Report and Financial Statements

Year Ended

31 January 2007

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BDO Stoy Hayward Chartered Accountants

# Annual report and financial statements for the year ended 31 January 2007

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Directors

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#### **Directors**

W A McIntosh T D Woodcock M C Allen

## Secretary and registered office

T D Woodcock, 54 Baker Street, London, W1U 7BU

## Company number

4560760

## Auditors

BDO Stoy Hayward LLP, 8 Baker Street, London, W1U 3LL

## Report of the directors for the year ended 31 January 2007

The directors present their report together with the audited financial statements for the year ended 31 January 2007

#### Results and dividends

The profit and loss account is set out on page 5 and shows the result for the year

The directors do not recommend the payment of a dividend

## Principal activities, trading review and future developments

The company was set up in order to hold investments on behalf of its parent, Capital Management and Investment Plc The directors do not anticipate a change in this activity in the future

## Charitable and political donations

During the year the company made charitable contributions of £55,000 (2006 - £65,000) These amounts were accrued in the prior year (see note 2) The company made no political contributions

#### Directors

The directors of the company during the year were

W A McIntosh T D Woodcock M C Allen

No director had any beneficial interest in the share capital of the company

W A McIntosh and T D Woodcock are also directors of the ultimate parent company, Capital Management and Investment PLC and their interests in the share capital of that company are shown in its financial statements

## Report of the directors for the year ended 31 January 2007 (Continued)

#### Directors' responsibilities

The directors are responsible for preparing the annual report and the financial statements in accordance with applicable law and United Kingdom Generally Accepted Accounting Practice

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that year In preparing these financial statements, the directors are required to

- select suitable accounting policies and then apply them consistently,
- make judgements and estimates that are reasonable and prudent,
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explaining in the financial statements, and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### Auditors

All of the current directors have taken all the steps that they ought to have taken to make themselves aware of any information needed by the company's auditors for the purposes of their audit and to establish that the auditors are aware of that information The directors are not aware of any relevant audit information of which the auditors are unaware

BDO Stoy Hayward LLP have expressed their willingness to continue in office and a resolution to re-appoint them will be proposed at the annual general meeting

This report of the directors has been prepared in accordance with the special provisions of Part VII of the Companies Act 1985 relating to small companies

By order of the Board

T D Woodcock

Secretary

Date 24/11/07

#### Report of the independent auditors

#### To the shareholders of New Sea Limited

We have audited the financial statements of New Sea Limited for the year ended 31 January 2007 which comprise the profit and loss account, the balance sheet, the reconciliation of movements in shareholders' funds and the related notes. These financial statements have been prepared under the accounting policies set out therein

Respective responsibilities of directors and auditors

The directors' responsibilities for preparing the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) are set out in the statement of directors' responsibilities

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and International Standards on Auditing (UK and Ireland)

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you if, in our opinion, the Directors' Report is not consistent with the financial statements, if the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and other transactions is not disclosed

We read the Directors' Report and consider the implications for our report if we become aware of any apparent misstatements within it

Our report has been prepared pursuant to the requirements of the Companies Act 1985 and for no other purpose. No person is entitled to rely on this report unless such a person is a person entitled to rely upon this report by virtue of and for the purpose of the Companies Act 1985 or has been expressly authorised to do so by our prior written consent. Save as above, we do not accept responsibility for this report to any other person or for any other purpose and we hereby expressly disclaim any and all such liability.

## Basis of audit opinion

We conducted our audit in accordance with International Standards on Auditing (UK and Ireland) issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgments made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

## Report of the independent auditors (Continued)

#### Opinion

## In our opinion

- the financial statements give a true and fair view, in accordance with United Kingdom Generally Accepted Accounting Practice, of the state of the company's affairs as at 31 January 2007 and of its profit for the year then ended,
- have been properly prepared in accordance with the Companies Act 1985, and
- the information given in the directors' report is consistent with the financial statements

BDO STOY HAYWARD LLP

Chartered Accountants and Registered Auditors London

Date 28 November 2007

# Profit and loss account for the year ended 31 January 2007

|   | Note | 2007<br>£'000 | 2006<br>£'000 |
|---|------|---------------|---------------|
| Turnover  |      | -             | -             |
| Operating profit  |      | -             | -             |
|   |      |               |               |
| Profit on ordinary activities before and after taxation and retained for the year | 2,7  | -             | -             |
|   |      |               |               |

All amounts relate to continuing activities

All recognised gains and losses are included in the profit and loss account The only movements in shareholder's funds is the profit/loss for the year

The notes on pages 7 and 8 form part of these financial statements

## Balance sheet at 31 January 2007

|   | Note        | 2007<br>£'900        | 2006<br>£'000   |
|---|-------------|----------------------|-----------------|
| Current assets Debtors - due after more than one year                 | 4           | 14,154               | 14,209          |
| Creditors: amounts falling due within one year                        | 5           | (149)                | (204)           |
| Net assets  |             | 14,005               | 14,005          |
| Capital and reserves  |             |                      |                 |
| Called up share capital Share premium account Profit and loss account | 6<br>7<br>7 | 2,801<br>11,204<br>- | 2,801<br>11,204 |
| Shareholders' funds - equity  |             | 14,005               | 14,005          |

These financial statements have been prepared in accordance with the special provisions of Part VII of the Companies Act 1985 relating to small companies

The financial statements were approved by the Board of Directors and authorised for issue on

28/11/27

T D Woodcock

Director

The notes on pages 7 and 8 form part of these financial statements

### 1 Accounting policies

The financial statements have been prepared under the historical cost convention and are in accordance with applicable accounting standards

#### 2 Operating profit

On 8 February 2003, the company purchased 2 4m call options over the shares of Six Continents PLC for £1,629,671 On 14 February 2003, the company exercised the share options for a premium of £12,375,453

The Takeover Panel ruled that the company sell its shareholding in Six Continents PLC and any profits arising should be donated to charity

The shares were sold on 24 March 2003 for a consideration of £15,495,204, resulting in a profit arising on the sale of £1,490,080 The company accrued £1,490,080 for charitable donations and by 31 January 2007 had paid out £1,341,000 (2006 - £1,286,000)

Remuneration for auditors has been borne by the parent undertaking

#### 3 Directors

There were no amounts paid in respect of directors' remuneration for the year

| 4 | Debtors  Amounts receivable after more than one year | 2007<br>£'000 | 2006<br>£'000 |
|---|--|---------------|---------------|
|   | Amounts due from parent undertaking                  | 14,154        | 14,209        |
| 5 | Creditors: amounts falling due within one year       | 2007<br>£'000 | 2006<br>£'000 |
|   | Accruals   | 149<br>       | 204           |

# Notes forming part of the financial statements for the year ended 31 January 2007 (Continued)

| 6 | Share capital                          |                                    | Author     | ised                      |                              |
|---|--|------------------------------------|------------|---------------------------|------------------------------|
|   |  | 2007                               | 2006       | 2007                      | 2006                         |
|   |  |                                    | Number     | £'000                     | £'000                        |
|   |  | Number                             | Number     | 2.000                     | <b>4</b> 000                 |
|   | Ordinary shares of £1 each             | 40,000,000                         | 40,000,000 | 40,000                    | 40,000                       |
|   | •                                      |                                    |            |                           |                              |
|   |  | Allotted, called up and fully paid |            |                           |                              |
|   |  | 2007                               | 2006       | 2007                      | 2006                         |
|   |  | Number                             | Number     | £'000                     | £'000                        |
|   | Ordinary shares of £1 each             | 2,801,026                          | 2,801,026  | 2,801                     | 2,801                        |
| 7 | Reserves                               |                                    |            |                           | Profit                       |
|   |  |                                    |            | Share<br>premium<br>£'000 | and loss<br>account<br>£'000 |
|   | At 1 February 2006 and 31 January 2007 |                                    |            | 11,204                    | -                            |

## 8 Related party transactions

The company has taken advantage of the exemption conferred by Financial Reporting Standard 8 "Related Party Disclosures" not to disclose transactions with members of the group headed by Capital Management and Investment PLC on the grounds that at least 90% of the voting rights in the company are controlled within that group and the company is included in consolidated financial statements

## 9 Ultimate parent company

At 31 January 2007 the company's ultimate parent company was Capital Management and Investment

Copies of the consolidated financial statements of Capital Management and Investment Plc are available from Companies House