Company Registration No. 04424299

Molton Brown Spas Limited

Report and financial statements

Year ended 31 December 2011



Contents Page

Officers and professional advisors	1
Directors' report	2
Directors' responsibilities statement	4
Independent auditor's report	5
Balance sheet	:
Notes to the financial statements	5

Officers and professional advisors

Directors

M Natsusaka

T Saito

Secretary

H Thomas

Auditor

Deloitte LLP Chartered Accountants and Statutory Auditor Cambridge, UK

Registered office

The Terrace 28 Jamestown Road London NW1 7AP

Directors' report

The directors present their annual report on the affairs of the Company, together with the financial statements and auditor's report, for the year ended 31 December 2011

This directors' report has been prepared in accordance with the provisions applicable to companies entitled to the small companies exemption

Principal activity

The principal activity of the Company is to act as an agent for its parent company Molton Brown Limited in a lease agreement. This is expected to continue for the duration of the lease term.

Directors

The directors, who served throughout the year and subsequently were as follows

M Natsusaka

T Saito

Going Concern

At the end of 2011, Molton Brown Limited took the decision to close the retail outlet for which the Company holds the lease Molton Brown Limited, the immediate parent company, previously made use of the property which is the subject of the lease Molton Brown Limited therefore paid the rent obligations relating to this lease in full, direct to the landlord, consistent with the treatment in previous years Molton Brown Limited will continue to pay the lease obligations and will not request in the foreseeable future, recompense for these payments from the Company Opportunities to exit the lease early if possible are being investigated

Due to this arrangement, Molton Brown Spas Limited does not recognise a liability for lease commitments since no invoices are received by the Company, and no cash payments are made

Management expects this arrangement to continue for at least the foreseeable future, and as such, is satisfied with the continued preparation of the financial statements on the going concern basis.

Directors' report (continued)

Auditor

Each of the persons who is a director at the date of approval of this report confirms that

- so far as the director is aware, there is no relevant audit information of which the Company's auditor is unaware, and
- the director has taken all the steps that he ought to have taken as a director to make himself
 aware of any relevant audit information and to establish that the Company's auditor is aware
 of that information

This confirmation is given and should be interpreted in accordance with the provisions of ± 418 of the Companies Act ± 2006

Deloitte LLP have indicated their willingness to be reappointed for another term and appropriate arrangements are being made for them to be deemed reappointed as auditor in the absence of an Annual General Meeting

Approved by the Board and signed on its behalf by

Klan Doralla

M Natsusaka

Director

Date 2 May 2012

Directors' responsibilities statement

The directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulations

Company law requires the directors to prepare financial statements for each financial year Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law) Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period In preparing these financial statements, the directors are required to

- · select suitable accounting policies and then apply them consistently,
- · make judgements and accounting estimates that are reasonable and prudent,
- · state whether applicable UK accounting standards have been followed, and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Independent auditor's report to the members of Molton Brown Spas Limited

We have audited the financial statements of Molton Brown Spas Limited for the year ended 31 December 2011 which comprise the Balance Sheet and the related notes 1 to 8 The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice)

This report is made solely to the Company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed

Respective responsibilities of directors and auditor

As explained more fully in the Directors' Responsibilities Statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors

Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of whether the accounting policies are appropriate to the Company's circumstances and have been consistently applied and adequately disclosed, the reasonableness of significant accounting estimates made by the directors, and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the annual report to identify material inconsistencies with the audited financial statements. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report

Opinion on financial statements

In our opinion the financial statements

- give a true and fair view of the state of the Company's affairs as at 31 December 2011 and of its result for the year then ended,
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements

Independent auditor's report to the members of Molton Brown Spas Limited (continued)

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us, or
- the financial statements are not in agreement with the accounting records and returns, or
- · certain disclosures of directors' remuneration specified by law are not made, or
- · we have not received all the information and explanations we require for our audit; or
- the directors were not entitled to take advantage of the small companies exemption in preparing the directors' report

28. May 2012

Richard Knights (Senior Statutory Auditor)

for and on behalf of Deloitte LLP

Chartered Accountants and Statutory Auditor

Cambridge, United Kingdom

Date

Balance sheet **31 December 2011**

	Notes	2011 £	2010 £
Total assets less current liabilities, being net assets		-	
Capital and reserves			
Called-up share capital	5	2	2
Capital contribution reserve	6	314,443	314,443
Profit and loss account	6	(314,445)	(314,445)
Shareholders' funds		-	-

There were no gains or losses in the current or preceding year. Therefore a profit and loss account and a statement of total recognised gains and losses has not been included in the financial statements

The financial statements of Molton Brown Spas Limited (registered number 04424299) were approved by the board of directors and authorised for issue on 2 May2012 They were signed on its behalf by:

Che Varsul

M Natsusaka

Director

2 | 5 | 2012

Notes to the financial statements

for the year ended 31 December 2011

1 Accounting policies

The principal accounting policies are summarised below. They have all been applied consistently throughout the year and the preceding year.

Basis of accounting

The financial statements have been prepared under the historical cost convention and in accordance with applicable United Kingdom accounting standards

Molton Brown Spas Limited has a lease for a retail outlet. The Company's immediate parent company, Molton Brown Limited, made use of the property which is the subject of this lease in 2011 and paid the rent obligations. At the end of 2011, Molton Brown Limited took the decision to close the retail outlet for which the Company holds the lease. Molton Brown Limited will continue to pay the lease obligations and will not request in the foreseeable future, recompense for these payments from the Company. This does not result in any entry to the profit and loss account as the Company is an agent only.

Cashflow Statement

The directors have taken advantage of the exemption under Financial Reporting Standard 1 (Revised 1996) and has not prepared a cash flow statement because the ultimate parent undertaking prepares publicly available consolidated financial statements which include the Company

Going concern

At the end of 2011, Molton Brown Limited took the decision to close the retail outlet for which the Company holds the lease Molton Brown Limited, the immediate parent company, previously made use of the property which is the subject of the lease. Molton Brown Limited therefore paid the rent obligations relating to this lease in full, direct to the landlord, consistent with the treatment in previous years. Molton Brown Limited will continue to pay the lease obligations and will not request in the foreseeable future, recompense for these payments from the Company. Opportunities to exit the lease early if possible are being investigated.

Due to this arrangement, Molton Brown Spas Limited does not recognise a liability for lease commitments since no invoices are received by the Company, and no cash payments are made

Management expects this arrangement to continue for at least the foreseeable future, and as such, is satisfied with the continued preparation of the financial statements on the going concern basis

2 Information regarding directors

None of the directors of the Company received emoluments in the year (2010 £nil) for their services to this Company

Notes to the financial statements

for the year ended 31 December 2011

3. **Staff Costs**

The average weekly number of employees including directors during the year was as follows

2011	2010
No	No
2	2

The above employees are directors (note 2)

4. **Operating profit**

The fees payable for the Company's audit (2011 £3,550, 2010 £3,550) are borne by the Company's immediate parent company

5. Called-up share capital

	2011 £	2010 £
Allotted, called up, and fully paid: 2 Ordinary shares of £1 each	2	2

6. Reconciliation of shareholders' funds and movement on reserves

	Called-up share capital £	Capital contribution reserve	Profit and loss account	Total £
At 31 December 2010 and 31 December 2011	2	314,443	(314,445)	

Notes to the financial statements

for the year ended 31 December 2011

7. Financial commitments

At 31 December 2011 the Company had annual commitments under non-cancellable operating leases as follows

	Land and buildings 2011 £	Land and buildings 2010 £
Expiry date	40,000	40.000
In over five years	40,000	40,000

The above commitment relates to the lease of one retail outlet. The retail outlet was used by the Company's immediate parent, Molton Brown Limited in 2011. As outlined in the directors' report at the end of 2011, Molton Brown Limited took the decision to close the retail outlet to which this lease relates. There is no lease expense in the profit and loss account for Molton Brown Spas Limited as all lease obligations are paid directly by Molton Brown Limited for whom Molton Brown Spas Limited acts as an agent Molton Brown Limited will continue to pay the lease obligations on behalf of Molton Brown Spas Limited. Accordingly, an onerous lease and dilapidations provision of £488,000 has been recognised in the financial statements of Molton Brown Limited for the year ended 31 December 2011.

8. Ultimate parent company

The Company is a wholly owned subsidiary of Molton Brown Limited, which is regarded as the immediate controlling party Kao Prestige Limited heads the smallest group preparing consolidated accounts which include Molton Brown Spas Limited

Copies of these consolidated financial statements can be obtained from Companies House at Companies House, Crown Way, Maindy, Cardiff, CF14 3UZ.

The directors consider Kao Corporation, which is incorporated in Japan, as the Company's ultimate parent company and controlling party. It has included the Company in its group financial statements, being the largest group within which the results of the Company are consolidated.

Copies of its consolidated financial statements are available from the following address: Kao Corporation, 14-10 Nihonbashi, Kayabacho 1-Chrome, Chuo-ku, Tokyo 103/8210, Japan