Registered Number: 04407861

# **AGE UK LONDON**

REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2020

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# AGE UK LONDON REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2020

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#### Introduction

For many years, Age UK London championed the proposal that London should become part of the World Health Organisation (WHO) Global Network of Age-friendly Cities and Communities. A significant milestone was reached in June 2018 when, at our conference on "Tackling Loneliness", the Deputy Mayor announced the commitment of the Mayor's Office to London becoming an Age-friendly City.

In the light of this, we reshaped our strategy and 2019/20 was our first full financial year focussed on campaigning with the aim that London becomes an Age-friendly City. We adopted clear and effective strategies to achieve this, placing older Londoners at the heart of everything that we do.

#### Core Campaigning:

This is focussed on identifying issues where London-specific change is needed and achievable, finding the most appropriate mechanisms to effect change.

#### Shaping the Agenda:

This involves building relationships with key stakeholders and decision makers, shaping the agenda with those who have power in London to improve the lives of older Londoners.

#### **Network Focus**

We remain committed to supporting the network of Age UKs in London, as they continue to provide essential front-line services. We believe that campaigning and service provision are essential, complementary activities, both being fundamental to tackling the embedded problems faced by older Londoners.

The Covid-19 pandemic, with its hugely serious implications for society as a whole and older Londoners in particular, had just started to bite at the end of the financial year to which this report refers, with lock down ordered a week before the financial year end. This report does not therefore provide details of the work that we undertook in response to the pandemic.

However, the Board would like to take this opportunity to thank the staff and volunteers of Age UK London and Age UK City of London for the extraordinary commitment, energy and adaptability that they showed during some very difficult times. We look forward to sharing details of the incredible work they did and the steps taken to repair the damage caused by Covid-19 in next year's report.

### **Key Information**

The Trustees present their report and the audited financial statements for the year ended 31 March 2020. The financial statements comply with the current statutory requirements, the Articles of Association and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

Age UK London (formally known as Age Concern London) is a charitable company limited by guarantee incorporated in England. It is registered with Companies House with company number: 04407861; and is registered as a charity with the Charity Commission with Charity number 1092198.

Its registered office is at: 7th Floor Tavis House, 1-6 Tavistock Square, London WC1H 9NA

Its principal bankers are: Arbuthnot Latham & Co Ltd, Arbuthnot House, 7 Wilson Street, London, EC2M 2SN

It auditors are: Haysmacintyre LLP, 10 Queen Street Place, London EC4R 1AG

The Articles of Association establishes the objects and powers of Age UK London. The directors of the company are also the trustees of the charity and are referred to throughout the report as the Trustees.

The Trustees during the year were:

Tony Burch
Imogen Clark (Chair)
John Cole (Treasurer)
Diana Donovan (appointed March 2020)
Ronald Jacobson (retired October 2019)
Kate James
Deborah McCluskey
Elizabeth Sparrow
Guy Stevenson
Alice Woudhuysen (appointed March 2020)

The membership of Age UK London comprises the local borough-based Age UKs and Age Concern charities that operate in Greater London (the "London Age UKs"). Prior to October 2019 there were also a number of individual members but all of them bar one have now resigned their membership. Age UK London is also lucky to benefit from an Expert Panel of individuals who are willing to lend their expertise to the charity. The following individuals currently sit on our Expert Panel:

Charlotte Cornish Catherine Loveday Jacqueline Morris Rekha Elasawaparu

Age UK London has two subsidiary trading companies: Age Concern London Trading Limited, which traded as Age UK London Trading Limited ("Trading"), and Age Concern London Retail Company Limited which traded as Age UK London Retail Limited ("Retail"). The Trustees decided that both should cease trading during the year. Age UK London is also the sole member of a charitable company limited by guarantee, Age UK City of London (which changed its name from Age Concern City of London in February 2020).

#### Objectives and activities

In accordance with our legal duty, the Trustees have continuing regard to the importance of the Charity Commission guidance on public benefit when reviewing our purposes and objectives and on planning for the future.

The overall aims and objectives of Age UK London, set by the board in October 2018, are to improve the lives of older people across London by campaigning so that London can become an Age-friendly City. We are guided in these aims and objectives by the World Health Organisation (WHO) framework for Age-friendly Cities and Communities. We also aim to improve the lives of older Londoners by supporting the network of London Age UKs through resources, networks and forums which facilitate the way that older

Peoples' organisations share knowledge, create deeper working relationships and become more sustainable and efficient. The Review of the Year sets out how we have achieved these aims and objectives.

The strategies we adopted comprise: (1) identifying issues where London specific change is needed and achievable; and finding the best way to make the change (Core Campaigning Work); (2) building relationships with key stakeholders and decision makers, shaping the agenda with those who have power in London to make real change that will improve the lives of older Londoners (Shaping the Agenda); and (3) supporting the network of Age UKs in London, as they continue to provide essential direct services to older Londoners (our Network Focus). While as a general principle Age UK London is not involved in direct service provision, our subsidiary charity (Age UK City of London) does provide direct services, as did our Retail trading subsidiary, and in the accounts we refer to this activity as "Direct Service Provision".

Supporting the strategies we have adopted, Age UK London has established the following operating principles which guide all our activities:

- We never under-estimate what older Londoners can achieve;
- We practise respect, inclusion and transparency in all our activities;
- Older Londoners' perspectives are at the heart of what we do;
- Older Londoners' best interests and ethical behaviour lie at the heart of our activity;
- We base our decisions on evidence not assumptions; and
- We work with others who share these principles.

#### **Review of the Year**

Details of the significant activities and our achievements are set out below.

#### Our core campaigning work

We identified housing, transport and health and well-being as priority areas where London-specific change is needed and changes are achievable.

### Housing

In the area of housing, we focussed on the vulnerability of older Londoners in the private rented sector. We started a campaign focussed on safer renting, including promoting the wider use of selective landlord licensing schemes in London. Our objective is to persuade local councils to implement selective licence schemes with the aim that more older London renters feel safer and more confident that their housing needs will be met in the private rented sector. A key initial objective was to raise awareness of the issue via targeted communication, newsletters and social media, and we reached politicians, older people (and their forums) and representatives of other civil society organisations. In addition to raising awareness, we engaged directly with a number of councils (Hackney, Croydon and Camden) on the introduction of potential licencing schemes and led an Age-friendly Housing workshop at City Hall. We have also made written submissions to the London Labour policy team on aids and adaptation (so people can live in their houses for longer) and affordability of the private rented sector in London and engaged with the GLA Labour Group meeting to input into housing priorities for the Mayor's election manifesto.

### Transport

In the area of transport, our focus was on engagement with the London Assembly Transport Committee and TfL. In addition, we worked with local residents in the Barbican to develop a model for addressing local

transport problems in London. We created a "Listening and Action" day, bringing together older residents and TfL representatives to discuss problems specific to Barbican Tube station which led to a series of action points to address those concerns including the repair of hand rails at the station. The model for making local change developed through this process can, in principle, be used by many local groups of older Londoners to drive specific small-scale change to their travel environment.

#### Health and Wellbeing

In the area of health and wellbeing we were involved in a number of campaigns and projects. We developed our "Park Walks" campaign with a focus on encouraging older Londoners and their organisations to have better access to sustainable resources, services and messaging to utilize and maximise the health benefits of walking in London green public spaces. We have formed strategic partnerships with London Sport, Ramblers, Escape Pain and the British Lung Foundation, in addition to working with a number of London Age UKs on promoting the key health messages behind the campaign. It is unfortunate that a number of key events were put on hold as a consequence of the Covid-19 "Stay at Home" regime, and we were forced to refocus our activities to cover staying active indoors.

The persistently low uptake of the flu vaccine among older Londoners prompted our autumn campaign "It's Never Too Late", London holding eighteen of the twenty Clinical Commissioning Group areas with the lowest flu vaccine uptake. Our campaign was to promote vaccine uptake, placing additional focus on targeting the boroughs in north and northwest London, which have the lowest levels of take up in the country. We also sought to promote discussion among health care professionals, older people and their organisations of the issues behind the low uptake and coordinated 10 local promotional events among different sectors of the community, including for example, local Age UKs, older peoples' forums and London Taxi cab drivers.

Our focus on health and wellbeing was also prioritised in our work on falls and scams prevention. We worked with Age UK Enfield and Enfield CEPN on training and toolkits delivered to 100 health and social care professionals to increase the awareness of risk factors, local service availability and good practice. We worked with Southern Housing Group to reduce the incidence of scams in sheltered housing blocks, with training delivered to 245 older people.

We also continued our work on the "Holobalance" project. This EU-funded, transnational project aims to develop a personalised digital platform to help older people at risk of falling. Age UK London's role is to provide early user testing to ensure the product is fit for purpose. Age UK London is working with Kings College London to run a series of roadshows across London. Age UK London is recruiting older Londoners, reflecting the diverse population of London by gender, ability, ethnicity and socio-economic background to take part in a 10- week trial programme that was scheduled for 2020 (now postponed due to Covid-19).

#### **Shaping the Agenda**

It is a natural part of much of our campaigning work that we develop stronger more influential relationships with key decision makers and those who exert influence at a policy level in London (for example our work on transport campaigning has led to much stronger relationships with TfL). But in addition to developing these relationships organically, we believe that it is important to focus specifically on building certain strategic relationships and working to shape the policy agenda.

#### Older People's Forums

Among our key stakeholders are the Older People's Forums, based in the London boroughs, who can provide the collective voice of older people in London. These voices need to be loud and strong if they are to be heard in a city where there are so many calls on the attention of policy makers and resources of funders. Our aim was to support these forums develop this role to better campaign for change. This year we worked directly with a number of individual forums (Brent, Havering, Wandsworth and Enfield). In addition, we provided campaigning training, attended by representatives of 13 different forums and management/leadership training attended by representatives from 15 different forums. As a result we saw increased understanding about what is involved in campaigning and why it is important; members of the forums became directly involved in our housing and transport campaigns; and there was an increased recognition of the value of leadership to ensure vibrant and sustainable forums. We also successfully supported the Greater London Forum (the umbrella organisation for London older peoples' forums) to secure funding for a GLF Coordinator, who will assist local forums and their campaigning activity.

#### Our work with the Greater London Authority

2019/20 was the year during which the Greater London Authority (GLA) prepared the first comprehensive Age-friendly action plan for London. This plan covers the WHO's eight domains for an Age-friendly City (outdoor spaces and buildings; transport; housing; social participation; respect and social inclusion; civic participation and employment; communication and information; and community support and health services). We were extremely pleased that Age UK London was commissioned by the GLA to assist them in coordination of production of this plan. To this end we facilitated domain focussed workshops, bringing together representatives from older people's organisations and GLA staff. Drawing on the results from these workshops we supported the GLA to create a 42 page draft Action Plan. This work culminated in the Mayor of London's Age-friendly London Stakeholders event at City Hall, at which over 80 delegates contributed their views to the draft plan, ensuring that the views of older Londoners were centre stage in shaping this key document. We believe that through the engagement in this process with six key policy teams across City Hall and TfL there will be increased awareness and understanding across the GLA of the concerns and priorities of older Londoners.

# Influencing Policy Development

Raising awareness of the concerns and priorities of older Londoners was also at the heart of our work for the General Election in December 2019 and our preparation for the 2020 Mayoral Elections, (cancelled due to Covid-19). We believe that many of the issues identified in our Manifesto for older Londoners will still be relevant when the elections are held next year, albeit reshaped by the impact of Covid-19 and that our strengthened relationships with Mayoral candidates and their teams will enable us to advocate for change in those areas with greater effect.

Political policy development is a key part of shaping the agenda but we do not forget that there are many other decision makers who can have an impact on the lives of older Londoners, and it is essential that where opportunities present we take the chance to amplify the voices of older Londoners and make the right connections. To this end we have undertaken a series of events and conferences with a variety of organisations who are concerned to make life better for older people in London. This includes the London Fire Brigade, the Science Museum, Thames Water and the Solicitors Regulation Authority and we thank all those organisations for their commitment to listening to and improving the situation for older Londoners.

Another significant highlight of the year was the completion of our work on the Age Allies Project. Funded by the City Bridge Trust, this project improved attitudes to ageing including through thirty workshops with businesses and organisations in both the statutory and VCS sectors. These workshops explored attitudes to ageism and positive approaches to challenging negative assumptions on ageing. This project also saw Age UK London play a key role in the successful event at Tate Modern "Agency: art, ageing and transition with Flourishing Lives" attended by thousands of people over three days This event was an intergenerational arts exchange aimed at tackling the stereotypes of ageing and older people and celebration their contribution to London's vibrant cultural life. We are very grateful to our fantastic "Age Allies" volunteer champions who worked with us on this project and to all the members of the public who participated. We intend to take forward the learning from this project to build stronger relations with London's corporate sector and major institutions in the joint pursuit of a truly Age-friendly London.

#### **Network Focus**

We also continued to support the network of Age UKs and other older peoples' organisations across London. Our aim is to benefit older Londoners by providing resources, networks and forums through which older peoples organisations can share knowledge, network with each other and so build stronger working relationships and become increasingly sustainable and efficient.

Our activities in this area this year included supporting the network of London Age UKs with regular regional meetings; running a network for CEOs, together with regular "master class" sessions; and facilitating other network meetings (including a chairs network and volunteer manager's network).

We have also committed grants to London Age UKs from grants we have ourselves received from the proceeds of the Age UK Lotteries.

### Other key activity during the financial year

During the year, the Charity closed the businesses of its two subsidiary trading subsidiaries, Trading and Retail.

Trading operated as an appointed representative of Age UK Enterprises (part of the Age UK national charity) offering a wide range of products and services for the over 50s. Age UK Enterprise decided in the autumn of 2019 to restructure how it provided these products and services and as a result Trading no longer had any material business. The decision was therefore taken to close the business of Trading with effect from 31 January 2020.

Retail had been operating a directory of local businesses that could provide safe services to older people after undergoing a screening and selection process. Despite a number of years of investment in this activity, it became clear during the course of this year that Retail could not attract the number of traders needed to provide a pan London service and give older Londoners a sufficiently wide range of services and tradespeople. Further, the low numbers of traders using the directory meant that the service could not break even. The decision was therefore taken to close the business of Retail with effect from 31 January 2020.

In other key changes, Paul Goulden Chief Executive resigned with effect from the end of December 2019. The board's thanks go to Paul for everything that he did to support the charity and the network during his tenure as Chief Executive. Age UK London is very pleased to have been able to recruit Abigail Wood as our new Chief Executive and Abigail started with us in April 2020. The board's thanks also go to Kathleen Egan, our Business Development and Operations Manager who headed up the organisation in the interim.

#### **Activities of Age UK City of London**

Age UK City of London is a charity whose sole member is Age UK London and it shares a number of common trustees. Full details of its activities can be found in its Report and Accounts. Age UK City of London is the charity for older people who live, work, study or volunteer in the Square Mile. The focus of the charity is on supporting wellbeing and building social connections so that people can enjoy growing older within the Square Mile. The charity helps hundreds of older people to maintain an active independent life, develop new friends and interests and make the most of living in the heart of London by providing: Health walks, fitness and wellbeing activities; Digital learning and inclusion; arts and cultural events; trips and outings; weekly drop-in 'Golden Social' with a range of programmed talks, films and events; and a dedicated group to support to older BAME women in Aldgate.

The charity works co-productively with older people and volunteers and enjoys close collaboration with a number of City companies who bring value through corporate volunteering, fundraising and by supporting our work in other ways. The charity works closely with a range of partners including the Corporation of London, Ramblers Walking for Health, Golden Lane Centre, Artizan library, Fusion Leisure, Barbican and Community Libraries, and local older people's and community groups.

#### **Governance and Management**

The Trustees meet a minimum of four times a year. As at 31 March 2020 there were nine Trustees, responsible for the governance of the organisation, financial probity, and setting and monitoring the strategic direction of Age UK London. The Chief Executive and Head of Finance support the board and attend all or parts of board meetings as appropriate depending on the agenda.

The Board of Trustees has two committees to support it in discharging its responsibilities: the Audit, Finance and Risk Committee and the HR Committee.

The Audit, Finance and Risk Committee meets a minimum of six time a year. There are up to four Trustees on this committee together with the Chief Executive and Head of Finance. The HR Committee meets a minimum of three times during the year and there are up to three Trustees on this committee. No Trustee serves on both committees. The committees are supported by the Chief Executive and other members of the senior management team, who attend as appropriate. The roles of these committees are primarily to review, challenge, monitor and report to the Trustees on those items within their remit; the committees are not primarily decision-making bodies and submit any relevant recommendations to the Board for approval.

Any Trustee can attend either of these committees as an observer. The minutes of meeting of these committees are considered by the Board of Trustees as regular agenda items and the chair of each committee highlights key issues so the board is aware of matters arising from the work of that committee.

A joint "Business and Enterprise" board had oversight of the two trading subsidiaries and provided regular reports to the Board of Trustees about the activities of Trading and Retail. The board also receives regular reports from the board of Age UK City of London and regularly reviews the activities of that charity in the context of Age UK London's position and the overall Age UK network.

The Charity has identified the Chief Executive as the key management person for the purposes of charity and company law.

The Board is responsible for deciding the remuneration of the Chief Executive; the decision on other remuneration increases is considered by the Board of Trustees as part of the budget approval process and suitable parameters established for the setting of individual pay levels.

The day to day management function of the organisation has been delegated to the Chief Executive who, supported by other members of the senior management team, ensures that the Age UK London and its subsidiaries undertake their activities effectively, in line with the strategic direction and financial, governance and other controls approved by the Trustees.

The Charity is also compliant with the national Age UK Charity Quality Standard (a quality mark which enables an organisation to be part of the Age UK network).

#### Risk management

The Board of Trustees, supported by the Audit, Finance and Risk Committee, systematically reviews risks faced by Age UK London and other members of the Group using a RAG rated risk register, remaining vigilant in view of the continuing uncertain economic environment, competition for funding, and the continued development of Age UK London's activities.

This report and the accounts have been prepared and approved during a period where there is much uncertainty as a result of the emergence and international spread of a coronavirus (COVID-19). The group has been able to implement contingency planning arrangements for such circumstances with all staff being able to work remotely. The ultimate impact of COVID-19 on the UK, the world, the economy and the group is yet to be seen. However, through appropriate consideration of risks as part of its normal risk management processes and mitigating actions both already taken and available to be taken, the Trustees consider it appropriate for the going concern basis to be adopted for these accounts.

In addition to the inherent uncertainty created by COVID-19, the key risks to the Charity are:

- Failure to achieve a sustainable funding stream;
- Failure of our campaign work to achieve sustainable change;
- Failure to retain key staff
- Damage to the reputation of the Age UK brand that impacts our work

The Trustees have implemented the following steps to mitigate these risks:

- Sustainable funding: legacy income is unpredictable, so the Trustees continue to pursue the strategy of changing the funding mix over time to reduce reliance on legacy income. The Board and senior management team have developed a set of income generation principles to support this strategy. The potential and actual income from grants, consultancy work, legacy and unrestricted sources are regularly reviewed against budget and against financial KPIs and necessary adjustments made. The Trustees periodically assess costs to ensure Age UK London remains efficient and cost effective. The Trustees receive regular updates on investment performance and members of the Audit, Finance and Risk committee engage regularly with our investment providers.
- Effective campaigning: we recognise the importance of evidence-based campaigning and the need for effective campaign planning, budgeting, monitoring and assessment. We have put in place appropriate

structures whereby the management team will report on these aspects to the Board of Trustees at least 3 times a year.

- Retaining key staff: we ensure there is regular supervision, appraisal and training of staff; remuneration levels are monitored by reference to our sector and location; staff are given the opportunity to contribute to the strategic direction of the organisation through regular team meetings and strategic discussions with the board.
- Reputational risk: Sharing the Age UK brand with a number of other organisations means the Trustees are limited in their ability alone to mitigate all aspects to reputational risk. However, the Trustees ensure that Age UK London has a voice in protecting reputational risk related to the brand through its membership of the Age England Association. In addition, Age UK London has effective operational and financial policies and procedures to ensure it and Age UK City of London are properly and effectively run and these are regularly reviewed and where necessary updated.

It should be noted that Age UK London's two trading subsidiaries have ceased to trade. The Trustees do not anticipate any material risks arising through the closure of these subsidiaries.

#### Recruitment and appointment of Trustees

The board of Trustees undertakes a regular skills audit and, in the light of the results targets recruitment activity to ensure that there is an appropriate mix of skills and experience to support the activities of Age UK London.

In order to provide the best range of expertise to support the needs of older Londoners, the Board aims to have a balance of Trustees actively involved in the management of London Age UKs and Trustees from outside the network. New trustees can be co-opted to the board during the course of the year and appointments made at the annual general meetings. Appointments are generally for a period of three years and individuals can stand for re-election.

New trustees are provided with a detailed induction pack and an induction programme involving meeting with key members of staff to gain an understanding of the organisation and the external environment in which it operates. Trustees are encouraged to attend the regional network meetings and conferences, training and other events organised by the Charity, Age UK and the AEA.

#### **Financial Review**

#### Overview (group)

Age UK London, including its subsidiaries, incurred a net deficit of £192,006 (2019: surplus of £296,149) before net investment losses of £40,075 (2019: gain of £55,836). This deficit arose from total income of £755,795 (2019: £1,515,978) less expenditure of £947,801 (2019: £1,219,829). Group reserves total £1,319,251 comprising restricted reserves of £16,976, general reserves of £144,910, and designated reserves of £1,157,365 compromising £835,000 allocated to our strategic reserve, and £322,365 allocated to the special reserve.

#### Income

Income of the Charity from external sources was £425,828 for the year. The two main components of this income were grants of £141,825 and legacy income and donations of £160,059. Legacy income was significantly lower than last year, reflecting volatile nature of this source of income. Grants (including grant income from Lottery, generated by the Age UK national Lottery programmes) were 46% lower than last year.

Income from legacies and donations represented approximately 38 % of the charity's income, down from 60% the year before.

The income of the Trading company was £287,910 (2019: £419,513) 31% lower than the previous year. After taking into account the costs to date associated with the cessation of Trading's business (including redundancy costs) a small surplus of £18,504 was generated by Trading. In addition, Age UK London has committed to make onward grants to Age UK's in London from the Lottery grant that it received. The net result has enabled the Charity to commit to grants of £84,148 to Age UKs in London (2019: £193,294).

The income of Retail up to the time it closed at the end January 2020 was £42,605 (2019: £53,592); after taking into account costs of sales, administrative expenses and interest payable (and before Age UK London agreed not to call in amounts it had previously made available to Retail to support its activities) Retail made an overall loss of £30,215.

#### Expenditure

Total expenditure on charitable activities of the Group was £947,801 including £84,148 committed as grants to London Age UKs, funded by a grant received from Age UK.

Expenditure on raising funds totalled £239,406 (2019: £252,215) by Trading and £46,131 (2019: £52,245) spent on generating funds by the Charity itself.

Excluding these grants and expenditure on raising funds, charitable activity expenditure was £578,116. (2019: £700,812).

The main expenditure in the Charity was employment costs of £651,474 (2019: £669,489). Careful control of administrative costs was maintained.

#### **Funds**

The Charity's net funds are allocated to specific reserves. The purpose of the reserves policy is to ensure the stability of the organisation now and in the foreseeable future. The policy is designed to enable Age UK London to retain sufficient funds to maintain current and planned activities, while providing funds to build capacity, transition to new ways of working, and take advantage of new opportunities as they arise. The reserves policy is implemented in concert with the other governance and financial policies of Age UK London, supporting our goals and strategies. There are four separate reserves:

- Restricted Reserve: this contains any unspent funding provided to us from specific programmes and is ring-fenced for those purposes.
- General Reserve: this reserve covers six months' expenditure for each of the organisations within the Group (apart from expenditure that is fully funded by secured restricted funds). The intention is for it to be sufficient to enable the Group to continue to operate for at least six months, even if funding is

dramatically reduced, costs are increased, or there is an unexpected one-off cost required for any reason. During 2019/20, the level of General Reserve dropped below this target and in July 2020 the board agreed to transfer funds from the Strategic Reserve to address this.

Designated Reserve (Strategic Reserve): this reserve is designated for expenditure deemed appropriate to promote our planned work towards London becoming an Age-friendly city, and/or secure the future of the Charity and its activities. This can include organisational, operational and strategic development, funding for new projects or activities, and major capital or other non-recurring costs.

Designated Reserve (Special Reserve): if the Charity receives substantial legacy funding and either has made a surplus or has made a deficit but the Board does not consider it appropriate to reduce all of this deficit through legacy funding, sums will be placed in a special reserve to be used on special projects. The projects funded by this reserve will be determined by the Board of Trustees, based on proposals made by a special working group comprising representatives of the Charity and representatives of other London Age UKs; these projects will improve the lives of older Londoners and depending on the project the charity anticipates that the projects would require funding for between one and five years.

The levels of reserves are reviewed regularly by the Audit Finance and Risk Committee and the reserves policy is subject to annual review. This ensures the reserves continue to meet the Charity's expectations.

The Charity's reserves levels as at 31 March 2020 were follows:

Restricted reserve: £11,953
General reserve: £110,903

• Designated Reserves; £1,157,365 of which £322,365 is allocated to the Special Reserve, and the balance allocated to the Strategic Reserve.

The level of free reserves held by the charity at the year-end was £106,824. In July 2020 the Trustees considered the levels of reserves in the light of the closure of Trading and Retail and the results of the year ending 31 March 2020 and resolved to transfer £200,000 from the Strategic Designated Reserve to the General Reserve. As a result the Charity's reserves levels at the date of these accounts are:

Restricted reserve: £11,953

General reserve; £310,903; and

• Designated Reserves; £957,365 of which £322,365 is allocated to the Special Reserve, and the balance allocated to the Strategic Reserve.

The Trustees anticipate that the reduction in income which we expect to see as a consequence of the impact of COVID-19 will mean that there may be a need to draw more from the Strategic Reserve in the financial year 2020/21 to promote our planned work than anticipated, although clearly Age UK London is looking at ways to reduce our cost base to minimise this impact.

During May 2020, the Trustees also considered the use of the Special Reserve and decided to use part of this reserve to provide a response to COVID-19.

The levels of reserve at the end of the previous financial year were:

Restricted reserve: £8,878General reserve; £351,722

• Designated Strategic Reserve; £1,165,000

#### Investments

The Trustees have adopted a balanced portfolio approach to investments, with a spread of safe and riskier (equity) investments. The Charity has continued to review its portfolio of bank and investment assets in order to safeguard the Charity's finances as far as possible.

The Charity's resources which could be required within two to three years are held either in cash with Arbuthnot Latham (the Charity's principal bankers) or invested with investment managers, Sarasin and Partners. These resources will enable the Charity to fund forthcoming development initiatives, activities and smooth out flows of cash receipts from grants, legacy and other income.

The Trustees consider that the Charity's investment objectives of safeguarding its assets and maintaining an appropriate amount of liquidity to meet short term needs have been met during the financial year. The Trustees consider the performance of the Charity's investments during the year satisfactory, bearing in mind market conditions. As a result of the market impacts associated with COVID-19 there was a net loss on investments for the year of £12,602 (2019: gain £193,124).

#### **Fundraising**

Age UK London does not actively solicit donations from individuals other than through advertising for legacies and through a "Donate" function on our website. All donations are very gratefully received.

We do not sub-contract any fundraising activities to a third party and whilst we are not registered with the Fundraising Regulator, we will be guided by the Code of Fundraising Practice in any fundraising activity. We received no complaints about our fundraising activity.

#### Adoption of the Charity Governance Code for Smaller Charities

The Trustees have adopted the Charity Governance Code for Smaller Charities (the "Governance Code"). The Board of Trustees considers that the Governance Code provides an appropriate framework within which the board can scrutinise its performance and governance of the Charity by reference to the principles, good practice and outcomes in the Code. While there are aspects of good practice which have not yet been implemented, the Board ensures that the Charity applies the seven principles and is committed to developing all relevant aspects of good practice appropriate to the scale of the organisation.

#### **Volunteers**

Age UK London benefits from the support and expertise offered to us by our volunteers. We are supported by volunteers who help with our reception and administration roles, and also those who assisted with callers to the business directory. The board would like to extend its thanks to all of these volunteers.

#### Plans for the future

Age UK intends, over the next 4 years, to focus its work on campaigning to create sustainable change for older Londoners, so that over time London becomes a more Age-friendly city.

As noted earlier in this report, the WHO framework for Age-friendly Cities and Communities proposes eight interconnected domains that can help to identify and address barriers to the wellbeing and participation of older people. The Board has determined that our initial work will be focussed in the domains of Housing; Transport, Community and Healthcare. We anticipate having the ability to work across the other domains (Social participation, Outdoor spaces and buildings, Respect and Social inclusion, Civic participation and

employment and Communication and information) when appropriate funding and partnership opportunities are available.

In addition, our planned campaigning activity will be impacted by COVID-19, as the fall-out from the pandemic creates new difficulties for older Londoners, exacerbates existing one and requires us to find ways to campaign that work in times of social distancing. The Trustees are working with our new Chief Executive to further refine our strategic approach to reflect these additional challenges.

#### Statement of Trustees responsibilities

The Trustees, (who are also directors of the Charity for the purposes of company law) are responsible for preparing the Trustees' Report and the accounts in accordance with applicable law and regulations.

Company law requires the Trustees to prepare financial statements for each financial year. Under that law the Trustees have elected to prepare the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102, the Financial Reporting Standard applicable in the UK and Republic of Ireland. Under company law the Trustees must not approve the financial statements unless satisfied that they give a true and fair view of the state of the Group's and the Charity's affairs and the Group's and the Charity's net movement in funds, including the income and expenditure for that period.

In preparing those financial statements which give a true and fair view, the Trustees should follow best practice and:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards and statements of recommended practice have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to assume that the charitable company will continue on that basis.

The Trustees are responsible for keeping proper group accounting records that disclose with reasonable accuracy at any time the financial position of the Charity and the Group and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Charity and the Group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Each of the persons who are Trustees at the time when this Trustees' Report is approved has confirmed that:

They have taken reasonable steps to make themselves aware of any information needed by the Charity and the Group's auditors for the purposes of their audit and to establish that the auditors are aware of that information. The Trustees are not aware of any relevant audit information of which the auditors are unaware.

The Trustees are responsible for the maintenance and integrity of the corporate and financial information included on the Charity's website. Legislation in the United Kingdom governing the preparation and dissemination of Financial Statements may differ from legislation in other jurisdictions.

The financial statements were approved and authorised for issue by the Trustees on 29<sup>th</sup> July 2020 and signed on their behalf by:

Imogen Clark

**Chair of Trustees** 

#### INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF AGE UK LONDON

#### Opinion

We have audited the financial statements of Age UK London Limited for the year ended 31 March 2020 which comprise the Consolidated Statement of Financial Activities, the Balance Sheet, Consolidated Cash Flow Statement and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the group's and of the parent charitable company's
  affairs as at 31 March 2020 and of the group's and parent charitable company's net
  movement in funds, including the income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Responsibilities of trustees for the financial statements

As explained more fully in the trustees' responsibilities statement set out on pages 16 to 17, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the group's and the parent charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the group or the parent charitable company or to cease operations, or have no realistic alternative but to do so.

# Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered

material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: <a href="www.frc.org.uk/auditorsresponsibilities">www.frc.org.uk/auditorsresponsibilities</a>. This description forms part of our auditor's report.

#### Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the trustees have not disclosed in the financial statements any identified material
  uncertainties that may cast significant doubt about the group or the parent charitable
  company's ability to continue to adopt the going concern basis of accounting for a period of
  at least twelve months from the date when the financial statements are authorised for
  issue.

#### Other information

The trustees are responsible for the other information. The other information comprises the information included in the Trustees' Annual Report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

# Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' Annual Report (which incorporates the strategic report and the directors' report) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Trustees' Annual Report (which incorporates the strategic report and the directors' report) has been prepared in accordance with applicable legal requirements.

# Matters on which we are required to report by exception

In the light of the knowledge and understanding of the group and the parent charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Annual Report (which incorporates the strategic report and the directors' report).

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent charitable company; or
- the charitable company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

### Use of this report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an Auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Kathryn Burton (Senior Statutory Auditor)
For and on behalf of Haysmacintyre LLP, Statutory Auditors
10 Queen Street Place London EC4R 1AG

Date: 3 September 2020

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# AGE UK LONDON CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES (Incorporating income and expenditure account) FOR THE YEAR ENDED 31 MARCH 2020

	Notes	Unrestricted Funds £	Designated Funds £	Restricted Funds £	Total 2020 £	Total 2019 £
Income from				_		
Donations and legacies	2	166,073	-	-	166,073	667,911
Charitable activities	21	-	-	74,814	74,814	310,264
Other trading activities:						
Age UK London Trading	8	287,910	-	· -	287,910	419,513
Age UK London Retail	8 .	42,605	-		42,605	53,592
		496,588	-	74,814	571,402	1,451,280
Investment income	3	27,830	-	-	27,830	54
Grant Age UK	_	93,498	-	-	93,498	-
Other income	4 .	63,065_			63,065	64,644
Total income	-	680,981	-	74,814	755,795	1,515,978_
Expenditure on:						
Raising funds	5	46,131	-	_	46,131	52,245
Age UK London Trading	8	239,406	_	_	239,406	252,215
, ige on condon moding	•	200,.00			255, .00	101,110
	-	285,537	-	-	285,537	325,723
Charitable activities:	6,21					
Core Campaigning		174,223	-	20,160	194,383	147,459
Shaping the Agenda		223,507	-	25,092	248,599	564,268
Network Focus		112,012	-	-	112,012	182,379
Direct delivery		81,208		26,062	107,270	21,263
Total charitable activities		590,950	-	71,314	662,264	894,106
Total expenditure	-	876,487	-	71,314	947,801	1,219,829
Net income/(expenditure) before		(195,506)	-	3,500	(192,006)	269,149
net gains/(losses) on investments Net gains/(losses) on investments	15	(40,075)	_	_	(40,075)	55,836
Net income/(expenditure)	13.	(235,581)		3,500	(232,081)	351,985
Transfers between funds		5,954	(7,635)	1,681	(232,001)	331,363
Net movement in funds	21	(229,627)	(7,635)	5,181	(232,081)	351,985
rect movement in rands		(223,027)	(,,033)	5,101	(232,001)	551,565
Reconciliation of funds:	21					
Funds brought forward at 1 April 2	019	374,537	1,165,000	11,795	1,551,332	_1,199,347
Funds carried forward at 31 Marcl	h 2020 🗍	144,910	1,157,365	16,976	1,319,251	1,551,332
	-					

The Statement of Financial Activities includes all gains and losses recognised in the year. The results for the year are derived from continuing operations, except for the trading and retail subsidiaries that ceased trading during the year. The notes on pages 25 to 48 form part of these financial statements. The comparative Statement of Financial Activities is shown in note 25.

AGE UK LONDON
CHARITY STATEMENT OF FINANCIAL ACTIVITIES
(Incorporating income and expenditure account)
FOR THE YEAR ENDED 31 MARCH 2020

Donations and legacies   2   160,059   -   -   160,059   652,903		Notes	Unrestricted Funds £	Designated Funds £	Restricted Funds £	Total 2020 £	Total 2019 £
Gift from trading subsidiary	Income from:	_					555.555
Investment income 3 29,942 - 29,942 2,178 Charitable activities 21 - 48,327 48,327 156,325 Grant from Age UK- 93,498 - 93,498 Other income 4 94,002 - 94,002 130,932 Total income 5 46,131 - 48,327 425,828 1,079,636  Expenditure on: Raising funds 5 46,131 - 46,131 52,245  Charitable activities: 6,21 Core Campaigning 174,223 - 20,160 194,383 147,455 Shaping the Agenda 223,507 - 25,092 248,599 417,455 Network Focus 112,012 - 112,012 182,375 Direct delivery 30,007 - 30,007 Total charitable activities 539,749 - 45,252 585,001 747,321  Total expenditure 585,880 - 45,252 631,132 799,566  Net income/(expenditure) (208,379) - 3,075 (205,304) 280,070 investments  Net gains/(losses) on investments Net income/(expenditure) (248,454) - 3,075 (245,379) 335,906  Transfer between funds 7,635 (7,635)		2	160,059	=	-	160,059	•
Charitable activities 21 - 48,327 48,327 156,325 Grant from Age UK- 93,498 - 93,498 Other income 4 94,002 - 94,002 130,932 Total income 377,501 - 48,327 425,828 1,079,636 Expenditure on: Raising funds 5 46,131 - 46,131 52,245 Charitable activities: 6,21 Core Campaigning 174,223 - 20,160 194,383 147,455 Shaping the Agenda 223,507 - 25,092 248,599 417,455 Shaping the Agenda 223,507 - 25,092 248,599 417,455 Direct delivery 30,007 - 112,012 182,375 Direct delivery 30,007 - 30,007 Total charitable activities 539,749 - 45,252 585,001 747,321 Total expenditure 585,880 - 45,252 631,132 799,566 Net income/(expenditure) (208,379) - 3,075 (205,304) 280,076 before net gains/(losses) on investments  Net gains/(losses) on 15 (40,075) - (40,075) 55,836 investments  Net income/(expenditure) (248,454) - 3,075 (245,379) 335,906 Transfer between funds 7,635 (7,635)	<u>-</u>	_	-	-	-	-	•
Grant from Age UK-Other income         4         93,498         -         -         93,498         130,932           Total income         4         94,002         -         -         94,002         130,932           Expenditure on:         Raising funds         5         46,131         -         -         46,131         52,245           Charitable activities:         6,21         -         -         46,131         52,245           Charitable activities:         6,21         -         -         -         46,131         52,245           Charitable activities:         6,21         -			29,942	-	<u></u>	•	•
Other income         4         94,002         -         -         94,002         130,932           Total income         377,501         -         48,327         425,828         1,079,636           Expenditure on:         Raising funds         5         46,131         -         -         46,131         52,245           Charitable activities:         6,21         -         -         46,131         52,245           Charitable activities:         6,21         -         -         20,160         194,383         147,459           Shaping the Agenda         223,507         -         25,092         248,599         417,459           Network Focus         112,012         -         -         112,012         182,379           Direct delivery         30,007         -         -         30,007         -           Total charitable activities         539,749         -         45,252         585,001         747,321           Total expenditure         585,880         -         45,252         631,132         799,566           Net income/(expenditure)         (208,379)         -         3,075         (205,304)         280,070           Investments         Net income/(expenditure)		21	-	-	48,327		156,325
Total income         377,501         - 48,327         425,828         1,079,636           Expenditure on:         Raising funds         5         46,131         46,131         52,245           Charitable activities:         6,21         - 20,160         194,383         147,455           Shaping the Agenda         223,507         - 25,092         248,599         417,455           Network Focus         112,012         - 112,012         182,375           Direct delivery         30,007         - 30,007         - 30,007           Total charitable activities         539,749         - 45,252         585,001         747,321           Total expenditure         585,880         - 45,252         631,132         799,566           Net income/(expenditure)         (208,379)         - 3,075         (205,304)         280,070           before net gains/(losses) on investments         (40,075)         (40,075)         55,836           Net income/(expenditure)         (248,454)         - 3,075         (245,379)         335,906           Transfer between funds         7,635         (7,635)	<del>-</del>		•	-	-		• -
Expenditure on: Raising funds 5 46,131 - 46,131 52,245  Charitable activities: 6,21  Core Campaigning 174,223 - 20,160 194,383 147,455 Shaping the Agenda 223,507 - 25,092 248,599 417,455 Network Focus 112,012 - 112,012 182,375 Direct delivery 30,007 - 30,007  Total charitable activities 539,749 - 45,252 585,001 747,321  Total expenditure 585,880 - 45,252 631,132 799,566  Net income/(expenditure) (208,379) - 3,075 (205,304) 280,070 before net gains/(losses) on investments  Net gains/(losses) on 15 (40,075) (40,075) 55,836 investments  Net income/(expenditure) (248,454) - 3,075 (245,379) 335,906  Transfer between funds 7,635 (7,635)	Other income	4	94,002			94,002	130,932
Raising funds 5 46,131 46,131 52,245  Charitable activities: 6,21  Core Campaigning 174,223 - 20,160 194,383 147,455 Shaping the Agenda 223,507 - 25,092 248,599 417,455 Network Focus 112,012 - 112,012 182,375 Direct delivery 30,007 30,007  Total charitable activities 539,749 - 45,252 585,001 747,321  Total expenditure 585,880 - 45,252 631,132 799,566  Net income/(expenditure) (208,379) - 3,075 (205,304) 280,070  investments  Net gains/(losses) on investments  Net income/(expenditure) (248,454) - 3,075 (245,379) 335,906  Transfer between funds 7,635 (7,635)	Total income		377,501	<u> </u>	48,327	425,828	1,079,636
Charitable activities: 6,21  Core Campaigning 174,223 - 20,160 194,383 147,455 Shaping the Agenda 223,507 - 25,092 248,599 417,455 Network Focus 112,012 - 112,012 182,375 Direct delivery 30,007 - 30,007  Total charitable activities 539,749 - 45,252 585,001 747,321  Total expenditure 585,880 - 45,252 631,132 799,566  Net income/(expenditure) (208,379) - 3,075 (205,304) 280,070 before net gains/(losses) on investments  Net gains/(losses) on 15 (40,075) (40,075) 55,836 investments  Net income/(expenditure) (248,454) - 3,075 (245,379) 335,906  Transfer between funds 7,635 (7,635)	Expenditure on:						
Core Campaigning       174,223       - 20,160       194,383       147,459         Shaping the Agenda       223,507       - 25,092       248,599       417,459         Network Focus       112,012       - 112,012       182,379         Direct delivery       30,007       - 30,007       - 30,007         Total charitable activities       539,749       - 45,252       585,001       747,321         Total expenditure       585,880       - 45,252       631,132       799,566         Net income/(expenditure)       (208,379)       - 3,075       (205,304)       280,070         before net gains/(losses) on investments       15       (40,075)       (40,075)       55,836         Net income/(expenditure)       (248,454)       - 3,075       (245,379)       335,906         Transfer between funds       7,635       (7,635)	Raising funds	5	46,131	-	-	46,131	52,245
Shaping the Agenda       223,507       - 25,092       248,599       417,459         Network Focus       112,012       - 112,012       182,379         Direct delivery       30,007       - 30,007       - 30,007         Total charitable activities       539,749       - 45,252       585,001       747,321         Total expenditure       585,880       - 45,252       631,132       799,566         Net income/(expenditure)       (208,379)       - 3,075       (205,304)       280,070         before net gains/(losses) on investments       15       (40,075)       - (40,075)       55,836         Net income/(expenditure)       (248,454)       - 3,075       (245,379)       335,906         Transfer between funds       7,635       (7,635)	Charitable activities:	6,21					
Shaping the Agenda       223,507       - 25,092       248,599       417,459         Network Focus       112,012       - 112,012       182,379         Direct delivery       30,007       - 30,007       - 30,007         Total charitable activities       539,749       - 45,252       585,001       747,321         Total expenditure       585,880       - 45,252       631,132       799,566         Net income/(expenditure)       (208,379)       - 3,075       (205,304)       280,070         before net gains/(losses) on investments       15       (40,075)       - (40,075)       55,836         Net income/(expenditure)       (248,454)       - 3,075       (245,379)       335,906         Transfer between funds       7,635       (7,635)	Core Campaigning		174,223	-	20,160	194,383	147,459
Network Focus       112,012       -       -       112,012       182,375         Direct delivery       30,007       -       -       30,007         Total charitable activities       539,749       -       45,252       585,001       747,321         Total expenditure       585,880       -       45,252       631,132       799,566         Net income/(expenditure)       (208,379)       -       3,075       (205,304)       280,070         before net gains/(losses) on investments       15       (40,075)       -       -       (40,075)       55,836         Net income/(expenditure)       (248,454)       -       3,075       (245,379)       335,906         Transfer between funds       7,635       (7,635)       -       -       -				-			417,459
Direct delivery         30,007         -         -         30,007           Total charitable activities         539,749         -         45,252         585,001         747,321           Total expenditure         585,880         -         45,252         631,132         799,566           Net income/(expenditure)         (208,379)         -         3,075         (205,304)         280,070           before net gains/(losses) on investments         15         (40,075)         -         -         (40,075)         55,836           Net income/(expenditure)         (248,454)         -         3,075         (245,379)         335,906           Transfer between funds         7,635         (7,635)         -         -         -	Network Focus		112,012	_	· <u>-</u>	112,012	182,379
Total charitable activities 539,749 - 45,252 585,001 747,321  Total expenditure 585,880 - 45,252 631,132 799,566  Net income/(expenditure) (208,379) - 3,075 (205,304) 280,070 before net gains/(losses) on investments  Net gains/(losses) on 15 (40,075) (40,075) 55,836 investments  Net income/(expenditure) (248,454) - 3,075 (245,379) 335,906  Transfer between funds 7,635 (7,635)			•	-	-	•	, -
Net income/(expenditure)       (208,379)       - 3,075       (205,304)       280,070         before net gains/(losses) on investments       15       (40,075)       (40,075)       55,836         Net gains/(losses) on investments       (248,454)       - 3,075       (245,379)       335,906         Net income/(expenditure)       7,635       (7,635)	· · · · · · · · · · · · · · · · · · ·			-	45,252		747,321
before net gains/(losses) on investments         Net gains/(losses) on investments       15 (40,075) (40,075) 55,836 (40,075) (40,075) 55,836 (40,075) (40,	Total expenditure		585,880	-	45,252	631,132	799,566
investments  Net income/(expenditure)  (248,454)  - 3,075 (245,379)  335,906  Transfer between funds  7,635 (7,635)	before net gains/(losses) on		(208,379)	-	3,075	(205,304)	280,070
Transfer between funds 7,635 (7,635)	- · · · ·	15	(40,075)	-	-	(40,075)	55,836
	Net income/(expenditure)	•	(248,454)	-	3,075	(245,379)	335,906
Net movement in funds 21 (240,819) (7,635) 3,075 (245,379) 335,906	Transfer between funds		7,635	(7,635)	-	-	-
	Net movement in funds	21	(240,819)	(7,635)	3,075	(245,379)	335,906
Funds brought forward at 1 April 2019 351,722 1,165,000 8,878 1,525,600 1,189,694  Funds carried forward at 31 March			351,722	1,165,000	8,878	1,525,600	1,189,694
		iai (ii	110,903	1,157,365	11,953	1,280,221	1,525,600

The Statement of Financial Activities includes all gains and losses recognised in the year. All income and expenditure derive from continuing activities. The notes on pages 25 to 48 form part of these financial statements. The comparative Statement of Financial Activities is shown in note 26.

Company number: 04407861

·	Notes	Unrestricted Funds £	Designated Funds £	Restricted Funds £	Total 2020 £	Total <b>2019</b> £
Fixed assets	Mores	Ľ	L	Ľ	Ľ	Ľ
Tangible assets	14	4,079	-	-	4,079	7,369
Investments	15		771,579		771,579	822,615
		4,079	771,579	-	775,658	829,984
Current assets						
Debtors	16	75,111	-	-	75,111	529,024
Cash at bank		216,701	385,786	16,976	619,463	468,559
		291,812	385,786	16,976	694,574	997,583
Current liabilities						
Creditors: amounts falling due	17					
within one year		150,981	-		150,981	276,235
Net current assets		140,831	385,786	16,976	543,593	721,348
Total assets less current liabilities		133,196	1,157,365	16,976	1,319,251	1,551,332
Net assets	22	144,910	1,157,365	16,976	1,319,251	1,551,332
Represented by: Restricted funds Designated funds General reserve		- - 144,910	1,157,365 	16,976 - -	16,976 1,157,365 144,910	11,795 1,165,000 374,537
Net funds	21	144,910	1,157,365	16,976	1,319,251	1,551,332

The financial statements were approved and authorised for issue by the trustees on 29<sup>th</sup> July 2020 and were signed below on its behalf by:

Imogen Clark

Chair of the Trustees

The notes on pages 25 to 48 form an integral part of these financial statements.

Company number: 04407861

		Unrestricted Funds	Designated Funds	Restricted Funds	Total 2020	Total 2019
	Notes	£	£	£	£	£
Fixed assets						
Tangible assets	14	4,079	-	-	4,079	7,369
Investments	15		771,579		771,579	822,617
		4,079	771,579		775,658	829,986
Current assets						
Debtors	16	148,078		_	148,078	546,209
Cash at bank		93,965	385,786	11,953	491,704	428,534
		242,043	385,786	11,953	639,782	974,743
Current liabilities						
Creditors: amounts falling due						
within one year	17	135,219			135,219	279,129
Net current assets		106,824	385,786	11,953	504,563	695,614
Total assets less current liabilities		110,903	1,157,365	11,953	1,280,221	1,525,600
Net assets	22	110,903	1,157,365	11,953	1,280,221	1,525,600
Represented by:						
Restricted funds		-	-	11,953	11,953	8,878
Designated funds		-	1,157,365	,	1,157,365	1,165,000
General reserve		110,903	•	-	110,903	351,722
Net funds	21	110,903	1,157,365	11,953	1,280,221	1,525,600

The financial statements were approved and authorised for issue by the trustees on 29<sup>th</sup> July 2020 and were signed below on its behalf by:

Imogen Clark

Chair of the Trustees

The notes on pages 25 to 48 form an integral part of these financial statements.

	Notes	2020	2019
Net cash provided by/ (used in)		£	£
operating activities	23	112,100	(67,022)
Cash flows from investing activities:			
Interest from investments		357	54
Proceeds from sale of investments		38,447	418,511
Purchase of investments		<u>.</u>	(137,288)
Net cash (used in)/ provided by inves	sting activities	150,904	214,255
Cash flows from financing activities:			
Repayments of borrowing		-	-
Net cash used in financing activities		-	-
Change in cash and cash equivalents of	during the year	150,904	214,255
Cash and cash equivalents at 1 April 2	019	468,559	254,304
Cash and cash equivalents at 31 Marc	ch 2020	619,463	468,559
Analysing cash and cash equivalents			
Cash on hand		619,463	468,559
Cash and cash equivalents at 31 Marc	ch 2020	619,463	468,559

The notes on pages 25 to 48 form an integral part of these financial statements.

#### 1. ACCOUNTING POLICIES

The principal accounting policies adopted, judgements and key sources of estimation uncertainty in the preparation of the financial statements are as follows:

#### **Basis of accounting**

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) - (Charities SORP (FRS 102), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Age UK London meets the definition of a public benefit entity under FRS 102.

### Legal status

Age UK London is a company limited by guarantee registered in England and Wales and has no shares. In the event of the charity being wound up, the liability in respect of the guarantee is limited to £1 per member of the charity. The charity's registered address is Tavis House, 1-6 Tavistock Square, London WC1H 9NA. Its registered company number is 4407861 and its charity number is 1092198.

#### Preparation of the accounts on a going concern basis

The Trustees are satisfied that the Group is a going concern, and that these accounts should be prepared on that basis.

#### **Basis of consolidation**

These consolidated financial statements include the financial statements of Age UK London, Age Concern London Trading Limited, Age Concern London Retail Limited and Age UK City of London made up to 31 March 2020.

These financial statements consolidate the results of the charity and its wholly owned subsidiaries on a line by line basis.

The trading results of the subsidiaries are disclosed in note 8 to these accounts.

The charitable company has taken advantage of an exemption contained in FRS102 and does not disclose transactions between itself and its subsidiaries.

# Critical accounting judgements and estimates

In preparing these financial statements, management has made judgements, estimates and assumptions that affect the application of the charities accounting policies and the reported assets, liabilities, income and expenditure and the disclosures made in the financial statements. Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

### 1. ACCOUNTING POLICIES (continued)

#### Income

All income is recognised once the charity has entitlement to income, it is probable that income will be received and the amount of income receivable can be measured reliably and that any associated conditions have been met. Recognition of income is deferred where conditions specify that such income relates to future accounting periods.

Where donors specify that funds are for specific purposes such income is included in incoming resources of restricted funds.

Donations and legacies are included in full in the Statement of Financial Activities when there is entitlement, probability of receipt and the amount of income receivable can be measured reliably.

Grants receivable are credited to income for the period for which the Group becomes entitled to the income. Grants received that have restrictions on entitlement relating to services that have not yet been delivered are treated as deferred income at the balance sheet date. Grants received without any restriction on entitlement are recognised in full upon award.

Income from charitable activities is recognised as earned as the related services are provided. Income from other trading activities is recognised as earned as the related goods and services are provided.

Investment income is recognised on a receivable basis once the amounts can be measured reliably.

### **Expenditure**

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably.

"Raising funds" includes the costs of advertising for charity legacy appeals, participating in community fundraising and developing major donor relationships.

"Charitable activities" comprises the direct costs, staff costs and apportioned overheads of carrying out the Charity's objectives through the following activities:

- Core Campaigning
- Shaping the Agenda
- Network Focus
- Direct delivery

The Group incurs support costs to enable its charitable and fundraising activities as described above. These support costs include the costs of general management (including finance, IT and HR), governance and premises functions, which are allocated to the Charity's activities on the basis of staff time spent on each activity. Governance costs include the costs of compliance with constitutional and statutory requirements, external audit, and the cost of legal advice for the Trustees, as well as staff time spent on governance matters. The bases on which support costs have been allocated are set out in note 7.

Irrecoverable VAT is charged against the category of resources expended for which it was incurred. The Retail subsidiary is a VAT registered company. Expenditure in this company is shown net of VAT.

### **Operating leases**

Rentals payable under operating leases are charged to the Statement of Financial Activities as incurred on a straight-line basis over the period to the next rent review.

# **Employee benefits**

### Short term benefits

Short term benefits including holiday pay are recognised as an expense in the period in which the service is received.

### **Employee termination benefits**

Termination benefits are accounted for on an accrual basis and in line with FRS 102.

#### Pension scheme

Age UK London operates a defined contribution pension scheme for the benefit of its employees. The assets of the scheme are held independently from those of Age UK London in an independently administered fund. The pensions costs charged in the financial statements represent the contributions payable during the year.

#### Funds

Unrestricted funds are donations and other income receivable or generated for the objects of the charity.

Designated funds are unrestricted funds earmarked by the trustees for particular purposes. These are divided between strategic reserves, which the trustees have specified will be used for specific strategic purposes, and special reserves which the trustees have specified will be used for charitable purposes after discussion with the local Age UKs.

Restricted funds are those funds which are to be used in accordance with specific instructions imposed by the donor or trust deed.

#### Fixed assets and depreciation

All assets costing more than £1,000 are capitalised at cost.

Tangible fixed assets are depreciated on a straight-line basis over their estimated useful lives as follows:

IT equipment – over 3 years

Office equipment - over 3 to 6 years

Leasehold office improvements - over the period to the next rent review

# 1. ACCOUNTING POLICIES (continued)

#### Investments

Investments are a form of basic financial instruments and initially shown in the financial statements at market value. Movements in the market values of investments are shown as unrealised gains and losses in the Statement of Financial Activities.

Profits and losses on the realisation of investments are shown as realised gains and losses in the Statement of Financial Activities. Realised gains and losses on investments are calculated between sales proceeds and their opening carrying values or their purchase value if acquired subsequent to the first day of the financial year. Unrealised gains and losses are calculated as the difference between the fair value at the year end and their carrying value. Realised and unrealised investment gains and losses are combined in the Statement of Financial Activities.

### **Financial instruments**

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments, including trade and other debtors and creditors are initially recognised at transaction value and subsequently measured at their settlement value.

#### **Debtors**

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

#### Cash at bank and in hand

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

### Creditors and provisions

Creditors and provisions are recognised where the charity and group has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due

#### Leasehold improvements and equipment

The estimated useful economic lives of Leasehold improvements and equipment are based on management's judgement and experience.

# 2. DONATIONS & LEGACIES - Charity

	2020	2019
	£	
Donations	7,181	17,775
Legacies	152,878_	635,128
Total	160,059	652,903

Donations and legacies for the Group also contained donations of £6,014 (2019: £15,008) received by its subsidiary, Age UK City of London.

#### 3. INVESTMENT INCOME

	Cha	rity	Group		
	2020	2020 2019 2020		2019	
	£	£	£	£	
Bank interest receivable	357	54	357	54	
Loan interest receivable	2,112	2,124	-	-	
Dividends from investment portfolio	27,473		27,473		
Total	29,942	2,178	27,830	54	

Dividend and interest income earned within the Charity's investment portfolio accumulates into the capital value of the funds.

#### 4. OTHER INCOME

Other income for the Group of £63,061 (2019: £64,644) represents income generating activities and the brand agreement payment from Age UK. The Charity received a further £30,941 (2019: £66,288) of other income which comprised recharges of support staff, management and overheads to its subsidiaries.

# 5. EXPENDITURE ON RAISING FUNDS – Group and Charity

	2020	2019
	£	£
Donations, grants and legacies	31,294	26,029
Investment management fees	-	4,890
Support costs	14,837	21,326
Total	46,131	52,245

Arbuthnot investment management fees are included in Expenditure on Raising Funds. Fees for the Sarasin fund are incorporated in the cost of each transaction and are not readily extracted.

# 6. EXPENDITURE ON CHARITABLE ACTIVITIES (Charity)

	Activities	Grant			
	undertaken	funding of	Support	Total	Total
	directly	activities	costs	2020	2019
	£	£	£	£	£
Core campaigning	105,359	-	89,024	194,383	147,459
Shaping the agenda	117,536	-	131,063	248,599	417,483
Network Focus	15,500	84,148	12,364	112,012	182,379
Direct delivery	30,007			30,007	-
	260 402	04.440	222 454	505.004	747 224
Activity total	268,402	84,148	232,451	585,001	747,321
Total 2019	287,648	193,294	266,379	747,321	

A list of grants paid is shown in note 24.

Group expenditure on charitable activities is as above plus £77,263 (2019: £151,022) expenditure on developing Direct delivery incurred by its subsidiaries.

Comparative figures for the previous year are shown in Note 30.

# 7. SUPPORT COSTS (Charity)

	Raising Funds £	Core Campaignin g £	Shaping the Agenda £	Network Focus £	Total 2020 £	Total 2019 £
Governance	2,924	17,545	25,830	2,437	48,736	36,942
IT	937	5,623	8,279	781	15,620	26,850
Premises	3,819	22,916	33,737	3,183	63,655	80,538
General management	7,157	42,940	63,217	5,963	_119,277	143,375
Activity total	14,837	89,024	131,063	12,364	247,288	287,705
Total 2019	21,326	77,626	101,744	87,009	287,705	

All support costs are allocated based on the estimated time staff involved in fund raising or charitable activities spend on carrying out those activities.

Comparative figures for the previous year are shown in Note 30.

#### 8. RESULTS AND NET ASSETS OF TRADING AND CHARITABLE SUBSIDIARIES

a. The wholly owned trading subsidiary, Age Concern London Trading Limited (company number 06446184) which is incorporated in the United Kingdom pays all of its profit by gift aid to the Charity. Age Concern London Trading Limited is engaged in selling insurance and related products. The Charity owns the entire issued share capital of 1 ordinary share of £1. During the year the subsidiary ceased trading.

A summary of the trading results is shown below:

· · · · · · · · · · · · · · · · · · ·	2020	2019
	£	£
Income	287,910	419,513
Cost of sales	-	
Gross profit	287,910	419,513
Administrative expenses	(269,406)	(282,215)
Operating profit	18,504	137,298
Gift aid donations to parent	-	(137,298)
Taxable losses from Group		
Profit/(loss) on ordinary activities before taxation	18,504	-
Taxation		
Retained profit for the year	18,504	
The assets and liabilities of the subsidiary	, ,	
were:		
Fixed assets	-	-
Current assets due within one year	61,399	18,678
Creditors: amounts falling due within one	(42,895)	(18,677)
year		
Total net assets	18,504	1
Share capital and reserves	1	1

# 8. RESULTS AND NET ASSETS OF TRADING AND CHARITABLE SUBSIDIARIES (continued)

b. The wholly owned trading subsidiary, Age Concern London Retail Company Limited (company number 08099352) which is incorporated in the United Kingdom will pay all of its profit by gift aid. The company operates a business directory. The charity owns the entire issued share capital of 1 ordinary share of £1. During the year the subsidiary ceased trading.

A summary of the trading results is shown below:

	2020	2019
	£	£
Income	42,605	53,592
Cost of sales	(54,899)	(39,113)
Gross (loss) / profit	(12,294)	14,479
Administrative expenses	(15,809)	(12,148)
Interest payable	(2,112)	(2,124)
(Loss)/Profit before write off of		
parent company funding	(30,215)	207
Write off of parent company funding	117,338	
Operating profit	87,123	207
Retained (loss) /profit for the year	87,123	207
Retained profits brought forward		
•	(87,124)	(87,330)
Profit and loss account carried forward	(1)	(87,123)
The assets and liabilities of the subsidiary were:		
Current assets due within one year	35,432	33,107
Creditors: amounts falling due within one year	35,432	(55,230)
Creditors: amounts falling due after one year		(65,000)
Total net liabilities	-	(87,123)
	- <del></del>	
Profit and Loss Account	(1)	(87,124)
Called up share capital	1	1
Share capital and reserves	-	(87,123)

c. The charitable subsidiary, Age UK City of London Limited which is registered in England and Wales (company number 07279153 and charity number 1158981), received total income of £32,501 (2019 £168,947) during the year ended 31 March 2020 and spent £37,503 (2019 £153,073) on its charitable activities, giving a deficit of £5,002 (2019 surplus of £15,874). At 31 March 2020, current assets were £35,891 (2019 £31,375) and current liabilities were £15,366 (2019 £5,848), giving a net funds balance of £20,525 (2019: £25,527).

9	NET INCOME/(EXPENDITURE) FOR THE YEAR		
		2020	2019
		£	£
	This is stated after charging:		
	Operating lease rentals — land and buildings	40,891	53,009
	– equipment	5,307	13,683
	Depreciation	7,300	5,964
	Auditors remuneration (excluding VAT):		
	- audit services – charity	10,790	9,955
	- subsidiary companies	5,505	4,288
	- non audit services	4,165	3,578
10	STAFF COSTS (Group)		
		2020	2019
		£	£
	Staff costs were as follows:	_	_
	Salaries	538,544	580,499
	Social security costs	44,623	50,348
	Pension costs	24,230	18,884
	Redundancy costs	44,077	19,758
		651,474	669,489

The average number of employees during the year was 21 (2019: 25.3).

The average full time equivalent number of employees analysed by function was:

	2020	2019
	number	Number
Core campaigning	2	2
Shaping the agenda	3	2
Network	1	1
Fundraising	-	-
Management and support	2	3
Trading	6	7
Retail	1	2
	15	17

The Key Management Personnel, comprising the Chief Executive Officer, received a total of £55,009 (including employer pension and national insurance contributions) for services to the Group (2019: £72,270).

One staff member received employee benefits between £60,000-£70,000 (2019: none).

Redundancy payments made during the year were £43,989 (2019: £19,758).

#### 11 TRUSTEES' REMUNERATION AND EXPENSES

The Trustees received no remuneration for carrying out their duties to the charity and its subsidiary (2019: nil).

One trustee received reimbursement £218 to cover travel expenses incurred in carrying out their duties (2019: nil).

#### 12 TAXATION

The charitable company is exempt from corporation tax on its charitable activities.

### 13 PENSIONS

The Charity operates a defined contribution scheme with Scottish Widows (previously Zurich before Scottish Widows acquired the Zurich Corporate Pensions Company schemes).

The cost of the employer's contributions into the defined contribution scheme for the year was £13,128 (2019: £18,884). No employees (2019: nil) received contributions to their private pension schemes.

#### 14. TANGIBLE FIXED ASSETS

	IT	Office	Total
Group	Equipment	Equipment	
	£	£	£
Cost			
At 1 April 2019	16,489	3,978	20,467
Additions	4,010	-	4,010
Disposals			
	-	-	-
At 31 March 2020	20,499	3,978	24,477
Barrantation			
Depreciation			
At 1 April 2019	10,992	2,106	13,098
Charge for the year	6,832	468	7,300
Disposals		<u> </u>	
At 31 March 2020	17,824	2,574	20,398
Net Book Value			
	2 675	1 404	4.070
At 31 March 2020	2,675	1,404	4,079
At 31 March 2019	5,497	1,872	7,369

# 14. TANGIBLE FIXED ASSETS (continued)

	IT	Office	
Charity	Equipment	Equipment	Total
	£	£	£
Cost			
At 1 April 2019	16,489	3,978	20,467
Additions	4,010	-	4,010
Disposals	-	-	-
At 31 March 2020	20,499	3,978	24,477
Depreciation			
At 1 April 2019	10,992	2,106	13,098
Charge for the year	6,832	468	7,300
Disposals	-	-	-
At 31 March 2020	17,824	2,574	20,398
Net Book Value	2,675	1,404	4,079
At 31 March 2020 At 31 March 2019	5,497	1,872	7,369

# 15 INVESTMENTS

	2020 Market value	2019 Market value
a) Group and Charity	£	£
Value at 1 April 2019	822,615	1,048,002
Additions	27,473	137,288
Disposals	(38,447)	(418,511)
Net realised and unrealised gains/(losses) on investment in year	(40,075)	55,836
Total investments (excluding cash)	771,566	822,615
Cash held in investment portfolios	13	
At 31 March 2020	771,579	822,615

Investments comprise investments in

- A. Sarasin Alpha Fund accumulation units.
- B. Arbuthnot Latham: Absolute Return Fund. These were disposed on 26.03.19.

# 15. INVESTMENTS (continued)

b) Charity only	2020 £	2019 £
Age UK London Trading Limited		
£1 share allotted and fully paid	1	1
Age UK London Retail Company Limited		
£1 share allotted and fully paid	1	1
Loan to subsidiary company	<b>-</b> *	65,000
Provision against loan to subsidiary company	<del>_</del>	(65,000)
Total	2	2
Total Charity investments (a) and (b)	771,581	822,617

Age UK London has entered into an agreement with its subsidiary company, Age Concern London Retail Company Limited, to provide a loan of £250,000 at an interest rate of 2½% over the prevailing Bank of England base rate. At 31 March 2020 the amount outstanding on the loan was £Nil (2019: £65,000). The agreement provides for the loan to be repaid over 4 years commencing on the third anniversary of drawdown. No repayments were made during the year. The loan has now been written off.

# 16 DEBTORS

	Charity		Group	
	2020 £	2019 £	2020 £	2019 £
Due in less than one year				
Trade debtors	6,814	12,633	11,397	29,678
Other debtors	1,774	1,455	2,154	4,375
Prepayments and accrued income	61,560	494,971	61,560	494,971
Amounts due from subsidiaries	77,930	37,150	_	-
Total	148,078	546,209	75,111	529,024

#### 17 CREDITORS

	Charity		Grou	Group	
	2020	2019	2020	2019	
	£	£	£	£	
Due in less than one year					
Trade creditors	4,275	7,343	4,353	9,849	
Other creditors and accruals	31,784	78,961	42,365	81,179	
Deferred income	15,010	27,724	20,113	43,276	
Amounts due to subsidiaries	-	23,170	-	-	
Grants due to Age UKs and Age					
Concerns in London	84,150	141,931	84,150	141,931	
Total	135,219	279,129	150,981	276,235	

#### 18 CONTINGENT ASSETS - LEGACY INCOME

As at 31 March 2020 the charity had been notified a small number of pecuniary legacies, the entitlement of which had not yet been established due to uncertainty around other claims on the estates, but are unlikely to exceed £15,000 in total (2019: (£76,000). The Charity is aware of a number of residuary legacies which cannot yet be measured reliably due to uncertainty around other claims to each estate.

As at the date of the Trustees approving the accounts, no further information had been received on and so these legacies have not been recognised.

#### 19 DEFERRED INCOME

	Charity	Group
	£	£
Balance as at 1 April 2019	27,724	43,276
Amount released to income earned from charitable activities	(27,724)	(43,276)
Amount released to income earned from other trading activities	-	-
Amount deferred in year	15,010	20,114
Balance as at 31 March 2020	15,010	20,114

#### 20 COMMITMENTS UNDER OPERATING LEASES

The charity had annual commitments under non-cancellable operating leases as set out below:

	202	2019			
	Charity	Group	Charity	Group	
	£	£	£	£	
Within one year	41,240	41,240	48,360	48,360	
Within two to five years	81,893	81,893	93,760	93,760	
More than five years	-	_	_	_	

See note 9 for operating lease payments recognised as an expense in the year.

#### 21 FUNDS

### **GROUP FUNDS**

RESTRICTED	Balance at 1 April 2019	Income	Expenditure	Transfers/ gains/ losses	Balance at 31 March 2020
Age Allies	6,902	24,150	25,092	-	5,960
Holobalance	1,976	13,452	9,435	-	5,993
Mercers	-	10,725	10,725	-	-
Mansell Street	-	7,435	8,866	1,431	-
Discovery grant	2,452	800	3,502	250	-
Cordwainers	-	600	300	-	300

Groundwork Only Connect Square Mile Food Bank Total restricted funds	- 465 - <b>11,795</b>	167 17,485 - <b>74,814</b>	13,339 55 <b>71,314</b>	1,681	167 4,611 (55) <b>16,976</b>
UNRESTRICTED  Designated  Strategic and Special funds	1,165,000	-	-	(7,635)	1,157,365
Total designated funds	1,165,000	•	-	(7,635)	1,157,365
General	374,537	680,981	916,562	5,954	144,910
Total unrestricted funds	1,539,537	680,981	916,562	(1,681)	1,302,275
Total funds	1,551,332	755,795	987,876	-	1,319,251

### **CHARITY FUNDS**

				Transfers/	
RESTRICTED	Balance at 1 April 2019	Income	Expenditure	gains/ losses	Balance at 31 March 2020
	£	£	£	£	£
Age Allies (City Bridge Trust)	6,902	24,150	25,092	-	5,960
Holobalance	1,976	13,452	9,435		5,993
Mercers	- -	10,725	10,725	_	-
Total restricted funds	8,878	48,327	45,252	•	11,953
UNRESTRICTED Designated					
Strategic and Special funds	1,165,000	-	-	(7,635)	1,157,365
Total designated funds	1,165,000	-	-	(7,635)	1,157,365
General	351,722	377,501	625,955	7,635	110,903
Total unrestricted funds	1,516,722	377,501	625,955	-	1,268,268
Total funds	1,525,600	425,828	671,207	•	1,280,221

# Notes on restricted funds (Group and Charity)

During the year a total of £7,635 was spent on legal costs and developing the Special Reserve, a transfer of this amount was made to General funds to cover this. These funds are described in more detail on pages 9 to 13.

### 22 FINANCIAL INSTRUMENTS – ASSETS AND LIABILITIES

a) Group	2020	2019
	£	£
Financial assets measured at amortised cost (a)	694,574	997,583
Financial liabilities measured at amortised cost (b)	(150,981)	(276,235)
Net financial assets measured at amortised cost	543,593	721,348
	2020	2019
b) Charity	£	£
Financial assets measured at amortised cost (a)	639,782	974,743
Financial liabilities measured at amortised cost (b)	(135,219)	(279,129)
Net financial assets measured at amortised cost	504,563	695,614

- (a) Financial assets include cash, trade and other debtors.
- (b) Financial liabilities include trade creditors, other creditors, and amounts due to group and parent undertakings.

## 23 RECONCILIATION OF NET EXPENDITURE TO NET CASH USED IN OPERATING ACTIVITIES

	2020 £	2019 £
Net income/(expenditure) for the reporting period	(232,081)	351,985
Adjustments for:		
Depreciation charge	7,300	5,964
Additions of fixed assets		
(Gains)/losses on investments	(4,010)	(2,340)
	40,075	(55,836)
Dividends, interest and rents from investments	(27,830)	(54)
(Increase)/Decrease in debtors	453,913	(338,923)
Increase/(Decrease) in creditors	(125,267)	(27,818)
Net cash used in operating activities	112,100	(67,022)

### 24 TRANSACTIONS WITH OTHER AGE UK ENTITIES

The Charity is a brand partner of Age UK.

# Transactions with other Age UK entities (excluding subsidiaries)

TOTAL	287,910	115,251	-	403,161	442,213
Grants	-	93,498	-	93,498	-
Consultancy	-	6,753	-	6,753	7,700
Brand Partner Agreement	-	15,000	-	15,000	15,000
Trading commission	287,910	-	-	287,910	419,513
	£	£	£	£	£
	Age UK Enterprises	Age UK	Age UKs in London	Total 2020	Total 2019
Income				_	

Expenditure	Age UK	Age UKs in London	Total 2020	Total 2019
	£	£	£	£
Unrestricted grants	-	84,148	84,148	193,294
Charitable projects (sub-contracting)	-	-	-	117,410
Rent and Service Charge	66,246	3,444	69,690	84,427
Employee benefits	3,116		3,116	3,933
TOTAL	69,362	87,592	156,954	399,064

At 31 March 2020, the Group was owed £nil from Age UK Enterprises (2019: £37,828) and £2,600 from Age UK (2019 - £6,340).

Payments to London Age UK boroughs	Unrestricted Grants	Projects	Total 2020 and amount owed at 31 March 2020	Total 2019	Amount owed at 31 March 2019
	£	£	£	£	£
Barnet	4,111	-	4,111	8,526	6,179
Bexley	4,093	-	4,093	9,794	7,147
Brent, Harrow & Hillingdon	9,209	-	9,209	22,036	16,213
Bromley & Greenwich	9,204	-	9,204	20,790	15,391

# AGE UK LONDON NOTES TO THE FINANCIAL STATEMENTS

Camden	969	-	969	2,878	2,144
Croydon	6,301	-	6,301	13,359	9,883
Ealing	2,521	-	2,521	6,078	4,600
East London	2,841	-	2,841	124,991	5,361
Enfield	4,774	-	4,774	10,073	7,217
Hammersmith & Fulham	1,115	-	1,115	2,405	1,900
Hounslow	2,255	-	2,255	5,369	3,997
Islington	1,062	-	1,062	2,599	1,957
Kensington & Chelsea	614	-	614	1,911	1,488
Lambeth	2,635	-	2,635	6,422	4,686
Lewisham & Southwark	4,057	-	4,057	10,030	7,486
Merton	2,962	-	2,962	6,765	4,943
Redbridge, Barking,					
Dagenham & Havering	12,114	-	12,114	25,193	18,237
Richmond upon Thames	4,530	-	4,530	10,416	7,710
Sutton	3,477	-	3,477	7,925	5,808
Waltham Forest	2,581	-	2,581	5,627	4,111
Wandsworth	2,031	-	2,031	5,090	3,697
Westminster	692	<u>-</u>	692	2,427	1,774
TOTAL	84,148	-	84,148	310,704	141,929

## 25 PRIOR YEAR CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted Funds £	Designated Funds £	Restricted Funds £	Total 2019 £
Income from:				
Legacies and donations	667,911		-	667,911
Charitable activities	72,827	_	237,437	310,264
Other trading activities				
Age UK London Trading	419,513	-	-	419,513
Age UK London Retail	53,592	-	-	53,592
Investment income	54	-	-	54
Other income	64,644	<u></u>		64,644
Total income	1,278,541	-	237,437	1,515,978
Expenditure on:				
Raising funds	46,398	_	_	46,398
Age UK London Trading	252,215	-	_	252,215
Age UK London Retail	21,263	_	-	21,263
Charitable activities:				
CORE	245,892	_	10,943	256,835
SHAPE	195,539	_	220,071	415,610
NETWORK	227,508	-	, -	227,508
Total charitable activities	668,939	-	231,014	899,953
Total expenditure	988,815	-	231,014	1,219,829
Operating surplus/(deficit)	289,726	_	6,423	296,149
Net gains on investments	55,836	_	-	55,836
Net income/(expenditure)	345,562	-	6,423	351,985
Transfers between funds	(415,000)	415,000	-	-
Net movement in funds	(69,438)	415,000	6,423	351,985
Reconciliation of funds: Funds brought forward at 1 April				
2018	443,975	750,000	5,372	1,199,347
Funds carried forward at 31 March 2019	374,537	1,165,000	11,795	1,551,332

## 26 PRIOR YEAR CHARITABLE COMPANY STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted Funds £	Designated Funds £	Restricted Funds £	Total 2019 £
Income from:				
Legacies and donations	652,903	-	-	652,903
Gift from trading subsidiary	137,298	_	-	137,298
Charitable activities	72,827	_	83,498	156,325
Investment income	2,178	_	-	2,178
Other income	130,932	_	-	130,932
Total income	996,138	_	83,498	1,079,636
Expenditure on:				
Raising funds	46,398	-	-	46,398
Charitable activities:				
CORE	245,892		10,943	256,835
SHAPE	199,776	_	69,049	268,825
NETWORK	227,508	-	-	227,508
Total charitable activities	673,176	-	79,992	753,168
Total expenditure	719,574	-	79,992	799,566
Operating surplus/(deficit)	276,564	-	3,506	280,070
Net gains on investments	55,836	-	-	55,836
Net income/(expenditure)	332,400	-	3,506	335,906
Transfer between funds	(415,000)	415,000	-	
Net movement in funds	(82,600)	415,000	3,506	335,906
Reconciliation of funds:				
Funds brought forward at 1 April				
2018	434,322	750,000	5,372	1,189,694
Funds carried forward at 31 March	•	•	•	
2019	351,722	1,165,000	8,878	1,525,600

# 27 PRIOR YEAR FUNDS

GROUP FUNDS - RESTRICTED	Balance at 1 April	Income	Expenditure	Transfers/ gains/ losses	Balance at 31 March
	2018 £	£	£	£	2019 £
Older Private Tenants (Nationwide)	-	-	-	-	-
Age Allies Partners for Health Way Ahead Only Connect Holobalance City of London Corporation:	3,901 - 1,471	47,050 3,000 25,000 10,935 11,448	(44,049) (3,000) (25,000) (10,470) (10,943)	- - - -	6,902 - - 465 1,976
Primary Care Navigators Befriending Mansell Street Discovery Grant		54,260 69,327 12,425 3,992	(54,260) (69,327) (12,425) (1,540)	- - - -	- - - - 2,452
Total restricted funds	5,372	237,437	(231,014)	-	11,795
GROUP FUNDS – UNRESTRICTED Designated					
Strategic and special funds Total designated funds	750,000 750,000			415,000 415,000	1,165,000 1,165,000
General	443,975	1,334,377	(988,815)	(415,000)	374,537
Total unrestricted funds	1,193,975	1,334,377	(988,815)	-	1,539,537
Total funds	1,199,347	1,571,814	(1,219,829)	-	1,551,332

# 28. PRIOR YEAR FUNDS (continued)

CHARITY ONLY FUNDS - RESTRICTED	Balance at 1 April	Income	Expenditure	Transfers /gains/ losses	Balance at 31 March
	2018 £	£	£	£	2019 £
Age Allies Way Ahead	3,901	47,050 25,000	(44,049) (25,000)		6,902
Holobalance	1,471	11,448	(10,943)		1,976
Total restricted funds	5,372	83,498	(79,992)	•	8,878
UNRESTRICTED Designated					
Sustainability fund	750,000	-	-	415,000	1,165,000
Total designated funds	750,000	-	-	415,000	1,165,000
General	434,322	1,051,974	(719,574)	(415,000)	351,722
Total unrestricted funds	1,184,322	1,051,974	(719,574)	-	1,516,722
Total funds	1,189,694	1,135,472	(799,566)		1,525,600

### 29. PRIOR YEAR EXPENDITURE ON CHARITABLE ACTIVITIES

	Activities undertaken directly	Grant funding of activities	Support costs	Total 2019	
	£	£	£	£	
CORE	137,980	-	118,855	256,835	
SHAPE	149,672	-	119,153	268,825	
NETWORK	17,897	193,294	16,317	227,508	
Activity total	305,549	193,294	254,325	753,168	

### **30. PRIOR YEAR SUPPORT COSTS**

Governance	Raising Funds £ 2,135	CORE £ 16,183	SHAPE £ 16,223	NETWORK £ 2,222	Total 2019 £ 36,763	
IT	1,559	11,819	11,849	1,623	26,850	
Premises	4,677	35,452	35,541	4,867	80,537	
General management	7,309	55,401	55,540	7,606	125,856	
Activity total	15,680	118,855	119,153	16,318	270,006	····

All support costs are allocated based on the estimated time staff involved in fund raising or charitable activities spend on carrying out those activities.

# AGE UK LONDON NOTES TO THE FINANCIAL STATEMENTS

# **31. PRIOR YEAR BALANCE SHEETS**

CONSOLIDATED	Non	Unrestricted Funds	Designated Funds	Restricted Funds	Total 2019	Total 2018
Fixed assets	Notes	£	£	£	£	£
Tangible assets Investments	14 15	7,369 72,615 79,984	750,000 750,000	- - -	7,369 822,615 829,984	10,993 1,048,002 1,058,995
Current assets						
Debtors Cash at bank	16	114,024 456,764	415,000	- 11,795	529,024 468,559	190,101 254,304
		570,788	415,000	11,795	997,583	444,405
Current liabilities						
Creditors: amounts falling due	17			•		
within one year		276,235	<del>-</del>	-	276,235	304,053
Net current assets		294,553	415,000	11,795	721,348	140,352
Total assets less current liabilities		374,537	1,165,000	11,795	1,551,332	1,199,347
Net assets	22	374,537	1,165,000	11,795	1,551,332	1,199,347
Represented by: Restricted funds Designated funds General reserve		374,537	1,165,000	11,795	11,795 1,165,000 374,537	5,372 750,000 443,975
Net funds	21	374,537	1,165,000	11,795	1,551,332	1,199,347

CHARITY	Notes	Unrestricted Funds £	Designated Funds £	Restricted Funds £	Total 2019 £	Total 2018 £
Fixed assets						
Tangible assets	14	7,369	-	-	7,369	10,943
Investments	15	72,617	750,000	-	822,617	1,048,004
		79,986	750,000	-	829,986	1,058,997
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Current assets						
Debtors	16	131,209	415,000	-	546,209	288,193
Cash at bank		419,656	-	8,878	428,534	117,170
•		550,865	415,000	8,878	974,743	405,363
Current liabilities						
Creditors: amounts falling due						
within one year	17	279,129	-	-	279,129	274,666
Net current assets		271,736_	415,000	8,878	695,614	130,697
Total assets less current liabilities		351,722	1,165,000	8,878	1,525,600	1,189,694
Net assets	22	351,722	1,165,000	8,878	1,525,600	1,189,694
Represented by:						
Restricted funds		-	-	8,878	8,878	5,372
Designated funds		-	1,165,000	-	1,165,000	750,000
General reserve		351,722	-	-	351,722	434,322
Not founds	24	251 722	1 165 000	0 070	1 525 600	1 100 004
Net funds	21	351,722	1,165,000	8,878	1,525,600	1,189,694