# THE RETREAT YORK REPORT AND FINANCIAL STATEMENTS YEAR ENDED 31 DECEMBER 2011

Charity No.

1089826

Company No.

4325622

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05/05/2012 COMPANIES HOUSE #296

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### TRUSTEES' ANNUAL REPORT

### **LEGAL AND ADMINISTRATIVE INFORMATION**

The Trustees, who are also the Directors of the charity for the purposes of the Companies Act 2006, submit their annual report and the audited financial statements for the year ended 31 December 2011. The Trustees have adopted the provisions of the Statement of Recommended Practice - Accounting and Reporting by Charities (SORP 2005) issued in 2005 and the Companies Act 2006, in preparing the annual report and financial statements of the charity

### Legal status

The Retreat York is a charitable company limited by guarantee and governed by its Articles of Association The company was incorporated on 20 November 2001 and obtained charitable status on 18 December 2001

In the event of the charity being wound up, the liability in respect of the guarantee is limited to £1 per Member of the charity

**Company Number** 

4325622

**Charity Number** 

1089826

#### **Trustees and Directors**

Peter Anderson\*

Sallie Ashe
Jo Anne Brown\*

(Appointed 1 January 2012) (Appointed 1 January 2012)

Paul Fitzgerald Rob Griffiths\*

Douglas Hambleton Stuart Humby \*

Jane Muers
John Park\*

(Retired 31 December 2011) (Appointed 1 January 2012)

Tony Spiers\*
Martin Sykes

David Taylor\* Kay Whittle

(Retired 31 December 2011)

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### **Chief Executive**

Jenny McAleese

### **Company Secretary**

Robert Brownlow

### Senior Management Team

Jenny McAleese

- Chief Executive

Robert Brownlow

- Director of Finance and Facilities

Chris Holman

- Medical Director

Roland Woodward

- Director of Clinical Services

<sup>\*</sup> Member of the Finance & HR Committee

### TRUSTEES' ANNUAL REPORT - Continued

### **LEGAL AND ADMINISTRATIVE INFORMATION - Continued**

### **Address and Registered Office**

107 Heslington Road, York YO10 5BN

#### **Auditors**

Barber Harrison & Platt, 2 Rutland Park, Sheffield S10 2PD

### **Investment Managers**

Sarasın & Partners, Juxon House, 100 St Paul's Churchyard, London EC4M 8BU

#### Solicitors

Ford & Warren, Westgate Point, Westgate, Leeds LS1 2AX

#### **Bankers**

HSBC Bank plc, 13 Parliament Street, York YO1 1XS

#### STRUCTURE GOVERNANCE AND MANAGEMENT

### Constitution

The Retreat York is a charitable company limited by guarantee. It was formed on 20 November 2001 and was granted charitable status on 18 December 2001. Its governance arrangements are set out in its Articles of Association, which were amended at the AGM held on 24 June 2010 and the EGM held in February 2012.

### **Members and Directors**

The Members of the company number 24 individuals The Membership consists of

- Seventeen Members appointed through Britain Yearly Meeting of the Religious Society of Friends
- > Seven Members appointed as follows

- Lincolnshire, Nottinghamshire and Derbyshire Area Meetings	1
- General meeting for Scotland	1
- Quakers together in North Lancashire and South Cumbria	1
- Quakers in Vorkehire	1

Members, who must be members of The Religious Society of Friends, are appointed for a period of three years and are eligible for re-appointment for a further three years

The Members are responsible for appointing Directors (Trustees) with the maximum number of Directors being eleven and the minimum three

The Members are entitled to appoint Friends and non-Friends as Directors but there must always be more Friend Directors than non-Friend Directors. The Chair and Deputy Chair of the Board of Directors must be Friends. The management of The Retreat York is vested in the Board of Directors.

### **Induction and Training**

All Members and Directors receive induction upon appointment to their respective roles. Directors receive training in relation to their role as Trustees

#### TRUSTEES' ANNUAL REPORT - Continued

### STRUCTURE GOVERNANCE AND MANAGEMENT - Continued

### Management

Whilst strategic decisions are taken by the Directors, the day-to-day management of the charity is the responsibility of the Senior Management Team which comprises four individuals who come from a range of disciplines. The Senior Management Team reports directly to the Board of Directors

All Directors give of their time freely and no remuneration was paid in the year. Details of expenses reclaimed from the charity are set out in note 17 to the accounts

### **Risk Management**

The Trustees have conducted a review of the major strategic, financial and operational risks to which the charity is exposed, and systems have been established to mitigate those risks. Internal risks are minimised by the implementation of procedures for authorisation of all transactions and projects. Systems have been established to ensure that risks are reviewed on a regular basis.

### **Connected Charities**

The Retreat York has a connected charity, The Retreat York Benevolent Fund, which provides funds for the care of individuals on both an inpatient and outpatient basis. This charity, whose Trustees include some of the Trustees of The Retreat York, is administered from The Retreat York.

The Retreat York Benevolent Fund provides grants to help Friend patients (or those closely associated with Friends) who are unable to meet the lowest fees. Grants made during 2011 amounted to £47,108 for three individuals. The total funds of the Benevolent Fund at 31 December 2011 amounted to £1,297,043. Audited financial statements for The Retreat York Benevolent Fund are available from The Retreat York.

For some years The Retreat York has undertaken a joint venture with The Disabilities Trust to operate a unit for individuals with an acquired brain injury. The unit is known as York House and the joint venture company is called York House Ventures Limited. Transactions with The Disabilities Trust are disclosed in Note 18 to the accounts.

For some years The Retreat York has undertaken a joint venture with Turning Point to operate a women's high support unit. The unit is known as Garrow House and the joint venture company is called Northern Pathways Limited. Transactions with Turning Point are disclosed in Note 18 to the accounts.

#### **OBJECTIVES AND ACTIVITIES**

### **Objects**

The objects for which the Company is established are

"The relief of persons suffering from mental illness (including, but without limitation, persons who are Members of The Religious Society of Friends) by such charitable means as the Directors from time to time determine, including the provision of a hospital, of mental health services and by undertaking related activities provided that such facilities, services and activities will be conducted in accordance with the principles of The Religious Society of Friends."

In setting our objectives and planning our activities our Trustees have given careful consideration to the Charity Commission's general guidance on public benefit and in particular to its supplementary public benefit guidance on fee-charging

#### TRUSTEES' ANNUAL REPORT - Continued

#### **OBJECTIVES AND ACTIVITIES – Continued**

#### **Aims**

The Retreat endeavours to improve or maintain the mental health and quality of life of those who use or provide its services, through care that is of the highest quality and seeks to reflect the tolerance, humanity and spiritual values of its Quaker roots. All patients and staff have equal value as human beings and the experience and contribution of each individual is listened to, valued and respected, whilst everyone is encouraged to develop or maintain their full potential and well-being

The Retreat seeks to promote a spirit of enquiry based on honesty and openness and supports an attitude of informed and balanced common sense towards treatment methods, being open to evaluation and new ideas within a constant set of values. All staff members within The Retreat are expected to seek to maintain the highest standards of professional and personal integrity and work to provide a safe physical and social environment as a secure base for therapy and rehabilitation.

These constituted the main objectives of The Retreat in 2011

### Strategies for the Achievement of its Aims

For an organisation of The Retreat's size and complexity to achieve its objectives, active strategic management of both the financial and human resources is crucial, along with the need constantly to review both service delivery and service developments, which must respond to local and national trends

Mechanisms for achieving the stated objectives are in place, these include the Strategic Vision which is reviewed annually and supported by a more detailed Business Plan. Directors review progress on the Business Plan targets on a three monthly basis. Staff supervision and appraisals are a key means by which progress on targets is monitored to ensure that the agreed work programme is achieved.

### **Activities**

The Retreat is a specialist mental health provider, working with the NHS to provide care for people with complex and challenging needs. Over ninety-five percent of our patients are funded by the NHS, with over 40 PCTs referring people to us.

We are very proud of our reputation for excellence, providing care of the highest standard and quality. Our welcoming environment is open, light, spacious and calming, enabling recovery and independence. We help people to imagine a future for themselves, holding on to hope

Our relationships are based on respect, dignity and tolerance and our patients are kept safe and secure through strong therapeutic relationships

#### TRUSTEES' ANNUAL REPORT - Continued

#### **OBJECTIVES AND ACTIVITIES - Continued**

The Retreat's services are split into two areas. Specialist Adult Services and Specialist Older Adult Services.

### Specialist Adult Services

The Acorn programme is a Dialectical Behaviour Therapy (DBT) informed Therapeutic Community. The programme uses intensive psychological therapies for women who engage in self-defeating behaviours including self-harm and disordered eating to cope with emotions and with relationships. Many have experienced trauma or abuse.

Naomi is a specialist service for adults using a treatment approach informed by Cognitive Behavioural Therapy (CBT) in a therapeutic environment which promotes recovery from a range of problems. These include eating disorders, mood disorders including obsessive compulsive disorder, and post-traumatic stress disorder.

The Hannah Mills unit provides assessment and treatment for people with complex mental health problems, usually including psychosis. It also offers treatment for alcohol addiction or abuse, for people identified as having a dual diagnosis, and for people who require brief intensive assessment and rehabilitation.

The Tuke Centre is an outpatient service which provides high quality counselling, psychotherapy, psychiatric and psychological services for individuals, groups, couples and families. These include specialist services for trauma, personality disorders and eating disorders.

The Tuke Centre also provides employee assistance programmes for organisations along with specialist support and consultancy for employers and managers

### Specialist Older Adult Services

This service provides care for older people with challenging behaviour or whose behaviour presents difficulties to their carers in a more ordinary setting. This may include wandering, aggression or anti-social behaviour. Men and women have their own separate units to ensure that their environment is both stimulating and safe.

### Other partnerships

In 1998, The Retreat formed a joint venture company with The Disabilities Trust to create York House within the grounds of The Retreat This 28-bedded unit provides an intensive neurobehavioral assessment and rehabilitation service for individuals with severe cognitive, physical and/or emotional problems following acquired brain injury

In February 2010 Northern Pathways opened Garrow House, a 12-bedded unit in the grounds of The Retreat This new service is being commissioned by Local Health Trusts across Yorkshire and The Humber and is for women with complex needs who are presently in low or medium secure services who want to move forward in their recovery and require support to do so. Northern Pathways is a joint venture between The Retreat and Turning Point and unites both organisations' commitment to addressing an individual's need, rather than making individuals fit into existing services.

### Volunteers

The charity is grateful for the unstinting support of volunteers who are involved in the provision of services and social activities for residents, and fund-raising

#### TRUSTEES' ANNUAL REPORT - Continued

#### **ACHIEVEMENTS AND PERFORMANCE**

### Review of Performance against Objectives set

Our main mechanism for monitoring performance in 2011 was regular review against our Business Plan for the year. This contained a number of individual targets and by the end of the year the majority of these had either been completed or were in the process of being so. The year was financially a very challenging one but key achievements included the successful completion of the transfer of our community based unit in Haxby to a much better facility at Strensall, the opening of a new fast stream rehabilitation unit, The Cottage, based on our main site and a review of the older adult services to develop a clear pathway.

At any one time care is provided by The Retreat to around 90 inpatients and approximately 700 different individuals receive therapy from our outpatient service. Our joint venture services enable us to provide care to a further 40 inpatients.

### Management of Investments

The Retreat York is looking to maximise the return in terms of both income and capital. As permitted by the charity's Articles of Association, the Trustees have given the investment managers discretion to manage the portfolio within an agreed risk profile

Subject only to compatibility with the principles of The Religious Society of Friends, the Trustees have unrestricted powers of investment. The Retreat operates an ethical investment policy, whereby it does not invest in companies which derive a significant proportion of their turnover from any of the following activities.

- Gambling
- > The production or sale of alcohol, tobacco or armaments
- > The publishing or distribution of pornography

The investment managers, Sarasin & Partners, are monitored by the Trustees by reference to a number of indices and benchmarks including the performance achieved by other similar funds. In 2011 the fund's performance of 6.8% decrease in value exceeded the median decrease of 2.0% achieved by other funds in the survey used.

### TRUSTEES' ANNUAL REPORT - Continued

### **Factors affecting Performance**

The Retreat is affected by a number of external influences outside its control. The single most significant of these is the National Health Service, from which The Retreat generates the majority of its income and with which it has to compete for staff. The pressure on fees and upward pressure on salary levels, coupled with an increasingly demanding inspection regime, make this a particularly challenging time for the organisation.

The NHS are not awarding any inflationary uplift in fees and given the pressures on Government funding it is likely that the downward pressure on fees will continue. The NHS-introduced CQUIN payments (an additional 2.5% CQUIN in 2012/13) are available to providers who meet specified targets, but contracts are based upon a fee reduction of 1.5%. We are confident that we can deliver on these requirements given the high quality of our services and are taking steps to ensure that we can provide the necessary evidence.

#### **FINANCIAL REVIEW**

#### Financial Performance for the Year

The Statement of Financial Activities for the period is set out on page 12 of the financial statements

The operating results of The Retreat, which include expenditure on the charity's two key areas of operation of Specialist Older Adult Services and Specialist Adult Services, in the year ended 31 December 2011 produced a surplus of £1,451,514 (2010 - £2,397,769) Other net income from investments, donations, legacies and grants produced income of £508,467 (2010 - £375,047)

After deducting costs amounting to £23,370 (2010 - £28,063) for the governance of the charity, the result was an overall surplus for the year amounting to £1,936,611 (2010 - surplus £2,744,753) After taking into account total investment losses of £731,329 (2010 - gains £1,249,702) and an actuarial loss on the defined benefit pension scheme of £1,859,418 (2010 - gain £3,245,000), there was a net deficit of £654,136 (2010 - surplus £7,239,455)

Our financial results for the year have been affected by a net pension income of £57,000 (2010 - cost £68,000) In addition to this an actuarial loss of £1,859,418 has been deducted from reserves

### Changes in Fixed Assets

The movements in fixed assets during the year are set out in note 7 of the financial statements

### Reserves Policy

It is the policy of the charity to maintain undesignated funds, which are the free reserves of the charity, at a level sufficient to cover 12 months of expenditure, approximately £9,850,000. Presently the undesignated reserves amount to £8,335,768 (2010 - £8,643,684). This figure excludes the pension asset of £317,000 on the basis that this asset does not result in an immediate cash flow to the charity.

Our policy is, therefore, to continue building up reserves to the required level by means of annual operating surpluses and judicious management of our investment assets

Reserves for the necessary upgrade and development of the charity's operational properties are segregated into a separate development fund, currently totalling £5,450,000

### TRUSTEES' ANNUAL REPORT - Continued

#### PLANS FOR FUTURE PERIODS

The next few years promise to be just as challenging for The Retreat as have been the past few. The pressures of the Government debt position will bring to bear financial constraints upon the NHS and we need to manage our own cost base carefully, whilst continuing to maintain high quality services. We have to think carefully about new service developments ensuring that they expand our range of clinical services, whilst adding to our financial strength. The move to GP Commissioning in place of the PCTs will also bring significant upheaval to the system.

### Trustees' responsibilities statement

The Trustees (who are also Directors of The Retreat for the purposes of company law) are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice)

Company law requires the Trustees to prepare financial statements for each financial year, which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for the year. In preparing these financial statements, the Trustees are required to

- > select suitable accounting policies and then apply them consistently,
- > observe the methods and principles in the Charities SORP,
- > make judgements and estimates that are reasonable and prudent,
- > state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements,
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation

The Trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the Trustees are aware

- > there is no relevant audit information of which the charitable company's auditor is unaware,
- > the Trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information

### TRUSTEES' ANNUAL REPORT - Continued

### Employee involvement and employment of the disabled

Employees have been consulted on issues of concern to them by means of regular staff consultative committee meetings and staff briefings and have been kept informed on specific matters directly by management. The charity carries out exit interviews for all staff leaving the organisation.

In accordance with the charity's equal opportunities policy, the charity has long established fair employment practices in the recruitment, selection, retention and training of disabled staff

### **Auditors**

A resolution proposing that Barber Harrison & Platt be re-appointed as auditors of the charity will be put to the Annual General Meeting

This report was approved by the Board on 26 April 2012

STUART HUMBY

**CHAIR** 

### INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF THE RETREAT YORK

### Independent Auditor's Report to the Members of The Retreat York

We have audited the financial statements of The Retreat York for the year ended 31 December 2011 which comprise the Statement of Financial Activities, the Balance Sheet, the Cash Flow Statement and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice)

This report is made solely to the charitable company's Members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's Members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and its Members as a body, for our audit work, for this report, or for the opinions we have formed

### Respective responsibilities of Trustees and auditor

As explained more fully in the Trustees' Responsibilities Statement set out on page 8, the Trustees (who are also the Directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view

Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland) Those standards require us to comply with the Auditing Practices Board's (APB's) Ethical Standards for Auditors

### Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of whether the accounting policies are appropriate to the charitable company's circumstances and have been consistently applied and adequately disclosed, the reasonableness of significant accounting estimates made by the Trustees, and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Trustees' Annual Report to identify material inconsistencies with the audited financial statements. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

### INDEPENDENT AUDITORS' REPORT TO THE MEMBERSS OF THE RETREAT YORK- Continued

### Opinion on financial statements

In our opinion the financial statements

- > give a true and fair view of the state of the charitable company's affairs as at 31 December 2011, and of its incoming resources and application of resources, including its income and expenditure, for the year then ended.
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, and
- > have been prepared in accordance with the requirements of the Companies Act 2006

### Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Trustees' Annual Report for the financial year for which the financial statements are prepared is consistent with the financial statements

### Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us, or
- the financial statements are not in agreement with the accounting records and returns, or
- > certain disclosures of Trustees' remuneration specified by law are not made, or
- > we have not received all the information and explanations we require for our audit

Jane Marshall (Senior Statutory Auditor) for and on behalf of Barber Harrison & Platt

1 May 2012

Chartered Accountants Statutory Auditor

2 Rutland Park SHEFFIELD S10 2PD

### STATEMENT OF FINANCIAL ACTIVITIES - CONSOLIDATED (incorporating a consolidated income and expenditure account)

INCOMING RECOURCE		lote	Restricted Funds	Unrestricted Funds £	Total 2011 £	Total 2010 £
INCOMING RESOURCE	3		Z	τ.	~	<i>L.</i>
Incoming resources frofunds	om generated					
Voluntary income (donati Rents	ions and legacies)		33,868 -	298,994 323,296	332,862 323,296	191,454 326,496
Investment income Other finance income		2 3	-	208,877 608,000	208,877 608,000	199,161 321,000
Incoming resources fro	om charitable					
activities: Patient fees and other						
charges	- The Retreat	4	-	9,704,525	9,704,525	10,525,118
_	<ul> <li>Joint Ventures</li> </ul>	5	-	3,388,412	3,388,412	3,337,226
Incoming resources		-	33,868	14,532,104	14,565,972	14,900,455
Share of Joint Venture	s income		-	(3,388,412)	(3,388,412)	(3,337,226)
Total incoming resource	ces	-	33,868	11,143,692	11,177,560	11,563,229
RESOURCES EXPEND	ED					
Costs of generating ful	nds					
Investment managemen Charitable activities	t fees	6f	-	32,272	32,272	15,568
Specialist older adult sei	rvices		15,048	5,087,378	5,102,426	4,703,011
Specialist adult services			13,687	4,659,440	4,673,127	4,589,625
Governance costs		6с	-	23,370	23,370	28,063
Total resources expen	ded	6a	28,735	9,802,460	9,831,195	9,336,267
Net incoming resources			5,133	1,341,232	1,346,365	2,226,962
Net income from Joint V				561,356	561,356	517,791
Net incoming resource	es before transfer		5,133	1,902,588	1,907,721	2,744,753
Transfer of funds		11	5,004	(5,004)	-	
Net incoming resource	es for the year		10,137	1,897,584	1,907,721	2,744,753
OTHER RECOGNISED	GAINS AND LOS	SES				
Realised (losses)/gains	on investments	8	-	(48,327)	(48,327)	219,977
NET INCOME FOR THE	E YEAR		10,137	1,849,257	1,859,394	2,964,730
Unrealised (losses)/gair Actuarial (loss)/gain on		8	-	(683,002)	(683,002)	1,029,725
scheme	domina bonem	3	-	(1,859,418)	(1,859,418)	3,245,000
NET MOVEMENT IN FL	JNDS		10,137	(693,163)	(683,026)	7,239,455
Balance 1 January			93,027	31,539,796	31,632,823	24,393,368
Fund balance at 31 Dec	cember		103,164	30,846,633	30,949,797	31,632,823

All amounts derive from continuing activities All gains and losses recognised in the year are included in the Statement of Financial Activities

### **BALANCE SHEET**

	Note	£	2011	2010 £
Fixed assets		£	£	Z.
Tangible assets	7		16,528,722	14,767,303
Investments	8		7,380,571	8,949,377
Investment in Joint Ventures	8e		1,000	1,000
			23,910,293	23,717,680
Current assets	•		4 000 000	1.040.707
Debtors Cash at bank and in hand	9		1,969,038 5,673,584	1,913,727 5,235,379
Cash at bank and in hand			5,075,564	5,255,579
			7,642,622	7,149,106
One distance and a sum of Falling and the confidence				
Creditors amounts falling due within one year	10		(891,228)	(945,963)
One year	10		(091,220)	(945,965)
Net current assets			6,751,394	6,203,143
			00 004 007	
Total assets less current liabilities excluding pension scheme asset			30,661,687	29,920,823
excluding pension scheme asset				
Defined benefit pension scheme asset			317,000	1,712,000
Net assets including pension scheme ass	set		30,978,687	31,632,823
Unrestricted funds	11			
General	0		6.510	4 400 040
Investment revaluation reserve	8		6,510	1,408,219
Other			8,646,258	8,947,465
			8,652,768	10,355,684
Designated		40.007.040		40,000,400
Tangible fixed assets fund - cost - revaluation		12,027,918 4,500,804		10,266,499 4,500,804
- revaluation				
Development fund		16,528,722 5,450,000		14,767,303 6,400,000
Patient legacy fund		244,033		-
Social responsibility fund				16,809
			22,222,755	21,184,112
			30,875,523	31,539,796
Restricted funds	12		103,164	93,027
Total funds			30,978,687	31,632,823
			,	

The financial statements on pages 12 - 29 were approved by the Board of Directors on 26 April 2012 and are signed on its behalf by

STUART HUMBY

**CHAIR** 

Company Number 4325622

### **CASH FLOW STATEMENT**

Reconciliation of surplus of income to net inflow from operating activities		2011 £	2010 £
Net incoming resources for the period  Add Depreciation charges  (Profit)/loss on disposal		1,936,611 386,006 (1,843)	2,744,753 329,212 1,944
Less Investment income received Other finance income		(208,877) (608,000)	(199,161) (321,000)
		1,503,897	2,555,748
(Increase)/decrease in debtors (Decrease) in creditors Pension cost in excess/(deficit) of contributions made		(55,311) (54,735) 143,582	297,406 (50,099) (8,285)
Net cash inflow from operating activities		1,537,433	2,794,770
Returns on investments Investment income received		208,877	199,161
Capital expenditure and financial investment Purchase of tangible fixed assets Sale proceeds of fixed assets		(2,147,425) 1,843	(1,157,951)
Purchase of investments Sale proceeds of investments		(4,559,957) 5,376,558	(4,645,884) 5,441,117
		(1,328,981)	(362,718)
Increase in cash in the period		417,329	2,631,213
Movement in Cash Cash in bank and in hand Balance at 1 January 2011 Movement in the period		5,303,574 417,329	2,672,361 2,631,213
Balance at 31 December 2011		5,720,903	5,303,574
		<del></del>	<del> </del>
Analysis of net funds	At 1 January 2011	Cashflow	At 31 December 2011
Cash at bank and in hand Cash held as investments	5,235,379 68,195 5,303,574	£ 438,205 (20,876) 417,329	5,673,584 47,319 5,720,903

#### NOTES TO THE FINANCIAL STATEMENTS

### 1 Accounting policies

### (a) Basis of preparation

The financial statements have been prepared under the historical cost convention, as modified by the inclusion of certain fixed assets at valuation and investments at market value. The financial statements have been prepared in accordance with the Statement of Recommended Practice - Accounting and Reporting by Charities (SORP 2005) published in March 2005, the Companies Act 2006 and applicable UK Accounting Standards

### (b) Joint venture

A joint venture is an entity in which the company holds a long term interest and which is jointly controlled by the company and one or more ventures under a contractual arrangement. The results of joint ventures are accounted for using the gross equity method of accounting

Where joint ventures exist SORP 2005 requires a consolidated Statement of Financial Activities (SOFA) to be prepared even though the company has no subsidiary companies. The only impact of this requirement is that gross incoming resources include the company's share of the total incoming resources of the joint venture.

This figure is then taken out again to arrive at the company's total incoming resources

The company's share of income from joint ventures is disclosed after net incoming/ (outgoing) resources

As the surpluses generated by the joint venture are distributed in full, the carrying value of the company's investment in the joint venture does not change and therefore a consolidated balance sheet has not been prepared

The figures included in the financial statements have been based on audited accounts, adjusted where necessary by reference to unaudited management accounts for the subsequent period to 31 December

### (c) Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the charity and which have not been designated for other purposes

Designated funds comprise unrestricted funds that have been set aside by the Trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the charity for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

Investment income and gains are allocated to the appropriate fund

### (d) Incoming resources

All incoming resources, including legacies and grants, are included in the Statement of Financial Activities when the charity is legally entitled to the income and the amount can be quantified with reasonable accuracy

Patient fees and other charges are accounted for in the period in which the service is provided

#### **NOTES TO THE FINANCIAL STATEMENTS - Continued**

### 1 Accounting policies - continued

### (e) Resources expended

All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to that category

Charitable activities include expenditure associated with Specialist Older Adult Services and Specialist Adult Services and include both the direct costs and support costs relating to these activities

Governance costs include those incurred in the governance of the charity and its assets and are primarily associated with constitutional and statutory requirements

Support costs include central functions and have been allocated to activity cost categories on the basis of time spent

### (f) Depreciation

Depreciation is provided at rates estimated to write off the cost of fixed assets over their useful lives. The annual rates used in 2011 are -

	Short leasehold buildings	Over the period of the lease
<b>A</b>	Furniture, plant and equipment	16 5% straight line
>	Vehicles	25% on the reducing balance
>	Fire precaution work	15% straight line
>	Computer equipment and software	25% straight line

Freehold buildings are not depreciated because the buildings are maintained in good condition so that their value is not impaired by the passage of time and in consequence any element of depreciation would be immaterial. The Trustees perform annual impairment reviews in accordance with the requirements of FRS 15 and FRS 11 to ensure that the carrying value is not greater than the recoverable amount. Fire precaution work is included within land and buildings and is depreciated at the rates shown above.

Expenditure of less than £600 is normally not capitalised unless it forms part of a large project

### (g) Investments

Investments are included at their mid market value on 31 December 2011 and the increase or decrease in value between accounting dates, together with the profits and losses on disposals, is recognised in the Statement of Financial Activities

### (h) Pensions

Accounting for pensions is in accordance with Financial Reporting Standard 17 - 'Retirement Benefits'. This requires that the operating and financing costs of the company's defined benefit scheme are recognised separately in the Statement of Financial Activities, service costs are systematically spread over the service lives of employees, and financing costs are recognised in the periods in which they arise. Variations from expected costs, arising from the experience of the scheme or changes in actuarial assumptions, are recognised immediately in the statement of total recognised gains and losses. The difference between the market value of assets and the present value of accrued pension liabilities estimated using the projected unit method, is shown as a liability in the balance sheet.

### (i) Operating leases

Rentals applicable to operating leases are charged to the SOFA over the period in which the cost is incurred

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### **NOTES TO THE FINANCIAL STATEMENTS - Continued**

### 2 Investment income

	2011 £	2010 £
Dividend income Interest receivable	188,298 20,579	176,882 22,279
THE CONTROL	208,877	199,161

### 3 Provision for employees' pensions

### Actuarial valuation

The company operates a defined benefit scheme in the UK called The Retreat York Pension Scheme Regular funding reviews are made by an independent qualified actuary and contribution rates are adjusted accordingly

Company contributions to the Scheme recommenced in January 2006. A review of the Scheme was carried out with the objective of reducing the costs to the company, and a number of changes were introduced with effect from 1 August 2006 following extensive consultations with Members and Scheme Trustees. The principal change involved the move from benefits accrued after 1 August 2006 being calculated on the basis of final salary to calculation by reference to career average revalued earnings.

A full actuarial valuation of the scheme was carried out as at 31 December 2010 and a further review of the scheme is underway to enable company contributions to remain at their present level

### FRS 17 details

Amounts recognised in the Balance Sheet	2011	2010
Fair value of scheme assets	£,000	£,000
	27,794	30,833
Present value of scheme liabilities	27,477	29,121
Recognisable surplus	317	1,712
Amounts recognised in the SOFA	2011	2010
	£,000	£,000
Current service cost	551	389
Interest on scheme liabilities	1,564	1,626
Expected return on scheme assets	(2,172)	(1,947)
Expessed retain on content assets	(2,172)	(1,541)
Total pension (income)/cost recognised in SOFA	(57)	68
Amounts recognised in the statement of total recognised		
gains and losses	2011	2010
	£,000	£,000
Actuarial (loss)/gain on assets	(1,859)	3,245
Cumulative actuarial loss at 31 December	(7,969)	(6,110)
***		

### NOTES TO THE FINANCIAL STATEMENTS - Continued

Change in scheme assets         2011 £,000         £,000           Fair value of scheme assets at 1 January         30,833         27,048           Expected return on scheme assets         2,172         1,947           Employer contributions         407         39,79           Member contributions         176         171           Benefits paid         (1,055)         1,333           Actual return on scheme assets         (2,794         30,833           Fair value of scheme assets at 31 December         27,794         30,833           Actual return on scheme assets         (2,557)         4,550           Change in scheme liabilities         29,121         28,910           Scheme liabilities at 1 January         29,121         28,910           Expected current service cost         551         389           Interest cost         1,564         1,562           Member contributions         1,76         1,71           Benefits paid         (1,055)         (1,333)           Actuarial loss due to experience         (362)         (1,713)           Changes in assumptions used to value Scheme liabilities         (2,518)         1,071           Present value of scheme liabilities at 31 December         27,477         29,121	3	Provision for employees' pensions - contin	wed			
Change in scheme assets         £,000         £,000           Fair value of scheme assets at 1 January         30,833         27,048           Expected return on scheme assets         2,172         1,947           Employer contributions         176         177           Member contributions         176         177           Benefits paid         (1,055)         (1,333)           Actuarial (loss)/gain on assets         (2,567)         4,650           Change in scheme assets at 31 December         27,794         30,833           Actual return on scheme assets         (2,567)         4,650           Change in scheme liabilities         29,121         28,910           Scheme liabilities at 1 January         29,121         28,910           Expected current service cost         551         389           Interest cost         1,564         1,564           Member contributions         176         1,71           Benefits paid         (1,055)         (1,333)           Actuarial loss due to experience         (362)         (1,713)           Changes in assumptions used to value Scheme liabilities         (2,518)         1,071           Principal weighted average actuarial assumptions         300%         3 60%	•	Trovision for employees pensions comm			2011	2010
Fair value of scheme assets at 1 January   20,833   27,048		Change in scheme assets				
Expected return on scheme assets		•			-	•
Employer contributions		•			•	•
Member contributions		•			· ·	•
Benefits paid						
Actuaria' (loss)/gain on assets  Fair value of scheme assets at 31 December  Actual return on scheme assets  Change in scheme liabilities Scheme liabilities Scheme liabilities Scheme liabilities 3 Interest cost 551 389 Interest cost 551 389 Interest cost 1,564 1,626 Member contributions 176 171 Benefits paid (1,055) (1,333) Actuarial loss due to experience (362) (1,713) Changes in assumptions used to value Scheme liabilities (2,518) 1,071  Present value of scheme liabilities at 31 December 27,477 29,121  The employer expects to contribute £413,500 into the scheme in 2012  Principal weighted average actuarial assumptions Inflation assumption 3 00% 3 60% Consumer Price Index 2 00% 3 00% Rate of increase in salaries 5 00% 5 60% Discount rate 4 70% 5 40% Rate of increase in pensions in payment where increases are linked to inflation — Limited price index 3% 1 90% 2 80% — Limited price index 2 5% 1 80% 2 30%  Expected return on scheme assets  Long term rate return Value at expected at 31 12.11 expoor 31.12.10 £,000  Equities 7 30% 25,807 7 50% 26,675 Bonds 4 75% 1,878 5 00% 1,233 Property - 5 50% 308 Cash and net current assets 1 000% 109 3 50% 617						
Actual return on scheme assets   (2,567)   4,550					· · · · · · · · · · · · · · · · · · ·	• • •
Change in scheme liabilities   Scheme liabilities at 1 January   29,121   28,910		Fair value of scheme assets at 31 December		-	27,794	30,833
Scheme liabilities at 1 January   29,121   28,910   Expected current service cost   1,564   1,626   1,626   Member contributions   1,766   1,716   171   Benefits paid   (1,055)   (1,333)   Actuarial loss due to experience   (362)   (1,713)   (2,518)   (1,713)   Actuarial loss due to experience   (362)   (1,713)   (2,518)   (1,713)		Actual return on scheme assets		_	(2,567)	4,550
Scheme liabilities at 1 January   29,121   28,910   Expected current service cost   1,564   1,626   1,626   Member contributions   1,766   1,716   171   Benefits paid   (1,055)   (1,333)   Actuarial loss due to experience   (362)   (1,713)   (2,518)   (1,713)   Actuarial loss due to experience   (362)   (1,713)   (2,518)   (1,713)		Change in achama liabilities		-		
Expected current service cost   1,564   1,626   1,626   Member contributions   1,76   1,71   1,71   Benefits paid   (1,055)   (1,333)   Actuarial loss due to experience   (362)   (1,713)   (2,518)   (1,713)   Changes in assumptions used to value Scheme liabilities   (2,518)   1,071   Present value of scheme liabilities at 31 December   27,477   29,121    The employer expects to contribute £413,500 into the scheme in 2012   Principal weighted average actuarial assumptions   3 00%   3 60%   Consumer Price Index   2 00%   3 00%   Rate of increase in salaries   5 00%   5 60%   Discount rate   4 70%   5 40%   Rate of increase in pensions in payment where increases are linked to inflation   Limited price index 5%   2 00%   3 40%   2 80%   Limited price index 2 5%   1 80%   2 30%   Expected return on scheme assets   Long term   rate return   Value at   expected at   31 12 11   2 6,000   3 1.12 10   2 6,000   Cash and net current assets   1 00%   109   3 50%   6 17					20 121	29.010
1,564   1,626   Member contributions   176   177   177   Benefits paid   (1,055)   (1,333)   Actuarial loss due to experience   (362)   (1,713)   Changes in assumptions used to value Scheme liabilities   (2,518)   1,071    Present value of scheme liabilities at 31 December   27,477   29,121    The employer expects to contribute £413,500 into the scheme in 2012    Principal weighted average actuarial assumptions   Inflation assumption   3 00%   3 60%   Consumer Price Index   2 00%   3 00%   3 60%   Consumer Price Index   2 00%   3 00%   3 60%   Consumer Price Index   2 00%   3 00%   3 60%   Consumer Price Index   2 00%   3 00%   3 60%   Consumer Price Index   2 00%   3 00%   3 60%   Consumer Price Index   2 00%   3 00%   3 60%   Consumer Price Index   2 00%   3 00%   3 60%   Consumer Price Index   2 00%   3 00%   3 60%   Consumer Price Index   2 00%   3 00%   Consumer Price Index   2 00%   Consumer Price Index   2 00%   Consumer Price Index   Consumer   Consumer   Consumer   Consumer   Consumer   Consumer   Consume						
Member contributions         176         171           Benefits paid         (1,055)         (1,333)           Actuarial loss due to experience         (362)         (1,713)           Changes in assumptions used to value Scheme liabilities         (2,518)         1,071           Present value of scheme liabilities at 31 December         27,477         29,121           The employer expects to contribute £413,500 into the scheme in 2012           Principal weighted average actuarial assumptions           Inflation assumption         3 00%         3 60%           Consumer Price Index         2 00%         3 00%           Rate of increase in salaries         5 00%         5 60%           Discount rate         4 70%         5 40%           Rate of increase in pensions in payment where increases are linked to inflation         - Limited price index 5%         2 00%         3 40%           Rate of increase in pensions in payment where increases         1 80%         2 80%         2 80%           - Limited price index 5%         2 00%         3 40%         2 80%           - Limited price index 2 5%         1 80%         2 30%         2 80%           Expected return on scheme assets           Long term rate return         Value at expected at 3112.11						
Benefits paid					•	
Actuarial loss due to experience Changes in assumptions used to value Scheme liabilities Changes in assumptions used to value Scheme liabilities  Present value of scheme liabilities at 31 December  27,477  29,121  The employer expects to contribute £413,500 into the scheme in 2012  Principal weighted average actuarial assumptions Inflation assumption Consumer Price Index 2 00% 3 00% Rate of increase in salaries 5 00% 5 60% Discount rate 4 70% 5 40% Rate of increase in pensions in payment where increases are linked to inflation — Limited price index 5% 2 00% 3 40% — Limited price index 3% 1 90% 2 80% — Limited price index 2 5% 1 80% 2 30%  Expected return on scheme assets  Long term rate return Value at expected at 31 12 11 expected at 31 12.11 £,000  Equities 7 30% 25,807 7 50% 28,675 Bonds 4 75% 1,878 5 00% 1,233 Property 5 50% 308 Cash and net current assets 1 00% 109 3 50% 617						
Changes in assumptions used to value Scheme liabilities						
### Principal weighted average actuarial assumptions Inflation assumption Inflation Increase in salaries Increase in salaries Increase in pensions in payment where increases Increase in pensions in paymen		•	ne liabilities		• •	
Principal weighted average actuarial assumptions   Inflation assumption   3 00%   3 60%   Consumer Price Index   2 00%   3 00%   3 00%   Sate of increase in salaries   5 00%   5 60%   Discount rate   4 70%   5 40%   Rate of increase in pensions in payment where increases are linked to inflation   Limited price index 5%   2 00%   3 40%   - Limited price index 3%   1 90%   2 80%   - Limited price index 2 5%   1 80%   2 30%        Expected return on scheme assets   Long term rate return expected at   31 12 11   E,000   31.12 10   E,000   Equities   7 30%   25,807   7 50%   28,675   Bonds   4 75%   1,878   5 00%   1,233   Property   - 5 50%   308   Cash and net current assets   1 00%   109   3 50%   617		Present value of scheme liabilities at 31 Dece	mber		27,477	29,121
Inflation assumption		The employer expects to contribute £413,500	ınto the scheme	ın 2012		
Consumer Price Index		Principal weighted average actuarial assur	nptions			
Rate of increase in salaries   5 00%   5 60%		Inflation assumption		3 00%	3 60%	
Discount rate   4 70%   5 40%		Consumer Price Index		2 00%	3 00%	
Rate of increase in pensions in payment where increases are linked to inflation — Limited price index 5% — 2 00% — 3 40% — Limited price index 3% — 1 90% — 2 80% — Limited price index 2 5% — 1 80% — 2 30%  Expected return on scheme assets  Long term rate return expected at 31 12 11 expected at 31 12.11 — £,000 — 31.12 10 — £,000  Equities — 7 30% — 25,807 — 7 50% — 28,675 — 8 8 8 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9		Rate of increase in salaries		5 00%	5 60%	
A column		Discount rate		4 70%	5 40%	
- Limited price index 3% 1 90% 2 80% 2 30%  Expected return on scheme assets  Long term rate return value at expected at 31 12 11 expected at 31 12.010 £,000  Equities 7 30% 25,807 7 50% 28,675 Bonds 4 75% 1,878 5 00% 1,233 Property - 5 50% 308 Cash and net current assets						
– Limited price index 2 5%       1 80%       2 30%         Expected return on scheme assets         Long term rate return expected at 31 12 11       Long term rate return expected at 31 12 11       Value at expected at 31 12.010         Equities       7 30%       25,807       7 50%       28,675         Bonds       4 75%       1,878       5 00%       1,233         Property       -       -       5 50%       308         Cash and net current assets       1 00%       109       3 50%       617		·				
Expected return on scheme assets           Long term rate return expected at 31 12.11         Long term rate return expected at 31 12.11         Value at expected at 2000         Value at 31 12.11         Equities £,000         7 30%         25,807         7 50%         28,675         Bonds         4 75%         1,878         5 00%         1,233         Property         -         -         5 50%         308         Cash and net current assets         1 00%         109         3 50%         617		•				
Long term rate return   Value at rate return   value at rate return   expected at 31 12 11   expected at 31 12.010   £,000   31.12 10   £,000		<ul> <li>Limited price index</li> </ul>	2 5%	1 80%	2 30%	
rate return expected at Bonds         7 30%         25,807         7 50%         28,675           Bonds         4 75%         1,878         5 00%         1,233           Property         -         -         5 50%         308           Cash and net current assets         1 00%         109         3 50%         617		Expected return on scheme assets				
Equities         7 30%         25,807         7 50%         28,675           Bonds         4 75%         1,878         5 00%         1,233           Property         -         -         5 50%         308           Cash and net current assets         1 00%         109         3 50%         617			_		-	
Equities     7 30%     25,807     7 50%     28,675       Bonds     4 75%     1,878     5 00%     1,233       Property     -     -     5 50%     308       Cash and net current assets     1 00%     109     3 50%     617						
Equities       7 30%       25,807       7 50%       28,675         Bonds       4 75%       1,878       5 00%       1,233         Property       -       -       5 50%       308         Cash and net current assets       1 00%       109       3 50%       617			-		· · · · · · · · · · · · · · · · · · ·	
Bonds       4 75%       1,878       5 00%       1,233         Property       -       -       5 50%       308         Cash and net current assets       1 00%       109       3 50%       617			31 12.11	£,000	31.12 10	£,000
Property       -       -       5 50%       308         Cash and net current assets       1 00%       109       3 50%       617		Equities	7 30%	25,807	7 50%	28,675
Cash and net current assets 1 00% 109 3 50% 617		•	4 75%		5 00%	
		Property	-	-	5 50%	308
7 10% 27,794 7 30% 30,833		Cash and net current assets	1 00%	109	3 50%	617
			7 10%	27,794	7 30%	30,833

### **NOTES TO THE FINANCIAL STATEMENTS - Continued**

### 3 Provision for employees' pensions - continued

The overall expected return on assets of 7 10% at 31 December 2011 (2010 7 30%) is the weighted average of the expected returns for each assets class

### Historical analysis

Details of assets, liabilities and experienced gains and losses for the year to 31 December

		2011 £,000	2010 £,000	2009 £,000	2008 £,000	2007 £,000
	Fair value of scheme assets Value of scheme liabilities	27,794 27,477	30,833 29,121	27,048 28,910	22,690 24,059	30,523 25,741
	Surplus in the scheme	317	1,712	(1,862)	(1,369)	4,782
	Experience	(4,739)	2,603	(3,178)	(9,668)	545
	Experience gains and (losses) on scheme liabilities	362	1,713	(93)	(523)	(390)
	Balance sheet reconciliation	5			2011 £,000	2010 £,000
	Gross balance sheet asset/(liability) at 1 January Pension expense recognised in SOFA Amounts recognised in the statement of total recognised				1,712 57	(1,862) (68)
	gains and losses in the year Actual contributions made by the				(1,859) 407	3,245 397
	Gross balance sheet asset at 3	1 December			317	1,712
4	Patient fees and other charge	es			2011 £	2010 £
	Fees from patients				9,552,806	10,369,877
	Grants to cover full cost of redu Benevolent Fund for Frien				47,108	32,354
					9,599,914	10,402,231
	Sundry income				104,611	122,887
					9,704,525	10,525,118

#### **NOTES TO THE FINANCIAL STATEMENTS - Continued**

#### 5 Joint ventures

(a) The Retreat York has undertaken a joint venture to operate a unit for individuals with an acquired brain injury. The unit is known as York House. The year end of the joint venture is 31 May. The results for the year to 31 December 2011, based on audited financial statements to 31 May 2011 and management account information since that date, are as follows.

	£
Fee income and contributions received	2,392,451
Expenditure on charitable activities	(1,835,000)

Share of net results for the year to 31 December 2011 557,451

The company's share of the net assets of the joint venture as at 31 May 2011 (the figures as at 31 December 2011 are not available) is as follows

	£
Fixed assets	77,975
Current assets	385,660
Liabilities due within one year	(463,135)
Net assets	500

As all surpluses are distributed equally to the two joint venture partners, there are no net assets in the balance sheet at 31 December 2011 other than the share capital

This joint venture is operated via a limited company, York House Ventures Limited a company whose share capital is owned 50% by The Retreat York and 50% by The Disabilities Trust

(b) The Retreat York has undertaken a joint venture to operate a 12 bedded unit for women. The unit is known as Garrow House. The year end of the joint venture is 31 March. The results for the year to 31 December 2011, based on audited financial statements to 31 March 2011 and management account information since that date, are as follows.

Fee income and contributions received Expenditure on charitable activities	1,003,932 (970,137)
Share of net results for the year to 31 December 2011	33.795

The company's share of the net assets of the joint venture as at 31 March 2011 (the figures as at 31 December 2011 are not available) is as follows

	£
Current assets	113,500
Liabilities due within one year	(113,000)
Net assets	500

As all surpluses are distributed equally to the two joint venture partners, there are no net assets in the balance sheet at 31 December 2011 other than the share capital

This joint venture is operated via a limited company, Northern Pathways Limited a company whose share capital is owned 50% by The Retreat York and 50% by Turning Point

c

### **NOTES TO THE FINANCIAL STATEMENTS - Continued**

6	Analysis of expenditure				
				2011	2010
(a)		Direct	Support		
		costs	costs	Total	Total
		£	£	£	£
	Specialist older adult services	4,100,195	572,932	4,673,127	4,589,625
	Specialist adult services	4,546,706	555,720	5,102,426	4,703,011
	Investment management fees (Note f)	32,272	-	32,272	15,568
	Governance costs (Note c)	23,370	-	23,370	28,063
		8,702,543	1,128,652	9,831,195	9,336,267
(b)	Support costs totalling £1,128,652 have been with providing IT, payroll, personnel, finance,				
(c)	Governance costs			2011	2010
` '				£	£
				<del>-</del>	_
	Audit fee - audit services			12,600	12,262
	- other services			-	3,131
	Directors' and Members' expenses			10,770	12,670
	'				, _,
				23,370	28,063
(4)	Employees			2011	2010
(u)	Linployees			£	
				r.	£
	Salaries			6 522 476	6 204 207
	Employer's NI			6,533,476 488,287	6,284,307 511,703
	Pension Scheme (note 3)			551,000	389,000
	r choich conomic (note c)			331,000	303,000
				7,572,763	7,185,010
	The average number of employees in the year	ır was			
	Medical staff			6	5
	Nursing staff			222	212
	Other clinical staff			32	31
	Administration and support staff			30	31
	Estate maintenance			11	13
	Hotel services			54	52
				<b>5</b> 4	J <u>z</u>
				355	344

### **NOTES TO THE FINANCIAL STATEMENTS - Continued**

### 6 Analysis of expenditure - continued

### (d) Employees - continued

The numbers of employees whose emoluments exceeded £60,000 were as follows

	Number		
Band of earnings	2011	2010	
£70,000 - £79,999	1	1	
£80,000 - £89,999	2	2	
£90,000 - £99,999	1	1	
£100,000 - £109,999	2	1	
£110,000 - £119,999	1	1	
£130,000-£139,999	1	1	

Of the above, the number of staff to whom retirement benefits are accruing under the defined benefit pension scheme at 31 December 2011 is 8

(e)	Other expenditure	2011 £	2010
	Other expenditure includes	2	2.
	Amounts paid under operating leases - land and buildings	53,473	40,623
(f)	Investment management fees	£	£
(f)	Fees	£ 32,272	<b>£</b> 24,647
(f)	-	_	£ 24,647 (9,079)

#### **NOTES TO THE FINANCIAL STATEMENTS - Continued**

#### 7 Fixed Assets

	Freehold land and buildings £	Short leasehold land and buildings £	Furniture, plant, equipment, vehicles £	Total £
Cost or Valuation				
At 1 January Additions in year Disposals in the year	14,094,919 1,741,699 -	308,064 133,819 (313,265)	3,115,632 271,907 (34,485)	17,518,615 2,147,425 (347,750)
At 31 December 2011	15,836,618	128,618	3,353,054	19,318,290
Depreciation				
At 1 January Charge for the year Disposals	162,839 20,205	260,675 55,691 (313,265)	2,327,798 310,110 (34,485)	2,751,312 386,006 (347,750)
At 31 December 2011	183,044	3,101	2,603,423	2,789,568
Net book value				
At 31 December 2011	15,653,574	125,517	749,631	_16,528,722
At 31 December 2010	13,932,080	47,389	787,834	14,767,303

The freehold land and buildings were valued as at 31 December 1998 by Weatherall Green and Smith and the valuations incorporated into the accounts. The operational properties were valued at £6 695m on a depreciated replacement cost basis. The temporarily non-operational properties included in fixed assets were valued at £355,000 on an open market basis, and at the valuation date were let producing rental income of £35,900 per annum. From that date up to the 31 December 2011 additions costing £8,786,618 have been capitalised and are included in the balance of £15,836,618 above.

A further valuation on a depreciated replacement cost basis was carried out by Knight Frank in June 2008. The operational properties were valued at £13 84m. The temporarily non-operational properties included in fixed assets were valued at £525,000 on an open-market basis and at the valuation date were let producing £32,250 per annum. The company decided not to incorporate this valuation into the accounts

The company has taken advantage of the transitional provisions contained within FRS 15 not to adopt a policy of revaluation

On a historical cost basis the freehold land and buildings would have a net book value at 31 December 2011 of £11,335,814 (2010 - £9,594,115)

### NOTES TO THE FINANCIAL STATEMENTS - Continued

Movements in year at market value   Radius	8	Investments		
(a) Movements in year at market value			2011	
Market value at 1 January 2011         8,881,182         8,426,713           Acquisitions at cost         4,559,957         4,645,884           Disposals at book value         (5,221,140)           Net (losses)/gains on revaluation at 31 December 2011         (683,002)         1,029,725           7,333,252         8,881,182           Investment cash         47,319         68,195           Market value at 31 December 2011         7,380,571         8,949,377           Historical cost         7,326,742         7,472,963           (b) Realised (losses)/gains in the year         7,326,742         7,472,963           (b) Realised (losses)/gains in the year         5,376,558         5,441,117           Disposals at book value         (5,424,885)         (5,221,140)           (c) Reconciliation and movement in unrealised gains         1,408,219         737,851           Unrealised gains at 1 January 2011         1,408,219         737,851           (Less) in respect of disposals in the year         (718,707)         (359,357)           Add net (losses)/gains an sing on revaluations in the period         (683,002)         1,029,725           Unrealised gains at 31 December 2011         6,510         1,408,219           (d) Analysis of market value         1,408,219         4,995,522			£	£
Acquisitions at cost	(a)	· · · · · · · · · · · · · · · · · · ·		
Disposals at book value   (5,424,885)   (5,221,140)   (683,002)   (1,029,725)   (7,333,252)   (8881,182)   (7,333,252)   (8881,182)   (7,380,571)   (88,949,377)   (88,94		· · · · · · · · · · · · · · · · · · ·	• •	
Net (losses)/gains on revaluation at 31 December 2011		·		
Investment cash   47,313   68,1182			• • •	•
Investment cash		Net (losses)/gains on revaluation at 31 December 2011		
Market value at 31 December 2011         7,380,571         8,949,377           Historical cost         At 31 December 2011         7,326,742         7,472,963           (b)         Realised (losses)/gains in the year Proceeds Disposals at book value         5,376,558         5,441,117           Disposals at book value         (5,424,885)         (5,221,140)           (c)         Reconciliation and movement in unrealised gains Unrealised gains at 1 January 2011 (Less) in respect of disposals in the year (718,707) (359,357) Add net (losses)/gains arising on revaluations in the period (683,002) (1,029,725)         1,408,219         737,851           Unrealised gains at 31 December 2011         6,510         1,408,219           (d)         Analysis of market value Listed Securities - UK - Overseas - UK - Overseas - Overseas - UK - Overseas - Ove			7,333,252	8,881,182
Historical cost		Investment cash	47,319	68,195
At 31 December 2011         7,326,742         7,472,963           (b)         Realised (losses)/gains in the year Proceeds Disposals at book value         5,376,558 (5,441,117 (5,424,885))         5,441,117 (5,221,140)           (c)         Reconciliation and movement in unrealised gains Unrealised gains at 1 January 2011         1,408,219 (718,707)         737,851 (18,707)         335,357 (18,707)         Add net (losses)/gains arising on revaluations in the period         (683,002)         1,029,725           Unrealised gains at 31 December 2011         6,510 (83,002)         1,408,219           (d)         Analysis of market value         4,143,292 (4,995,952)         4,995,952 (3,995)           Listed Secunties Overseas         3,189,960 (3,885,230)         3,885,230 (3,995)           Cash deposits         47,319 (68,195)         68,195           Included within investments are holdings in the following investments representing more than 5% of the value of the portfolio at 31 December 2011           Sarasin Equisar Socially Responsible (Sterling Hedged) - B Inc Sarasin Equisar Socially Responsible - B Inc Sarasin Equisar Socially Responsible - B Inc         32.9%		Market value at 31 December 2011	7,380,571	8,949,377
(b) Realised (losses)/gains in the year Proceeds Disposals at book value         5,376,558 (5,221,140)         5,376,558 (5,221,140)         5,441,117 (5,424,885)         5,441,117 (5,424,885)         5,441,117 (5,221,140)           (c) Reconciliation and movement in unrealised gains Unrealised gains at 1 January 2011 (Less) in respect of disposals in the year (718,707) (359,357) Add net (losses)/gains arising on revaluations in the period (683,002) 1,029,725         1,408,219 (683,002) 1,029,725           Unrealised gains at 31 December 2011         6,510 1,408,219           (d) Analysis of market value Listed Securities - UK - Overseas - Overseas 3,189,960 3,885,230 (28) 47,319 68,195         3,189,960 3,885,230 (38),2		Historical cost		
(b) Realised (losses)/gains in the year Proceeds Disposals at book value         5,376,558 (5,221,140)         5,376,558 (5,221,140)         5,441,117 (5,424,885)         5,441,117 (5,424,885)         5,441,117 (5,221,140)           (c) Reconciliation and movement in unrealised gains Unrealised gains at 1 January 2011 (Less) in respect of disposals in the year (718,707) (359,357) Add net (losses)/gains arising on revaluations in the period (683,002) 1,029,725         1,408,219 (683,002) 1,029,725           Unrealised gains at 31 December 2011         6,510 1,408,219           (d) Analysis of market value Listed Securities - UK - Overseas - Overseas 3,189,960 3,885,230 (28) 47,319 68,195         3,189,960 3,885,230 (38),2		At 31 December 2011	7,326,742	7,472,963
Proceeds   5,376,558   5,441,117   (5,424,885)   (5,221,140)				
Proceeds   5,376,558   5,441,117   (5,424,885)   (5,424,885)   (5,221,140)	(b)	Realised (losses)/gains in the year		
(c)         Reconciliation and movement in unrealised gains         (48,327)         219,977           (c)         Reconciliation and movement in unrealised gains         1,408,219         737,851           Unrealised gains at 1 January 2011         1,408,219         737,851           (Less) in respect of disposals in the year         (718,707)         (359,357)           Add net (losses)/gains arising on revaluations in the period         (683,002)         1,029,725           Unrealised gains at 31 December 2011         6,510         1,408,219           (d)         Analysis of market value         4,143,292         4,995,952           Listed Securities         - UK         4,143,292         4,995,952           - Overseas         3,189,960         3,885,230           Cash deposits         47,319         68,195           Included within investments are holdings in the following investments representing more than 5% of the value of the portfolio at 31 December 2011           Sarasin Equisar Socially Responsible (Sterling Hedged) - B Inc         32.9%           Sarasin Equisar Socially Responsible - B Inc         8.5%			5,376,558	5,441,117
(c) Reconciliation and movement in unrealised gains Unrealised gains at 1 January 2011 (Less) in respect of disposals in the year (718,707) (359,357) Add net (losses)/gains arising on revaluations in the period (683,002) 1,029,725  Unrealised gains at 31 December 2011  (d) Analysis of market value Listed Securities - UK - Overseas - Overse		Disposals at book value	(5,424,885)	(5,221,140)
(c) Reconciliation and movement in unrealised gains Unrealised gains at 1 January 2011 (Less) in respect of disposals in the year (718,707) (359,357) Add net (losses)/gains arising on revaluations in the period (683,002) 1,029,725  Unrealised gains at 31 December 2011  (d) Analysis of market value Listed Securities - UK - Overseas - Overse				
Unrealised gains at 1 January 2011 (Less) in respect of disposals in the year (Cless) in respect of disposals in the period (Cless) in respect of (Cless) in the period (C			(48,327)	219,977
(Less) in respect of disposals in the year       (718,707)       (359,357)         Add net (losses)/gains arising on revaluations in the period       (683,002)       1,029,725         Unrealised gains at 31 December 2011       6,510       1,408,219         (d) Analysis of market value         Listed Securities       - UK       4,143,292       4,995,952         - Overseas       3,189,960       3,885,230         Cash deposits       47,319       68,195         Included within investments are holdings in the following investments representing more than 5% of the value of the portfolio at 31 December 2011         Sarasin Equisar Socially Responsible (Sterling Hedged) - B Inc       32.9%         Sarasin Equisar Socially Responsible - B Inc       8.5%	(c)	Reconciliation and movement in unrealised gains		
Add net (losses)/gains arising on revaluations in the period (683,002) 1,029,725  Unrealised gains at 31 December 2011 6,510 1,408,219  (d) Analysis of market value  Listed Securities - UK 4,143,292 4,995,952 - Overseas 3,189,960 3,885,230  Cash deposits 47,319 68,195  Included within investments are holdings in the following investments representing more than 5% of the value of the portfolio at 31 December 2011  Sarasin Equisar Socially Responsible (Sterling Hedged) - B Inc 32 9%  Sarasin Equisar Socially Responsible - B Inc 8 5%		Unrealised gains at 1 January 2011	1,408,219	737,851
Unrealised gains at 31 December 2011  (d) Analysis of market value Listed Securities - UK - Overseas - Overseas 3,189,960 3,885,230 Cash deposits 47,319 68,195  Included within investments are holdings in the following investments representing more than 5% of the value of the portfolio at 31 December 2011  Sarasin Equisar Socially Responsible (Sterling Hedged) - B Inc 32 9% Sarasin Equisar Socially Responsible - B Inc 8 5%		(Less) in respect of disposals in the year	(718,707)	(359,357)
(d) Analysis of market value Listed Securities - UK		Add net (losses)/gains arising on revaluations in the period	(683,002)	1,029,725
Listed Securities Overseas Cash deposits  - UK - Overseas - Overseas Cash deposits  - UK - Overseas - Overseas  - Overseas - Oversea		Unrealised gains at 31 December 2011	6,510	1,408,219
Listed Securities Overseas Cash deposits  - UK - Overseas - Overseas Cash deposits  - UK - Overseas - Overseas  - Overseas - Oversea				
- Overseas  Cash deposits  - Overseas  Cash deposits  3,189,960 47,319 68,195  7,380,571  Included within investments are holdings in the following investments representing more than 5% of the value of the portfolio at 31 December 2011  Sarasin Equisar Socially Responsible (Sterling Hedged) - B Inc  32,9% Sarasin Equisar Socially Responsible - B Inc  8,5%	(d)	Analysis of market value		
Cash deposits  47,319 68,195  7,380,571 8,949,377  Included within investments are holdings in the following investments representing more than 5% of the value of the portfolio at 31 December 2011  Sarasin Equisar Socially Responsible (Sterling Hedged) - B Inc 32 9% Sarasin Equisar Socially Responsible - B Inc 8 5%		Listed Securities - UK		
Included within investments are holdings in the following investments representing more than 5% of the value of the portfolio at 31 December 2011  Sarasin Equisar Socially Responsible (Sterling Hedged) - B Inc 32 9% Sarasin Equisar Socially Responsible - B Inc 8 5%		- Overseas		• •
Included within investments are holdings in the following investments representing more than 5% of the value of the portfolio at 31 December 2011  Sarasin Equisar Socially Responsible (Sterling Hedged) - B Inc  32 9% Sarasin Equisar Socially Responsible - B Inc  8 5%		Cash deposits	47,319	68,195
value of the portfolio at 31 December 2011  Sarasin Equisar Socially Responsible (Sterling Hedged) - B Inc 32 9% Sarasin Equisar Socially Responsible - B Inc 8 5%			7,380,571	8,949,377
Sarasın Equisar Socially Responsible - B Inc 8 5%		· · · · · · · · · · · · · · · · · · ·	nting more than	5% of the
Sarasın Equisar Socially Responsible - B Inc 8 5%		Sarasın Equisar Socially Responsible (Sterling Hedged) - B Inc	32 9%	
- 4		· · · · · · · · · · · · · · · · · · ·		
			6 2%	

### **NOTES TO THE FINANCIAL STATEMENTS - Continued**

#### 8 Investments - Continued

### (e) Investment in joint venture

The company owns 500 ordinary shares of £1 each in York House Ventures Limited representing 50% of its share capital. The company is incorporated in England and Wales. Further details relating to York House Ventures Limited are given in note 5a.

The company owns 500 ordinary shares of £1 each in Northern Pathways Limited representing 50% of its share capital. The company is incorporated in England and Wales. Further details relating to Northern Pathways Limited are given in note 5b.

### 9 Debtors

3	Debtors	2011 £	2010 £
	Trade debtors	1,394,229	1,398,449
	Prepayments and accrued income	98,873	103,486
	Amount due from joint ventures	435,540	336,121
	Other debtors	-	7,726
	The Retreat Benevolent Fund	984	22,921
	The Retreat York Pension Scheme	39,412	45,024
		1,969,038	1,913,727
10	Creditors: amounts falling due within one year		
		2011	2010
		£	£
	Trade creditors	217,422	119,742
	Accruals	133,619	260,895
	Tax and social security	164,247	158,718
	Other creditors	32,093	57,406
	Monies due to patients	343,847	349,202
		891,228	945,963

### **NOTES TO THE FINANCIAL STATEMENTS - Continued**

Unrestricted funds	At 1 January 2011 £	Net Incoming resources £	Other recognised (losses)/ profits	Transfers £	At 31 December 2011 £
General fund	10,355,684	72,060	(731,329)	(1,043,647)	8,652,768
Designated Funds:					
Tangible fixed asset fund	14,767,303	-	-	1,761,419	16,528,722
Development fund	6,400,000	-	-	(950,000)	5,450,000
Social responsibility fund	16,809	-	-	(16,809)	-
Patient legacy fund		<u> </u>	<u>-</u>	244,033	244,033
	31,539,796	72,060	(731,329)	(5,004)	30,875,523
General fund				2011	2010
				£	£
General fund excluding pensi	on asset			8,335,768	8,643,684
Pension asset				317,000	1,712,000
General fund				8,652,768	10,355,684

The general fund represents the free funds of the charity which are not designated for particular purposes and includes the pension asset

### Tangible fixed assets fund

This fund has been set up to identify those funds which are not free funds and it represents the net book value of the charity's fixed assets, which are used almost entirely for the provision of care services. The fund includes a revaluation reserve of £4,500,804.

### **Development fund**

11

An amount of £5,450,000 in total has been earmarked for capital projects for the development of care services at The Retreat, York

### Social responsibility fund

The Trustees have previously designated sums which demonstrate The Retreat's commitment to action on social responsibility. As the funds are no longer required, they have been released

### Patient legacy fund

Trustees have decided, following discussions with the family, that funds bequested to The Retreat be designated for use to enhance the experience of patients at The Retreat on units where the former patient received care and treatment. This will be spent on drama therapy and patient holidays, as well as a memorial to the donor.

### **Transfers**

Transfers to tangible fixed asset fund		
Additions	(2,147,425)	
Disposals	733,756	
Depreciation	(347,750)	(1,761,419)
Transfer from development fund	<del></del>	950,000
Net transfer to designated funds		(227,224)
Transfer to other restricted funds		(5,004)
		(1,043,647)

The £5,004 has been transferred to other funds to cover expenditure in excess of income in the year

#### **NOTES TO THE FINANCIAL STATEMENTS - Continued**

### 12 Restricted funds

	At 1 January 2011 £	Incoming Resources £	Resources expended during the period £	Transfers £	At 31 December 2011 £
Parkinson's Grant Fund	34,252	-	-	-	34,252
Charity Shops	18,390	10,810	(9,914)	(3,545)	15,741
Patient Holiday Fund	7,263	-	(402)	-	6,861
Other Funds	33,122	23,058	(18,419)	8,549	46,310
	93,027	33,868	(28,735)	5,004	103,164

Parkinson's Grant Fund

This fund comprises funds donated by the Trustees of Albert Parkinson's Settlement, a small charitable trust in appreciation of the quality of care and treatment provided to a particular patient of The Retreat and the donor expressed a wish that at least part of the donation be applied in some way for the benefit of nursing staff

**Charity Shops** 

This fund comprises amounts raised by the sale of refreshments from a shop staffed by volunteers. The monies are donated to the charity to be used for specific purposes. The surplus of the previous year is transferred to the Patient Amenity Fund at the start of the year.

**Patient Holiday Fund** 

This is a fund arising from donations specifically given to pay for holiday breaks for patients

Other Funds

These funds comprise specific donations from external bodies to be spent on other benefits for patients

### 13 Analysis of net assets between funds

· · · · · · · · · · · · · · · · · · ·			Net current	Pension	Fund
	Fixed assets	Investment	assets	asset	balances
	£	£	£	£	£
Restricted funds	-	-	103,164	-	103,164
Unrestricted Funds:					
Designated funds					
Tangible fixed asset fund	16,528,722	-	-	-	16,528,722
Development fund		5,450,000	-	-	5,450,000
Social responsibility fund	-	-	-	-	-
Patient legacy fund	-	<b>)</b> -	244,033	-	244,033
General fund	-	1,931,571	6,404,197	317,000	8,652,768
	16,528,722	7,381,571	6,751,394	317,000	30,978,687

#### NOTES TO THE FINANCIAL STATEMENTS - Continued

### 14 Operating leases

At 31 December 2011 the company had annual commitments under non cancellable operating leases as set out below

	Land and	Land and buildings	
	2011	2010	
	£	£	
Operating leases which expire			
Within 5 to10 years	63,000	40,623	

### 15 Capital commitments

Capital expenditure authorised by the Board of Directors but not provided for in the accounts amounted to

	2011 £	2010 £
Contracted for	450,000	916,000

### 16 Contingent liability

The Retreat York has received a grant from the NHS towards the cost of capital works carried out to upgrade Garrow House in order that a high support forensic service can be provided in that building. The grant is repayable to the NHS during the first 10 years of use of the building, which commenced in February 2008, if The Retreat were to elect to no longer make the property available for use by the NHS. The amount which is repayable declines by an equal sum as each of the 10 years is completed.

In recognition of this contingent liability in February 2008 The Retreat York granted a legal charge over Garrow House to the NHS which can be exercised in the event of all or a proportion of the grant becoming repayable to the NHS

### 17 Trustees' expenses and remuneration

	2011 £	2010 £
Travel expenses reimbursed to Trustees	4,100	4,253
Number of Trustees reimbursed	11	8

A premium of £1,813 for Trustee indemnity insurance was paid by the Company during the year

### **NOTES TO THE FINANCIAL STATEMENTS - Continued**

### 18 Related party transactions

During the year the following amounts were received for services provided to the company's joint venture, York House

	2011 £	2010 £
Services provided Overheads recharged	136,891 3,471	135,695 3,023
Rent	150,744	145,380
	291,106	284,098

The amount owing by York House at 31 December 2011 in respect of services and unremitted surpluses is £356,928

During the year the following amounts were received for services provided to the company's joint venture, Garrow House

	2011	2010
	£	£
Services provided	23,493	26,445
Overheads recharged	9,970	11,522
Rent	188,148	185,863
	221,611	223,830

The amount owing by Garrow House at 31 December 2011 in respect of services and unremitted surpluses is £78,612

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