Registered number: 04448428

# **HAVANA WEST LIMITED**

# ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019





# **COMPANY INFORMATION**

**DIRECTORS** 

L L de Savary I D Solkin

**COMPANY SECRETARY** 

J Keefe

**REGISTERED NUMBER** 

04448428

**REGISTERED OFFICE** 

Minerva House Lower Bristol Road

Bath BA2 9ER

**INDEPENDENT AUDITORS** 

Bishop Fleming Bath Limited

Chartered Accountants & Statutory Auditors

Minerva House Lower Bristol Road

Bath BA2 9ER

**BANKERS** 

Coutts & Co 440 Strand

London WC2R 0QS

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#### GROUP STRATEGIC REPORT FOR THE YEAR ENDED 31 DECEMBER 2019

#### PRINCIPAL ACTIVITY

The principal activity of the group and company during the year continued to be that of hoteliers and providers of general hospitality services including conference centres and leisure complexes, together with associated property activities.

#### **BUSINESS REVIEW**

The directors are satisfied with the performance for the year under review. The board has invested and continues to invest in the fabric of the business and are comfortable that the investment will show positive results for the future.

#### PRINCIPAL RISKS AND UNCERTAINTIES

The management of the business and the execution of the group's strategy are subject to a number of risks. The key business risks and uncertainties affecting the group are, in common with other hotels in the sector, the general economic activity and perceived health of the economy.

#### Covid-19 risk

Following the outbreak of the COVID-19 virus in early 2020, the directors have considered the impact this short term disruption could have upon the business. As a hotelier the business has been interrupted by the government restrictions placed on hotel and leisure business, however the directors have taken appropriate steps to mitigate the impact of this interruption and are confident that the group has adequate resources and support from the shareholders to withstand this disruption and resume full hotel and leisure services as soon as is possible.

#### Liquidity risk

In respect of bank balances, the liquidity risk is managed by maintaining the continuity of funding and regular review of monthly management information, including management accounts and cash flow results and forecasts.

### Credit risk

Credit risk is managed through policies concerning the credit offered to customers and the regular monitoring of amounts outstanding for both time and credit limits.

#### Price risk

The price risk is monitored through regular consideration of competitor pricing and occupancy.

#### FINANCIAL KEY PERFORMANCE INDICATORS

Given the straight forward nature of the business the directors are of the opinion that analysis using KPIs is of limited value. However the directors do monitor the hotel occupancy rates, turnover and gross and operating profit.

# DIRECTORS' STATEMENT OF COMPLIANCE WITH DUTY TO PROMOTE THE SUCCESS OF THE GROUP

The directors of Havana West Limited consider that they have fulfilled their individual and collective duty under section 172(1) of the Companies Act 2006 to act in the way they consider, in good faith, would be most likely to promote the success of the company for the benefit of all stakeholders of the company including its shareholders, employees, customers and the wider community. By managing the business responsibly the directors intend to support a financially stable and rewarding organisation which looks to deliver value for all stakeholders.

# **GROUP STRATEGIC REPORT (CONTINUED)** FOR THE YEAR ENDED 31 DECEMBER 2019

This report was approved by the board and signed on its behalf.

Date: 211212020

#### DIRECTORS' REPORT FOR THE YEAR ENDED 31 DECEMBER 2019

The directors present their report and the financial statements for the year ended 31 December 2019.

#### **RESULTS AND DIVIDENDS**

The loss for the year, after taxation, amounted to £494,456 (2018: loss £5,046).

During the year no dividends were paid (2018: £Nil). The directors do not recommend the payment of a final dividend.

#### **DIRECTORS**

The directors who served during the year were:

L L de Savary I D Solkin

#### **ENGAGEMENT WITH EMPLOYEES**

The group's policy is to consult and discuss with employees matters likely to affect their interests.

Information on matters of concern to employees is given through information bulletins and reports which seek to achieve a common awareness on the part of all employees of the financial and economic factors affecting the group's performance.

#### **DISABLED EMPLOYEES**

The group's policy is to recruit disabled staff for those vacancies that they are able to fill. All necessary assistance with training is given. Once employed, a career plan is developed so as to ensure that there are suitable opportunities within the group for each disabled person. Where employees become disabled, then whenever possible arrangements are made for retraining them to perform work identified as appropriate to their aptitudes and abilities.

#### MATTERS COVERED IN THE STRATEGIC REPORT

The Companies Act 2006 (Strategic Report and Directors' Report) Regulations 2013 requires a Strategic Report to be prepared. Where mandatory disclosures in the Directors' Report are considered by the directors to be of strategic importance these have been included within the Strategic Report rather than the Directors' Report.

### **DISCLOSURE OF INFORMATION TO AUDITORS**

Each of the persons who are directors at the time when this Directors' Report is approved has confirmed that:

- so far as the director is aware, there is no relevant audit information of which the company and the Group's auditors are unaware, and
- the director has taken all the steps that ought to have been taken as a director in order to be aware of any
  relevant audit information and to establish that the company and the Group's auditors are aware of that
  information.

#### **POST BALANCE SHEET EVENTS**

Subsequent to the year end, in early 2020, the group has been impacted by the outbreak of COVID-19. Although this is a non-adjusting post balance sheet the directors have taken appropriate steps to mitigate the impact of this outbreak on the future of the group.

# DIRECTORS' REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2019

#### **GOING CONCERN**

The directors, despite the group having net current liabilities, have concluded that the group's accounts should be prepared on a going concern basis. The directors have assessed the future trading and funding requirements concluding that all liabilities can be met as required. This assessment has included inquiry of shareholders and related parties to whom money is owed and they have confirmed ongoing support, stating that repayment will not be sought if detrimental to the going concern status of the group.

The directors have assessed the impact the outbreak of COVID-19 in early 2020 and have taken appropriate steps to mitigate the impact of this outbreak on the future of the group. The directors have, therefore, concluded that it is appropriate for the accounts to be prepared on a going concern basis.

#### **AUDITORS**

The auditors, Bishop Fleming Bath Limited, will be proposed for reappointment in accordance with section 485 of the Companies Act 2006.

This report was approved by the board and signed on its behalf.

I D Solkin Director

Date:

Minerva House

Lower Bristol Road Bath BA2 9ER

# DIRECTORS' RESPONSIBILITIES STATEMENT FOR THE YEAR ENDED 31 DECEMBER 2019

The directors are responsible for preparing the Directors' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and the Group and of the profit or loss of the Group for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgments and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Group will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the Group and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and the Group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF HAVANA WEST LIMITED

#### **OPINION**

We have audited the financial statements of Havana West Limited (the 'parent company') and its subsidiaries (the 'Group') for the year ended 31 December 2019, which comprise the Group Statement of Comprehensive Income, the Group and company Statements of Financial Position, the Group Statement of Cash Flows, the Group and company Statement of Changes in Equity and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the Group's and of the parent company's affairs as at 31 December 2019 and of the Group's loss for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### **BASIS FOR OPINION**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the Group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### **CONCLUSIONS RELATING TO GOING CONCERN**

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the directors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the directors have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the Group's or the parent company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

#### **OTHER INFORMATION**

The directors are responsible for the other information. The other information comprises the information included in the Annual Report, other than the financial statements and our Auditors' Report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

#### INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF HAVANA WEST LIMITED (CONTINUED)

We have nothing to report in this regard.

#### OPINION ON OTHER MATTERS PRESCRIBED BY THE COMPANIES ACT 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Group Strategic Report and the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Group Strategic Report and the Directors' Report have been prepared in accordance with applicable legal requirements.

# MATTERS ON WHICH WE ARE REQUIRED TO REPORT BY EXCEPTION

In the light of the knowledge and understanding of the Group and the parent company and its environment obtained in the course of the audit, we have not identified material misstatements in the Group Strategic Report or the Directors' Report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

#### **RESPONSIBILITIES OF DIRECTORS**

As explained more fully in the Directors' Responsibilities Statement on page 5, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the Group's and the parent company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or the parent company or to cease operations, or have no realistic alternative but to do so.

#### **AUDITORS' RESPONSIBILITIES FOR THE AUDIT OF THE FINANCIAL STATEMENTS**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditors' Report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our Auditors' Report.

### INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF HAVANA WEST LIMITED (CONTINUED)

#### **USE OF OUR REPORT**

This report is made solely to the company's members in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an Auditors' Report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members for our audit work, for this report, or for the opinions we have formed.

Simon Morrison FCA (Senior Statutory Auditor)

5, Mo~

for and on behalf of

**Bishop Fleming Bath Limited** 

Chartered Accountants Statutory Auditors

Minerva House Lower Bristol Road

Bath BA2 9ER

Date:

22/12/2020

# CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 31 DECEMBER 2019

Note	2019 £	2018 £
4	9,674,552	10,004,129
	(3,212,864)	(3,852,428)
11	(257,002)	-
	6,204,686	6,151,701
	(7,147,831)	(6,816,722)
5	(943,145)	(665,021)
8	640,331	1,050,289
9	(132,883)	(207,832)
	(435,697)	177,436
10	(58,759)	(182,482)
	(494,456)	(5,046)
	4 11 5 8 9	Note £  4 9,674,552 (3,212,864) 11 (257,002) 6,204,686 (7,147,831) 5 (943,145) 8 640,331 9 (132,883) (435,697) 10 (58,759)

There was no other comprehensive income for 2019 (2018:£NIL).

# HAVANA WEST LIMITED REGISTERED NUMBER:04448428

# CONSOLIDATED STATEMENT OF FINANCIAL POSITION AS AT 31 DECEMBER 2019

	Note		2019 £		2018 £
Fixed assets					
Intangible assets	13		828,347		1,049,996
Tangible assets	14		17,807,125		18,178,693
Investment property	16		1,526,157		1,526,157
			20,161,629		20,754,846
Current assets					
Stocks	17	4,304,306		3,345,903	
Debtors: amounts falling due within one year	18	10,411,470		10,992,650	
Cash at bank and in hand	19	1,551,392		1,520,679	
		16,267,168		15,859,232	
Creditors: amounts falling due within one year	20	(23,566,965)		(26,142,316)	
Net current liabilities			(7,299,797)		(10,283,084)
Total assets less current liabilities			12,861,832		10,471,762
Creditors: amounts falling due after more than one year  Provisions for liabilities	21		(6,420,316)		(3,594,549)
Deferred taxation	23	(228,404)		(169,645)	
		· · · · · · · · · · · · · · · · · · ·	(228,404)		(169,645)
Net assets			6,213,112		6,707,568
Capital and reserves					
Called up share capital	24		11,942,332		11,942,332
Profit and loss account	25		(5,729,220)		(5,234,764)
		•	6,213,112	•	6,707,568

The financial statements were approved and authorised for issue by the board and were signed on its behalf by:

I D Solkin Director

Date:

# HAVANA WEST LIMITED REGISTERED NUMBER:04448428

# COMPANY STATEMENT OF FINANCIAL POSITION AS AT 31 DECEMBER 2019

	Note		2019 £		2018 £
Fixed assets			_	•	_
Intangible assets	13		3,270		13,333
Tangible assets	14		3,590,021		3,691,686
Investments	15		6,648,166		6,648,166
Investment property	16		1,227,647		1,227,647
•			11,469,104		11,580,832
Current assets					
Stocks	17	3,214,186		2,068,235	
Debtors: amounts falling due within one year	18	19,605,256		19,522,863	
Cash at bank and in hand	19	1,097,412		1,050,304	
		23,916,854		22,641,402	
Creditors: amounts falling due within one year	20	(23,822,924)		(22,431,137)	
Net current assets			93,930		210,265
Total assets less current liabilities			11,563,034	•	11,791,097
Creditors: amounts falling due after more than one year	21		(2,587,500)		(2,737,500)
Provisions for liabilities					
Deferred taxation	23	(115,078)		(110,192)	
			(115,078)		(110,192)
Net assets		·	8,860,456	•	8,943,405
Capital and reserves					
Called up share capital	24		11,942,332		11,942,332
Profit and loss account brought forward		(2,998,927)		(4,853,672)	
Loss/(profit) for the year		(382,106)		1,854,745	
Other changes in the profit and loss account		299,157			
Profit and loss account carried forward			(3,081,876)		(2,998,927)
		•	8,860,456	-	8,943,405

The financial statements were approved and authorised for issue by the board and were signed on its behalf by:

I D Solkin Director

Date:

# CONSOLIDATED STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 DECEMBER 2019

	Called up share capital	Profit and loss account	Total equity
	£	£	£
At 1 January 2019	11,942,332	(5,234,764)	6,707,568
Loss for the year	•	(494,456)	(494,456)
At 31 December 2019	11,942,332	(5,729,220)	6,213,112

The notes on pages 16 to 36 form part of these financial statements.

# CONSOLIDATED STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 DECEMBER 2018

	Called up share capital	Profit and loss account	Total equity
	£	£	£
At 1 January 2018	11,942,332	(5,229,718)	6,712,614
Loss for the year	-	(5,046)	(5,046)
At 31 December 2018	11,942,332	(5,234,764)	6,707,568
	<del></del>		

# COMPANY STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 DECEMBER 2019

	Called up share capital £	Profit and loss account £	Total equity
At 1 January 2019	11,942,332	(2,998,927)	8,943,405
Loss for the year Dividends received	-	(382,106) 299,157	(382,106) 299,157
At 31 December 2019	11,942,332	(3,081,876)	8,860,456

The notes on pages 16 to 36 form part of these financial statements.

# COMPANY STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 DECEMBER 2018

·	Called up share capital	Profit and loss account	Total equity
	£	£	£
At 1 January 2018	11,942,332	(4,853,672)	7,088,660
Profit for the year	· -	1,854,745	1,854,745
At 31 December 2018	11,942,332	(2,998,927)	8,943,405

# CONSOLIDATED STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 DECEMBER 2019

	2019	2018
Cook flows from energting activities	£	£
Cash flows from operating activities	(40.4.450)	(5.040)
(Loss)/profit for the financial year	(494,456)	(5,046)
Adjustments for:		0.40.004
Amortisation of intangible assets	221,649	342,061
Depreciation of tangible assets	546,934	703,225
Loss on disposal of tangible assets	(489)	883
Interest paid	132,883	207,832
Interest received	(640,331)	(1,050,289)
Taxation charge	58,759	182,482
(Increase) in stocks	(958,403)	(514,732)
Decrease in debtors	581,180	1,487,599
Increase/(decrease) in creditors	53,375	(1,883,149)
Increase in amounts owed to participating ints	115,056	5,000
Corporation tax (paid)	(71,409)	(233,768)
Net cash generated from operating activities	(455,252)	(757,902)
Cash flows from investing activities		
Purchase of intangible fixed assets	•	(200,000)
Purchase of tangible fixed assets	(494,552)	(3,294,060)
Sale of tangible fixed assets	319,675	(437)
Purchase of investment properties	•	(675,800)
Interest received	640,331	1,050,289
Net cash from investing activities	465,454	(3,120,008)
Cash flows from financing activities		
Repayment of loans	(199,233)	(108,195)
Other new loans	352,627	4,112,183
Interest paid	(132,883)	(207,832)
Net cash used in financing activities	20,511	3,796,156
Net increase/(decrease) in cash and cash equivalents	30,713	(81,754)
Cash and cash equivalents at beginning of year	1,520,679	1,602,433
Cash and cash equivalents at the end of year	1,551,392	1,520,679
Cash and cash equivalents at the end of year comprise:		
Cash at bank and in hand	1,551,392	1,520,679
	1,551,392	1,520,679

# CONSOLIDATED ANALYSIS OF NET DEBT FOR THE YEAR ENDED 31 DECEMBER 2019

	At 1 January 2019 £	Cash flows £	New Ioans £	Other non- cash changes £	At 31 December 2019 £
Cash at bank and in hand	1,520,679	30,713	•	•	1,551,392
Debt due after 1 year	(3,594,549)	199,233	-	(3,025,000)	(6,420,316)
Debt due within 1 year	(24,041,946)	(703,551)	350,924	3,025,000	(21,369,573)
	(26,115,816)	(473,605)	350,924	•	(26,238,497)

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019

#### 1. GENERAL INFORMATION

Havana West Limited is a limited liability company incorporated in England and Wales. The registered office is Minerva House, Lower Bristol Road, Bath, BA2 9ER.

#### 2. ACCOUNTING POLICIES

#### 2.1 BASIS OF PREPARATION OF FINANCIAL STATEMENTS

The financial statements have been prepared under the historical cost convention unless otherwise specified within these accounting policies and in accordance with Financial Reporting Standard 102, the Financial Reporting Standard applicable in the UK and the Republic of Ireland and the Companies Act 2006.

The preparation of financial statements in compliance with FRS 102 requires the use of certain critical accounting estimates. It also requires Group management to exercise judgment in applying the Group's accounting policies (see note 3).

The company has taken advantage of the exemption allowed under section 408 of the Companies Act 2006 and has not presented its own Statement of Comprehensive Income in these financial statements.

The following principal accounting policies have been applied:

#### 2.2 BASIS OF CONSOLIDATION

The consolidated financial statements present the results of the company and its own subsidiaries ("the Group") as if they form a single entity. Intercompany transactions and balances between group companies are therefore eliminated in full.

The consolidated financial statements incorporate the results of business combinations using the purchase method. In the Statement of Financial Position, the acquiree's identifiable assets, liabilities and contingent liabilities are initially recognised at their fair values at the acquisition date. The results of acquired operations are included in the Consolidated Statement of Comprehensive Income from the date on which control is obtained. They are deconsolidated from the date control ceases.

#### 2.3 GOING CONCERN

The directors, despite the group having net current liabilities, have concluded that the group's accounts should be prepared on a going concern basis. The directors have assessed the future trading and funding requirements concluding that all liabilities can be met as required. This assessment has included inquiry of shareholders and related parties to whom money is owed and they have confirmed ongoing support, stating that repayment will not be sought if detrimental to the going concern status of the group.

The directors have assessed the impact the outbreak of COVID-19 in early 2020 and have taken appropriate steps to mitigate the impact of this outbreak on the future of the group. The directors have, therefore, concluded that it is appropriate for the accounts to be prepared on a going concern basis.

#### 2. ACCOUNTING POLICIES (continued)

#### 2.4 TURNOVER

Turnover is recognised to the extent that it is probable that the economic benefits will flow to the Group and the turnover can be reliably measured. Turnover is measured as the fair value of the consideration received or receivable, excluding discounts, rebates, value added tax and other sales taxes. The following criteria must also be met before turnover is recognised:

#### Sale of goods

Turnover from the sale of goods is recognised when all of the following conditions are satisfied:

- the Group has transferred the significant risks and rewards of ownership to the buyer;
- the Group retains neither continuing managerial involvement to the degree usually associated with ownership nor effective control over the goods sold;
- the amount of turnover can be measured reliably;
- it is probable that the Group will receive the consideration due under the transaction; and
- the costs incurred or to be incurred in respect of the transaction can be measured reliably.

#### Rendering of services

Turnover from a contract to provide services is recognised in the period in which the services are provided in accordance with the stage of completion of the contract when all of the following conditions are satisfied:

- the amount of turnover can be measured reliably;
- it is probable that the Group will receive the consideration due under the contract;
- the stage of completion of the contract at the end of the reporting period can be measured reliably; and
- the costs incurred and the costs to complete the contract can be measured reliably.

#### 2.5 INTANGIBLE ASSETS

#### **GOODWILL**

Goodwill represents the difference between amounts paid on the cost of a business combination and the acquirer's interest in the fair value of the Group's share of its identifiable assets and liabilities of the acquiree at the date of acquisition. Subsequent to initial recognition, goodwill is measured at cost less accumulated amortisation and accumulated impairment losses. Goodwill is amortised on a straight line basis to the Consolidated Statement of Comprehensive Income over its useful economic life.

#### **OTHER INTANGIBLE ASSETS**

Intangible assets are initially recognised at cost. After recognition, under the cost model, intangible assets are measured at cost less any accumulated amortisation and any accumulated impairment losses.

All intangible assets are considered to have a finite useful life. If a reliable estimate of the useful life cannot be made, the useful life shall not exceed ten years.

#### 2. ACCOUNTING POLICIES (continued)

#### 2.6 TANGIBLE FIXED ASSETS

Tangible fixed assets under the cost model are stated at historical cost less accumulated depreciation and any accumulated impairment losses. Historical cost includes expenditure that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

At each reporting date the company assesses whether there is any indication of impairment. If such indication exists, the recoverable amount of the asset is determined which is the higher of its fair value less costs to sell and its value in use. An impairment loss is recognised where the carrying amount exceeds the recoverable amount.

The Group adds to the carrying amount of an item of fixed assets the cost of replacing part of such an item when that cost is incurred, if the replacement part is expected to provide incremental future benefits to the Group. The carrying amount of the replaced part is derecognised. Repairs and maintenance are charged to profit or loss during the period in which they are incurred.

Depreciation is charged so as to allocate the cost of assets less their residual value over their estimated useful lives, using the straight line method.

Depreciation is provided on the following basis:

Freehold property - 2% Straight Line
Plant and machinery - 20% Straight Line
Motor vehicles - 20% Straight Line
Fixtures and fittings - 20% Straight Line
Office equipment - 20% Straight Line

The assets' residual values, useful lives and depreciation methods are reviewed, and adjusted prospectively if appropriate, or if there is an indication of a significant change since the last reporting date.

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised in profit or loss.

# 2.7 INVESTMENT PROPERTY

Investment property is carried at fair value determined annually by the directors and derived from the current market rents and investment property yields for comparable real estate, adjusted if necessary for any difference in the nature, location or condition of the specific asset. No depreciation is provided. Changes in fair value are recognised in the Consolidated Statement of Comprehensive Income.

#### 2.8 VALUATION OF INVESTMENTS

Investments in subsidiaries are measured at cost less accumulated impairment.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019

#### 2. ACCOUNTING POLICIES (continued)

#### 2.9 STOCKS

Stocks are stated at the lower of cost and net realisable value, being the estimated selling price less costs to complete and sell. Cost is based on the cost of purchase on a weighted averagebasis. Work in progress and finished goods include labour and attributable overheads.

At each reporting date, stocks are assessed for impairment. If stock is impaired, the carrying amount is reduced to its selling price less costs to complete and sell. The impairment loss is recognised immediately in profit or loss.

Development costs are held at cost whilst development is still in progress

#### 2.10 DEBTORS

Short term debtors are measured at transaction price, less any impairment. Loans receivable are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method, less any impairment.

#### 2.11 CASH AND CASH EQUIVALENTS

Cash is represented by cash in hand and deposits with financial institutions repayable without penalty on notice of not more than 24 hours. Cash equivalents are highly liquid investments that mature in no more than three months from the date of acquisition and that are readily convertible to known amounts of cash with insignificant risk of change in value.

In the Consolidated Statement of Cash Flows, cash and cash equivalents are shown net of bank overdrafts that are repayable on demand and form an integral part of the Group's cash management.

#### 2.12 CREDITORS

Short term creditors are measured at the transaction price. Other financial liabilities, including bank loans, are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method.

#### 2. ACCOUNTING POLICIES (continued)

#### 2.13 FINANCIAL INSTRUMENTS

The Group only enters into basic financial instrument transactions that result in the recognition of financial assets and liabilities like trade and other debtors and creditors, loans from banks and other third parties, loans to related parties and investments in ordinary shares.

Debt instruments (other than those wholly repayable or receivable within one year), including loans and other accounts receivable and payable, are initially measured at present value of the future cash flows and subsequently at amortised cost using the effective interest method. Debt instruments that are payable or receivable within one year, typically trade debtors and creditors, are measured, initially and subsequently, at the undiscounted amount of the cash or other consideration expected to be paid or received. However, if the arrangements of a short-term instrument constitute a financing transaction, like the payment of a trade debt deferred beyond normal business terms or in case of an out-right short-term loan that is not at market rate, the financial asset or liability is measured, initially at the present value of future cash flows discounted at a market rate of interest for a similar debt instrument and subsequently at amortised cost, unless it qualifies as a loan from a director in the case of a small company, or a public benefit entity concessionary loan.

Financial assets that are measured at cost and amortised cost are assessed at the end of each reporting period for objective evidence of impairment. If objective evidence of impairment is found, an impairment loss is recognised in the Consolidated Statement of Comprehensive Income.

For financial assets measured at amortised cost, the impairment loss is measured as the difference between an asset's carrying amount and the present value of estimated cash flows discounted at the asset's original effective interest rate. If a financial asset has a variable interest rate, the discount rate for measuring any impairment loss is the current effective interest rate determined under the contract.

For financial assets measured at cost less impairment, the impairment loss is measured as the difference between an asset's carrying amount and best estimate of the recoverable amount, which is an approximation of the amount that the Group would receive for the asset if it were to be sold at the reporting date.

Financial assets and liabilities are offset and the net amount reported in the Statement of Financial Position when there is an enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

#### 2.14 OPERATING LEASES: LESSEE

Rentals paid under operating leases are charged to profit or loss on a straight line basis over the lease term.

#### 2.15 FINANCE COSTS

Finance costs are charged to profit or loss over the term of the debt using the effective interest method so that the amount charged is at a constant rate on the carrying amount. Issue costs are initially recognised as a reduction in the proceeds of the associated capital instrument.

#### 2. ACCOUNTING POLICIES (continued)

#### 2.16 PENSIONS

#### **DEFINED CONTRIBUTION PENSION PLAN**

The Group operates a defined contribution plan for its employees. A defined contribution plan is a pension plan under which the Group pays fixed contributions into a separate entity. Once the contributions have been paid the Group has no further payment obligations.

The contributions are recognised as an expense in profit or loss when they fall due. Amounts not paid are shown in accruals as a liability in the Statement of Financial Position. The assets of the plan are held separately from the Group in independently administered funds.

#### 2.17 INTEREST INCOME

Interest income is recognised in profit or loss using the effective interest method.

#### 2.18 BORROWING COSTS

All borrowing costs are recognised in profit or loss in the year in which they are incurred.

#### 2.19 CURRENT AND DEFERRED TAXATION

The tax expense for the year comprises current and deferred tax. Tax is recognised in profit or loss except that a charge attributable to an item of income and expense recognised as other comprehensive income or to an item recognised directly in equity is also recognised in other comprehensive income or directly in equity respectively.

The current income tax charge is calculated on the basis of tax rates and laws that have been enacted or substantively enacted by the reporting date in the countries where the company and the Group operate and generate income.

Deferred tax balances are recognised in respect of all timing differences that have originated but not reversed by the Statement of Financial Position date, except that:

- The recognition of deferred tax assets is limited to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits;
- Any deferred tax balances are reversed if and when all conditions for retaining associated tax allowances have been met; and
- Where they relate to timing differences in respect of interests in subsidiaries, associates, branches and joint ventures and the Group can control the reversal of the timing differences and such reversal is not considered probable in the foreseeable future.

Deferred tax balances are not recognised in respect of permanent differences except in respect of business combinations, when deferred tax is recognised on the differences between the fair values of assets acquired and the future tax deductions available for them and the differences between the fair values of liabilities acquired and the amount that will be assessed for tax. Deferred tax is determined using tax rates and laws that have been enacted or substantively enacted by the reporting date.

#### 2.20 EXCEPTIONAL ITEMS

Exceptional items are transactions that fall within the ordinary activities of the Group but are presented separately due to their size or incidence.

# 3. JUDGMENTS IN APPLYING ACCOUNTING POLICIES AND KEY SOURCES OF ESTIMATION UNCERTAINTY

Preparation of the financial statements requires management to make significant judgments and estimates. The items in the financial statements where these significant judgments and estimates have been made include:

### Depreciation

Within each fixed asset class, management allocates an appropriate depreciation rate for each asset based on their assessment of the assets useful economic life and expected residual value. These vary due to the differing nature of the assets.

#### Goodwill and amortisation

Consolidated goodwill has been recognised on the acquisition of subsidiary companies in both previous and the current accounting period. Consolidated goodwill is capitalised, classified as an asset on the Consolidated Statement of Financial Position and amoritsed on a straight line bases over the useful life. The amortisation rate is based upon the directors assessment of the assets' useful economic life and expected residual value.

Goodwill has also been recognised by the company on the acquisition of trade and assets of several hotels. Goodwill is capitalised, classified as an asset on the Statement of Financial Position and amortised on a straight line basis over the useful life. The amortisation rate is based upon the directors assessment of the assets useful economic life and expected residual value.

#### 4. TURNOVER

An analysis of turnover by class of business is as follows:

	2019 £	2018 £
Hotel and Public House	9,674,552	9,004,129
Sale of development property	-	1,000,000
	9,674,552	10,004,129
		<del></del>

All turnover arose within the United Kingdom.

#### 5. OPERATING LOSS

The operating loss is stated after charging:

	2019	2010
	£	£
Depreciation of tangible fixed assets	546,934	732,440
Amortisation of intangible assets	221,649	329,137
Auditors' remuneration	36,250	36,250
Operating lease rentals	82,264	63,539
Defined contribution pension cost	29,703	36,253

2040

2018

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019

#### 6. EMPLOYEES

7.

Staff costs, including directors' remuneration, were as follows:

	Group 2019 £	Group 2018 £	Company 2019 £	Company 2018 £
Wages and salaries	3,855,557	3,491,704	268,324	473,188
Social security costs	131,252	145,884	6,309	48,184
Cost of defined contribution scheme	39,703	61,253	11,891	40,297
	4,026,512	3,698,841	286,524	561,669

The average monthly number of employees, including the directors, during the year was as follows:

	2019 No.	2018 No.
Employees		327
DIRECTORS' REMUNERATION		
	2019 £	2018 £

During the year retirement benefits were accruing to 1 director (2018: 1) in respect of defined contribution pension schemes.

87,000

10,000

97,000

54,583

35,000

89,583

There were no key management other than the directors.

Company contributions to defined contribution pension schemes

#### 8. INTEREST RECEIVABLE

Directors' emoluments

	2019 £	2018 £
Other interest receivable	640,331	1,050,289
	640,331	1,050,289

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019

2019 £ 132,883	2018 £
£	
	~
	207,832
132,883	207,832
·	
2010	2018
£	£
-	100,599
<del>-</del>	40,761
2A	141,360
58,759	41,122
58,759	41,122
58,759	182,482
ard rate of corp	oration tax ir
2019 £	2018 £
(435,697)	177,436
(82,782)	33,713
42,113	56,357
301	20,409
	(156,065)
-	41,122
21,715	2,539
(51,446)	184,407
58,759	182,482
	58,759 58,759 58,759 58,759  ard rate of corp (82,782) 42,113 301 74,717 54,141 - 21,715 (51,446)

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019

#### 10. TAXATION (CONTINUED)

#### **FACTORS THAT MAY AFFECT FUTURE TAX CHARGES**

The company has significant trade and capital losses carried forward which could be utilised to offset against future taxable profits.

### 11. EXCEPTIONAL ITEMS

	2019 £	2018 £
Impairment of property development costs	257,002	-
	257,002	_

#### 12. PARENT COMPANY PROFIT FOR THE YEAR

The company has taken advantage of the exemption allowed under section 408 of the Companies Act 2006 and has not presented its own Statement of Comprehensive Income in these financial statements. The loss after tax of the parent company for the year was £382,106 (2018: profit £1,854,745).

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019

. INTANGIBLE ASSETS	
Group	
	Goodwil
COST	
At 1 January 2019	3,055,051
At 31 December 2019	3,055,051
AMORTISATION	
At 1 January 2019	2,005,055
Charge for the year on owned assets	221,649
At 31 December 2019	2,226,704
NET BOOK VALUE	
At 31 December 2019	828,347
At 31 December 2018	1,049,996
Company	
	Goodwil
	£
COST At 1 January 2019	50,000
At 31 December 2019	50,000
AMORTISATION	<del></del>
At 1 January 2019	36,667
Charge for the year	10,063
At 31 December 2019	46,730
NET BOOK VALUE	
At 31 December 2019	3,270
At 31 December 2018	13,333
ALUT December 2010	13,333

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019

# 14. TANGIBLE FIXED ASSETS

Group

	Freehold property £	Long-term leasehold property £	Plant and machinery £	Fixtures and fittings	Office equipment £
COST OR VALUATION					
At 1 January 2019	12,459,072	5,383,477	1,122,782	2,559,641	23,366
Additions	165,521	-	114,641	209,795	4,595
Disposals	(320,667)	-	-	(1,430)	•
At 31 December 2019	12,303,926	5,383,477	1,237,423	2,768,006	27,961
DEPRECIATION					
At 1 January 2019	488,252	511,270	185,432	2,181,321	3,370
Charge for the year on owned assets	269,496	107,669	52,787	110,507	6,475
Disposals	(2,625)	-	-	(286)	-
At 31 December 2019	755,123	618,939	238,219	2,291,542	9,845
NET BOOK VALUE					
At 31 December 2019	11,548,803	4,764,538	999,204	476,464	18,116
At 31 December 2018	11,970,820	4,872,207	937,350	378,320	19,996

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019

# 14. TANGIBLE FIXED ASSETS (CONTINUED)

	Total £
COST OR VALUATION	
At 1 January 2019	21,548,338
Additions	494,552
Disposals	(322,097)
At 31 December 2019	21,720,793
DEPRECIATION	
At 1 January 2019	3,369,645
Charge for the year on owned assets	546,934
Disposals	(2,911)
At 31 December 2019	3,913,668
NET BOOK VALUE	
At 31 December 2019	17,807,125 —————
At 31 December 2018	18,178,693

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019

# 14. TANGIBLE FIXED ASSETS (CONTINUED)

# Company

	Freehold property £	Plant and machinery £	Fixtures and fittings	Total £
COST OR VALUATION				
At 1 January 2019	3,715,522	47,405	263,268	4,026,195
Additions	13,740	-	(28)	13,712
Disposals	-	•	(1,430)	(1,430)
At 31 December 2019	3,729,262	47,405	261,810	4,038,477
DEPRECIATION				
At 1 January 2019	195,742	46,687	92,080	334,509
Charge for the year on owned assets	64,084	172	49,977	114,233
Disposals	-	-	(286)	(286)
At 31 December 2019	259,826	46,859	141,771	448,456
NET BOOK VALUE				
At 31 December 2019	3,469,436	546	120,039	3,590,021
At 31 December 2018	3,519,780	718	171,188	3,691,686

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019

#### 15. FIXED ASSET INVESTMENTS

### Company

	Investments in subsidiary companies £
COST OR VALUATION	
At 1 January 2019	6,673,167
At 31 December 2019	6,673,167
IMPAIRMENT	
At 1 January 2019	25,001
At 31 December 2019	25,001
NET BOOK VALUE	
At 31 December 2019	6,648,166
At 31 December 2018	6,648,166

### **SUBSIDIARY UNDERTAKINGS**

The following were subsidiary undertakings of the company:

Principal activity	Class of shares	Holding
Hotel and leisure complex	Ordinary	100%
Hotel	Ordinary	100%
Property development	Ordinary	100%
Property development	Ordinary	100%
Dry dock rental and management services	Ordinary	100%
Hotel	Ordinary	100%
Hotel	Ordinary	100%
Hotel	Ordinary	100%
	Hotel and leisure complex Hotel Property development Property development Dry dock rental and management services Hotel	Principal activity shares  Hotel and leisure ordinary complex  Hotel Ordinary  Property development Ordinary  Property development Ordinary  Dry dock rental and Ordinary  management services  Hotel Ordinary  Hotel Ordinary

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019

#### 16. INVESTMENT PROPERTY

#### Group

	Freehold investment property £
VALUATION	
At 1 January 2019	1,526,157
AT 31 DECEMBER 2019	1,526,157

The 2019 valuations were made by the directors, on an open market value for existing use basis.

If the investment properties were sold at the values shown in the financial statements at the Statement of Financial Position date, there would be no tax liabilities. Currently the directors consider the future utilisation of any capital loss to be remote and as such have not recognised an associated deferred tax asset.

#### Company

	Freehold
	investment
	property
	£
VALUATION	
At 1 January 2019	1,227,647
AT 31 DECEMBER 2019	1,227,647

The 2019 valuations were made by the directors, on an open market value for existing use basis.

#### 17. STOCKS

	Group 2019	Group 2018	Company 2019	Company 2018
	£	£	£	£
Development costs	4,204,393	3,254,782	3,213,669	2,067,870
Finished goods and goods for resale	99,913	91,121	517	365
	4,304,306	3,345,903	3,214,186	2,068,235
	<del></del>	<del></del>		

The difference between purchase price or production cost of stocks and their replacement cost is not material.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019

#### 18. DEBTORS

Group 2019 £	Group 2018 £	Company 2019 £	Company 2018 £
102,507	34,009	44,159	-
-	-	9,867,866	9,151,109
347,700	-	-	-
9,726,716	10,783,308	9,652,289	10,347,525
234,547	175,333	40,942	24,229
10,411,470	10,992,650	19,605,256	19,522,863
	2019 £ 102,507 - 347,700 9,726,716 234,547	2019 2018 £ £ 102,507 34,009  347,700 - 9,726,716 10,783,308 234,547 175,333	2019 2018 2019 £ £ £ 102,507 34,009 44,159 9,867,866 347,700 9,726,716 10,783,308 9,652,289 234,547 175,333 40,942

#### Other debtors and loans

There are no agreed repayment terms attached to the other debtors and loans and as such they are recognised as current assets.

Securities and interest rates attached to the loans are as follows:

- £5,503,218 (2018: £7,948,854) is secured by way of a legal charge over property held by Charter House Investments LLP, a related entity. Interest is charged at 8%.
- £1,738,294 (2018: £1,738,294) due from Charter House Projects LLP, a related entity, is unsecured and charges interest at 6%.

The remaining other debtors and loans are unsecured and interest free.

#### Amounts owed by group undertakings

Amounts owed by group undertakings are repayable on demand and interest free.

### 19. CASH AND CASH EQUIVALENTS

	Group 2019	Group 2018	Company 2019	Company 2018
Cash at bank and in hand	£	£	£	£
	1,551,392	1,520,679	1,097,412	1,050,304
	1,551,392	1,520,679	1,097,412	1,050,304

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019

#### 20. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	Group	Group	Company	Company
	2019	2018	2019	2018
	£	£	£	£
Bank loans	211,743	210,040	150,000	150,000
Other loans	21,137,530	23,811,606	21,137,530	20,798,787
Trade creditors	470,469	451,908	99,709	91,689
Amounts owed to group undertakings	-	-	2,395,748	1,319,916
Amounts owed to related undertakings	652,689	537,633	-	-
Corporation tax		71,409	-	-
Other taxation and social security	361,510	341,392	7,207	9,199
Other creditors	136,190	96,169	1,038	472
Accruals and deferred income	596,834	622,159	31,692	61,074
	23,566,965	26,142,316	23,822,924	22,431,137
	<del></del>			

#### **Bank loans**

The bank loan relates to two loans secured against assets of the group, and interest is charged at a rate of 3.25% above libor plus the rate per annum determined by the Bank of England, and base rate plus 3.25% respectively.

#### Other loans

There is no agreed repayment terms attached to the other loans and as such are deemed to be repayable on demand. However the directors do not expect to settle these debts in the forseeable future if detrimental to the group's ability to continue as a going concern.

Included within other loans is £9,378,118 (2018: £11,788,499) of unsecured and interest free loans due to the group's shareholder's immediate family and other related entities. A balance of £4,663,042 (2018: £3,484,944) due to the group's shareholder is included within other loans and security has been given over property held by the company. The loan is interest free.

# Amounts owed to group undertakings

Amounts owed to group undertakings are payable on demand and interest free.

### 21. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

	Group 2019	Group 2018	Company 2019	Company 2018
	£	£	£	£
Bank loans	3,395,316	3,594,549	2,587,500	2,737,500
Other loans	3,025,000	-	-	-
	6,420,316	3,594,549	2,587,500	2,737,500
	<del></del>	<del></del>		

See note 22 for further details on bank loans.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019

#### 22. LOANS

The scheduled repayments of the outstanding loans are as follows:

	Group 2019 £	Group 2018 £	Company 2019 £	Company 2018 £
AMOUNTS FALLING DUE WITHIN ONE YEAR				
Bank loans	211,743	210,040	150,000	150,000
Other loans	21,137,530	23,811,606	21,137,530	20,798,787
	21,349,273	24,021,646	21,287,530	20,948,787
AMOUNTS FALLING DUE 1-2 YEARS				
Bank loans	957,816	211,743	150,000	150,000
Other loans	3,025,000	_	-	
	3,982,816	211,743	150,000	150,000
AMOUNTS FALLING DUE 2-5 YEARS				
Bank loans	2,437,500	3,382,806	2,437,500	2,587,500
	2,437,500	3,382,806	2,437,500	2,587,500
	27,769,589	27,616,195	23,875,030	23,686,287

# 23. DEFERRED TAXATION

# Group

	2019 £	2018 £
At beginning of year Charged to profit or loss	(169,645) (58,759)	(111,967) (57,678)
AT END OF YEAR	(228,404)	(169,645)

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019

23. DEFERRED TAXATION (C	ONTINUED)
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#### Company

	2019 £	2018 £
At beginning of year Charged to profit or loss	(110,192) (4,886)	- (110,192)
AT END OF YEAR	(115,078)	(110,192)

The provision for deferred taxation is made up as follows:

	Group 2019 £	Group 2018 £	Company 2019 £	Company 2018 £
Accelerated capital allowances	(323,404)	(264,645)	(115,078)	(110,192)
Tax losses carried forward	95,000	95,000	-	-
	(228,404)	(169,645)	(115,078)	(110,192)

### 24. SHARE CAPITAL

	2019	2018
	£	£
ALLOTTED, CALLED UP AND FULLY PAID		
11,942,332 (2018: 11,942,332) Ordinary shares of £1.00 each	11,942,332	11,942,332
•	<del></del>	

### 25. RESERVES

# Profit and loss account

The profit and loss account includes all current and prior period retained profits and losses.

#### 26. COMMITMENTS UNDER OPERATING LEASES

At 31 December 2019 the Group and the company had future minimum lease payments under non-cancellable operating leases as follows:

Group 2019 £	Group 2018 £
60,000	60,000
240,000	240,000
5,197,500	5,202,500
5,497,500	5,502,500
	2019 £ 60,000 240,000 5,197,500

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019

#### 27. RELATED PARTY TRANSACTIONS

The company has taken exemption under FRS 102, Section 33, not to disclose transactions with group companies as they are presented in the consolidated accounts.

	2019 £	2018 £
Amounts due from subsidiaries Amounts due to subsidiaries Amounts due from companies under common ownership Amounts due from related entities Amounts due to related entities Amounts due to shareholders	12,512,820 (1,991,608) 347,700 8,659,132 (11,509,411) (9,378,118)	9,151,109 (1,391,916) 359,407 9,921,748 (9,087,927) (11,788,499)

Key management personnel consist only of the directors, of which remuneration details are available in note 7 of the financial statements.

#### 28. POST BALANCE SHEET EVENTS

Subsequent to the year end, in early 2020, the group has been impacted by the outbreak of COVID-19. Although this is a non-adjusting post balance sheet the directors have taken appropriate steps to mitigate the impact of this outbreak on the future of the group.

#### 29. CONTROLLING PARTY

The group is controlled by L L de Savary by virtue of her legal shareholding.