EUPHEMIA LIMITED DIRECTORS' REPORT AND ACCOUNTS FOR THE YEAR ENDED 31 DECEMBER 2011

COMPANY NUMBER 4321816

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DIRECTORS' REPORT

The Directors present their Report and Accounts for the year ended 31 December 2011

Principal activities and review of business developments

The Company acts as a group financing company for National Express Group PLC

The Directors expect the principal activities of the Company to remain the same for the foreseeable future

The Directors consider the results for the year and the future prospects of the company to be satisfactory.

Results and dividends

The profit on ordinary activities before taxation for the year was £2,000 (2010 £3,000) and retained loss of £157,000 (2010 retained loss £8,052,000) was transferred to reserves

The Directors do not propose to pay a dividend (2010 £nil)

Key risks and uncertainties

The Company's principal financial assets are bank balances and cash, and trade and other receivables

The Company's credit risk is primarily attributable to its trade receivables. The amounts presented in the balance sheet are net of allowances for doubtful debts

Going concern

After making enquiries, the Directors have a reasonable expectation that the Company has adequate resources to continue in operational existence for the foreseeable future being at least twelve months from the date of signing the accounts. Accordingly, the accounts have been prepared on a going concern basis.

Directors

The Directors of the Company who served during the year and up to the date of signing were

A J McDonald	Resigned 30 January 2012
M Hampson	Appointed 30 January 2012
S J Matthews	Resigned 30 December 2011
M Dovey	Appointed 30 December 2011

Directors' Indemnity

Under the Company's Articles of Association the Company provides an indemnity for its directors and officers in accordance with the provisions of the Companies Act 2006

Auditors

Following a tender during the year, Deloitte LLP was appointed as auditor to the group and Company and Ernst & Young LLP resigned Deloitte LLP has expressed its willingness to continue in office as auditor of the Company and its reappointment will be put to shareholders at the AGM of National Express Group PLC

DIRECTORS' REPORT

Directors' statement as to disclosure of information to auditor

The Directors who held office at the date of approval of the Directors' Report confirm that

- to the best of each Director's knowledge there is no information relevant to the preparation of their audit report of which the Company's auditor is unaware, and
- each Director has taken all steps that a Director might reasonably be expected to have taken to be aware of relevant audit information and to establish that the Company's auditor is aware of that information.

By order of the Board

M Hampson
Director

Date approved by the Directors Hugust 2012

Registered Office National Express House

Mill Lane

Digbeth

Birmingham

B5 6DD

DIRECTORS' RESPONSIBILITIES STATEMENT

The directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulations

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to.

- select suitable accounting policies and then apply them consistently;
- · make judgments and accounting estimates that are reasonable and prudent,
- state whether applicable UK Accounting Standards have been followed, subject to any material departures
 disclosed and explained in the financial statements, and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF EUPHEMIA LIMITED

We have audited the financial statements of Euphemia Limited for the year ended 31 December 2011 which comprise the Profit and Loss Account and the Balance Sheet and the related notes 1 to 12 The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice)

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed

Respective responsibilities of directors and auditor

As explained more fully in the Directors' Responsibilities Statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of whether the accounting policies are appropriate to the company's circumstances and have been consistently applied and adequately disclosed, the reasonableness of significant accounting estimates made by the directors; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the annual report to identify material inconsistencies with the audited financial statements. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

Opinion on financial statements

In our opinion the financial statements

- give a true and fair view of the state of the company's affairs as at 31 December 2011 and of its loss for the year then ended,
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, and
- have been prepared in accordance with the requirements of the Companies Act 2006

Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us, or
- the financial statements are not in agreement with the accounting records and returns, or
- · certain disclosures of directors' remuneration specified by law are not made, or
- · we have not received all the information and explanations we require for our audit.

Christopher Robertson (Senior statutory auditor) for and on behalf of Deloitte LLP

Chartered Accountants and Statutory Auditor

Birmingham, UK

6 September 2012

EUPHEMIA LIMITED COMPANY NUMBER 4321816

PROFIT AND LOSS ACCOUNT

FOR THE YEAR ENDED 31 DECEMBER 2011

	Note	2011 £'000	2010 £'000
Interest receivable and similar income	4		3
Profit on ordinary activities before taxation		2	3
Tax charge on profit on ordinary activities	5	(159)	(8,055)
Retained loss for the financial year	9	(157)	(8,052)

All results relate to continuing activities

There are no recognised gains or losses relating to the current or previous financial year other than the profit attributable to shareholders of the company stated above

EUPHEMIA LIMITED COMPANY NUMBER 4321816

BALANCE SHEET

AS AT 31 DECEMBER 2011

· · · · · · · · · · · · · · · · · · ·	Note	2011 £'000	2010 £'000
Current assets			
Debtors	6	364,108	364,109
Cash at bank and in hand	_	658	655
		364,766	364,764
Creditors amounts falling due within one year	7	(8,214)	(8,055)
Net current assets		356,552	(8,055)
Net assets		356,552	356,709
Capital and reserves			
Share capital	8	295,181	295,181
Capital reserve	9	64,399	64,399
Profit and loss account	9 _	(3,028)	(2,871)
Shareholders' funds	10	356,552	356,709

These financial statements for Euphemia Limited, Company Registration No 4321816, were approved and authorised for issue by the board of directors on I Hugh 2012 and signed on its behalf by

M Hampson

Director

Date approved by the Directors 1 Hugust 2012

NOTES TO THE ACCOUNTS

FOR THE YEAR ENDED 31 DECEMBER 2011

1. Accounting policies

(a) Basis of preparation

The accounts are prepared under the historical cost convention in accordance with applicable United Kingdom accounting standards and the accounting policies below

The accounts have been prepared under the going concern basis as outlined in the Director's Report

(b) Cash flow statement

The Company has taken advantage of the exemption in paragraph 12b of FRS 1, 'Cash flow statements' whereby it is not required to publish its own statement of cash flows. The accounts of National Express Group PLC for the year ended 31 December 2011 contain a consolidated statement of cash flows.

(c) Foreign exchange

Foreign currency assets and habilities are translated into sterling at the rates of exchange ruling at the period end. Foreign currency transactions arising during the period are translated into sterling at the rate of exchange ruling on the date of the transaction. Any exchange differences so arising are dealt with through the profit and loss account.

(d) Taxation

The charge/credit for current taxation is based on the profit/loss for the period as adjusted for disallowable items

2. Operating loss

Audit fees are borne by other Group companies. The amount attributable to Euphemia Limited is £5,000 (2010 £5,000)

There were no employees during the year (2010 nil)

3. Directors' remuneration

None of the directors received any remuneration from the Company during the year (2010 £nil) The Directors do not believe that it is practicable to apportion remuneration received between their services as Directors of the Company and their services as directors of other companies within the group

4. Interest receivable and similar income

	2011	2010
	£'000	£'000
Interest receivable on current asset investments	2	3

NOTES TO THE ACCOUNTS

FOR THE YEAR ENDED 31 DECEMBER 2011

5. Taxation

(a) Analysis of taxation charge for the year		
	2011	2010
	£'000	£,000
Current taxation		
UK corporation tax charge at an average rate of 26.5% (2010 28%)	1,405	4,001
Adjustments in respect of prior periods	(1,246)	4,054
Tax charge on profit on ordinary activities	159	8,055
(b) Factors affecting the current tax charge for the y		
	2011	2010
	£'000	£'000
Profit on ordinary activities before taxation		3
UK corporation tax rate at an average rate of 26 5% (2010 28%)	-	1

(c) Factors affecting future years tax charges

Adjustments in respect of prior periods

Current tax charge for the year

Group relief payable Transfer pricing adjustment

> On the 21 March 2012, the UK Chancellor of the Exchequer announced a further 1% reduction in the UK Corporation tax rate to 24% effective from 1 April 2012, along with subsequent reductions of 1% each year to a final rate of 22%.

1,405

159

(1,246)

4,000

4,054

8,055

The 24% rate was substantively enacted on 26 March 2012

6. Debtors

	2011 £'000	2010 £'000
Amounts owed by parent company	317,505	317,505
Amounts owed by group companies	46,603	46,603
Accrued income		11_
	364,108	364,109

NOTES TO THE ACCOUNTS

FOR THE YEAR ENDED 31 DECEMBER 2011

7.	Creditors: amounts falling due within one year	•		
			2011	2010
			£'000	£,000
	Corporation tax payable		8,214	8,055
8.	Share capital			
			2011 £'000	2010 £'000
	Authorised:		2 000	2 000 _
	1,000,000,000 (2010 1,000,000,000) Ordinary : \$1 each	shares of	551,739	551,739
	Allotted, called-up and fully paid: 535,000,000 (2010 535,000,000) Ordinary shar each	res of \$1	295,181	295,181
9.	Reserves			
		Capital reserve	Profit and loss account	Total
	<u>, , , , , , , , , , , , , , , , , , , </u>	£'000	£'000	£'000
	At 1 January 2011	64,399	(2,871)	61,528
	Retained loss for the year	-	(157)	(157)
	At 31 December 2011	64,399	(3,028)	61,371

The capital reserve represents the consideration received on the issue of share capital in excess of the amount required to be taken to share capital and the share premium account by the Companies Act 2006

10. Reconciliation of movements in shareholders' funds

	2011 £'000	2010 £'000	
Retained loss for the year Shareholders' funds at start of year	(157) 356,709	(8,052) 364,761	
Shareholders' funds at end of year	356,552	356,709	

11. Related party transactions

The Company has taken advantage of the exemption in paragraph 3c of FRS 8, 'Related party disclosures' from disclosing transactions with wholly owned subsidiaries

NOTES TO THE ACCOUNTS

FOR THE YEAR ENDED 31 DECEMBER 2011

12. Ultimate parent and controlling company

The Company is a wholly owned subsidiary undertaking of National Express Group PLC, registered in England and Wales and National Express Group PLC is the only company in which the Company's results are consolidated

Copies of the consolidated financial statements of National Express Group PLC are available to the public and may be obtained from.

The Secretary
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