Company Number 04488670

Directors' report and financial statements for the 9 months period ended 30 September 2021

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## pControl UK Limited Board of Directors and other information

#### **Directors**

Geoffrey Hodge
Philip Davies
Allen Cohen – appointed 1 Oct 2021
Alan Flanagan – appointed 1 Oct 2021
Patricia Maurer – appointed 1 Oct 2021

## **Secretary**

BNY Mellon Secretaries (UK) Limited 160 Queen Victoria Street London EC4V 4LA

## **Registered Office**

160 Queen Victoria Street, London, EC4V 4LA

**Registered Number** 04488670

## pControl UK Limited Directors' Report

The directors present their report and the financial statements for the 9 months period ended 30 September 2021.

#### **Principal Activities**

The principal activities of the company during the course of the period were consulting to financial services organisations on operations and technology and the sale of technology solutions for the financial services industry.

#### **Business and future developments**

In October 2021, the company's parent entity, Milestone Group Pty Limited and all its subsidiaries were acquired by The Bank of New York Mellon Corporation. The acquisition did not impact the planned and ongoing operations of the company in continuing to provide professional services to its parent company's UK and European based clients.

#### **Political Donations**

The Company made no political donations or incurred any political expenditure during the year.

#### Risk management process

Line management are responsible for actively identifying the risks associated with their key business processes, business changes or external threats, identifying and assessing the quality of controls in place to mitigate risk and assigning accountability for the effectiveness of those controls. This is done through the Corporate Risk Management Council ("CRMC"). The objective of this is to prevent or minimise:

- Errors or service delivery failures, especially those with impact on clients
- Financial losses
- Compliance breaches
- Reputational damage

The Company's risk appetite is commensurate with local business and regulatory requirements, within the guidance set by its parent company and in coordination with the relevant business expertise. Risks associated with the Company's operations are measured through production and assessment of key risk indicators and other analysis, the results of which are formally reported to the CRMC on a monthly basis as part of the risk management framework which has been adopted.

## **Result of Operations**

The operating loss after income tax for the 9 months period ended 30 September 2021 was £1,237,367.

#### **Dividends**

The directors do not recommend a dividend for the 9 months period ended 30 September 2021 (2020: £nil).

## pControl UK Limited Directors' Report – continued

#### **Directors**

The directors at any time during or since the financial period are:

Geoffrey Mark Hodge
Philip Davies
Mark Walsh – resigned 30 Sept 2021
Allen Cohen – appointed 1 Oct 2021
Alan Flanagan – appointed 1 Oct 2021
Patricia Maurer – appointed 1 Oct 2021

#### **Events Subsequent to Balance Date**

- a) The company's parent, Milestone Group Pty Limited, was acquired by Bank of New York Mellon Corporation on 1 October 2021 and the company therefore became a member of the BNY Mellon group from that date. The acquisition does not affect the ongoing operations of the company.
- b) The company changed its accounting period to 30 September 2021 and therefore the financial statements have been prepared for 9 months.

#### **Audit**

The Directors are of the opinion that pControl UK Limited is entitled to exemption from audit as a small company. The company is a wholly owned subsidiary of Milestone Group Pty Limited and, as the sole shareholder, Milestone Group Pty Limited has agreed that it does not require the financial statements of pControl UK Limited to be audited.

For the 9 months period ended 30 September 2021 the company was entitled to exemption under section 477 of the Companies Act 2006.

Members have not required the company to obtain an audit in accordance with section 476(1) of the Companies Act 2006.

The directors acknowledge their responsibility for:

- i) ensuring the company keeps accounting records which comply with section 386 and;
- ii) preparing accounts which give a true and fair view of the state of affairs of the company as at the end of the financial period ad of its profit and loss for the financial period, in accordance with the requirements of section 396, and which otherwise comply with the requirements of the Companies Act relating to accounts, so far as applicable to the company.

Signed in accordance with a resolution of directors.

Director: PHOFF BANGES

Dated: 21 Sept 2022

## pControl UK Limited Statement of directors' responsibilities

The directors are responsible for preparing the Directors' report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law they have elected to prepare the financial statements in accordance with UK accounting standards in conformity with the requirements of the Companies Act 2006 and applicable law (UK Generally Accepted Accounting Practice), including Financial Reporting Standard 101: Reduced Disclosure Framework ("FRS 101").

Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period.

In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable, relevant and reliable;
- state whether they have been prepared in accordance with UK accounting standards in conformity with the requirements of the Companies Act 2006;
- assess the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern; and
- use the going concern basis of accounting unless they either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are responsible for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error, and have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the Company and to prevent and detect fraud and other irregularities.

## pControl UK Limited Statement of profit and loss and other comprehensive income For the 9 months period ended 30 September 2021

|  |          | 9 months period<br>to Sept 2021 | 12 months period<br>to Dec 2020 |
|--|----------|---------------------------------|---------------------------------|
|  | Notes    | £                               | £                               |
| Revenue  | 2        | 2,080,498                       | 3,357,937                       |
| Expenses   | 3, 4 & 5 | (3,317,865)                     | (3,721,023)                     |
| Operating loss before taxation                   |          | (1,237,367)                     | (363,086)                       |
| Taxation   | 14       | -                               | 175,000                         |
| Total comprehensive loss for the 9 months period |          | (1,237,367)                     | (188,086)                       |

Notes 1 to 16 are integral to these financial statements.

All items dealt with in arriving at the Company's results for the financial period and prior year relate to continuing operations. During the 9 months period, the Company had no items going through other comprehensive income (2020: Nil).

## pControl UK Limited Balance Sheet As at 30 September 2021

|                               | Notes  | <b>Sept 2021</b> | <b>Dec 2020</b> |
|-------------------------------|--------|------------------|-----------------|
|                               |        | £                | £               |
| Non-current assets            |        |                  |                 |
| Property, plant and equipment | 13     | 97,048           | 129,407         |
| Right of Use Asset            | 12     | 379,147          | 489,222         |
| Deferred Tax Asset            | 15     | 34,946           | 34,946          |
| Total non-current assets      |        | 511,141          | 653,575         |
| Current assets                |        |                  |                 |
| Cash and Bank                 | 7      | 12,250           | 1,149,347       |
| Receivables                   | 8      | 1,826,860        | 989,431         |
| Prepayments                   | 6      | 371,022          | 344,504         |
| Current Tax Recoverable       | 15     | 175,000          | 175,000         |
| Total current assets          | •      | 2,385,132        | 2,658,282       |
| Total assets                  |        | 2,896,273        | 3,311,857       |
| Non-current liabilities       |        |                  |                 |
| Lease Liabilities             | 12     | 303,574          | 421,704         |
| Total non-current liabilities |        | 303,574          | 421,704         |
| Current liabilities           |        |                  |                 |
| Creditors and Accruals        | 9      | 1,066,913        | 735,798         |
| Provisions                    | 11     | 154,269          | 151,934         |
| Deferred Revenue              | 10     | 2,074,404        | 1,467,941       |
| Total current liabilities     | •      | 3,295,586        | 2,355,673       |
| Total liabilities             |        | 3,599,160        | 2,777,377       |
| Shareholder's equity          |        |                  |                 |
| Share capital                 |        | 1                | 1               |
| Retained (deficit) / earnings |        | (702,888)        | 534,479         |
| Total shareholders' equity    | -<br>- | (702,887)        | 534,480         |

For the 9 months period ended 30 September 2021 the company was entitled to exemption under section 477 of the Companies Act 2006. No members have required the company to obtain an audit of its accounts for the period in question in accordance with section 476(1).

The directors acknowledge their responsibility for: i) ensuring the company keeps accounting records which comply with section 386 and ii) preparing accounts which give a true and fair view of the state of affairs of the company as at the end of the financial period and of its profit and loss for the financial period, in accordance with the requirements of section 396, and which otherwise comply with the requirements of the Companies Act relating to accounts, so far as applicable to the company.

Signed in accordance with a resolution of directors

Director:

— Docusigned by:
Philip Davics
— CC5794CDBDBF426...

Date: 21 Sept 2022

## pControl UK Limited Statement of Changes in Equity 30 September 2021

|  | Issued Share<br>Capital | Retained<br>Earnings   | Total Equity           |
|--|-------------------------|------------------------|------------------------|
|  | £                       | £                      | £                      |
| Balance at 1 Jan 2020 Total comprehensive loss for the                 | 1                       | 722,565                | 722,566                |
| year   |                         | (188,086)              | (188,086)              |
| Balance at 31 Dec 2020   | 1                       | 534,479                | 534,480                |
| Balance at 1 Jan 2021 Total comprehensive loss for the 9 months period | 1                       | 534,479<br>(1,237,367) | 534,480<br>(1,237,367) |
| Balance at 30 Sept 2021  | 1                       | (702,888)              | (702,887)              |

Notes 1 to 16 are integral to these financial statements

Notes to the financial statements for the 9 months period ended 30 September 2021

#### 1 Accounting policies

## 1.1 Basis of preparation and statement of compliance with FRS 101

The Company is a private company limited by shares incorporated and domiciled in the UK and registered in England and Wales. The registered address is given on page 3.

These financial statements were prepared in accordance with FRS 101. The Company's ultimate parent undertaking, The Bank of New York Mellon Corporation includes the Company and all its subsidiary undertakings in its consolidated financial statements. The consolidated financial statements of The Bank of New York Mellon Corporation are prepared in accordance with U.S. Generally Accepted Accounting Principles, which is considered equivalent under the requirements of Section 401 of the Companies Act 2006. The Bank of New York Mellon Corporation's consolidated financial statements are available at https://www.bnymellon.com/us/en/investorrelations/overview.html.

Accordingly, the Company is a qualifying entity for the purpose of FRS 101 disclosure exemptions. Therefore, in preparing these financial statements, the Company applies the recognition, measurement and disclosure requirements of international accounting standards in conformity with the requirements of the Companies Act 2006 ("Adopted IFRSs") but makes amendments where necessary in order to comply with the Companies Act 2006 and has set out below where advantage of the FRS 101 disclosure exemptions has been taken.

In these financial statements, the Company has applied the exemptions available under FRS 101 in respect of the following disclosures:

- A Statement of cash flows and related notes;
- Comparative period reconciliations for share capital, tangible fixed assets and intangible assets;
- Disclosures in respect of transactions with wholly owned subsidiaries;
- Disclosures in respect of capital management;
- Disclosures in respect of compensation of key management personnel; and
- Disclosures in respect of revenue contracts with customers and significant judgements.

#### 1.2 Measurement convention

These financial statements are prepared on the historical cost basis.

#### 1.3 Going concern

The Company's business activities, together with the factors likely to affect its future development, performance and position are set out in the Directors report on pages 4 to 6.

The directors perform an annual going concern review that considers the Company's ability to meet its financial obligations as they fall due, for a period of at least twelve months after the date that the financial statements are signed.

As a consequence, the directors believe that the Company is well placed to manage its business risks successfully.

## Notes to the financial statements for the 9 months period ended 30 September 2021

The Directors have had regard to management's assessment to determine whether there are any material uncertainties that could cast significant doubt on the ability of the Company to continue as a going concern. No significant issues have been noted. In reaching this conclusion, management considered:

- The company has projected positive net cashflows until end of September 2023 which assumes a no new revenue scenario;
- New business contracted since 1 October 2021 which brings in significant additional revenue to the Company, and;
- The Company's year (2022) to date performance which indicates a net income of £0.7m (£0.3m above plan).

Based on the above assessment, the directors have concluded that the Company has adequate resources to continue in operational existence (for a period of at least twelve months after the date that the financial statements are signed). Accordingly, they continue to adopt the going concern basis of accounting in preparing the annual financial statements.

#### 1.4 Related party transactions

As the Company is a wholly owned indirect subsidiary of the ultimate parent company, The Bank of New York Mellon Corporation, it has taken advantage of the exemption contained in IAS 24 and has therefore not disclosed transactions with entities which form part of the Group.

#### 1.5 Non-current assets

The carrying amounts of all non-current assets are reviewed to determine whether they are in excess of their recoverable amount at balance date. If the carrying amount of a non-current asset exceeds the recoverable amount, the asset is written down to the lower amount. In assessing recoverable amounts the relevant cash flows have not been discounted to their present value.

#### 2 Revenue recognition

Sales revenue represents revenue earned from services. Sales revenue is recorded when the fee in respect of services provided is earned. Interest revenue is recognized as it accrues.

Jan to Sept 2021

Jan to Dec 2020

| Sales Revenue                                    | 2,080,498        | 3,357,937       |
|--|------------------|-----------------|
| Interest Revenue                                 |                  |                 |
| Total Revenue                                    | 2,080,498        | 3,357,937       |
| 3 Administrative Expenses                        |                  |                 |
| Profit before taxation is stated after charging: | Jan to Sept 2021 | Jan to Dec 2020 |
| Depreciation of tangible fixed assets            | 32,359           | 18,191          |
| Depreciation of Right of Use Assets              | 102,736          | 146,767         |

## Notes to the financial statements for the 9 months period ended 30 September 2021

#### 4 Staff Numbers and Costs

The average number of persons employed by the Company (including directors) during the period was 31 (2020: 30)

The aggregate payroll costs of these persons were as follows:

|                         | Jan to Sept 2021 | Jan to Dec 2020 |
|-------------------------|------------------|-----------------|
| Salaries and Wages      | 2,397,160        | 3,075,426       |
| Social Security Costs   | 244,135          | 295,374         |
| Pensions                | 162,011          | 204,581         |
| Other employee expenses | 20,203           | 57,579          |
| Total                   | 2,823,509        | 3,632,960       |

Salaries and wages include short term incentives recognised on an accruals basis.

#### **5 Directors Remuneration**

The aggregate amount of remuneration paid to or receivable by directors in respect of qualifying services for the 9 months period from January 2021 to September 2021 was £ nil (2020 £ nil).

## **6 Prepayments**

|   | 30 Sept 2021 | 31 Dec 2020 |
|---|--------------|-------------|
| Prepaid office rent and deposits  | 371,022      | 344,504     |
| •   | ==           |             |
| 7 Cash and Bank Cash is carried at the face value of the amount on deposit. |              |             |
| •   | 30 Sept 2021 | 31 Dec 2020 |
| Cash and bank balances  | 12,250       | 1,149,347   |
|   |              |             |

#### 8 Receivables

Trade debtors are generally settled within 30 days and are carried at amounts due. The collectability of the debts is assessed at year end and specific provision is made for any doubtful accounts. The carrying amount of trade debtors approximates net fair value.

|                     | 30 Sept 2021 | 31 Dec 2020 |
|---------------------|--------------|-------------|
| Trade debtors       | 1,131,678    | 572,641     |
| Intergroup balances | 695,182      | 416,790     |
| Total               | 1,826,860    | 989,431     |

## Notes to the financial statements for the 9 months period ended 30 September 2021

Receivables are all due within 12 months. Expected credit loss at 30 September 2021 is £nil (Dec 2020 - £nil).

#### 9 Creditors and accruals

Liabilities are recognised for amounts to be paid in the future for goods and services received, whether or not billed to the company. Trade accounts payable are normally settled within 30 days. The carrying amount of accounts payable approximates net fair value.

| Trade creditors Accruals Lease Liabilities | 30 Sept 2021<br>731,920<br>150,000<br>184,993<br>1,066,913 | 31 Dec 2020<br>533,988<br>-<br>201,810<br>735,798 |
|--|--|---|
| 10 Deferred Revenue                        |  |   |
| Deferred subscriptions fees                | 30 Sept 2021   | 31 Dec 2020                                       |
| less than 12 months                        | 2,074,404  | 1,467,941   |
|  |  |   |
| 11 Provisions                              |  |   |
| Annual leave provisions                    | 30 Sept 2021<br>154,269                                    | 31 Dec 2020<br>151,934                            |

## 12 Right of Use Assets and lease Liabilities

The companies lease for office premises have been accounted for in accordance with IFRS 16. The balance sheet shows the following amounts in relation to this right of use asset and lease liability.

# pControl UK Limited Notes to the financial statements for the 9 months period ended 30 September 2021

|  | 30 Sept 2021 | 31 Dec 2020 |
|--|--------------|-------------|
| Right of Use Asset   | 379,147      | 489,222     |
| Lease Liability  | 488,567      | 623,514     |
|  | 30 Sept 2021 | 31 Dec 2020 |
| Maturity analysis - contractual undiscounted cash                                | •            |             |
| flows  | 100 467      |             |
| Expiring within one year   | 199,467      | 222,786     |
| Expiring between one and five years  | 337,833      | 482,283     |
| Total undiscounted lease liabilities   | 537,300      | 705,069     |
| Effect of discounting  | (48,733)     | (81,555)    |
| Lease Liability  | 488,567      | 623,514     |
| Amounts recognised in Statement of profit or loss and other comprehensive income |              |             |
| Interest on lease liabilities  | 16,412       | 27,944      |
| Amortisation of ROU asset  | 102,736      | 146,767     |

## 13 Property Plant and Equipment

On acquisition items of property, plant and equipment are recorded at cost. They are depreciated from the date of acquisition over their estimated useful lives using the straight-line depreciation method.

|                         | Furniture and Fittings | Computer and Office equipment | Total   |
|-------------------------|------------------------|-------------------------------|---------|
| Cost                    |                        | -4p                           |         |
| At 1 January 2021       | 302,667                | 57,465                        | 360,132 |
| Additions               | -                      | -                             | -       |
| Disposals               |                        | -                             |         |
| At 30 September 2021    | 302,667                | 57,465                        | 360,132 |
| Depreciation            |                        |                               |         |
| At 1 January 2021       | 176,492                | 54,233                        | 230,725 |
| Depreciation for period | 31,823                 | 536                           | 32,359  |
| At 30 September 2021    | 208,315                | 54,769                        | 263,084 |
| Net book value          |                        |                               |         |
| At 31 December 2020     | 126,175                | 3,232                         | 129,407 |
| At 30 September 2021    | 94,352                 | 2,696                         | 97,048  |

## pControl UK Limited Notes to the financial statements for the 9 months period ended 30 September 2021

#### 14 Taxation

The company adopts the liability method of tax effect accounting. Income tax expense is calculated on operating profit adjusted for permanent differences between taxable and accounting income. The tax effect of timing differences, which arise from items being brought to account in different periods for income tax and accounting purposes, is carried forward in the balance sheet as a future income tax benefit or a provision for deferred income tax.

Future income tax benefits are not brought to account unless realisation of the asset is assured beyond reasonable doubt. Future income tax benefits relating to tax losses are only brought to account when their realisation is virtually certain.

Recognised in the statement of profit and loss and other comprehensive income

|                            | 30 Sept 2021 | 31 Dec 2020 |
|----------------------------|--------------|-------------|
| UK corporation tax         |              |             |
| Current tax                | -            | (197,676)   |
| Deferred tax (See note 15) | <u>-</u>     | 22,676      |
| Total tax expense/(credit) |              | (175,000)   |

Factors Affecting Total Tax Charge for the Current Period

The charge for the 9 months period can be reconciled to the profit per the income statement as follows:

| Loss for the period - continuing activities   | (1,237,367) | (363,086) |
|---|-------------|-----------|
| Tax on loss at standard UK tax rate of 19.00% | 235,100     | 68,986    |
| Rebates due under R&D Tax Relief scheme       | -           | (175,000) |
| Amounts not recognised                        | (235,100)   | (68,986)  |
| Total tax expense/(credit)                    | -           | (175,000) |

#### 15 Deferred tax assets and liabilities

|                                    | 30 Sept 2021 | 31 Dec 2020 |
|------------------------------------|--------------|-------------|
| Provision at start of period       | (34,946)     | (12,270)    |
| Deferred tax charge for the period |              | (22,676)    |
| Provision at end of period         | (34,946)     | (34,946)    |

# pControl UK Limited Notes to the financial statements for the 9 months period ended 30 September 2021

## 16 Events Subsequent to Balance Date

- a) The company's parent, Milestone Group Pty Limited, was acquired by Bank of New York Mellon Corporation on 1 October 2021 and the company therefore became a member of the BNY Mellon group from that date. The acquisition does not affect the ongoing operations of the company.
- b) The company changed its accounting period to 30 September 2021 and therefore the financial statements have been prepared for 9 months.