

Registration number: 4541995

# Premier Inn Glasgow Limited

Annual Report and Financial Statements

for the Year Ended 1 March 2018



## **Premier Inn Glasgow Limited**

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**Premier Inn Glasgow Limited**

**Company Information**

<b>Directors</b>	S Jones S Ewins
<b>Company secretary</b>	D Lowry
<b>Registered number</b>	4541995
<b>Registered office</b>	Whitbread Court Houghton Hall Business Park Porz Avenue Dunstable Bedfordshire LU5 5XE
<b>Statutory auditor</b>	Deloitte LLP 2 New Street Square London United Kingdom

## Premier Inn Glasgow Limited

### Directors' Report for the Year Ended 1 March 2018

The directors present their report and the financial statements for the year ended 1 March 2018.

#### Principal activity

The principal activity of the Company during the year was the operation of a Premier Inn hotel in Glasgow.

#### Directors of the Company

The directors who held office during the year were as follows:

S Jones

S Ewins

B Mistry (resigned 15 June 2018)

#### Employment of disabled persons

All employee services are provided to the Company by Whitbread Group PLC. For further information on the Company's policy on the employment of disabled persons please refer to the Annual Report and Accounts of Whitbread PLC for the year ended 1 March 2018.

#### Employee involvement

All employee services are provided to the Company by Whitbread Group PLC. For further information on employee involvement please refer to the Annual Report and Accounts of Whitbread PLC for the year ended 1 March 2018.

#### Future developments

For further information on likely future developments please see the Strategic Report included in the Annual Report and Accounts of Whitbread PLC (the ultimate parent company) for the year ended 1 March 2018 which are available from Whitbread Court, Houghton Hall Business Park, Porz Avenue, Dunstable, Bedfordshire.

There were no significant events after the balance sheet date which would require disclosure in these accounts.

#### Going concern

The financial position of the Company is set out in these financial statements. The Company has considerable financial resources and, as a consequence, the directors believe that the Company is well placed to manage its business risks.

The directors have a reasonable expectation that the Company has adequate resources to continue in operational existence for the foreseeable future. Thus they continue to adopt the going concern basis of accounting in preparing the financial statements.

#### Qualifying third party indemnity provisions

A qualifying indemnity provision (as defined in section 236(1) of the Companies Act 2006) is in force for the benefit of the directors for the year ended 1 March 2018 and remains in place at the date of this report.

#### Disclosure of information to the auditor

Each of the persons who is a director at the date of approval of this report confirms that:

- so far as the director is aware, there is no relevant audit information of which the Company's auditor is unaware; and
- the director has taken all the steps that he/she ought to have taken as a director in order to make himself/herself aware of any relevant audit information and to establish that the Company's auditor is aware of that information.

**Premier Inn Glasgow Limited**

**Directors' Report for the Year Ended 1 March 2018**

This confirmation is given, and should be interpreted, in accordance with the provisions of section 418 of the Companies Act 2006.

**Reappointment of auditor**

The auditor, Deloitte LLP, will be proposed for reappointment in accordance with section 485 of the Companies Act 2006.

**Small companies provision statement**

The Company has taken advantage of the exemption from preparing a Strategic Report, and disclosures in the Directors' Report, applying to small companies in accordance with the provisions of section 414b of the Companies Act 2006.

Approved by the Board on 4/9/2018 and signed on its behalf by:



**Director**

S. JONES

## **Premier Inn Glasgow Limited**

### **Statement of Directors' Responsibilities**

The directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including FRS 101 'Reduced Disclosure Framework' ('FRS 101'). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

## Premier Inn Glasgow Limited

### Independent Auditor's Report to the Members of Premier Inn Glasgow Limited

#### Report on the audit of the financial statements

##### Opinion

In our opinion the financial statements:

- give a true and fair view of the state of the Company's affairs as at 1 March 2018 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice including Financial Reporting Standard 101 "Reduced Disclosure Framework"; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements of Premier Inn Glasgow Limited (the 'Company'), which comprise:

- the Income Statement;
- the Balance Sheet;
- the Statement of Changes in Equity;
- the related notes 1 to 15 including the Accounting Policies.

The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 101 "Reduced Disclosure Framework" (United Kingdom Generally Accepted Accounting Practice).

##### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report.

We are independent of the Company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

##### Conclusions relating to going concern

We are required by ISAs (UK) to report in respect of the following matters where:

- the directors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the directors have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

We have nothing to report in respect of these matters.

##### Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

## **Premier Inn Glasgow Limited**

### **Independent Auditor's Report to the Members of Premier Inn Glasgow Limited**

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in respect of these matters.

#### **Responsibilities of directors**

As explained more fully in the Statement of Directors' Responsibilities, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

#### **Auditor's responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our auditor's report.

#### **Use of our report**

This report is made solely to the Company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's members as a body, for our audit work, for this report, or for the opinions we have formed.

#### **Report on other legal and regulatory requirements**

##### **Opinion on other matters prescribed by the Companies Act 2006**

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Directors' Report for the financial period for which the financial statements are prepared is consistent with the financial statements; and
- the Directors' Report has been prepared in accordance with applicable legal requirements.

In the light of our knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the Directors' Report.

**Premier Inn Glasgow Limited**

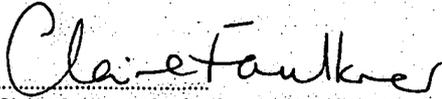
**Independent Auditor's Report to the Members of Premier Inn Glasgow Limited**

**Matters on which we are required to report by exception**

Under the Companies Act 2006 we are required to report in respect of the following matters if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the directors were not entitled to prepare the financial statements and take advantage of the small companies' exemptions in preparing the Directors' Report and from the requirement to prepare a Strategic Report.

We have nothing to report in respect of these matters.



Claire Faulkner (Senior Statutory Auditor)  
For and on behalf of Deloitte LLP  
Statutory Auditor  
London  
United Kingdom

Date: 5/9/18

**Premier Inn Glasgow Limited**

**Income Statement for the Year Ended 1 March 2018**

		<b>Year ended 1 March 2018</b>	<b>Year ended 2 March 2017</b>
	<b>Note</b>	<b>£ 000</b>	<b>£ 000</b>
Revenue	4	2,818	2,658
Operating costs		<u>(1,965)</u>	<u>(1,846)</u>
Operating profit	5	853	812
Finance revenue	6	<u>55</u>	<u>21</u>
<b>Profit before tax</b>		<b>908</b>	<b>833</b>
Tax expense	8	<u>(186)</u>	<u>(179)</u>
<b>Profit for the year</b>		<b><u>722</u></b>	<b><u>654</u></b>

There is no other comprehensive income for 2018 or 2017 other than that included in the Income Statement.

The above results were derived from continuing operations.

The notes on pages 11 to 21 form an integral part of these financial statements.

**Premier Inn Glasgow Limited**  
**(Registration number: 4541995)**  
**Balance Sheet as at 1 March 2018**

	Note	1 March 2018 £ 000	2 March 2017 £ 000
<b>Assets</b>			
<b>Non-current assets</b>			
Property, plant and equipment	10	1,486	1,653
Deferred tax assets	8	7	7
		<u>1,493</u>	<u>1,660</u>
<b>Current assets</b>			
Trade and other receivables	11	821	74
Cash and cash equivalents		178	27
		<u>999</u>	<u>101</u>
<b>Total assets</b>		<u><b>2,492</b></u>	<u><b>1,761</b></u>
<b>Liabilities</b>			
<b>Current liabilities</b>			
Current tax liabilities	8	(186)	(177)
<b>Total liabilities</b>		<u><b>(186)</b></u>	<u><b>(177)</b></u>
<b>Net assets</b>		<u><b>2,306</b></u>	<u><b>1,584</b></u>
<b>Equity</b>			
Called up share capital	13	-	-
Retained earnings		2,306	1,584
<b>Total equity</b>		<u><b>2,306</b></u>	<u><b>1,584</b></u>

Approved by the Board on 4/9/2018 and signed on its behalf by:

*Simon Jones*

Director

*S. JONES*

**Premier Inn Glasgow Limited**

**Statement of Changes in Equity for the Year Ended 1 March 2018**

	<b>Share capital £ 000</b>	<b>Retained earnings £ 000</b>	<b>Total equity £ 000</b>
At 3 March 2017	-	1,584	1,584
Profit for the year	-	722	722
Total comprehensive income	-	722	722
<b>At 1 March 2018</b>	<b>-</b>	<b>2,306</b>	<b>2,306</b>

	<b>Share capital £ 000</b>	<b>Retained earnings £ 000</b>	<b>Total equity £ 000</b>
At 4 March 2016	-	930	930
Profit for the year	-	654	654
Total comprehensive income	-	654	654
<b>At 2 March 2017</b>	<b>-</b>	<b>1,584</b>	<b>1,584</b>

The notes on pages 11 to 21 form an integral part of these financial statements.

## Premier Inn Glasgow Limited

### Notes to the Financial Statements for the Year Ended 1 March 2018

#### 1 General information

The Company is a private company limited by share capital, incorporated in the United Kingdom under the Companies Act 2006 and registered in England and Wales.

The address of the registered office is given on page 1. The nature of the Company's operations and its principal activities are set out in the Directors' report on page 2.

The financial statements are presented in pounds sterling, which is the functional currency, and all values are rounded to the nearest thousand unless otherwise stated.

The financial statements of Premier Inn Glasgow Limited for the year ended 1 March 2018 were authorised for issue by the Board of Directors on 4/9/2018

#### 2 Accounting policies

##### Summary of significant accounting policies

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

##### Basis of preparation

The financial statements have been prepared under the historical cost convention, in accordance with applicable accounting standards, and are presented in pounds sterling.

The Company meets the definition of a qualifying entity under FRS 100 'Application of Financial Reporting Requirements' as issued by the Financial Reporting Council (FRC). The financial statements have therefore been prepared in accordance with FRS 101.

The financial year represents 52 weeks to 1 March 2018 (prior financial year: 52 weeks to 2 March 2017).

These financial statements are separate financial statements. The Company is exempt from the preparation of consolidated financial statements, because it is included in the group accounts of Whitbread Group PLC. The group accounts of Whitbread Group PLC are available to the public and can be obtained at Whitbread Court, Houghton Hall Business Park, Porz Avenue, Dunstable, Bedfordshire LU5 5XE which is also the registered address.

The Company has adopted the following standards, interpretations and amendments which have been assessed as having no financial impact or disclosure requirements at this time:

- Amendments to IAS 12 Recognition of Deferred Tax Assets for Unrealised Losses;
- Amendment to IAS 7 Disclosure Initiative; and
- Amendments to IFRS 12 Disclosure of Interests in Other Entities included in the Annual Improvements to IFRS Standards 2014-2016 Cycle.

## Premier Inn Glasgow Limited

### Notes to the Financial Statements for the Year Ended 1 March 2018

#### Summary of disclosure exemptions

As permitted by FRS 101, the Company has taken advantage of the disclosure exemptions available under that standard in relation to share-based payments, non-current assets held for sale, financial instruments, capital management, presentation of comparative information in respect of certain assets, presentation of a cash flow statement, standards not yet effective, impairment of assets and related party transactions.

Where required, equivalent disclosures are given in the consolidated financial statements of Whitbread PLC.

#### Going concern

The financial position of the Company is set out in these financial statements. The Company has considerable financial resources and, as a consequence, the directors believe that the Company is well placed to manage its business risks.

The directors have a reasonable expectation that the Company has adequate resources to continue in operational existence for the foreseeable future. Thus they continue to adopt the going concern basis of accounting in preparing the financial statements.

#### Revenue recognition

Revenue is measured at the fair value of the consideration receivable from the sale of goods and services to third parties after deducting discounts, allowances for customer loyalty and other promotional activities. Revenue includes duties which the Company pays as principal, but excludes amounts collected on behalf of other parties, such as value added tax.

Revenue is recognised when the significant risks and rewards of the goods or services provided have transferred to the buyer, the amount of revenue can be measured reliably and it is probable that the economic benefits associated with the transaction will flow to the Company.

Revenue from room sales and other guest services is recognised when rooms are occupied and as services are provided.

#### Finance revenue

Interest income is recognised as the interest accrues, using the effective interest method.

## Premier Inn Glasgow Limited

### Notes to the Financial Statements for the Year Ended 1 March 2018

#### Tax

The income tax charge represents both the income tax payable, based on profit for the year and deferred income tax.

Income tax is charged or credited to other comprehensive income if it relates to items that are charged or credited to other comprehensive income. Similarly, income tax is charged or credited directly to equity if it relates to items that are charged or credited directly to equity. Otherwise, income tax is recognised in the income statement.

Deferred income tax is recognised in full, using the liability method, in respect of temporary differences between the tax base of the Company's assets and liabilities and their carrying amounts that have originated but have not been reversed by the balance sheet date. No deferred tax is recognised if the temporary difference arises from goodwill, or the initial recognition of an asset or liability, in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss. Deferred income tax is recognised in respect of taxable temporary differences associated with investments in associates and interests in joint ventures, except where the timing of the reversal of the temporary differences can be controlled and it is probable that the temporary differences will not reverse in the foreseeable future.

Deferred income tax assets are recognised to the extent that it is probable that taxable profit will be available against which the deductible temporary differences can be utilised. The carrying amount of deferred income tax assets is reviewed at each balance sheet date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all, or part of, the deferred income tax asset to be utilised.

Deferred income tax assets and liabilities are measured at the tax rates that are expected to apply in the year when the asset is realised or the liability is settled, based on tax rates that have been enacted or substantively enacted at the balance sheet date.

#### Tangible fixed assets

Property, plant and equipment is stated in the statement of financial position at cost, less any subsequent accumulated depreciation and subsequent accumulated impairment losses.

The cost of property, plant and equipment includes directly attributable incremental costs incurred in their acquisition and installation.

#### Depreciation

Depreciation is charged so as to write off the cost of assets, other than land and properties under construction, over their estimated useful lives, as follows:

##### *Asset class*

Short leasehold property

Plant & equipment

##### *Depreciation method and rate*

over the remaining term of the lease

over periods of three to 30 years

#### Cash at bank and in hand

Cash and cash equivalents comprise cash on hand and call deposits, and other short-term highly liquid investments that are readily convertible to a known amount of cash and are subject to an insignificant risk of changes in value.

#### Leases

Leases where the lessor retains substantially all the risks and benefits of ownership of the asset are classified as operating leases. Rental payments in respect of operating leases are charged against operating profit on a straight-line basis over the period of the lease. Lease incentives are recognised as a reduction of rental costs over the lease term.

## Premier Inn Glasgow Limited

### Notes to the Financial Statements for the Year Ended 1 March 2018

#### Impairment

The Company assesses assets or groups of assets for impairment whenever events or changes in circumstances indicate that the carrying value of an asset may not be recoverable. Individual assets are grouped, for impairment assessment purposes, at the lowest level at which there are identifiable cash flows that are largely independent of the cash flows of other groups of assets (cash generating units or CGUs). If such indication of impairment exists, or when annual impairment testing for an asset group is required, the Company makes an estimate of the recoverable amount.

The recoverable amount of an asset or CGU is the greater of its fair value less costs of disposal and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value, using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. For an asset that does not generate largely independent cash inflows, the recoverable amount is determined with reference to the CGU to which the asset belongs. Impairment losses are recognised in the consolidated income statement within operating costs.

An assessment is made at each reporting date as to whether there is any indication that previously recognised impairment losses may no longer exist or may have decreased. If such an indication exists, the CGU's recoverable amount is estimated. A previously recognised impairment loss is reversed only if there has been a change in the estimated future cashflows used to determine the asset's recoverable amount since the last impairment loss was recognised. If that is the case, the carrying amount of the asset is increased to its recoverable amount. That increased amount cannot exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognised for the asset in prior years. Such a reversal is recognised in the income statement. After such a reversal, the depreciation charge is adjusted in future periods to allocate the asset's carrying amount, less any residual value, on a straight-line basis over its remaining useful life.

For the purposes of impairment testing, all centrally held assets are allocated in line with IAS 36 to CGUs based on management's view of the consumption of the asset. Any resulting impairment is recorded against the centrally held asset.

For the purposes of the impairment review of property, plant and equipment, the Company considers each trading outlet to be a separate CGU. The carrying values of property, plant and equipment are reviewed for impairment when events or changes in circumstances indicate that the carrying value may not be recoverable. Consideration is also given, where appropriate, to the market value of the asset either from independent sources or, in conjunction with, an accepted industry valuation methodology.

#### Share capital

Ordinary shares are classified as equity. Equity instruments are measured at the fair value of the cash or other resources received or receivable, net of the direct costs of issuing the equity instruments. If payment is deferred and the time value of money is material, the initial measurement is on a present value basis.

## Premier Inn Glasgow Limited

### Notes to the Financial Statements for the Year Ended 1 March 2018

#### Financial assets

##### *Classification*

The recognition of financial assets and liabilities occurs when the Company becomes party to the contractual provisions of the instrument. The derecognition of financial assets takes place when the Company no longer has the right to cash flows, the risks and rewards of ownership, or control of the asset. The derecognition of financial liabilities occurs when the obligation under the liability is discharged, cancelled or expires.

Some assets held by the Company are classified as financial assets at fair value through profit or loss. On initial recognition these assets are recognised at fair value. Subsequent measurement is also at fair value, with changes recognised through finance revenue or costs in the income statement.

##### *Recognition and measurement*

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market, do not qualify as trading assets and have not been designated as either fair value through profit and loss or available-for-sale. Such assets are carried at amortised cost using the effective interest method if the time value of money is significant. Gains and losses are recognised in the income statement when the loans and receivables are derecognised or impaired, as well as through the amortisation process.

Trade receivables are recognised and carried at original invoice amount less any uncollectable amounts.

An estimate for doubtful debts is made when collection of the full amount is no longer probable. Bad debts are written off when identified.

#### Financial liabilities

##### *Classification*

Financial liabilities are classified as 'other financial liabilities'.

##### *Recognition and measurement*

Other financial liabilities, including borrowings, are initially measured at fair value, net of transaction costs. Other financial liabilities are subsequently measured at amortised cost using the effective interest method, with interest expense recognised on an effective yield basis.

The effective interest method is a method of calculating the amortised cost of a financial liability and of allocating interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash payments through the expected life of the financial liability, or, where appropriate, a shorter period, to the net carrying amount on initial recognition.

### 3. Key accounting judgements and estimates

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported as assets and liabilities at the balance sheet date and the amounts reported as revenues and expenses during the year. However, the nature of estimation means that the actual outcomes could differ from those estimates. In the process of applying the Group's accounting policies, the Directors have considered whether there are any such sources of estimation or critical accounting judgements in forming the financial statements and do not consider there to be any for the purposes of disclosure.

## Premier Inn Glasgow Limited

### Notes to the Financial Statements for the Year Ended 1 March 2018

#### 4 Revenue

The analysis of the Company's turnover for the period from continuing operations is as follows:

	Year ended 1 March 2018	Year ended 2 March 2017
	£ 000	£ 000
Sale of goods	593	551
Rendering of services	2,225	2,107
	<u>2,818</u>	<u>2,658</u>

The whole of the turnover is attributable to the operation of a Premier Inn hotel in the United Kingdom.

#### 5 Operating profit

Arrived at after charging:

	Year ended 1 March 2018	Year ended 2 March 2017
	£ 000	£ 000
Depreciation expense	181	187
Cost of inventories recognised as an expense	150	144
Operating lease expense - property	549	539

#### 6 Finance revenue

	Year ended 1 March 2018	Year ended 2 March 2017
	£ 000	£ 000
Interest received from group undertakings	55	21

#### 7 Staff costs

The Company has no employees other than the directors (2017: Nil), who did not receive any remuneration (2017: £Nil). All fees paid to directors as remuneration are borne by a parent company Whitbread Group PLC and it is not practical to allocate the amount for services in respect of this Company.

The Company is party to a Management Services Agreement with Whitbread Group PLC, under which all services are provided to it.

## Premier Inn Glasgow Limited

### Notes to the Financial Statements for the Year Ended 1 March 2018

#### 8 Taxation

Tax charged in the income statement

	Year ended 1 March 2018 £ 000	Year ended 2 March 2017 £ 000
<b>Current taxation</b>		
UK corporation tax	186	177
<b>Deferred taxation</b>		
Arising from origination and reversal of temporary differences	-	2
Tax expense in the income statement	<u>186</u>	<u>179</u>

The tax on profit before tax for the period is higher than the standard rate of corporation tax in the UK (2017: higher than the standard rate of corporation tax in the UK) of 19.08% (2017: 20%).

The differences are reconciled below:

	2018 £ 000	2017 £ 000
Profit before tax	<u>908</u>	<u>833</u>
Corporation tax at standard rate	173	167
Increase from effect of expenses not deductible in determining taxable profit	<u>13</u>	<u>12</u>
Total tax charge	<u>186</u>	<u>179</u>

#### Factors that may affect future tax charges:

The Finance Act 2016 reduced the main rate of UK corporation tax to 17% from 1 April 2017. The effect of the new rate was included in the financial statements in 2016/17. The rate change will also impact the amount of future cash tax payments to be made by the Company.

The corporation tax balance is a liability of £186,000 (2017: £177,000).

**Premier Inn Glasgow Limited**

**Notes to the Financial Statements for the Year Ended 1 March 2018**

**Deferred tax**  
Deferred tax asset

Deferred tax movement during the period:

	At 3 March 2017 £ 000	At 1 March 2018 £ 000
Accelerated tax depreciation	<u>7</u>	<u>7</u>

Deferred tax movement during the prior period:

	At 4 March 2016 £ 000	Recognised in income £ 000	At 2 March 2017 £ 000
Accelerated tax depreciation	<u>9</u>	<u>(2)</u>	<u>7</u>

**9 Auditor's remuneration**

Audit fees for the year of £1,000 (2017: £1,000) were paid by a parent Company, Whitbread Group PLC. Information about the total audit fees paid by the Group can be found in the Whitbread PLC Annual Report and Accounts for the year ended 1 March 2018.

**Premier Inn Glasgow Limited**

**Notes to the Financial Statements for the Year Ended 1 March 2018**

**10 Property, plant and equipment**

	Land and buildings £ 000	Plant and equipment £ 000	Total £ 000
<b>Cost</b>			
At 3 March 2017	1,293	1,392	2,685
Additions	1	13	14
Assets written off	-	(148)	(148)
At 1 March 2018	<u>1,294</u>	<u>1,257</u>	<u>2,551</u>
<b>Depreciation</b>			
At 3 March 2017	370	662	1,032
Charge for the period	59	122	181
Assets written off	-	(148)	(148)
At 1 March 2018	<u>429</u>	<u>636</u>	<u>1,065</u>
<b>Carrying amount</b>			
At 1 March 2018	<u>865</u>	<u>621</u>	<u>1,486</u>
At 2 March 2017	<u>923</u>	<u>730</u>	<u>1,653</u>

Included above are assets under construction of £4,000 (2017: £5,000).

Capital expenditure commitments for property, plant and equipment for which no provision has been made amount to £Nil (2017: £1,000).

The net book value of land and buildings relates to short-leasehold properties.

**11. Debtors**

	1 March 2018 £ 000	2 March 2017 £ 000
Amounts owed by group undertakings	<u>821</u>	<u>74</u>
Total debtors	<u>821</u>	<u>74</u>

Amounts receivable from related parties are repayable on demand and carry an average quarterly interest rate based upon the group funding.

## Premier Inn Glasgow Limited

### Notes to the Financial Statements for the Year Ended 1 March 2018

#### 12 Operating lease arrangements

##### Operating leases

The Company leases various buildings which are used within the business. The leases are non-cancellable operating leases with varying terms, escalation clauses and renewal rights. The Company also leases various plant and equipment under non-cancellable operating lease agreements.

The weighted average lease life of future minimum rentals payable under non-cancellable operating leases is 16.8 years (2017: 15.8 years).

The total future value of minimum lease payments is as follows:

	01 March 2018 £ 000	02 March 2017 £ 000
Within one year	535	535
In two to five years	2,795	2,740
In over five years	4,934	5,524
	<u>8,264</u>	<u>8,799</u>

The amount of non-cancellable operating lease payments recognised as an expense during the period was £549,000 (2017: £539,000).

#### 13 Share capital

	1 March 2018 £	2 March 2017 £
Allotted, called up and fully paid 1 Ordinary shares of £1 each	<u>1</u>	<u>1</u>

The shares carry full voting, dividend and capital distribution rights.

#### 14 Related party transactions

The Company is a wholly-owned subsidiary of Whitbread PLC, the ultimate controlling entity, and has taken advantage of the exemption given in Financial Reporting Standard 101.8(k) not to disclose transactions with other group companies.

## **Premier Inn Glasgow Limited**

### **Notes to the Financial Statements for the Year Ended 1 March 2018**

#### **15 Parent and ultimate parent undertaking**

The immediate parent undertaking is Elm Hotel Holdings Limited. The ultimate parent undertaking is Whitbread PLC.

The parent undertaking of the smallest group of undertakings for which group accounts are drawn up and of which the Company is a member is Whitbread Group PLC, registered in England and Wales. Copies of their accounts can be obtained from the registered office at Whitbread Court, Houghton Hall Business Park, Porz Avenue, Dunstable, Bedfordshire LU5 5XE.

The parent undertaking of the largest group of undertakings for which group accounts are drawn up and of which the Company is a member is Whitbread PLC, registered in England and Wales. Copies of their accounts can be obtained from the registered office at Whitbread Court, Houghton Hall Business Park, Porz Avenue, Dunstable, Bedfordshire LU5 5XE.