Registered Number: 4364318

UNILEVER CORPORATE VENTURES LIMITED

Directors' Report for the year ended 31 December 2011

Directors

The Directors of the Company during the period were as follows -

John Coombs Martin Grieve Richard Hazell Charles Nichols

It was noted that Charles Nichols resigned as a director of the Company on 4 September 2012. It was further noted that Richard Hazell resigned as a director of the Company on 5 September 2012

Review of Activities

The Company did not carry on any business during 2011 All the out of pocket expenses of the Company have been borne by the parent company or a fellow subsidiary. The Directors do not envisage any change in the Company's position in 2012

By order of the Board

The New Hovema Limited (Company Secretary)

The New Hovema Limited

Duly Authorised

A K Conway Duly Authorised

Date 10 September 2012

MONDAY

RM

10/09/2012 COMPANIES HOUSE

#179

Registered Number: 4364318

UNILEVER CORPORATE VENTURES LIMITED BALANCE SHEET AS AT 31 DECEMBER 2011

	£	2011 £	2010 £
Total Assets less current liabilities Amount due to/from Holding Company after more	-	~	~
than one year		1	1
		==	==
Capital and Reserves			
Called up Share Capital			
Ordinary Shares of £1 each	100		
Allotted, called up and fully paid	, 50	1	1
Equity shareholders' funds		1	1
		==	==

A Profit and Loss Account is not annexed to these Accounts as the Company has not traded for its own account. All transactions in its name have been carried on by a fellow subsidiary in whose accounts all profits and losses arising therefrom are recorded. The Directors received no remuneration.

The ultimate parent company is Unilever PLC and the immediate holding company is Unilever U K Holdings Limited copies of the Unilever group accounts can be obtained from Unilever PLC, Investor Relations Department, Unilever House, PO Box 68, Blackfriars, London EC4Y 0DY

For the year ended 31 December 2011 the Company was entitled to exemption under section 480 of the Companies Act 2006. No members have required the Company to obtain an audit of its accounts for the year in question in accordance with section 476 of the Companies Act.

The Directors acknowledge their responsibility for

- a) Ensuring the Company keeps accounting records which comply with section 386 of the Companies Act, and
- b) Preparing accounts which give true and fair view of the state of the affairs of the Company as at the end of its financial year, and of its profit and loss for the financial year in accordance with section 393 of the Companies Act, and which otherwise comply with the requirements of the Companies Act relating to accounts, so far as applicable to the Company

The financial statements on page 2 were approved by the Board of Directors on 10 September 2012 and were signed on its behalf by

M Grieve Director