
Expense on amounts due to group undertakings	(2,796)	(1,216)
Total financial expenses	(2,796)	(1,216)
Net financial expenses	(2,420)	(1,079)

Interest in the period relates to interest payable and receivable on amounts owed to and from group undertakings. From 19 August 2015, interest has accrued at a rate of 4.85% per annum above LIBOR.

The amounts are legally repayable on demand (and hence are disclosed as current liabilities), however, it is not expected that a demand for these amounts will be made within the next year.

7 Taxation

Analysis of ch	arge in income	statement
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Analysis of charge in income statement		
		9 month period ended
	1 December	
	2016	2015
	£'000	£'000
UK corporation tax		
Current tax on income for the period	•	-
Adjustments in respect of prior periods	• •	-
		-
		
Deferred tax		
Origination and reversal of timing differences	(48)	(786)
Current period adjustment for prior periods	(10)	. (88)
Tax on profit on ordinary activities	(58)	(874)
Reconciliation of effective tax rate		
	Year ended	9 month period ended
	31 December	31 December
	2016	2015
	£'000	£′000
Reconciliation of effective tax rate		
Loss before tax	(2,012)	(5,761)
LOSS DETOTE LAX	(2,012)	(3,761)
Loss multiplied by standard rate of corporation tax rate in the UK of 20% (31 March		
2015: 21%)	(402)	(1,152)
Effects of: Expenses not deductible for tax purposes	1	233
Depreciation in excess of capital allowances for the period	-	4
Impact of change in tax rates	30	•
Adjustments to tax charge in respect of prior periods	(10)	(88)
Other differences leading to an increase in the tax charge	-	80
Impairment of fixed assets		(57)
Group relief	323	931
Recognition of losses	-	(825)
Total tax in income statement	(58)	(874)
		the state of the s

Reductions in the UK corporation tax rate from 23% to 21% (effective from 1 April 2015) and 20% (effective from 1 April 2016) were substantively enacted on 2 July 2013. Further reductions to 19% (effective from 1 April 2017) and 18% (effective from 1 April 2020) were substantively enacted on 26 October 2015. An additional reduction to 17% (effective from 1 April 2020) was substantively enacted on 6 September 2016. This will reduce the company's future current tax charge accordingly.

8 Tangible fixed assets

	Freehold property	Plant and machinery	Total
·	£'000	£′000	£'000
Cost or valuation			
At 1 January 2016	24,487	1,652	26,139
Additions	12	122	134
Revaluation surplus	853	-	853
At end of year	25,352	1,774	27,126
			-
Depreciation			
At 1 January 2016	-	1,055	1,055
Charge for the year	493	82	575
At 31 December 2016	493	1,137	1,630
Net book value			
At 31 December 2016	24,859	637	25,496
At 31 December 2015	24,487	597	25,084
			

Revaluation

Leasehold land and buildings are measured using the revaluation model.

The fair value of the Company's freehold land and buildings has been determined at period end using values consistent with the valuation conducted by Knight Frank LLP on 21 December 2016.

The Knight Frank LLP review was conducted in accordance with the practice statements in the valuation standards (The Red Book) published by the Royal Institution of Chartered Surveyors. Knight Frank LLP are members of the Royal Institution of Chartered Surveyors and have appropriate qualification and recent experience in the valuation of properties in the relevant locations.

The properties consist entirely of independent private hospitals which, having due regard to the Red Book, are to be treated as i) Land and buildings fully equipped as an operational entity and valued having regard to trading potential and; ii) Land and buildings owner-occupied for the purposes of the undertaking.

If the land and buildings had not been included at valuation they would have been included under the historical cost convention. The net book value at the period end was £ 24,169,000 (31 December 2015: £24,630,000).

Dormant

Notes (continued)

9 Investments

Safe Spaces Limited*

	:		Total
			£'000
Cost At 1 January 2016 and 31 December 2016			12,899
·			-
Net book value At 31 December 2016			12,899
At 31 December 2015			12,899
Company name	Country	Percentage Shareholding	Activity
Cygnet NW Limited	United Kingdom	100	Healthcare

^{*}Owed via shareholding in Cygnet NW Limited.

The above undertakings have been consolidated in the Group financial statements.

United Kingdom

The Company's share of income for the period and distributable reserves of its direct subsidiaries are as follows:

100

•	Share of profit/(loss) for	Share of capital	Share of profit/(loss) for 9 month period	Share of capital
	year ended	and reserves	ended	and reserves
	31 December	31 December	31 December	31 December
	2016	2016	2015	2015
	£000	£000	£000	£000
Cygnet NW Limited	10,669	77,023	5,193	55,251
				·····

10 Trade and other receivables

	31 December 2016 £'000	31 December 2015 £'000
Trade receivables Other receivables Prepayments and accrued income	1,613 61 173	258 44 105
	1,847	. 407

11 Trade and other payables

	31 December 2016 £'000	31 December 2015 £'000
Trade payables Other taxation and social security	798 159	466 148
Other payables Accruals and deferred income	26	12
Accidais and deletted income	614 	588
	1,597	1,215
		

12 Deferred tax assets and liabilities

Recognised deferred tax assets and liabilities
Deferred tax assets and liabilities are attributable to the following:

	Asset	s	Liabilities	
	31 December 2016	31 December 2015	31 December 2016	31 December 2015
	£′000	£′000	£'000	£′000
Property, plant and equipment Other	- (707)	(743)	60	20
Tax (assets) / liabilities Net off tax liabilities/(assets)	(707) 60	(743) 20	60 (60)	20 (20)
Net tax liabilities	(647)	(723)	-	-
Movement in deferred tax during the period:	1 January 2016	Recognised in income	Recognised in equity	31 December 2016
	£'000	£'000	£'000	£'000
Property, plant and equipment Other	20 (743)	(94) 36	134 -	60 (707)
	(723)	(58)	134	(647)
Movement in deferred tax during the prior year:	1 April 2016	Recognised in income	Recognised in equity	31 December 2016
	£'000	£'000	£′000	£′000
Property, plant and equipment Other	75 -	(131) (743)	76 -	20 (743)
	75	(874)	76	(723)

13 Share capital

	31 December 2016	31 December 2015
	£'000	£'000
Allotted, called up and fully paid		
4,738,618 Ordinary shares of £1 each	4,739	4,739

14 Pension commitments

The Company operates a defined contribution pension scheme for employees. The assets of the scheme are held separately from those of the Company. The pension cost share represents contributions payable by the Company to the fund and amounted to £129,000 (31 December 2015: £228,000). Contributions totalling £17,000 (31 December 2015: £17,000) were payable to the fund at the balance sheet date and are included in creditors.

15 Operating lease commitments

At 31 December the Company had commitments under non-cancellable operating leases as follows:

	31 December 2016	31 December 2015
	£'000	£'000
Expiry date		
Within 1 year	13	37
Between 2 and 5 years	19	12
After more than 5 years	1	32
		
	33	81

16 Accounting estimates and judgements

Management discussed the development, selection and disclosure of the Company's critical accounting policies and estimates and the application of these policies and estimates.

The valuation of investments

The directors do not believe there is an impairment in the valuation of the investments in subsidiary undertakings. The carrying value is deemed to be supported by the underlying subsidiary assets.

The valuation of properties

In determining the value of the properties, the directors rely on external valuations carried out by professionally qualified valuers in accordance with the appraisal and valuation standards of the Royal Institution of Chartered Surveyors.

The properties consist entirely of independent private hospital and nursing care home facilities which, having due regard to the Red Book, are to be treated as i) Land and buildings fully equipped as an operational entity and valued having regard to trading potential and; ii) Land and buildings owner-occupied for the purposes of the undertaking.

The Directors do not believe that there has been any impairment in the carrying value of the properties, plant and equipment or intangible fixed assets, except as disclosed in the financial statements.

Note 1 gives detailed analysis about the useful economic lives of depreciable assets.

17 Related party transactions

The ultimate controlling party of the Company is Universal Health Services Inc, and the UK ultimate parent of the Company is UK Acquisitions No.6 Limited.

Identity of related parties

The Company has a related party relationship with its ultimate parent undertaking, the ultimate parent's subsidiaries, and with its directors, one of whom is a shareholder of this company.

The Company has applied the exemption available under FRS101 in respect of transactions with wholly owned subsidiaries.

Transactions with key management personnel

The Company has applied the exemption available under FRS101 in respect of disclosure of the compensation of key management personnel.

Other related party transactions during the period

There were no other related party transactions during the current year or preceding period.

18 Ultimate parent undertaking and controlling party

The Company was acquired on 19 August 2015 by Cygnet Health Care Limited.

The largest group in which the results of the company are consolidated is that headed by Universal Health Services Inc, a company incorporated in the US. The smallest in which they are consolidated is headed by Cygnet Health UK Limited. The consolidated financial statements of these groups are available to the public. Universal Health Services Inc financial statements may be obtained from http://www.uhsinc.com/ and Cygnet Health UK Limited financial statements may be obtained from:

Nepicar House London Road Wrotham Heath Sevenoaks Kent, TN15 7RS

19 Capital commitments

Amounts contracted for but not provided in the financial statements amounted to £nil (31 December 2015: £nil).