

**COMPANY NUMBER: 4449941**

**Warner Active Management No 2 Limited**  
**Directors' report and financial statements**  
**For the year ended**  
**31 March 2011**

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# **Warner Active Management No 2 Limited**

## **Directors' report and financial statements**

**For the year ended 31 March 2011**

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# Warner Active Management No 2 Limited

## The directors' report

For the year ended 31 March 2011

The directors have pleasure in presenting their annual report and the audited financial statements of the company for the year ended 31 March 2011

### Principal activities and business review

The company is a wholly owned subsidiary within the Group of Warner Estate Holdings PLC, a company incorporated in England and Wales. The principal activity of the company is property asset management in the United Kingdom.

### Results for the year

The loss after taxation for the year amounted to £165,000 (2010 £445,000) which is deducted from a surplus brought forward of £1,248,000 leaving a £1,083,000 surplus to be carried forward. The directors do not recommend the payment of a dividend (2010 £nil).

### Principal risks and uncertainties

The company is a wholly owned subsidiary of Warner Estate Holdings PLC. From the perspective of the company, the principal risks and uncertainties are integrated with the principal risks of Warner Estate Holdings PLC and are not managed separately. Accordingly, the principal risks and uncertainties of the Warner Estate Holdings PLC group, which include those of the company, are discussed in the Directors' Report contained in the group's annual report which does not form part of this report.

Risk	Description	Mitigation
Financial risk	General economic downturn	Group limits on debt to assets and interest cover ratios
	Asset management risk	Actively maintaining a broad tenant mix across portfolios adopting a proactive asset management approach to retaining tenants and early planning of potential void situations Regular review and reporting of performance against targets. Monthly and quarterly performance reviews monitor this.
	Liquidity risk	Efficient treasury management and strict credit control to ensure adequate working capital headroom available to meet working capital requirements of the business.

### Key performance indicators (KPIs)

Given the straightforward nature of the business, the company's directors are of the opinion that analysis using KPIs is not necessary for an understanding of the development, performance or position of the business. The development, performance and position of the Warner Estate Holdings PLC group, which includes the company, are discussed in the Directors' Report contained in the group's annual report which does not form part of this report.

### Future outlook

These audited financial statements have been prepared on a going concern basis, which assumes the company will continue to be able to meet its liabilities, as and when they fall due, for the foreseeable future.

The company has a debtor due from fellow group companies and if this debtor is not recoverable the company may not be able to meet its liabilities as and when they fall due. In order to gain comfort over the recoverability of the debtor, the directors have obtained a letter of financial support from the ultimate parent company. The company is also guarantor on loans held in Warner Estate Investments Limited, a fellow group company, as detailed in note 12, but it is not anticipated that any material liability will arise from this in the foreseeable future.

The company and its fellow subsidiaries are reliant on the parent company for ongoing financial support. In adopting the going concern basis, the directors have taken into account the ability and resources of the ultimate parent company to provide financial support.

# Warner Active Management No 2 Limited

## The directors' report (continued)

For the year ended 31 March 2011

### Directors

The directors who served the company during the year and up to the date of signing these financial statements were

P C T Warner (Chairman)  
M W Keogh  
R W Game  
V B Vaghela

The directors have the benefit of "qualifying third party indemnity provisions" for the purposes of section 236 of the Companies Act 2006

### Statement of Directors' responsibilities

The directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulations

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have prepared the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to

- select suitable accounting policies and then apply them consistently,
- make judgements and accounting estimates that are reasonable and prudent,
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements,
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

### Disclosure of information to auditors

The directors confirm so far as they are aware there is no relevant audit information of which the company's auditors are unaware. They also confirm that they have taken all the steps that they ought to have taken as directors to make themselves aware of any relevant audit information and to establish that the company's auditors are aware of that information.

By order of the board



D J Lanchester  
Company Secretary

Registered office  
Nations House  
103 Wigmore Street  
London  
W1U 1AE  
Company number 4449941

Approved by the directors on 20 September 2011

# **Warner Active Management No 2 Limited**

## **Independent auditors' report to the members of Warner Active Management No 2 Limited**

**For the year ended 31 March 2011**

We have audited the financial statements of Warner Active Management No 2 Limited for the year ended 31 March 2011 which comprise the profit and loss account, the balance sheet and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

### **Respective responsibilities of directors and auditors**

As explained more fully in the Statement of Directors' responsibilities set out on page 2, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

This report, including the opinions, has been prepared for and only for the company's members as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and for no other purpose. We do not, in giving these opinions, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing.

### **Scope of the audit of the financial statements**

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of whether the accounting policies are appropriate to the company's circumstances and have been consistently applied and adequately disclosed, the reasonableness of significant accounting estimates made by the directors, and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Directors' report and financial statements to identify material inconsistencies with the audited financial statements. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

### **Opinion on financial statements**

In our opinion the financial statements

- give a true and fair view of the state of the company's affairs as at 31 March 2011 and of its loss for the year then ended,
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, and
- have been prepared in accordance with the requirements of the Companies Act 2006.

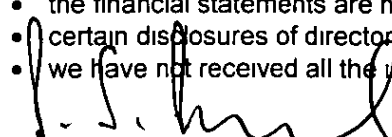
### **Opinion on other matter prescribed by the Companies Act 2006**

In our opinion the information given in the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements.

### **Matters on which we are required to report by exception**

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us, or
- the financial statements are not in agreement with the accounting records and returns, or
- certain disclosures of directors' remuneration specified by law are not made, or
- we have not received all the information and explanations we require for our audit.



Parwinder Purewal (Senior Statutory Auditor)  
For and on behalf of PricewaterhouseCoopers LLP  
Chartered Accountants and Statutory Auditors  
London  
20 September 2011

# Warner Active Management No 2 Limited

## Profit and loss account

For the year ended 31 March 2011

	Note	2011 £000	2010 £000
Turnover	2	1,171	1,335
Operating loss	2	(250)	(445)
Interest payable and similar charges	4	(94)	-
Loss on ordinary activities before taxation		(344)	(445)
Tax on loss on ordinary activities	5	179	-
Loss for the financial year	10	(165)	(445)

All of the activities of the company are classed as continuing

The company has no recognised gains and losses other than those included in the results above, and therefore no separate statement of recognised gains and losses has been presented

There is no difference between the loss on ordinary activities before taxation and the loss for the financial years and their historical cost equivalents

# Warner Active Management No 2 Limited

## Balance sheet

As at 31 March 2011

	Note	2011 £000	2010 £000
<b>Current assets</b>			
Debtors	6	2,487	3,135
Cash at bank and in hand		3	1
		<u>2,490</u>	<u>3,136</u>
<b>Creditors: amounts falling due within one year</b>	7	<u>(1,407)</u>	<u>(1,888)</u>
<b>Net current assets</b>		<b>1,083</b>	<b>1,248</b>
<b>Net assets</b>		<u><b>1,083</b></u>	<u><b>1,248</b></u>
<b>Capital and reserves</b>			
Called-up share capital	9	-	-
Profit and loss account	10	<u>1,083</u>	<u>1,248</u>
<b>Total shareholders' funds</b>	11	<u><b>1,083</b></u>	<u><b>1,248</b></u>

These financial statements on pages 4 to 9 were approved by the board of directors on the 20 September 2011 and are signed on their behalf by

  
M W Keogh  
Director

  
V B Vaghela  
Director

# **Warner Active Management No 2 Limited**

## **Notes to the financial statements**

**For the year ended 31 March 2011**

### **1. Accounting policies**

#### **Basis of preparation**

The audited financial statements have been prepared on the going concern basis, under the historical cost convention, in accordance with applicable accounting standards in the United Kingdom. A summary of the more important accounting policies, which have been applied consistently, is set out below.

The going concern basis of preparation assumes the company will continue to be able to meet its liabilities, as and when they fall due, for the foreseeable future. The company has a debtor due from fellow group companies, if this debtor is not recoverable the company may not be able to meet its liabilities as and when they fall due. In order to gain comfort over the recoverability of the debtor, the directors have obtained a letter of financial support from the ultimate parent company. The company and its fellow subsidiaries are reliant on the parent company for ongoing financial support. In adopting the going concern basis, the directors have taken into account the ability and resources of the ultimate parent company to provide financial support.

#### **Cash flow statement**

The company's ultimate parent company, Warner Estate Holdings PLC, produces consolidated statements which are publicly available. The company is therefore exempt under the terms of the Financial Reporting Standard 1 (revised 1996), "Cash flow statements", from publishing a cash flow statement.

#### **Turnover**

Turnover consists of management fees receivable net of value added tax, calculated on an accruals basis.

Performance fees are recognised, in line with the asset management contracts, at the end of the performance period to which they relate, based on the outperformance of relevant benchmarks. The performance period is normally three years. Where performance subsequently falls short of these benchmarks, fees are repayable, up to the amount received for the previous two years. Where there is a reasonable likelihood that part of a performance fee will be repaid the estimated repayment will not be recognised until the outcome can be reliably estimated.

#### **Administrative expenses**

Administrative expenses include salaries, head office running costs, legal, accounting, auditing, tax and other fees. They are recognised as expense in profit or loss account in the period in which they are incurred on an accruals basis.

#### **Provisions**

Provisions are recognised when the company has a present legal or constructive obligation as a result of past events, it is more likely than not that an outflow of resources will be required to settle the obligation, and the amount has been reliably estimated.

Where performance falls short of relevant benchmarks, fees are repayable, up to the amount received for the previous two years. This policy has been clarified as a result of the claw back of performance fees.

#### **Taxation**

Current taxation is provided at amounts expected to be paid, or recovered, using the tax rates and laws that have been enacted or substantially enacted by the balance sheet date. Group relief profits or losses are recognised as a tax credit or charge on the profit and loss account with a corresponding intercompany creditor or debtor.



# Warner Active Management No 2 Limited

## Notes to the financial statements (continued)

For the year ended 31 March 2011

### 2. Turnover and operating loss

	2011 £000	2010 £000
Management fees receivable	1,171	1,335
Less administrative expenses	(1,421)	(1,780)
<b>Operating loss</b>	<b>(250)</b>	<b>(445)</b>

The company incurs a management fee of which an element relates to the audit fee paid for by the ultimate parent. The audit fee for this company would be £5,000 (2010 £3,000)

### 3. Directors' emoluments and employee costs

The directors did not receive any emoluments in respect of their services to the company (2010 £nil)

The directors did not receive any compensation for loss of office (2010 £nil)

The company did not have any employees in the year (2010 none)

### 4. Interest payable and similar charges

	2011 £000	2010 £000
Intercompany interest payable	94	-

The asset management business carried out by the Company is financed by the Royal Bank of Scotland debt facility held in Warner Estate Investments Limited, a fellow subsidiary of Warner Estate Holdings PLC ("WEH"). This was as a result of the refinancing of the debt in WEH, which took place in March 2010. For the purposes of compliance with REIT legislation, the interest cost must be recharged to the relevant Group entity. For this reason interest has been recharged to the Company after the refinancing in March 2010.

### 5. Tax on loss on ordinary activities

#### (a) Analysis of credit in the year

	2011 £000	2010 £000
UK corporation tax credit on losses of the year	96	-
Adjustment in respect of prior years	83	-
	<b>179</b>	<b>-</b>

#### (b) Reconciliation of current tax credit

	2011 £000	2010 £000
<b>Loss on ordinary activities before taxation</b>	<b>(344)</b>	<b>(445)</b>
Loss on ordinary activities multiplied by standard rate of corporation tax in the UK of 28% (2010 28%)	(96)	(125)
Losses carried forward	-	125
<b>Current tax credit for the year</b>	<b>(96)</b>	<b>-</b>

# Warner Active Management No 2 Limited

## Notes to the financial statements (continued)

For the year ended 31 March 2011

### 5. Tax on loss on ordinary activities (continued)

The current year tax credit of £83,000 relates to tax losses surrendered to a fellow group company in line with the Company's accounting policy. At the time of signing the prior year financial statements, the Directors' made their best estimate of the Company's tax position. Subsequent to this, the prior year tax losses were group relieved to a fellow subsidiary. As a result, an adjustment has been made in the current year.

### 6. Debtors

	2011 £000	2010 £000
Trade debtors	431	59
Amounts owed by group undertakings	1,995	2,788
Corporation tax	-	38
Other taxation and social security	2	-
Prepayments and accrued income	59	250
	<u>2,487</u>	<u>3,135</u>

Amounts owed by the group undertakings are unsecured, interest free and have no fixed date of repayment.

### 7. Creditors: amounts falling due within one year

	2011 £000	2010 £000
Amounts owed to group undertakings	-	-
Other taxation and social security	-	9
Accruals and deferred income	1,407	1,879
	<u>1,407</u>	<u>1,888</u>

Accruals and deferred income includes an amount of £1,165,000 (2010: £1,584,000) due to a fellow group undertaking. At year end, no invoice had been raised and accordingly the amount is not reflected in the intercompany balance.

### 8. Related party transactions

The Agora Shopping Centres Limited group and the Agora Max Limited group are 50% owned by the Warner Estate Holdings PLC group. The company had transactions with these related parties as follows:

	Transaction amount Year ended 31 March 2011 £000	Transaction amount Year ended 31 March 2010 £000	Balance outstanding At 31 March 2011 £000	Balance outstanding At 31 March 2010 £000
<b>The Agora Shopping Centres Limited Group</b>				
Property management fees receivable	602	913	34	46
<b>The Agora Max Limited Group</b>				
Property management fees receivable	569	422	114	13

The company has taken advantage of the exemption under paragraph 3(c) from the provisions of FRS 8, 'Related Party Disclosures', on the grounds that it is a wholly owned subsidiary of a group headed by Warner Estate Holdings PLC, whose accounts are publicly available.

# Warner Active Management No 2 Limited

## Notes to the financial statements (continued)

For the year ended 31 March 2011

### 9. Called-up share capital

#### Authorised share capital:

	2011 £	2010 £
1,000 (2010 1,000) ordinary shares of £1 each	<u>1,000</u>	<u>1,000</u>

#### Allotted and fully paid:

	2011 £	2010 £
1 (2010 1) ordinary share of £1	<u>1</u>	<u>1</u>

### 10 Reserves

	Profit and loss account £'000
At 1 April 2010	1,248
Loss for the financial year	(165)
<b>At 31 March 2011</b>	<u><b>1,083</b></u>

### 11. Reconciliation of movements in shareholders' funds

	2011 £'000	2010 £'000
Loss for the financial year	(165)	(445)
Opening shareholders' funds	<u>1,248</u>	<u>1,693</u>
<b>Closing shareholders' funds</b>	<u><b>1,083</b></u>	<u><b>1,248</b></u>

### 12 Contingent liabilities

There are cross guarantees between the company and fellow subsidiary undertakings securing bank overdrafts. These companies' bank overdrafts at 31 March 2011 amounted to £103,152,000 (2010 £114,000,000). It is not anticipated that any material liabilities will arise from the contingent liabilities.

### 13. Ultimate parent company

The immediate parent company is Warner Estate Property Management Limited. The ultimate and controlling parent company is Warner Estate Holdings PLC, which is registered in England and Wales. Copies of the group financial statements may be obtained from Warner Estate Holdings PLC, Nations House, 103 Wigmore Street, London, W1U 1AE.