

Company Registration No.4312167 (England and Wales)

Ski Club of Great Britain Limited

Annual Report 30 April 2004



SKI CLUB OF GREAT BRITAIN LIMITED

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STATUTORY ACCOUNTS FOR THE YEAR ENDED 30 APRIL 2004

DIRECTORS REPORT

FOR THE YEAR ENDED 30 APRIL 2004

The directors present their report and financial statements for the year ended 30 April 2004.

Constitution

The Ski Club of Great Britain Limited is a company limited by guarantee. The liability of the members is limited in the event of the company being wound up to an amount not exceeding £1 each.

Directors

The following directors have held office during the year:

S A Cartwright

F Irish

C Blackmore

Neil Britten

Appointed 25 November 2003

R Farquharson

Dr J Haddon

P Heap

H.Jeffries

Appointed 25 November 2003

D Masters

J Nuttall

M Ogilvie

C Willmott

Principal activities and review of the business

The principal activity of the company continues to be the encouragement of skiing, snowboarding and other snowsports in all their forms.

The results for the year and the financial position at the year end were considered satisfactory by the directors who expect continued growth in the foreseeable future.

Results and dividends

The consolidated profit and loss account for the year is set out on page 5. By its Memorandum of Association the company is not permitted to pay dividends.

Auditors

In accordance with section 385 of the Companies Act 1985 a resolution that Alliotts be re-appointed as auditors of the Company will be put to the annual General Meeting.

Directors' responsibilities

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the group and of the profit and loss of the group for that period. In preparing those financial statements, the directors are required to:

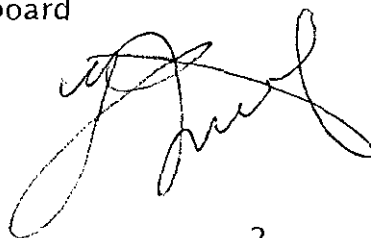
- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the group will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and the group and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

On behalf of the board

F Irish – Secretary

23 July 2004

A handwritten signature in black ink, appearing to be 'F Irish', written over a horizontal line.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF THE SKI CLUB OF GREAT BRITAIN LIMITED

We have audited the financial statements of the Ski Club of Great Britain Limited on pages 5 to 16 for the year ended 30 April 2004. These financial statements have been prepared under the historical cost convention and the accounting policies set out therein.

This report is made solely to the company's members as a body, in accordance with Section 235 of the Companies Act 1985. Our audit work has been undertaken so that we state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for this report, or for the opinions we have formed.

Respective responsibilities of directors and auditors

As described in the statement of directors' responsibilities on page 2 the company's directors are responsible for the preparation of the financial statements in accordance with applicable law and United Kingdom Accounting Standards.

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and United Kingdom Auditing Standards.

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you if, in our opinion, the directors' report is not consistent with the financial statements, if the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and transactions with the company is not disclosed.

We read the directors' report and consider the implications for our report if we become aware of any apparent misstatements within it.

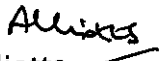
Basis of audit opinion

We conducted our audit in accordance with United Kingdom Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's and the group's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation or information in the financial statements.

Opinion

In our opinion the financial statements give a true and fair view of the state of the company's and the group's affairs as at 30 April 2004, and of the group's profit for the year then ended and have been properly prepared in accordance with the Companies Act 1985.


Alliotts
Chartered Accountants
Registered Auditor

23 July 2004

Friary Court
13 - 21 High Street
Guildford
Surrey GU1 3DL

SKI CLUB OF GREAT BRITAIN LIMITED

CONSOLIDATED PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 30 APRIL 2004

	NOTES	YEAR ENDED 30 APRIL 2004 £	YEAR ENDED 30 APRIL 2003 £
Turnover	2	3,518,444	3,308,739
Cost of sales		<u>(2,222,526)</u>	<u>(2,140,450)</u>
Gross profit		1,295,918	1,168,289
Administrative expenses		<u>(1,294,470)</u>	<u>(1,185,928)</u>
Operating profit	3	1,448	(17,639)
Other income			
Legacy		34,388	-
Other interest receivable and similar income		<u>31,665</u>	<u>31,940</u>
Profit on ordinary activities before taxation		67,501	14,301
Tax on profit on ordinary activities	4	(18,327)	(17,333)
Profit/(loss) on ordinary activities after taxation		<u>49,174</u>	<u>(3,032)</u>

The profit and loss account has been prepared on the basis that all operations are continuing operations.

There are no recognised gains and losses other than those passing through the profit and loss account.

SKI CLUB OF GREAT BRITAIN LIMITED

BALANCE SHEETS AS AT 30 APRIL 2004

	Notes	Group 2004 £	Company 2004 £	Group 2003 £	Company 2003 £
Fixed assets					
Tangible assets	6	2,322,683	2,294,571	2,365,191	2,319,373
Investments	7	-	3	-	3
		<u>2,322,683</u>	<u>2,294,574</u>	<u>2,365,191</u>	<u>2,319,376</u>
Current assets					
Stocks	8	6,267	6,267	8,703	8,357
Debtors	9	119,713	170,026	200,058	170,343
Cash at bank and in hand		853,278	115,149	789,147	233,233
		<u>979,258</u>	<u>291,442</u>	<u>997,908</u>	<u>411,933</u>
Creditors: amounts falling due within one year	10	<u>(686,205)</u>	<u>(650,754)</u>	<u>(796,537)</u>	<u>(837,526)</u>
Net current assets (liabilities)		<u>293,053</u>	<u>(359,312)</u>	<u>201,371</u>	<u>(425,593)</u>
Total assets less current liabilities		<u>2,615,736</u>	<u>1,935,262</u>	<u>2,566,562</u>	<u>1,893,783</u>
Capital and reserves					
Property reserves	13	2,165,664	2,165,664	2,165,664	2,165,664
Lang Legacy fund	13	34,388	34,388	-	-
Other reserves	13	205,471	(279,164)	205,471	(279,164)
Profit and loss account	13	210,213	14,374	195,427	7,283
Shareholders' funds - equity interests		<u>2,615,736</u>	<u>1,935,262</u>	<u>2,566,562</u>	<u>1,893,783</u>

The financial statements were approved by the board on 23 July 2004

S A Cartwright
Director

F Irish
Director

SKI CLUB OF GREAT BRITAIN LIMITED

CONSOLIDATED CASH FLOW STATEMENT FOR THE YEAR ENDED 30 APRIL 2004

	30 April 2004 £	30 April 2004 £	30 April 2003 £	30 April 2003 £
Net cash inflow from operating activities		128,737		112,857
Returns on investment and servicing of finance				
Interest received	<u>31,665</u>		<u>31,940</u>	
Net cash inflow for returns on investment and servicing of finance		31,665		31,940
Capital expenditure and financial investment				
Payments to acquire tangible assets	<u>(35,099)</u>		<u>(40,756)</u>	
Net cash outflow for capital expenditure		(35,099)		(40,756)
Taxation		<u>(17,396)</u>		<u>(17,333)</u>
Net cash inflow before management of liquid resources and financing		107,907		86,708
Financing				
Receipts from legacy		34,388		-
Increase in cash in the period		<u>142,295</u>		<u>86,708</u>

SKI CLUB OF GREAT BRITAIN LIMITED

NOTES TO THE CONSOLIDATED CASH FLOW STATEMENT FOR THE YEAR ENDED 30 APRIL 2004

FOR THE YEAR ENDED 30 APRIL 2004

	2004 £	2003 £	
1 Reconciliation of operating profit to net cash inflow from operating activities			
Operating profit	1,448	(17,639)	
Depreciation of tangible assets	76,071	78,711	
Profit on sale of fixed assets	(384)	-	
Decrease in stocks	2,436	2,649	
Decrease in debtors	80,345	34,799	
(Decrease) / Increase in creditors within one year	(31,179)	14,337	
Net cash inflow from operating activities	128,737	112,857	
2 Analysis of net funds / (debt)	1 May 2003 £	Cashflow £	30 April 2004 £
<u>Net cash</u>			
Cash in bank and in hand	789,147	64,131	853,278
Bank overdrafts	(82,984)	78,164	(4,820)
Net (debt)/funds	706,163	142,295	848,458
3 Reconciliation of net cash flow to movement in net funds	2004 £	2003 £	
Increase in period	142,295	86,708	
Movement in net funds in the period			
Opening net funds	706,163	619,455	
Closing net funds	848,458	706,163	

SKI CLUB OF GREAT BRITAIN LIMITED

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 APRIL 2004

1 Accounting policies

1.1 Accounting convention

The financial statements are prepared under the historical cost convention modified to include the revaluation of freehold land and buildings

1.2 Basis of consolidation

The consolidated profit and loss account and balance sheet include the financial statements of the company and its subsidiary undertakings made up to 30 April 2004. Intra-group sales and profits are eliminated fully on consolidation

1.3 Turnover

Turnover represents amounts receivable for goods and services net of VAT and trade discounts

1.4 Goodwill

Acquired goodwill is written off in equal annual instalments over its estimated useful economic life.

1.5 Tangible fixed assets and depreciation

Tangible fixed assets other than freehold land are stated at cost or valuation less depreciation. Depreciation is provided at rates calculated to write off the cost or valuation less estimated residual value of each asset over its expected life, as follows:

Freehold Land and buildings	Nil - 12.5% on cost
Fixtures, fittings & equipment	15% on cost

In accordance with FRS15 depreciation has been charged on the Clubhouse at rates relevant to the life of the constituent parts of the building, whilst no depreciation has been charged on the land. Since the main structure is considered by the Council to have a life in excess of 50 years, an impairment review was performed in accordance with FRS11. The review confirmed no impairment of the main structure.

1.6 Investments

Fixed asset investments are stated at the lower of cost and net realisable value.

1.7 Stock

Stock is valued at the lower of cost and net realisable value.

1.8 Pensions

The pension costs charged in the financial statements represent the contributions payable by the company during the period in accordance with SSAP 24.

1.9 Deferred taxation

Deferred taxation is provided at the appropriate rates on all timing differences using the liability method only to the extent that, in the opinion of the directors, there is a reasonable probability that a liability or asset will crystallise in the foreseeable future.

1.10 Foreign currency translation

Monetary assets and liabilities denominated in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date. Transactions in foreign currencies are recorded at the rate ruling at the date of the transaction. All differences are taken to profit and loss account.

SKI CLUB OF GREAT BRITAIN LIMITED

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 APRIL 2004

2 Turnover

All income arises in the UK with the exception of certain income from overseas members (which forms a very small proportion of total membership income)

3 Operating profit

Operating profit is stated after charging

Depreciation of tangible assets

Auditors' remuneration

Remuneration of auditors for non-audit work

2004 £	2003 £
76,071	78,711
10,800	10,500
1,000	1,000

4 Taxation

Domestic current year tax

U.K. corporation tax

2004 £	2003 £
18,489	17,333
18,489	17,333
(162)	-
18,327	17,333

Factors affecting the tax charge for the period

Profit on ordinary activities before taxation

67,501	14,301
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Profit on ordinary activities before taxation multiplied by the standard rate UK corporation tax of 19.00% (2003 : 19.00%)

12,825	2,717
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Effect of:

Other tax adjustments

5,502	14,616
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Current tax charge

18,327	17,333
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As the majority of the company's business is conducted with its members, corporation tax only arises on its bank interest receivable and net letting income.

SKI CLUB OF GREAT BRITAIN LIMITED

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 APRIL 2004

5 Profit for the financial year

As permitted by section 230 of the Companies Act 1985, the holding company's profit and loss account has not been included in these financial statements. The profit for the financial year is made up as follows:

	2004 £	2003 £
Holding company's surplus / (deficit) for the financial year	<u>41,479</u>	<u>(11,004)</u>

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 30 APRIL 2004

6	Tangible fixed assets Group	Freehold	Fixtures,	Total
		Land and buildings £	fittings & equipment £	£
	Cost or valuation			
	At 1 May 2003	2,266,174	383,821	2,649,995
	Additions	-	35,099	35,099
	Disposals	-	(1,920)	(1,920)
	At 30 April 2004	<u>2,266,174</u>	<u>417,000</u>	<u>2,683,174</u>
	Depreciation			
	At 1 May 2003	29,458	255,346	284,804
	Charge for the year	8,468	67,603	76,071
	Disposals		(384)	(384)
	At 30 April 2004	<u>37,926</u>	<u>322,565</u>	<u>360,491</u>
	Net Book Value			
	At 30 April 2004	<u>2,228,248</u>	<u>94,435</u>	<u>2,322,683</u>
	At 30 April 2003	<u>2,236,716</u>	<u>128,475</u>	<u>2,365,191</u>
6	Tangible fixed assets Company	Freehold	Fixtures,	Total
		Land and buildings £	fittings & equipment £	£
	Cost or valuation			
	At 1 May 2003	2,266,174	285,391	2,551,565
	Additions	-	28,745	28,745
	At 30 April 2004	<u>2,266,174</u>	<u>314,136</u>	<u>2,580,310</u>
	Depreciation			
	At 1 May 2003	29,458	202,734	232,192
	Charge for the year	8,468	45,079	53,547
	At 30 April 2004	<u>37,926</u>	<u>247,813</u>	<u>285,739</u>
	Net Book Value			
	At 30 April 2004	<u>2,228,248</u>	<u>66,323</u>	<u>2,294,571</u>
	At 30 April 2003	<u>2,236,716</u>	<u>82,657</u>	<u>2,319,373</u>

SKI CLUB OF GREAT BRITAIN LIMITED

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 APRIL 2004

7 Fixed asset investments Company

Shares in
subsidiary
undertakings
£

Cost or valuation
At 30 April 2004

3

In the opinion of the directors, the aggregate value of the company's investment in subsidiary undertakings is not less than the amount included in the balance sheet.

Holdings of more than 20%

The company holds more than 20% of the share capital of the following companies:

Company Subsidiary undertakings	Country of registration or incorporation	Class	Shares Held %
Ski Club Services Limited	England	Ordinary	100
Ski Club Winter Arrangements Ltd	England	Ordinary	100

The principal activity of these undertakings for the last relevant financial year was as follows:

	Principal Activity
Ski Club Services Limited	Dormant
Ski Club Winter Arrangements Limited	Skiing holidays for Ski Club of Great Britain

8 Stocks

	Group 2004 £	Company 2004 £	Group 2003 £	Company 2003 £
Finished goods and goods for resale	6,267	6,267	8,703	8,357

SKI CLUB OF GREAT BRITAIN LIMITED

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 APRIL 2004

9 Debtors

	Group 2004 £	Company 2004 £	Group 2003 £	Company 2003 £
Trade debtors	72,340	127,409	136,389	133,301
Amounts owed by group undertakings	-	-	-	-
Other debtors	8,368	6,082	15,889	15,889
Prepayments and accrued income	39,005	36,535	47,780	21,153
	<u>119,713</u>	<u>170,026</u>	<u>200,058</u>	<u>170,343</u>

10 Creditors: amounts falling due within one year

	Group 2004 £	Company 2004 £	Group 2003 £	Company 2003 £
Bank loans and overdrafts	4,820	3,425	82,984	22,869
Trade creditors	178,619	178,531	77,436	35,570
Amounts owed to group undertakings	-	14,079	-	246,086
Corporation tax	18,249	14,280	19,238	14,740
Taxes and social security costs	60,645	49,214	25,823	15,728
Accruals and deferred income	423,872	391,225	591,056	502,533
	<u>686,205</u>	<u>650,754</u>	<u>796,537</u>	<u>837,526</u>

11 Pension cost

The company operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the company in an independently administered fund. The pension charge represents contributions paid by the company to the fund

	2004 £	2003 £
Amount paid by the company during the year	<u>22,073</u>	<u>24,627</u>

SKI CLUB OF GREAT BRITAIN LIMITED

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 APRIL 2004

12 Share Capital

The company has no share capital and the members' liability is limited to £1 each in the event that the company is wound up.

13 Statement of movements on reserves

Group	Property reserve £	Lang Legacy Fund £	Other reserves £	Profit and loss account £
Balance at 30 April 2003	2,165,664	-	205,471	195,427
Surplus for the financial year	-	34,388	-	14,786
Balance at 30 April 2004	<u>2,165,664</u>	<u>34,388</u>	<u>205,471</u>	<u>210,213</u>

Company	Property reserve £	Lang Legacy Fund £	Other reserves £	Profit and loss account £
Balance at 30 April 2003	2,165,664	-	(279,164)	7,283
Surplus for the financial year	-	34,388	-	7,091
Balance at 30 April 2004	<u>2,165,664</u>	<u>34,388</u>	<u>(279,164)</u>	<u>14,374</u>

The distribution of the Lang Legacy Fund is at the discretion of Council

14 Reconciliation of movements in shareholders' funds

Group	2004 £
Surplus for the financial year	49,174
Opening shareholders' funds	<u>2,566,562</u>
Closing shareholders' funds	<u>2,615,736</u>

Company	2004 £
Surplus for the financial year	41,479
Opening shareholders' funds	<u>1,893,783</u>
Closing shareholders' funds	<u>1,935,262</u>

SKI CLUB OF GREAT BRITAIN LIMITED

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 APRIL 2004

15 Employees

Number of employees

The average monthly number of employees (including directors) during period was:

	2004 Number	2003 Number
Administration	15	13
Holidays	4	5
Information	3	3
Skiing operations	2	2
Ski and Board	1	1
Directors	9	9
	<u>34</u>	<u>33</u>

Employment cost

	2004 £	2003 £
Wages and salaries	579,991	567,803
Social security costs	60,097	57,538
Other pension costs	27,731	23,475
	<u>667,819</u>	<u>648,816</u>

No director received any remuneration or benefits from the company and its subsidiaries.