Company Registration No. 04445903 (England and Wales)

DR & FA FORD TRANSPORT LIMITED ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2018

THURSDAY



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COMPANIES HOUSE

COMPANY INFORMATION

Directors

Mr D R Ford

Mrs F A Ford

Secretary

Mr D R Ford

Company number

04445903

Registered office

Unit E6

Wem Industrial Estate

Soulton Road

Wem Shropshire SY4 5SD

Auditor

James Holyoak & Parker Limited

1 Knights Court Archers Way

Battlefield Enterprise Park

Shrewsbury SY1 3GA

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STRATEGIC REPORT

FOR THE YEAR ENDED 31 OCTOBER 2018

The directors present the strategic report for the year ended 31 October 2018.

Fair review of the business

The 2017/18 trading year was very much in line with expectations, showing a 13.7% increase in turnover, however gross margin has seen a slight reduction from 21.6% in 2017 to 18.8% in 2018. Operating profit has increased by 17.6% to £899,685, and profit after tax by 21.1% to £652,352. The directors attribute this to the continuing programme of investment with over £1.1m (2017: £800,000) being spent on new tractor units and trailers.

Principal risks and uncertainties

The directors continue to monitor the key business risks faced by the company and are satisfied with the current position. Their approach critically includes regular review of KPIs coupled with detailed financial forecasting. The company also seeks to ensure that all of its employees are properly trained and fully equipped to perform their duties as members of the company's workforce.

Key performance indicators

Key performance indicators are turnover and gross profit margin.

The business has continued to grow in 2017/18, with turnover increasing by 13.7% to £9,777,953. Gross profit has fallen slightly to 18.8% (2017: 21.6%) however this is still considered a good margin for the business.

On behalf of the board

Mr D R Ford
Director

18 April 2019

DIRECTORS' REPORT

FOR THE YEAR ENDED 31 OCTOBER 2018

The directors present their annual report and financial statements for the year ended 31 October 2018.

Principal activities

The principal activity of the company is the provision of road haulage and logistics services.

Directors

The directors who held office during the year and up to the date of signature of the financial statements were as follows:

Mr D R Ford Mrs F A Ford

Results and dividends

The results for the year are set out on page 7.

Ordinary dividends were paid amounting to £190,000. The directors do not recommend payment of a further dividend.

Auditor

James Holyoak & Parker Limited were appointed auditor to the company and are deemed to be reappointed under section 487(2) of the Companies Act 2006.

Statement of disclosure to auditor

So far as each person who was a director at the date of approving this report is aware, there is no relevant audit information of which the company's auditor is unaware. Additionally, the directors individually have taken all the necessary steps that they ought to have taken as directors in order to make themselves aware of all relevant audit information and to establish that the company's auditor is aware of that information.

On behalf of the board

Mr D R Ford **Director**

18 April 2019

DIRECTORS' RESPONSIBILITIES STATEMENT FOR THE YEAR ENDED 31 OCTOBER 2018

The directors are responsible for preparing the annual report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- · make judgements and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

INDEPENDENT AUDITOR'S REPORT

TO THE MEMBERS OF DR & FA FORD TRANSPORT LIMITED

Opinion

We have audited the financial statements of DR & FA Ford Transport Limited (the 'company') for the year ended 31 October 2018 which comprise the profit and loss account, the statement of comprehensive income, the balance sheet, the statement of changes in equity, the statement of cash flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 October 2018 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
 and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the directors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the directors have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

Other information

The directors are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of our audit:

- the information given in the strategic report and the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report have been prepared in accordance with applicable legal requirements.

INDEPENDENT AUDITOR'S REPORT (CONTINUED) TO THE MEMBERS OF DR & FA FORD TRANSPORT LIMITED

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the strategic report and the directors' report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- · the financial statements are not in agreement with the accounting records and returns; or
- · certain disclosures of directors' remuneration specified by law are not made; or
- · we have not received all the information and explanations we require for our audit.

Responsibilities of directors

As explained more fully in the directors' responsibilities statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: http://www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

INDEPENDENT AUDITOR'S REPORT (CONTINUED) TO THE MEMBERS OF DR & FA FORD TRANSPORT LIMITED

Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Mr Robert Humphreys BEng FCA (Senior Statutory Auditor) for and on behalf of James Holyoak & Parker Limited

18 April 2019 -

Chartered Accountants Statutory Auditor

1 Knights Court Archers Way Battlefield Enterprise Park Shrewsbury SY1 3GA

PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31 OCTOBER 2018

	Notes	2018 £	2017 £
Turnover Cost of sales	3	9,777,953 (7,942,779)	8,600,236 (6,744,103)
Gross profit		1,835,174	1,856,133
Administrative expenses Other operating income		(943,289) 7,800	(1,098,909) 7,490
Operating profit	4	899,685	764,714
Interest payable and similar expenses	7	(94,312)	(106,766)
Profit before taxation		805,373	657,948
Tax on profit	8	(153,021)	(119,224)
Profit for the financial year		652,352	538,724
			

The Profit And Loss Account has been prepared on the basis that all operations are continuing operations.

STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 31 OCTOBER 2018

	2018 £	2017 £
		~
Profit for the year	652,352	538,724
Other comprehensive income	-	-
		
Total comprehensive income for the year	652,352	538,724

BALANCE SHEET

AS AT 31 OCTOBER 2018

		20	18	20	17
	Notes	£	£	£	£
Fixed assets					
Tangible assets	11	•	3,624,259		3,540,136
Investment properties	12		163,410		163,410
			3,787,669		3,703,546
Current assets					
Stocks	14	17,622		17,523	
Debtors	15	2,296,141		1,757,418	
Cash at bank and in hand		50,684 		79,820 ————	
		2,364,447	•	1,854,761	
Creditors: amounts falling due within one year	16	(2,117,705)		(2,075,882)	
•					
Net current assets/(liabilities)			246,742		(221,121)
Total assets less current liabilities			4,034,411		3,482,425
Creditors: amounts falling due after more than one year	17		(1,212,781)		(1,128,594)
Provisions for liabilities	20		(158,152)		(152,705)
Net assets			2,663,478		2,201,126
Capital and reserves					
Called up share capital	24		1,000		1,000
Profit and loss reserves			2,662,478		2,200,126
Total equity			2,663,478		2,201,126

The financial statements were approved by the board of directors and authorised for issue on 18 April 2019 and are signed on its behalf by:

Mr D R Ford

Director

Mrs F A Ford

Director

Company Registration No. 04445903

STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 OCTOBER 2018

	capital	loss reserves	Total
Notes	£	£	£
	1,000	1,861,402	1,862,402
			•
	-	538,724	538,724
9	-	(200,000)	(200,000)
	1,000	2,200,126	2,201,126
	-	652,352	652,352
9	-	(190,000)	(190,000)
	1,000	2,662,478	2,663,478
	9	1,000 9 - 1,000 9 -	Notes £ £ 1,000 1,861,402 - 538,724 - (200,000) 1,000 2,200,126 - 652,352 - (190,000)

STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 OCTOBER 2018

		2018		20	17
	Notes	£	£	£	£
Cash flows from operating activities					
Cash generated from operations	30		1,364,539		1,824,278
Interest paid			(94,312)		(106,766)
Income taxes paid			(247,856)		(70,300)
Net cash inflow from operating activitie	s		1,022,371		1,647,212
Investing activities					
Purchase of tangible fixed assets		(242,727)		(155,356)	
Proceeds on disposal of tangible fixed ass	ets	302,649		65,700	
Proceeds from other investments and loan	ıs	6,656		(2,808)	
Net cash generated from/(used in) inves	sting				
activities			66,578		(92,464)
Financing activities		•			
Repayment of bank loans		(16,356)		(16,345)	
Payment of finance leases obligations		(911,729)		(1,220,432)	
Dividends paid		(190,000)		(200,000)	
Net cash used in financing activities			(1,118,085)		(1,436,777)
Net (decrease)/increase in cash and cas	sh				
equivalents			(29,136)		117,971
Cash and cash equivalents at beginning of	f year		79,820		(38,151)
Cash and cash equivalents at end of ye	ar		50,684		79,820
Cash and cash equivalents at end of ye	ar		50,684 ———		79,8 ———

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2018

Accounting policies

Company information

DR & FA Ford Transport Limited is a private company limited by shares incorporated in England and Wales. The registered office is Unit E6, Wem Industrial Estate, Soulton Road, Wem, Shropshire, SY4 5SD.

Accounting convention

These financial statements have been prepared in accordance with FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the requirements of the Companies Act 2006.

The financial statements are prepared in sterling, which is the functional currency of the company. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention, modified to include the revaluation of freehold properties and to include investment properties and certain financial instruments at fair value. The principal accounting policies adopted are set out below.

1.2 Going concern

At the time of approving the financial statements, the directors have a reasonable expectation that the company has adequate resources to continue in operational existence for the foreseeable future. Thus the directors continue to adopt the going concern basis of accounting in preparing the financial statements.

1.3 Turnover

Turnover is recognised at the fair value of the consideration received or receivable for goods and services provided in the normal course of business, and is shown net of VAT and other sales related taxes. The fair value of consideration takes into account trade discounts, settlement discounts and volume rebates.

When cash inflows are deferred and represent a financing arrangement, the fair value of the consideration is the present value of the future receipts. The difference between the fair value of the consideration and the nominal amount received is recognised as interest income.

Revenue from the sale of goods is recognised when the significant risks and rewards of ownership of the goods have passed to the buyer (usually on dispatch of the goods), the amount of revenue can be measured reliably, it is probable that the economic benefits associated with the transaction will flow to the entity and the costs incurred or to be incurred in respect of the transaction can be measured reliably.

1.4 Intangible fixed assets - goodwill

Goodwill represents the excess of the cost of acquisition of unincorporated businesses over the fair value of net assets acquired. It is initially recognised as an asset at cost and is subsequently measured at cost less accumulated amortisation and accumulated impairment losses. Goodwill is considered to have a finite useful life and is amortised on a systematic basis over its expected life. Goodwill included in the financial statements has been fully amortised.

1.5 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Land and buildings Freehold Plant and machinery Motor vehicles

Not provided

25% per annum on written down value 25% per annum on written down value

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 OCTOBER 2018

1 Accounting policies

(Continued)

Freehold land and assets in the course of construction are not depreciated.

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is credited or charged to profit or loss.

Freehold buildings are not depreciated, as they are maintained to a high standard. Although this is a departure from UK Accounting Standards, the directors consider that the market value of the freehold buildings in their maintained condition is not less than the cost of acquisition.

1.6 Investment properties

Investment property, which is property held to earn rentals and/or for capital appreciation, is initially recognised at cost, which includes the purchase cost and any directly attributable expenditure. Subsequently it is measured at fair value at the reporting end date. The surplus or deficit on revaluation is recognised in profit or loss.

Where fair value cannot be achieved without undue cost or effort, investment property is accounted for as tangible fixed assets.

1.7 Impairment of fixed assets

At each reporting period end date, the company reviews the carrying amounts of its tangible and intangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where it is not possible to estimate the recoverable amount of an individual asset, the company estimates the recoverable amount of the cash-generating unit to which the asset belongs.

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

Recognised impairment losses are reversed if, and only if, the reasons for the impairment loss have ceased to apply. Where an impairment loss subsequently reverses, the carrying amount of the asset (or cash-generating unit) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (or cash-generating unit) in prior years. A reversal of an impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase.

1.8 Stocks

Stocks are stated at the lower of cost and estimated selling price less costs to complete and sell. Cost comprises direct materials and, where applicable, direct labour costs and those overheads that have been incurred in bringing the stocks to their present location and condition.

Stocks held for distribution at no or nominal consideration are measured at the lower of replacement cost and cost, adjusted where applicable for any loss of service potential.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 OCTOBER 2018

1 Accounting policies

(Continued)

At each reporting date, an assessment is made for impairment. Any excess of the carrying amount of stocks over its estimated selling price less costs to complete and sell is recognised as an impairment loss in profit or loss. Reversals of impairment losses are also recognised in profit or loss.

1.9 Cash at bank and in hand

Cash at bank and in hand are basic financial assets and include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

1.10 Financial instruments

The company has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the company's balance sheet when the company becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

Other financial assets

Other financial assets, including investments in equity instruments which are not subsidiaries, associates or joint ventures, are initially measured at fair value, which is normally the transaction price. Such assets are subsequently carried at fair value and the changes in fair value are recognised in profit or loss, except that investments in equity instruments that are not publicly traded and whose fair values cannot be measured reliably are measured at cost less impairment.

Impairment of financial assets

Financial assets, other than those held at fair value through profit and loss, are assessed for indicators of impairment at each reporting end date.

Financial assets are impaired where there is objective evidence that, as a result of one or more events that occurred after the initial recognition of the financial asset, the estimated future cash flows have been affected. If an asset is impaired, the impairment loss is the difference between the carrying amount and the present value of the estimated cash flows discounted at the asset's original effective interest rate. The impairment loss is recognised in profit or loss.

If there is a decrease in the impairment loss arising from an event occurring after the impairment was recognised, the impairment is reversed. The reversal is such that the current carrying amount does not exceed what the carrying amount would have been, had the impairment not previously been recognised. The impairment reversal is recognised in profit or loss.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 OCTOBER 2018

1 Accounting policies

(Continued)

Derecognition of financial assets

Financial assets are derecognised only when the contractual rights to the cash flows from the asset expire or are settled, or when the company transfers the financial asset and substantially all the risks and rewards of ownership to another entity, or if some significant risks and rewards of ownership are retained but control of the asset has transferred to another party that is able to sell the asset in its entirety to an unrelated third party.

Classification of financial liabilities

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the company after deducting all of its liabilities.

Basic financial liabilities

Basic financial liabilities, including creditors, bank loans, loans from fellow group companies and preference shares that are classified as debt, are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Other financial liabilities

Derivatives, including interest rate swaps and forward foreign exchange contracts, are not basic financial instruments. Derivatives are initially recognised at fair value on the date a derivative contract is entered into and are subsequently re-measured at their fair value. Changes in the fair value of derivatives are recognised in profit or loss in finance costs or finance income as appropriate, unless hedge accounting is applied and the hedge is a cash flow hedge.

Debt instruments that do not meet the conditions in FRS 102 paragraph 11.9 are subsequently measured at fair value through profit or loss. Debt instruments may be designated as being measured at fair value though profit or loss to eliminate or reduce an accounting mismatch or if the instruments are measured and their performance evaluated on a fair value basis in accordance with a documented risk management or investment strategy.

Derecognition of financial liabilities

Financial liabilities are derecognised when the company's contractual obligations expire or are discharged or cancelled.

1.11 Equity instruments

Equity instruments issued by the company are recorded at the proceeds received, net of transaction costs. Dividends payable on equity instruments are recognised as liabilities once they are no longer at the discretion of the company.

1.12 Taxation

The tax expense represents the sum of the tax currently payable and deferred tax.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 OCTOBER 2018

1 Accounting policies

(Continued)

Current tax

The tax currently payable is based on taxable profit for the year. Taxable profit differs from net profit as reported in the profit and loss account because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are never taxable or deductible. The company's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the reporting end date.

Deferred tax

Deferred tax liabilities are generally recognised for all timing differences and deferred tax assets are recognised to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits. Such assets and liabilities are not recognised if the timing difference arises from goodwill or from the initial recognition of other assets and liabilities in a transaction that affects neither the tax profit nor the accounting profit.

The carrying amount of deferred tax assets is reviewed at each reporting end date and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered. Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset is realised. Deferred tax is charged or credited in the profit and loss account, except when it relates to items charged or credited directly to equity, in which case the deferred tax is also dealt with in equity. Deferred tax assets and liabilities are offset when the company has a legally enforceable right to offset current tax assets and liabilities and the deferred tax assets and liabilities relate to taxes levied by the same tax authority.

1.13 Employee benefits

The costs of short-term employee benefits are recognised as a liability and an expense, unless those costs are required to be recognised as part of the cost of stock or fixed assets.

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the company is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

1.14 Retirement benefits

The company operates a defined contribution scheme for the benefit of its directors. Contributions payable are charged to the profit and loss account in the year they are payable.

1.15 Leases

Leases are classified as finance leases whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessees. All other leases are classified as operating leases.

Assets held under finance leases are recognised as assets at the lower of the assets fair value at the date of inception and the present value of the minimum lease payments. The related liability is included in the balance sheet as a finance lease obligation. Lease payments are treated as consisting of capital and interest elements. The interest is charged to the profit and loss account so as to produce a constant periodic rate of interest on the remaining balance of the liability.

Rentals payable under operating leases, including any lease incentives received, are charged to income on a straight line basis over the term of the relevant lease except where another more systematic basis is more representative of the time pattern in which economic benefits from the lease asset are consumed.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 OCTOBER 2018

1 Accounting policies

(Continued)

Rental income from operating leases is recognised on a straight line basis over the term of the relevant lease. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognised on a straight line basis over the lease term.

2 Judgements and key sources of estimation uncertainty

In the application of the company's accounting policies, the directors are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

3 Turnover and other revenue

An analysis of the company's turnover is as follows:

		2018 £	2017 £
	Turnover analysed by class of business		
	Haulage activities	9,238,205	8,306,976
	Sales of straw, firewood and other products	539,748	293,260
		9,777,953	8,600,236
4	Operating profit		
		2018	2017
	Operating profit for the year is stated after charging/(crediting):	£	£
	Fees payable to the company's auditor for the audit of the company's		
	financial statements	5,400	6,000
	Depreciation of owned tangible fixed assets	117,252	49,910
	Depreciation of tangible fixed assets held under finance leases	731,484	793,126
	Profit on disposal of tangible fixed assets	(110,171)	(14,199)
	Cost of stocks recognised as an expense	5,031,151	4,081,578
	Operating lease charges	48,479	33,646

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 OCTOBER 2018

5 Employees

The average monthly number of persons (including directors) employed by the company during the year was:

	2018 Number	2017 Number
Haulage	63	62
Management & administration	8	7
· · · · · · · · · · · · · · · · · · ·	71	69
Their aggregate remuneration comprised:		
	2018 £	2017 £
Wages and salaries	2,621,000	2,419,641
Social security costs	232,650	215,593
Pension costs	60,702	21,358
	2,914,352	2,656,592
Directors' remuneration		
	2018 £	2017 £
Remuneration for qualifying services	16,998	21,498
Company pension contributions to defined contribution schemes	34,355	11,385
	51,353	32,883
	Management & administration Their aggregate remuneration comprised: Wages and salaries Social security costs Pension costs Directors' remuneration Remuneration for qualifying services	Haulage 63 Management & administration 8 Management & administration 8 Their aggregate remuneration comprised: 2018 £ Wages and salaries 2,621,000 Social security costs 232,650 Pension costs 60,702 Directors' remuneration 2018 £ Remuneration for qualifying services 16,998 Company pension contributions to defined contribution schemes 34,355

The number of directors for whom retirement benefits are accruing under defined contribution schemes amounted to 2 (2017 - 2).

7 Interest payable and similar expenses

	2018	2017
	£	£
Interest on financial liabilities measured at amortised cost:		
Interest on bank overdrafts and loans	8,191	9,132
Interest on finance leases and hire purchase contracts	85,692	95,056
	93,883	104,188
Other finance costs:		
Other interest	429	2,578
	94,312	106,766

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 OCTOBER 2018

8	Taxation		
J	·	2018	2017
	Current tax	£	£
	UK corporation tax on profits for the current period Adjustments in respect of prior periods	147,575 -	142,085 (37)
	Total current tax	147,575	142,048
	Deferred tax		
	Origination and reversal of timing differences	5,446 	(22,824)
	Total tax charge	153,021	119,224
	The actual charge for the year can be reconciled to the expected charge for the loss and the standard rate of tax as follows:	2018	2017
		£	£
	Profit before taxation	805,373 ———	657,948
	Expected tax charge based on the standard rate of corporation tax in the UK	452.004	125.010
	of 19.00% (2017: 19.00%) Adjustments in respect of prior years Effect of change in corporation tax rate	153,021	125,010 (37) 3,028
	Permanent capital allowances in excess of depreciation	(5,446)	14,047
	Deferred tax	5,446	(22,824)
	Taxation charge for the year	153,021	119,224
9	Dividends		
		2018 £	2017 £
	Final paid	190,000	200,000

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 OCTOBER 2018

10	Intangible fixed assets				Goodwill
	Cost At 1 November 2017 and 31 October 2018				£ 50,000
	Amortisation and impairment At 1 November 2017 and 31 October 2018				50,000
	Carrying amount At 31 October 2018	•			_
	At 31 October 2017				-
11	Tangible fixed assets	l and and	Diantand	Matas	Tatal
		Land and buildings Freehold	Plant and machinery	Motor vehicles	Total
		£	£	£	£
	Cost At 1 November 2017	200,000	58,703	6,658,382	6,917,085
	Additions	200,000	4,237	1,121,100	1,125,337
	Disposals	-	(2,500)	(748,610)	(751,110)
	At 31 October 2018	200,000	60,440	7,030,872	7,291,312
	Depreciation and impairment				
	At 1 November 2017	-	41,668	3,335,281	3,376,949
	Depreciation charged in the year Eliminated in respect of disposals	-	4,081 (1,344)	844,655 (557,288)	848,736 (558,632)
	At 31 October 2018	-	44,405	3,622,648	3,667,053
	Carrying amount At 31 October 2018	200,000	16,035	3,408,224	3,624,259
	At 31 October 2017	200,000	17,035	3,323,101	3,540,136
	The net carrying value of tangible fixed assets finance leases or hire purchase contracts.	includes the follo	owing in resp	pect of assets 2018	held under
	Motor vehicles		•	3,038,387	3,167,382

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 OCTOBER 2018

11 Tangible fixed assets

(Continued)

Freehold land and buildings with a carrying amount of £200,000 (2017 - £200,000) have been pledged to secure borrowings of the company. The company is not allowed to pledge these assets as security for other borrowings or to sell them to another entity.

Investment property

2018 £

Fair value At 1 November 2017 and 31 October 2018

163,410

Investment property comprises a residential property acquired in August 2016. The fair value of the investment property has been arrived at on the basis of a valuation carried out at 31 October 2018 by D R Ford, a director of the company. The acquisition cost was paid on an open market basis, and the directors consider that any movement in market price to 31 October 2018 was immaterial.

Financial instruments 13

	2018	2017
	£	£
Carrying amount of financial assets		
Debt instruments measured at amortised cost	1,906,858	1,519,590
Carrying amount of financial liabilities		
Measured at amortised cost	2,923,342	2,640,013
		

The fair value of the company's lease obligations is approximately equal to their carrying amount.

Interest expenses of £93,883 (2017 - £104,188) are included for the financial liabilities measured at amortised cost.

Stocko

14	Stocks	2018 £	2017 £
	Finished goods and goods for resale	17,622	17,523
15	Debtors		
		2018	2017
	Amounts falling due within one year:	£	£
	Trade debtors	1,883,395	1,501,347
	Other debtors	23,463	18,243
	Prepayments and accrued income	389,283	237,828
		2,296,141	1,757,418

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 OCTOBER 2018

16	Creditors: amounts falling due within one year			
			2018	2017
		Notes	£	£
	Bank loans and overdrafts	18	16,998	16,627
	Obligations under finance leases	19	749,626	879,659
	Trade creditors		779,673	539,774
	Corporation tax		147,575	247,857
	Other taxation and social security		259,569	310,106
	Deferred income	22	-	6,500
	Other creditors		8,226	27,543
	Accruals and deferred income		156,038	47,816
			2,117,705	2,075,882
17	Creditors: amounts falling due after more than or	ne year		
			2018	2017
		Notes	£	£
	Bank loans and overdrafts	18	88,510	105,237
•	Obligations under finance leases	19	1,124,271	1,023,357
			1,212,781	1,128,594
	Amounts included above which fall due after five year	rs are as follows:		
	Payable by instalments		14,875	33,750
18	Loans and overdrafts			
			2018	2017
			£	£
	Bank loans		105,508	121,864
	Develope within the control	,	40.000	40.007
	Payable within one year		16,998	16,627
	Payable after one year		88,510 ———	105,237

The long-term loans are secured by way of the following:

- Fixed charges over the freehold land and buildings of the company.
- By way of debenture.
- Personal guarantee given by the directors up to the sum of £50,000.

The bank loan is repayable by equal instalments in less than ten years, applying a competitive market rate of interest.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 OCTOBER 2018

19	Finance lease obligations		
		2018	2017
	Future minimum lease payments due under finance leases:	. £	£
	Within one year	749,626	879,659
	In two to five years	1,124,271	1,023,357
		1,873,897	1,903,016
			· · · · · · · · · · · · · · · · · · ·

Finance lease payments represent rentals payable by the company for certain items of plant and machinery. Leases include purchase options at the end of the lease period, and no restrictions are placed on the use of the assets. The average lease term is 3-5 years. All leases are on a fixed repayment basis and no arrangements have been entered into for contingent rental payments.

20 Provisions for liabilities

	Notes	2018 £	2017 £
Deferred tax liabilities	21	158,152	152,705

21 Deferred taxation

The following are the major deferred tax liabilities and assets recognised by the company and movements thereon:

Balances:	Liabilities 2018 £	Liabilities 2017 £
Accelerated capital allowances	158,152	152,705
Movements in the year:		2018 £
Liability at 1 November 2017 Charge to profit or loss		152,705 5,447
Liability at 31 October 2018		158,152

The deferred tax liability set out above is expected to reverse within 12 months and relates to accelerated capital allowances that are expected to mature within the same period.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 OCTOBER 2018

	Deferred income	2018	2017
		£	£
	Other deferred income	_	6,500
23	Retirement benefit schemes	2242	0047
	Defined contribution schemes	2018 £	2017 £
	Charge to profit or loss in respect of defined contribution schemes	60,702	21,358
	The company operates a defined contribution pension scheme for all qualif the scheme are held separately from those of the company in an independe		
24	Share capital	2018	2017
	Ordinary share capital	£	£
	Issued and fully paid 1,000 ordinary shares of £1 each	1,000	1,000
		1,000	1,000
25	Operating lease commitments		
25	Lessee At the reporting end date the company had outstanding commitments for fu	iture minimum lease	e payments
25	Lessee	iture minimum lease 2018 £	e payments 2017 £
25	Lessee At the reporting end date the company had outstanding commitments for fu	2018	2017
25	Lessee At the reporting end date the company had outstanding commitments for funder non-cancellable operating leases, which fall due as follows:	2018 £	2017 £
	Lessee At the reporting end date the company had outstanding commitments for funder non-cancellable operating leases, which fall due as follows: Within one year Capital commitments	2018 £	2017 £
	Lessee At the reporting end date the company had outstanding commitments for funder non-cancellable operating leases, which fall due as follows: Within one year	2018 £	2017 £

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 OCTOBER 2018

27 Related party transactions

Remuneration of key management personnel

The remuneration of key management personnel is as follows.

	2018 £	2017 £
Aggregate compensation	241,353	232,883

28 Directors' transactions

Dividends totalling £190,000 (2017 - £200,000) were paid in the year in respect of shares held by the company's directors.

29 Controlling party

The company is controlled by D R Ford, a director, by virtue of his majority shareholding.

30 Cash generated from operations

cuon generateu nem operatione	2018 £	2017 £
Profit for the year after tax	652,352	538,724
Adjustments for:	No.	
Taxation charged	153,021	119,224
Finance costs	94,312	106,766
Gain on disposal of tangible fixed assets	(110,171)	(14,199)
Depreciation and impairment of tangible fixed assets	848,736	843,036
Movements in working capital:		
(Increase) in stocks	(99)	(23)
(Increase) in debtors	(545,379)	(18,185)
Increase in creditors	278,267	242,435
(Decrease)/increase in deferred income	(6,500)	6,500
Cash generated from operations	1,364,539	1,824,278