4339626

**Tyrrells Potato Chips Limited** 

Abbreviated Financial Statements

Year Ended

31 March 2008

FRIDAY



\*A9JEW6YG\*

435 30/01/2009

COMPANIES HOUSE

22

# Abbreviated financial statements for the year ended 31 March 2008

#### **Contents**

## Page:

1 Report of the directors

4 Independent auditor's report

5 Profit and loss account

6 Balance sheet

7 Cash flow statement

8 Notes forming part of the financial statements

#### **Directors**

J J Jones

L M Sayers

# Secretary and registered office

J J Jones, Tyrrells Court, Stretford Bridge, Leominster, Hereford, HR6 9DQ

## Company number

4339626

## **Auditors**

BDO Stoy Hayward LLP, 125 Colmore Row, Birmingham, B3 3SD

## Report of the directors for the year ended 31 March 2008

The directors present their report together with the audited financial statements for the year ended 31 March 2008.

#### Results

The profit and loss account is set out on page 5 and shows the profit for the year.

#### Principal activities, review of business and future developments

#### Principal Activities

The company is engaged in the manufacture of potato and vegetable chips for the sale to customers in the UK and overseas. There have been no changes in the company's activities in the year under review.

#### Review of the business

Turnover has increased due mainly to growth in the company's larger retail accounts and continued expansion of export business; particularly mainland Europe and USA.

Net profit increased in the year by £1.02m to £1.9m. Efficiencies gained from increased volumes and the continued expansion of the company's factory facilities have led to a continued strong gross margin despite the downward pressure of increasing commodity prices. Overheads have increased by £1.23m reflecting continued investment in sales and promotional activity and the increase in expenditure relating to non-trading properties. These properties were transferred out of the company on 11 April 2008.

The directors do not recommend the payment of a dividend.

On 11 April 2008 the company was sold to Tyrrells Group Holdings Limited.

#### Principal risks and uncertainties, and financial instruments

Despite the fact that the hand-cooked crisp market remains increasingly competitive, the company continues to increase its market share by concentrating on the unique selling points of the business, principally the use of potatoes from its own farm to produce a more natural and high-quality chip. The company also seeks competitive advantage by remaining innovative, regularly launching new flavours and healthier alternatives, and concentrating on the environmental issues that affect the business.

The risk of the company to increasing commodity prices is minimised by using dual suppliers and regularly renegotiating agreements with its key suppliers. The company also continues to research more cost effective and environmental methods of supply.

The company's credit risk is primarily attributable to its trade debtors. Credit risk is managed by running credit checks on new customers and by the regular monitoring of accounts against agreed credit terms and limits.

The company monitors cash flow as part of its day to day control procedures. The management team considers cash flow projections on a monthly basis and ensures that appropriate facilities are available to be drawn upon as necessary.

The company considers its exchange risk to be minimal with European sales made in Euros accounting for just 6% of its total turnover. Exchange rates are monitored regularly and any significant change in the Euro would be adjusted for by the renegotiation of prices. All other sales are made in GBP sterling.

#### Report of the directors for the year ended 31 March 2008 (Continued)

The company had £4.2m of bank loans and overdrafts outstanding at the balance sheet date. These were repaid in full on 14 April 2008 as part of the agreement relating to the sale of the company to Tyrrells Group Holdings Limited on 11 April 2008.

#### **Directors**

The directors of the company during the year were:

WL Chase

(Resigned 11 April 2008)

Subsequent to the year end, on 11 April 2008, J J Jones and L M Sayers were appointed as directors.

#### Directors' responsibilities

The directors are responsible for preparing the annual report and the financial statements in accordance with applicable law and United Kingdom Generally Accepted Accounting Practice.

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that year. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

## Report of the directors for the year ended 31 March 2008 (Continued)

## **Auditors**

The directors have taken all the steps that they ought to have taken to make themselves aware of any information needed by the company's auditors for the purposes of their audit and to establish that the auditors are aware of that information. The directors are not aware of any relevant audit information of which the auditors are unaware.

BDO Stoy Hayward LLP have expressed their willingness to continue in office and a resolution to reappoint them will be proposed at the annual general meeting.

By order of the board

Secretary

26 January 2009

### Independent auditor's report

Independent auditor's report to Tyrrells Potato Chips Limited under section 247B of the Companies Act 1985

We have examined the abbreviated financial statements which comprise the profit and loss account, the balance sheet, the cash flow statement and the related notes together with the financial statements of the company for the year ended 31 March 2008 prepared under section 226 of the Companies Act 1985.

Respective responsibilities of directors and auditors

The directors are responsible for preparing the abbreviated financial statements in accordance with section 246A of the Companies Act 1985. It is our responsibility to form an independent opinion as to whether the company is entitled to deliver abbreviated financial statements prepared in accordance with section 246A(3) of the Act to the Registrar of Companies and whether the abbreviated financial statements have been properly prepared in accordance with that provision and to report our opinion to you.

Our report has been prepared pursuant to the requirements of Section 247B of the Companies Act 1985 and for no other purpose. No person is entitled to rely on this report unless such a person is a person entitled to rely upon this report by virtue of and for the purpose of Section 247B of the Companies Act 1985 or has been expressly authorised to do so by our prior written consent. Save as above, we do not accept responsibility for this report to any other person or for any other purpose and we hereby expressly disclaim any and all such liability.

#### Basis of opinion

We conducted our work in accordance with Bulletin 2006/3 "The special auditor's report on abbreviated accounts in the United Kingdom" issued by the Auditing Practices Board. In accordance with that Bulletin we have carried out the procedures we consider necessary to confirm, by reference to the full financial statements, that the company is entitled to deliver abbreviated financial statements and that the abbreviated financial statements to be delivered have been properly prepared. The scope of our work for the purpose of this report did not include examining or dealing with events after the date of our report on the full financial statements.

#### **Opinion**

In our opinion the company is entitled to deliver abbreviated financial statements prepared in accordance with section 246A(3) of the Companies Act 1985, and the abbreviated financial statements have been properly prepared in accordance with that provision.

**BDO STOY HAYWARD LLP** 

BAD Stoy Harward LLP

Chartered Accountants and Registered Auditors Birmingham

Date: 27 June 2009

# Profit and loss account for the year ended 31 March 2008

	Note	2008 £	2007 £
Gross profit		7,170,918	4,395,596
Administrative expenses - including exceptional costs of £127,578 (2007 - £NIL)	4	4,094,547	2,739,164
Operating profit	2	3,076,371	1,656,432
Interest payable and similar charges	6	(363,540)	(364,092)
Profit on ordinary activities before taxation		2,712,831	1,292,340
Taxation on profit on ordinary activities	7	809,704	405,256
Profit on ordinary activities after taxation		1,903,127	887,084
Retained profit brought forward		3,003,941	2,116,857
Retained profit carried forward		4,907,068	3,003,941

All amounts relate to continuing activities.

All recognised gains and losses in the current and prior year are included in the profit and loss account.

There are no movements in shareholders' funds in the current and prior year apart from the profit for the year.

## Balance sheet at 31 March 2008

	Note	2008 £	2008 £	2007 £	2007 £
Fixed assets		~	<b>∞</b>	<b>~</b>	<b></b>
Tangible assets	8		2,968,982		7,700,953
Current assets					
Stocks	9	418,725		314,971	
Debtors	10	9,280,361		2,158,670	
Cash at bank and in hand		36,489		4,479	
		9,735,575		2,478,120	
Creditors: amounts falling due within	n	7,100,010		2,470,120	
one year	11	7,390,019		3,489,500	
		<del></del>			
Net current assets/(liabilities)			2,345,556		(1,011,380)
Total assets less current liabilities			5,314,538		6,689,573
Creditors: amounts falling due after more than one year	12	155,595		3,438,757	
Provisions for liabilities	13	250,000		245,000	
			405,595		3,683,757
			4,908,943		3,005,816
Capital and reserves					
Capital and reserves  Called up share capital	14		1,875		1,875
Profit and loss account	14		4,907,068		3,003,941
Shareholders' funds	15		4,908,943		3,005,816

These financial statements have been prepared in accordance with the special provisions of Part VII of the Companies Act 1985 relating to medium-sized companies.

The financial statements were approved by the board of directors and authorised for issue on 26 January 2009.

L M Sayers

Director-

J J Jones Director

The notes on pages 8 to 20 form part of these financial statements.

# Cash flow statement for the year ended 31 March 2008

	Note	2008 £	2008 £	2007 ₤	2007 €
Net cash inflow from operating activities	19		963,827		1,494,431
Returns on investments and servicing of finance					
Interest paid: other Interest paid: hire purchase		(323,609) (39,931)		(353,096) (10,996)	
Net cash outflow from returns on investments and servicing of finance			(363,540)		(364,092)
Taxation Corporation tax paid			(375,490)		(383,523)
Capital expenditure and financial investment					
Payments to acquire tangible fixed assets  Receipts from sale of tangible fixed		(639,846)		(1,230,437)	
assets		1,470,755		221,366	
Net cash inflow/(outflow) from capital expenditure and financial investment			830,909		(1,009,071)
Cash inflow/(outflow) before financing			1,055,706		(262,255)
Financing				400 100	
New loans Loans repaid Capital element of finance leases		(1,086,897)		402,109 (516,107)	
repaid		(88,573)		(128,770)	
Net cash outflow from financing			(1,175,470)		(242,768)
Decrease in cash	20		(119,764)		(505,023)

### Notes forming part of the financial statements for the year ended 31 March 2008

#### 1 Accounting policies

The financial statements have been prepared under the historical cost convention and are in accordance with applicable accounting standards.

The following principal accounting policies have been applied:

#### Going concern

The company's business activities, together with the factors likely to affect its future development, performance and position are set out in the business review on page 1.

The company is currently generating sufficient cash flow from its operating activities to satisfy its day to day working capital requirements. It also has available an invoice discounting facility of £2m, due for renewal in August 2011, although it has not had to make use of this facility to date. The company is also funded by long term loans totalling £14m issued to the group on 11 April 2008, repayable over 7–9 years.

The company's forecasts and projections, taking account of reasonably possible changes in trading performance, show that the company should be able to operate within the terms of its current facility.

After making enquiries, the directors have a reasonable expectation that the company has adequate resources to continue to operate for the foreseeable future. Accordingly, they continue to adopt the going concern basis in preparing the financial statements.

#### Turnover

Turnover represents sales to external customers at invoiced amounts less value added tax or local taxes on sales.

#### Depreciation

Depreciation is provided to write off the cost, less estimated residual values, of all tangible fixed assets, except for investment properties, freehold land and certain buildings, evenly over their expected useful lives. It is calculated at the following rates:

Leasehold improvements

- 10 % on cost

Plant and machinery etc

- 15% on written down value

Motor vehicles

- 25% on written down value

Furniture, fixtures and office

- 15% on written down value

equipment

#### Stocks

Stocks are valued at the lower of cost and net realisable value. Cost is based on the cost of purchase on a first in, first out basis. Net realisable value is based on estimated selling price less additional costs to completion and disposal.

#### Consignment stock

Consignment stock is held on the balance sheet when the terms of agreement indicate that the principal risks and rewards of ownership rest with the company.

## Notes forming part of the financial statements for the year ended 31 March 2008 (Continued)

#### 1 Accounting policies (continued)

#### Foreign currency

Foreign currency transactions are translated into sterling at the rates ruling when they occurred. Foreign currency monetary assets and liabilities are translated at the rates ruling at the balance sheet dates. Any differences are taken to the profit and loss account.

#### Research and development

Expenditure on research and development is charged to the profit and loss account in the year in which it is incurred.

#### Deferred taxation

Deferred tax balances are recognised in respect of all timing differences that have originated but not reversed by the balance sheet date, except that:

- deferred tax is not recognised on timing differences arising on revalued properties unless the company has entered into a binding sale agreement and is not proposing to take advantage of rollover relief; and
- the recognition of deferred tax assets is limited to the extent that the company anticipates
  making sufficient taxable profits in the future to absorb the reversal of the underlying timing
  differences.

Deferred tax balances arising from underlying timing differences in respect of tax allowances on industrial buildings are reversed if and when all conditions for retaining those allowances have been met.

Deferred tax balances are not discounted.

#### Leased assets

Where assets are financed by leasing agreements that give rights approximating to ownership (finance leases), the assets are treated as if they had been purchased outright. The amount capitalised is the present value of the minimum lease payments payable during the lease term. The corresponding leasing commitments are shown as amounts payable to the lessor. Depreciation on the relevant assets is charged to the profit and loss account.

Lease payments are analysed between capital and interest components. The interest element of the payment is charged to the profit and loss account over the period of the lease and is calculated so that it represents a constant proportion of the balance of capital repayments outstanding. The capital part reduces the amounts payable to the lessor.

All other leases are treated as operating leases. Their annual rentals are charged to the profit and loss account on a straight-line basis over the term of the lease.

# Notes forming part of the financial statements for the year ended 31 March 2008 (Continued)

2	Operating profit		
		2008	2007
		£	£
	This is arrived at after charging:		
	Research and development - current year's expenditure	1,503	5,784
	Depreciation of tangible fixed assets	454,796	371,887
	Hire of plant and machinery - operating leases	21,963	37,844
	Hire of other assets - operating leases	109,770	120,846
	Audit services	9,000	8,000
	Non-audit services - taxation	51,479	28,780
3	Employees		
	Staff costs (including directors) consist of:		
	• • • • • • • • • • • • • • • • • • •	2008	2007
		£	£
	Wages and salaries	2,201,831	1,262,188
	Social security costs	217,544	115,240
		<del></del>	
		2,419,375	1,377,428
	The average number of employees (including directors) during the year v	vas as follows:	
		2008	2007
		Number	Number
	Production	53	32
	Warehouse and distribution	13	10
	Sales and marketing	14	9
	Office and administration	13	8
			_
		93	59

# 4 Exceptional item

The exceptional expense of £127,578 (2007 - £nil) relates to a provision against a debt which the directors consider to be doubtful.

# Notes forming part of the financial statements for the year ended 31 March 2008 (Continued)

5	Directors' remuneration		
		2008 £	2007 £
		•	<i>5</i> -
	Directors' emoluments	115,772	106,375
6	Interest payable and similar charges		
		2008	2007
		£	£
	Bank loans and overdrafts	282,059	333,053
	Finance leases and hire purchase contracts	39,931	10,996
	Exchange losses	-	667
	Other interest payable	41,550	19,376
		363,540	364,092

# Notes forming part of the financial statements for the year ended 31 March 2008 (Continued)

axation on profit on ordinary activities	2008 £	2008 £	2007 £	2007 £
UK Corporation tax Current tax on profits of the year	804,224		345,000	
Adjustment in respect of previous periods	480		(244)	
otal current tax		804,704		344,756
eferred tax				
rigination and reversal of timing fferences		5,000		60,500
Taxation on profit on ordinary		809,704		405,256
ictivities		802,704		
	than the stand	ard rate of corp		
	than the stand	ard rate of corp	ooration tax in the 2008	ne UK. The 2007 £
ifferences are explained below:	than the stand	ard rate of con	2008	2007
ifferences are explained below: Profit on ordinary activities before tax Profit on ordinary activities at the standard			2008 £ 2,712,831	2007 £ 1,292,340
The tax assessed for the period is lower differences are explained below:  Profit on ordinary activities before tax  Profit on ordinary activities at the standard tax in the UK of 30% (2007 - 30%)  Effect of:			2008 £	2007 £
rofit on ordinary activities before tax rofit on ordinary activities at the standard ax in the UK of 30% (2007 - 30%)			2008 £ 2,712,831	2007 £ 1,292,340
Profit on ordinary activities before tax  Profit on ordinary activities at the standard ax in the UK of 30% (2007 - 30%)  Effect of:  Expenses not deductible for tax purposes	l rate of corpora		2008 £ 2,712,831 ————————————————————————————————————	2007 1,292,340 387,702 16,120
Profit on ordinary activities before tax  Profit on ordinary activities at the standard ax in the UK of 30% (2007 - 30%)  Effect of:  Expenses not deductible for tax purposes  Capital allowances for period in excess of Adjustment to tax charge in respect of pre-	l rate of corpora		2008 £ 2,712,831 ————————————————————————————————————	2007 4 1,292,340 387,702 16,120 (58,806
Profit on ordinary activities before tax  Profit on ordinary activities at the standard ax in the UK of 30% (2007 - 30%)  Expenses not deductible for tax purposes Capital allowances for period in excess of adjustment to tax charge in respect of pre-Under)/over provision in current year	l rate of corpora		2008 £ 2,712,831 ————————————————————————————————————	2007 1,292,340 387,702 16,120 (58,806 (244
Profit on ordinary activities before tax  Profit on ordinary activities at the standard ax in the UK of 30% (2007 - 30%)  Effect of:  Expenses not deductible for tax purposes  Capital allowances for period in excess of Adjustment to tax charge in respect of pre- (Under)/over provision in current year indexation allowance	l rate of corpora		2008 £ 2,712,831 ————————————————————————————————————	200° 1,292,340 387,702 16,120 (58,800 (244
Profit on ordinary activities before tax  Profit on ordinary activities at the standard ax in the UK of 30% (2007 - 30%)  Effect of: Expenses not deductible for tax purposes Capital allowances for period in excess of Adjustment to tax charge in respect of pre-Under)/over provision in current year ndexation allowance Capital losses	l rate of corpora		2008 £ 2,712,831 ————————————————————————————————————	200° 1,292,340 387,702 16,120 (58,800 (244
Profit on ordinary activities before tax  Profit on ordinary activities at the standard ax in the UK of 30% (2007 - 30%)  Effect of:  Expenses not deductible for tax purposes Capital allowances for period in excess of Adjustment to tax charge in respect of prefunder)/over provision in current year	l rate of corpora		2008 £ 2,712,831 ————————————————————————————————————	2007 £ 1,292,340 387,702

**Tyrrells Potato Chips Limited** 

8 Tangible fixed assets

Notes forming part of the financial statements for the year ended 31 March 2008 (Continued)

Total £	8,457,179 872,006 (5,198,387)	4,130,798	756,226 454,796 (49,206)	1,161,816	2,968,982	7,700,953
Fixtures and fittings	105,568	144,273	28,363	43,648	100,625	77,205
Motor vehicles	458,946 96,189 -	555,135	142,281 85,774	228,055	327,080	316,665
Plant and machinery	2,169,980 203,865	2,373,845	481,505 264,554	746,059	1,627,786	1,688,475
Leasehold mprovements £	976,073	1,057,545	54,871 89,183	144,054	913,491	921,202
Freehold land Leasehold and buildings improvements	4,746,612 451,775 (5,198,387)	•	49,206	•		4,697,406
	Cost At 1 April 2007 Additions Disposals	At 31 March 2008	Depreciation At 1 April 2007 Provided for the year Disposals	At 31 March 2008	Net book value At 31 March 2008	At 31 March 2007

## Notes forming part of the financial statements for the year ended 31 March 2008 (Continued)

#### 8 Tangible fixed assets (continued)

The net book value of tangible fixed assets includes an amount of £417,137 (2007 - £266,677) in respect of assets held under finance leases and hire purchase contracts. The related depreciation charge on these assets for the year was £76,675 (2007 - £65,741).

### 9 Stocks

	2008 £	2007 £
Raw materials and consumables	418,725	314,971

There is no material difference between the replacement cost of stocks and the amounts stated above.

#### 10 Debtors

Cottons	2008 £	2007 £
Trade debtors	2,515,695	1,645,043
Amounts owed by group undertakings	193,611	17,414
Amounts owed by associated undertakings	5,551,734	-
Director's loan account	675,981	345,914
Other debtors	3,432	_
Prepayments and accrued income	339,908	150,299
	9,280,361	2,158,670

All amounts shown under debtors fall due for payment within one year.

The director's loan account of £675,981 (2007 - £345,914) represents an amount due from W L Chase. The maximum amount outstanding during the year was £675,981 (2007 - £345,914). The loan account was repaid in full on 11 April 2008.

# Notes forming part of the financial statements for the year ended 31 March 2008 (Continued)

# 11 Creditors: amounts falling due within one year

	2008 £	2007 £
Bank loans (secured) and overdrafts	4,201,860	1,803,103 659,250
Trade creditors Amounts owed to associated undertakings	1,164,644 113,889	321,973
Taxation and social security Obligations under finance lease and hire purchase contracts	984,151 175,724	440,353 82,855
Other creditors Accruals and deferred income	749,751	4,986 176,980
Accidats and deferred income		
	7,390,019	3,489,500

The bank loans are secured by fixed charges over the properties and equipment to which they relate.

# Notes forming part of the financial statements for the year ended 31 March 2008 (Continued)

12 Creditors: amounts falling due after more than one year

2008	2007
£	£
Bank loans (secured)	3,333,880

Obligations under finance lease and hire purchase contracts

155,595

104,877

155,595

3,438,757

Maturity of debt:

	Loans and overdrafts 2008	Loans and overdrafts 2007	Finance leases 2008	Finance leases 2007
In one year or less, or on demand	4,201,860	1,803,103	175,724	82,855
In more than one year but not more than two years In more than two years but not more	•	469,838	63,240	83,805
than five years In more than five years	-	1,149,367 1,714,675	92,355 -	21,072
	-	3,333,880	155,595	104,877

The bank loans are secured by fixed charges over the properties and equipment to which they relate. Interest is charged on these loans at various rates ranging from 1.1% to 1.85% above bank base rate. The loans and overdrafts were all repaid subsequent to year end, on 14 April 2008.

# Notes forming part of the financial statements for the year ended 31 March 2008 (Continued)

13	Provisions for liabilities				
					Deferred taxation £
	At 1 April 2007 Charged to profit and loss account				245,000 5,000
	At 31 March 2008				250,000
	Deferred taxation			2008 £	2007 £
	Accelerated capital allowances			250,000	245,000
14	Share capital				
		2008 £	Authorised 2007 £	Ali 2008 £	otted, called up and fully paid 2007 £
	20,000 Ordinary shares of £1 each	20,000	20,000	1,875	1,875
15	Reconciliation of movements in sharehold	lers' funds			
				2008 £	2007 £
	Profit for the year Issue of shares Shares redeemed			1,903,127 - -	887,084 875 (875)
	Opening shareholders' funds			3,005,816	2,118,732
	Closing shareholders' funds			4,908,943	3,005,816

### Notes forming part of the financial statements for the year ended 31 March 2008 (Continued)

#### 16 Contingent liabilities

During the year, the company entered into an agreement to guarantee the bank borrowings of its immediate parent undertaking, Tyrrells Group Limited and the following companies which were under common control with Tyrrells Potato Chips Limited: Williams Chase Distillery Limited and Chase Farm Limited. At 31 March 2008 the contingent liability in respect of this arrangement amounted to £3,607,330.

The guarantee in respect of Chase Distillery Limited and Chase Farm Limited was discharged subsequent to the balance sheet date, on 11 April 2008.

## 17 Commitments under operating leases

The company had annual commitments under non-cancellable operating leases as set out below:

	2008 Land and buildings £	2008 Other	2007 Land and buildings £	2007 Other
Operating leases which expire:  In two to five years  After five years	- 120,000	52,315	-	53,144
	<del>,</del>			

#### 18 Post balance sheet events

On 11 April 2008 the company was sold to Tyrrells Group Holdings Limited.

On 14 April 2008 the bank loans and overdrafts amounting to £4,201,860 were repaid in full.

# Notes forming part of the financial statements for the year ended 31 March 2008 (Continued)

19	Reconciliation of operating profit to net cash inflow from operating activities				
		2008 £	2007 £		
	Operating profit Exceptional items included in operating profit	3,076,371 127,578	1,656,432		
	Operating profit before exceptional items	3,203,949	1,656,432		
	Depreciation of tangible fixed assets (Profit)/loss on sale of tangible fixed assets Increase in stocks Increase in debtors Increase in creditors	454,796 (171,574) (103,754) (3,160,463) 868,451	371,887 34,591 (47,771) (781,587) 260,879		
	Cash outflow relating to exceptional items	1,091,405 (127,578)	1,494,431 -		
	Net cash inflow from operating activities	963,827	1,494,431		
20	Reconciliation of net cash flow to movement in net debt				
		2008 £	2007 £		
	Decrease in cash	(119,764)	(505,023)		
	Cash outflow from changes in debt	1,175,470	242,768		
	Movement in net debt resulting from cash flows	1,055,706	(262,255)		
	Inception of finance leases	(232,160)	(229,577)		
	Movement in net debt Opening net debt	823,546 (5,320,236)	(491,832) (4,828,404)		
	Closing net debt	(4,496,690)	(5,320,236)		

## Notes forming part of the financial statements for the year ended 31 March 2008 (Continued)

## 21 Analysis of net debt

	At 1 April 2007 £	Cash flow	Other non- cash items	At 31 March 2008
Cash at bank and in hand	4,479	32,010	-	36,489
Bank overdrafts	(1,318,806)	(151,774)	-	(1,470,580)
		(119,764)		
Debt due within one year	(484,297)	1,086,897	(3,333,880)	(2,731,280)
Debt due after one year	(3,333,880)	-	3,333,880	-
Finance leases	(187,732)	88,573	(232,160)	(331,319)
		<del></del>		
		1,175,470		
				<del></del>
Total	(5,320,236)	1,055,706	(232,160)	(4,496,690)
				<del></del>

## 22 Ultimate parent company and parent undertaking of larger group

The ultimate parent undertaking is Tyrrells Group limited, which is incorporated in the United Kingdom.

Subsequent to the year end, on 11 April 2008, Tyrrells Group Limited was acquired by Tyrrells Group Holdings Limited.