

Company Registration No. 4312167 (England and Wales)

SKI CLUB OF GREAT BRITAIN LIMITED
ANNUAL REPORT
FOR THE PERIOD ENDED 30 APRIL 2002



SKI CLUB OF GREAT BRITAIN LIMITED

DIRECTORS AND ADVISERS

Directors

SA Cartwright
F Irish
Dr J Bisdée
P Dewison
Dr J Haddon
P Heap
D Masters
J Nuttall
C Sanders

Secretary

F Irish

Company number

4312167

Registered office

The White House, 57/63 Church Road,
Wimbledon,
London
SW19 5 SB

Registered auditors

Alliotts
96 High Street
Guildford
Surrey
GU1 3DL

Business address

The White House, 57/63 Church Road,
Wimbledon,
London
SW19 5 SB

SKI CLUB OF GREAT BRITAIN LIMITED

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SKI CLUB OF GREAT BRITAIN LIMITED

DIRECTORS' REPORT FOR THE PERIOD ENDED 30 APRIL 2002

The directors present their report and financial statements for the period ended 30 April 2002.

Directors

The following directors have held office since 30 November 2001:

SA Cartwright	(Appointed 30 October 2001)
F Irish	(Appointed 30 October 2001)
Dr J Bisdee	(Appointed 1 November 2001)
P Dewison	(Appointed 1 November 2001)
Dr J Haddon	(Appointed 1 November 2001)
P Heap	(Appointed 1 December 2001)
D Masters	(Appointed 1 December 2001)
J Nuttall	(Appointed 1 December 2001)
C Sanders	(Appointed 1 December 2001)
A Turner	(Appointed 26 October 2001 and resigned 30 October 2001)
R Foster	(Appointed 26 October 2001 and resigned 30 October 2001)

Principal activities and review of the business

The company was incorporated on 26 October 2001 to take over the activities of the Ski Club of Great Britain which seeks to encourage skiing, snowboarding and other snowsports in all their forms. The transfer of business from the Club took place on 30 November 2001 and therefore the results of the company reflect only five months of activity.

The company was formed without share capital and in the event of the company being wound up the members' liability would be limited to £1 each.

The results for the period and the financial position at the period end were considered satisfactory by the directors who expect continued growth in the foreseeable future.

Results and dividends

The consolidated profit and loss account for the period is set out on page 4.

Auditors

Alliotts were appointed auditors to the company and in accordance with section 385 of the Companies Act 1985, a resolution proposing that they be re-appointed will be put to the Annual General Meeting.

SKI CLUB OF GREAT BRITAIN LIMITED

DIRECTORS' REPORT (CONTINUED) FOR THE PERIOD ENDED 30 APRIL 2002

Directors' responsibilities

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the group and of the profit or loss of the group for that period. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the group will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and the group and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

On behalf of the board



F Irish

Director

17 September 2002

SKI CLUB OF GREAT BRITAIN LIMITED

INDEPENDENT AUDITORS' REPORT

TO THE SHAREHOLDERS OF SKI CLUB OF GREAT BRITAIN LIMITED

We have audited the financial statements of Ski Club of Great Britain Limited on pages 4 to 16 for the period ended 30 April 2002. These financial statements have been prepared under the historical cost convention (as modified by the revaluation of certain fixed assets) and the accounting policies set out therein.

Respective responsibilities of directors and auditors

As described in the statement of directors' responsibilities on page 2 the company's directors are responsible for the preparation of the financial statements in accordance with applicable law and United Kingdom Accounting Standards.

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and United Kingdom Auditing Standards.

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you if, in our opinion, the directors' report is not consistent with the financial statements, if the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and transactions with the company is not disclosed.

We read the directors' report and consider the implications for our report if we become aware of any apparent misstatements within it.

Basis of audit opinion

We conducted our audit in accordance with United Kingdom Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's and the group's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Opinion

In our opinion the financial statements give a true and fair view of the state of the company's and the group's affairs as at 30 April 2002 and of the group's profit for the period then ended and have been properly prepared in accordance with the Companies Act 1985.



Alliotts

Chartered Accountants
Registered Auditor

17 September 2002

96 High Street
Guildford
Surrey
GU1 3DL

SKI CLUB OF GREAT BRITAIN LIMITED

CONSOLIDATED PROFIT AND LOSS ACCOUNT FOR THE PERIOD ENDED 30 APRIL 2002

	Notes	Period ended 30 April 2002 £
Turnover	2	2,312,486
Cost of sales		(1,552,713)
Gross profit		759,773
Administrative expenses		(571,992)
Operating profit	3	187,781
Other interest receivable and similar income		16,471
Profit on ordinary activities before taxation		204,252
Tax on profit on ordinary activities	4	(5,793)
Profit on ordinary activities after taxation		198,459

The profit and loss account has been prepared on the basis that all operations are continuing operations.

There are no recognised gains and losses other than those passing through the profit and loss account.

SKI CLUB OF GREAT BRITAIN LIMITED

BALANCE SHEETS AS AT 30 APRIL 2002

	Notes	Group 2002 £	Company 2002 £
Fixed assets			
Tangible assets	6	2,403,146	2,346,650
Investments	7	-	3
		<u>2,403,146</u>	<u>2,346,653</u>
Current assets			
Stocks	8	11,352	11,352
Debtors	9	234,857	206,007
Cash at bank and in hand		682,899	1,810
		<u>929,108</u>	<u>219,169</u>
Creditors: amounts falling due within one year	10	(762,660)	(661,035)
Net current assets		<u>166,448</u>	<u>(441,866)</u>
Total assets less current liabilities		<u>2,569,594</u>	<u>1,904,787</u>
Capital and reserves			
Property reserve	13	2,165,664	2,165,664
Other reserves	13	205,471	(279,164)
Profit and loss account	13	198,459	18,287
		<u>2,569,594</u>	<u>1,904,787</u>
Shareholders' funds - equity interests	14	<u>2,569,594</u>	<u>1,904,787</u>

The financial statements were approved by the board on 17 September 2002


S A Cartwright
Director


F Irish
Director

SKI CLUB OF GREAT BRITAIN LIMITED

CONSOLIDATED CASH FLOW STATEMENT FOR THE PERIOD ENDED 30 APRIL 2002

	Period ended 30 April 2002 £	£
Net cash inflow/(outflow) from operating activities		682,008
Returns on investments and servicing of finance		
Interest received	16,471	
Net cash outflow for returns on investments and servicing of finance		16,471
Capital expenditure and financial investment		
Payments to acquire tangible assets	(79,024)	
Net cash outflow for capital expenditure		(79,024)
Net cash inflow/(outflow) before management of liquid resources and financing		619,455
Increase/(decrease) in cash in the period		619,455

SKI CLUB OF GREAT BRITAIN LIMITED

NOTES TO THE CONSOLIDATED CASH FLOW STATEMENT FOR THE PERIOD ENDED 30 APRIL 2002

1	Reconciliation of operating profit to net cash inflow/(outflow) from operating activities		2002
			£
	Operating profit		187,781
	Depreciation of tangible assets		40,527
	(Increase)/decrease in stocks		(11,352)
	(Increase)/decrease in debtors		(234,857)
	Increase/(decrease) in creditors within one year		699,909
	Net cash inflow/(outflow) from operating activities		682,008
2	Analysis of net funds/(debt)	26 October 2001	Cash flow 30 April 2002
		£	£
	Net cash:		
	Cash at bank and in hand	-	682,899
	Bank overdrafts	-	(63,444)
		-	619,455
	Net (debt)/funds	-	619,455
3	Reconciliation of net cash flow to movement in net debt		2002
			£
	Increase in period		619,455
	Movement in net funds in the period		619,455
	Opening net funds		-
	Closing net funds		619,455

SKI CLUB OF GREAT BRITAIN LIMITED

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE PERIOD ENDED 30 APRIL 2002

1 Accounting policies

1.1 Accounting convention

The financial statements are prepared under the historical cost convention modified to include the revaluation of freehold land and buildings.

1.2 Basis of consolidation

The consolidated profit and loss account and balance sheet include the financial statements of the company and its subsidiary undertakings made up to 30 April 2002. Intra-group sales and profits are eliminated fully on consolidation.

1.3 Turnover

Turnover represents amounts receivable for goods and services net of VAT and trade discounts.

1.4 Goodwill

Acquired goodwill is written off in equal annual instalments over its estimated useful economic life.

1.5 Tangible fixed assets and depreciation

Tangible fixed assets other than freehold land are stated at cost or valuation less depreciation. Depreciation is provided at rates calculated to write off the cost or valuation less estimated residual value of each asset over its expected useful life, as follows:

Freehold Land and buildings	Nil - 12.5 % on cost
Fixtures, fittings & equipment	15% on cost

In accordance with FR15 depreciation has been charged on the Clubhouse at rates relevant to the life of the constituent parts of the building, whilst no depreciation has been charged on the land. Since the main structure is considered by the Council to have a life in excess of 50 years, an impairment review was performed in accordance with FRS11. This review confirmed no impairment of the main structure.

1.6 Investments

Fixed asset investments are stated at cost less provision for diminution in value.

1.7 Stock

Stock is valued at the lower of cost and net realisable value.

1.8 Pensions

The pension costs charged in the financial statements represent the contributions payable by the company during the period in accordance with SSAP 24.

1.9 Deferred taxation

Deferred taxation is provided at appropriate rates on all timing differences using the liability method only to the extent that, in the opinion of the directors, there is a reasonable probability that a liability or asset will crystallise in the foreseeable future.

1.10 Foreign currency translation

Monetary assets and liabilities denominated in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date. Transactions in foreign currencies are recorded at the rate ruling at the date of the transaction. All differences are taken to profit and loss account.

SKI CLUB OF GREAT BRITAIN LIMITED

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE PERIOD ENDED 30 APRIL 2002

2 Turnover

All income arises in the UK with the exception of certain income from overseas members (which forms a very small proportion of total membership income).

3 Operating profit	2002
	£
Operating profit is stated after charging:	
Depreciation of tangible assets	40,527
Auditors' remuneration	10,100
Remuneration of auditors for non-audit work	1,100

4 Taxation	2002
	£
Domestic current year tax	
U.K. corporation tax	5,793
Current tax charge	5,793

Factors affecting the tax charge for the period

Profit on ordinary activities before taxation	204,252
Profit on ordinary activities before taxation multiplied by standard rate of UK corporation tax of 20.00% (2001 : 0.00%)	40,850

Effects of:

Other tax adjustments	(35,057)
	(35,057)

Current tax charge	5,793
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As majority of the company's business is conducted with its members, corporation tax only arises on its bank interest receivable and net letting income.

SKI CLUB OF GREAT BRITAIN LIMITED

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE PERIOD ENDED 30 APRIL 2002

n Profit for the financial year

As permitted by section 230 of the Companies Act 1985, the holding company's profit and loss account has not been included in these financial statements. The profit for the financial year is made up as follows:

	2002 £
Holding company's profit for the financial year	18,287

SKI CLUB OF GREAT BRITAIN LIMITED

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE PERIOD ENDED 30 APRIL 2002

6 Tangible fixed assets Group

	Freehold Land and buildings £	Fixtures, fittings & equipment £	Total £
Cost or valuation			
At 30 November 2001	2,266,174	264,041	2,530,215
Additions	-	79,024	79,024
At 30 April 2002	2,266,174	343,065	2,609,239
Depreciation			
At 30 November 2001	17,462	148,104	165,566
Charge for the period	3,528	36,999	40,527
At 30 April 2002	20,990	185,103	206,093
Net book value			
At 30 April 2002	2,245,184	157,962	2,403,146

The assets belonging to the Club were transferred to the company on 30 November 2001 at fair value following the revaluation of the clubhouse.

SKI CLUB OF GREAT BRITAIN LIMITED

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE PERIOD ENDED 30 APRIL 2002

6 Tangible fixed assets (continued) Company

	Freehold Land and buildings £	Fixtures, fittings & equipment £	Total £
Cost or valuation			
At 30 November 2001	2,266,174	228,726	2,494,900
Additions	-	26,819	26,819
At 30 April 2002	2,266,174	255,545	2,521,719
Depreciation			
At 30 November 2001	17,462	132,595	150,057
Charge for the period	3,528	21,484	25,012
At 30 April 2002	20,990	154,079	175,069
Net book value			
At 30 April 2002	2,245,184	101,466	2,346,650

SKI CLUB OF GREAT BRITAIN LIMITED

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE PERIOD ENDED 30 APRIL 2002

7 Fixed asset investments Company

Shares in
subsidiary
undertakings
£

Cost or valuation

At 30 November 2001 & at 30 April 2002

3

In the opinion of the directors, the aggregate value of the company's investment in subsidiary undertakings is not less than the amount included in the balance sheet.

Holdings of more than 20%

The company holds more than 20% of the share capital of the following companies:

Company	Country of registration or incorporation	Shares held	
		Class	%
Subsidiary undertakings			
Ski Club Services Limited	England	Ordinary	100
Ski Club Winter Arrangements Limited	England	Ordinary	100

The principal activity of these undertakings for the last relevant financial year was as follows:

Principal activity

Ski Club Services Limited	Dormant
Ski Club Winter Arrangements Limited	Skiing holidays for Ski Club of Great Britain

8 Stocks

	Group 2002 £	Company 2002 £
Finished goods and goods for resale	11,352	11,352

SKI CLUB OF GREAT BRITAIN LIMITED

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE PERIOD ENDED 30 APRIL 2002

9 Debtors

	Group 2002 £	Company 2002 £
Trade debtors	143,747	143,747
Amounts owed by group undertakings	-	4,552
Other debtors	3,546	-
Prepayments and accrued income	87,564	57,708
	<u>234,857</u>	<u>206,007</u>

10 Creditors : amounts falling due within one year

	Group 2002 £	Company 2002 £
Bank loans and overdrafts	63,444	-
Trade creditors	103,307	72,250
Amounts owed to group undertakings	-	100,603
Corporation tax	23,679	18,710
Taxes and social security costs	15,973	11,763
Accruals and deferred income	556,257	457,709
	<u>762,660</u>	<u>661,035</u>

11 Pension costs

The company operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the company in an independently administered fund. The pension cost charge represents contributions payable by the company to the fund.

Defined contribution

	2002 £
Contributions payable by the company for the period	<u>7,105</u>

SKI CLUB OF GREAT BRITAIN LIMITED

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE PERIOD ENDED 30 APRIL 2002

12 Share capital

The company has no share capital and the members' liability is limited to £1 each in the event that the company is wound up.

13 Statement of movements on reserves Group

	Property reserve £	Other reserves £	Profit and loss account £
Balance at 30 November 2001	2,165,664	205,471	-
Retained profit for the period	-	-	198,459
Balance at 30 April 2002	2,165,664	205,471	198,459

Company

	Property reserve £	Other reserves £	Profit and loss account £
Balance at 30 November 2001	2,165,664	(279,164)	-
Retained profit for the period	-	-	18,287
Balance at 30 April 2002	2,165,664	(279,164)	18,287

14 Reconciliation of movements in shareholders' funds Group

	2002 £
Profit for the financial period	198,459
Opening shareholders' funds on transfer from Club	2,371,135
Closing shareholders' funds	2,569,594

Company

	£
Profit for the financial period	18,287
Opening shareholders' funds on transfer from Club	1,886,500
Closing shareholders' funds	1,904,787

SKI CLUB OF GREAT BRITAIN LIMITED

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE PERIOD ENDED 30 APRIL 2002

15 Employees

Number of employees

The average monthly number of employees (including directors) during the period was:

	2002 Number
Administration	14
Holidays	4
Information	3
Skiing operations	2
Ski and Board	1
Directors	9
	<hr/>
	33
	<hr/>

Employment costs

	£
Wages and salaries	269,939
Social security costs	15,050
Other pension costs	7,105
	<hr/>
	292,094
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No director received any remuneration or benefits from the company and its subsidiaries.