

**TAURUS WASTE RECYCLING (HOLDINGS) LTD**  
**GROUP STRATEGIC REPORT,**  
**REPORT OF THE DIRECTORS AND**  
**CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 OCTOBER 2020**

HPCA Limited  
Chartered Accountants  
and Statutory Auditors  
Station House  
Connaught Road  
Brookwood  
Woking  
Surrey  
GU24 0ER

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**for the year ended 31 October 2020**

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**TAURUS WASTE RECYCLING (HOLDINGS) LTD**

**COMPANY INFORMATION**  
**for the year ended 31 October 2020**

**DIRECTORS:**

S T Mills  
P J Scarborough  
S T Watkins  
G R Bird

**SECRETARY:**

Mrs J A Scarborough

**REGISTERED OFFICE:**

Taurus House  
Lynchford Lane  
Farnborough  
Hampshire  
GU14 6JB

**REGISTERED NUMBER:**

04281987

**AUDITORS:**

HPCA Limited  
Chartered Accountants  
and Statutory Auditors  
Station House  
Connaught Road  
Brookwood  
Woking  
Surrey  
GU24 0ER

**GROUP STRATEGIC REPORT**  
**for the year ended 31 October 2020**

The directors present their strategic report of the company and the group for the year ended 31 October 2020.

The principal operation of the group continued to be the provision of waste management services and sale of recycled aggregates to commercial and domestic consumers.

**REVIEW OF BUSINESS**

The financial year was severely impacted by the emergence of the worldwide Coronavirus pandemic. In March 2020 the UK Government imposed the first nationwide lockdown and legislated for strict operating and social distancing regulations. Although the group continued to operate throughout lockdown a large proportion of its commercial customer base implemented an immediate shutdown leading to a significant reduction in trading volumes and subsequent 11.2% decline in year on year revenues to £7.2m (2019: £8.2m).

In response to this the directors reviewed and undertook all available measures to reduce costs and preserve cash including utilisation of the Government's Coronavirus Job Retention Scheme and use of various asset finance forbearance schemes. However, due to the immediate nature of government's pandemic response the board's ability to reduce fixed costs was limited which resulted in an operating loss of £193,179 (2019: profit £420,107).

Coupled with the pandemic the upgrade of the group's recycling plant at its Aldershot materials recycling facility also proved difficult. The unprecedented rainfall experienced during the installation compounded the operational disruption caused by the works and caused undue delay in realising the benefits of the new plant.

During the year further progress was made in developing the group's administrative systems. The website and ecommerce portals were updated and new financial software was installed which will provide the facility for fully paperless customer transactions in the future.

In the coming year the boards primary focus will be placed on ensuring the business is well positioned for the post lockdown recovery whilst recognising that there will almost certainly be a degree of economic volatility in the short to medium term.

**GROUP STRATEGIC REPORT**  
**for the year ended 31 October 2020**

**PRINCIPAL RISKS AND UNCERTAINTIES**

There are a number of potential risks and uncertainties going forward which may impact future performance.

The overarching concern for the business is the continued effect that the Coronavirus pandemic will have on the UK economy and the strength and volatility of any ensuing recovery.

In addition, the option to send waste to European Union (EU) countries as refuse derived fuel was severely constricted in the year by a combination of the pandemic and increased costs arising from the UK's exit from the EU. As a result the group sourced UK based outlets for all of its waste disposal requirements in the year and the board will continue with this strategy until there is more certainty in relation to availability in the EU. The board have noted, however, that recent demand for waste disposal outlets in the UK has increased significantly and has resulted in upward inflationary pressures on disposal costs.

The directors have reviewed the group position and form the view that it currently has sufficient liquidity and credit resources for its operational requirements.

**ON BEHALF OF THE BOARD:**

S T Mills - Director

30 July 2021

**REPORT OF THE DIRECTORS**  
**for the year ended 31 October 2020**

The directors present their report with the financial statements of the company and the group for the year ended 31 October 2020.

**DIVIDENDS**

No dividends will be distributed for the year ended 31 October 2020.

**DIRECTORS**

The directors shown below have held office during the whole of the period from 1 November 2019 to the date of this report.

S T Mills

P J Scarborough

S T Watkins

G R Bird

**STATEMENT OF DIRECTORS' RESPONSIBILITIES**

The directors are responsible for preparing the Group Strategic Report, the Report of the Directors and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and the group and of the profit or loss of the group for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's and the group's transactions and disclose with reasonable accuracy at any time the financial position of the company and the group and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

**STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS**

So far as the directors are aware, there is no relevant audit information (as defined by Section 418 of the Companies Act 2006) of which the group's auditors are unaware, and each director has taken all the steps that he ought to have taken as a director in order to make himself aware of any relevant audit information and to establish that the group's auditors are aware of that information.

**REPORT OF THE DIRECTORS**  
**for the year ended 31 October 2020**

**AUDITORS**

The auditors, HPCA Limited, will be proposed for re-appointment at the forthcoming Annual General Meeting.

**ON BEHALF OF THE BOARD:**

S T Mills - Director

30 July 2021

**REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF**  
**TAURUS WASTE RECYCLING (HOLDINGS) LTD**

**Opinion**

We have audited the financial statements of Taurus Waste Recycling (Holdings) Ltd (the 'parent company') and its subsidiaries (the 'group') for the year ended 31 October 2020 which comprise the Consolidated Income Statement, Consolidated Other Comprehensive Income, Consolidated Balance Sheet, Company Balance Sheet, Consolidated Statement of Changes in Equity, Company Statement of Changes in Equity, Consolidated Cash Flow Statement and Notes to the Consolidated Cash Flow Statement, Notes to the Financial Statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and of the parent company affairs as at 31 October 2020 and of the group's loss for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

**Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

**Conclusions relating to going concern**

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the directors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the directors have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the group's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

**Other information**

The directors are responsible for the other information. The other information comprises the information in the Group Strategic Report and the Report of the Directors, but does not include the financial statements and our Report of the Auditors thereon.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

**Opinions on other matters prescribed by the Companies Act 2006**

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Group Strategic Report and the Report of the Directors for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Group Strategic Report and the Report of the Directors have been prepared in accordance with applicable legal requirements.



**REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF**  
**TAURUS WASTE RECYCLING (HOLDINGS) LTD**

**Matters on which we are required to report by exception**

In the light of the knowledge and understanding of the group and the parent company and its environment obtained in the course of the audit, we have not identified material misstatements in the Group Strategic Report or the Report of the Directors.

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the Report of the Directors.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the directors were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemption from the requirement to prepare a Strategic Report or in preparing the Report of the Directors.

**Responsibilities of directors**

As explained more fully in the Statement of Directors' Responsibilities set out on page four, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the group's and the parent company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the group or the parent company or to cease operations, or have no realistic alternative but to do so.

**Auditors' responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our Report of the Auditors.

**REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF**  
**TAURUS WASTE RECYCLING (HOLDINGS) LTD**

**Use of our report**

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in a Report of the Auditors and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Lance Redman (Senior Statutory Auditor)  
for and on behalf of HPCA Limited  
Chartered Accountants  
and Statutory Auditors  
Station House  
Connaught Road  
Brookwood  
Woking  
Surrey  
GU24 0ER

30 July 2021

**CONSOLIDATED INCOME STATEMENT**  
**for the year ended 31 October 2020**

	Notes	2020 £	2019 £
<b>TURNOVER</b>		7,255,936	8,170,171
Cost of sales		<u>(5,064,105)</u>	<u>(5,530,939)</u>
<b>GROSS PROFIT</b>		2,191,831	2,639,232
Administrative expenses		<u>(2,500,571)</u>	<u>(2,219,125)</u>
		(308,740)	420,107
Other operating income		<u>115,012</u>	<u>-</u>
<b>OPERATING (LOSS)/PROFIT</b>	4	(193,728)	420,107
Exceptional item	5	<u>(330,274)</u>	<u>-</u>
		(524,002)	420,107
Interest payable and similar expenses	6	<u>(134,767)</u>	<u>(133,900)</u>
<b>(LOSS)/PROFIT BEFORE TAXATION</b>		(658,769)	286,207
Tax on (loss)/profit	7	<u>112,065</u>	<u>(56,891)</u>
<b>(LOSS)/PROFIT FOR THE FINANCIAL YEAR</b>		<u>(546,704)</u>	<u>229,316</u>
(Loss)/profit attributable to:			
Owners of the parent		<u>(546,704)</u>	<u>229,316</u>

The notes form part of these financial statements

**CONSOLIDATED OTHER COMPREHENSIVE INCOME**  
**for the year ended 31 October 2020**

Notes	2020 £	2019 £
<b>(LOSS)/PROFIT FOR THE YEAR</b>	(546,704)	229,316
<b>OTHER COMPREHENSIVE INCOME</b>	<u>-</u>	<u>-</u>
<b>TOTAL COMPREHENSIVE INCOME</b>	<u>(546,704)</u>	<u>229,316</u>
<b>FOR THE YEAR</b>		
Total comprehensive income attributable to:		
Owners of the parent	<u>(546,704)</u>	<u>229,316</u>

The notes form part of these financial statements

**CONSOLIDATED BALANCE SHEET**

**31 October 2020**

	Notes	2020 £	2019 £
<b>FIXED ASSETS</b>			
Intangible assets	9	-	-
Tangible assets	10	4,559,274	5,168,839
Investments	11	-	-
		<u>4,559,274</u>	<u>5,168,839</u>
<b>CURRENT ASSETS</b>			
Stocks	12	13,132	18,498
Debtors	13	995,884	1,203,784
Cash at bank and in hand		76,394	283,494
		<u>1,085,410</u>	<u>1,505,776</u>
<b>CREDITORS</b>			
Amounts falling due within one year	14	(1,712,204)	(1,728,461)
<b>NET CURRENT LIABILITIES</b>		<u>(626,794)</u>	<u>(222,685)</u>
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>		3,932,480	4,946,154
<b>CREDITORS</b>			
Amounts falling due after more than one year	15	(1,644,204)	(1,999,109)
<b>PROVISIONS FOR LIABILITIES</b>	19	(163,251)	(275,316)
<b>NET ASSETS</b>		<u>2,125,025</u>	<u>2,671,729</u>

The notes form part of these financial statements

**CONSOLIDATED BALANCE SHEET - continued**

**31 October 2020**

	Notes	2020 £	2019 £
<b>CAPITAL AND RESERVES</b>			
Called up share capital	20	600,000	600,000
Retained earnings	21	<u>1,525,025</u>	<u>2,071,729</u>
<b>SHAREHOLDERS' FUNDS</b>		<u><u>2,125,025</u></u>	<u><u>2,671,729</u></u>

The financial statements were approved by the Board of Directors and authorised for issue on 30 July 2021 and were signed on its behalf by:

S T Mills - Director

S T Watkins - Director

**COMPANY BALANCE SHEET**

**31 October 2020**

	Notes	2020 £	2019 £
<b>FIXED ASSETS</b>			
Intangible assets	9	-	-
Tangible assets	10	-	-
Investments	11	<u>495,932</u>	<u>495,932</u>
		<u>495,932</u>	<u>495,932</u>
<b>CURRENT ASSETS</b>			
Debtors	13	92,957	92,957
Cash at bank		<u>1</u>	<u>1</u>
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>		<u>588,890</u>	<u>588,890</u>
<b>CAPITAL AND RESERVES</b>			
Called up share capital	20	600,000	600,000
Retained earnings		<u>(11,110)</u>	<u>(11,110)</u>
<b>SHAREHOLDERS' FUNDS</b>		<u>588,890</u>	<u>588,890</u>
Company's profit for the financial year		<u>-</u>	<u>-</u>

The financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements were approved by the Board of Directors and authorised for issue on 30 July 2021 and were signed on its behalf by:

S T Mills - Director

S T Watkins - Director

**CONSOLIDATED STATEMENT OF CHANGES IN EQUITY**  
**for the year ended 31 October 2020**

	Called up share capital £	Retained earnings £	Total equity £
<b>Balance at 1 November 2018</b>	600,000	1,842,413	2,442,413
<b>Changes in equity</b>			
Total comprehensive income	-	229,316	229,316
<b>Balance at 31 October 2019</b>	<u>600,000</u>	<u>2,071,729</u>	<u>2,671,729</u>
<b>Changes in equity</b>			
Total comprehensive income	-	(546,704)	(546,704)
<b>Balance at 31 October 2020</b>	<u>600,000</u>	<u>1,525,025</u>	<u>2,125,025</u>

The notes form part of these financial statements



**COMPANY STATEMENT OF CHANGES IN EQUITY**  
**for the year ended 31 October 2020**

	Called up share capital £	Retained earnings £	Total equity £
Balance at 1 November 2018	600,000	(11,110)	588,890
Changes in equity			
Balance at 31 October 2019	600,000	(11,110)	588,890
Changes in equity			
Balance at 31 October 2020	600,000	(11,110)	588,890

The notes form part of these financial statements

**CONSOLIDATED CASH FLOW STATEMENT**  
**for the year ended 31 October 2020**

	Notes	2020 £	2019 £
<b>Cash flows from operating activities</b>			
Cash generated from operations	1	548,009	1,018,104
Interest paid		(34,503)	(37,980)
Interest element of hire purchase and finance lease rental payments paid		(98,884)	(94,966)
Government grants		115,012	-
Net cash from operating activities		<u>529,634</u>	<u>885,158</u>
<b>Cash flows from investing activities</b>			
Purchase of tangible fixed assets		(388,154)	(1,390,566)
Sale of tangible fixed assets		38,032	94,602
Net cash from investing activities		<u>(350,122)</u>	<u>(1,295,964)</u>
<b>Cash flows from financing activities</b>			
New HP loans in year		-	869,476
Loan repayments in year		(43,200)	(38,713)
New FL loans in year		282,359	459,359
New loans in the year		86,000	39,922
Capital repayments in year		(711,771)	(812,981)
Net cash from financing activities		<u>(386,612)</u>	<u>517,063</u>
<b>(Decrease)/increase in cash and cash equivalents</b>		<u>(207,100)</u>	<u>106,257</u>
<b>Cash and cash equivalents at beginning of year</b>	2	283,494	177,237
<b>Cash and cash equivalents at end of year</b>	2	<u><u>76,394</u></u>	<u><u>283,494</u></u>

The notes form part of these financial statements

**NOTES TO THE CONSOLIDATED CASH FLOW STATEMENT**  
**for the year ended 31 October 2020**

1. **RECONCILIATION OF (LOSS)/PROFIT BEFORE TAXATION TO CASH GENERATED FROM OPERATIONS**

	2020	2019
	£	£
(Loss)/profit before taxation	(658,769)	286,207
Depreciation charges	605,889	522,694
Loss on disposal of fixed assets	23,521	7,298
Exceptional items	330,273	-
Government grants	(115,012)	-
Finance costs	<u>134,767</u>	<u>133,900</u>
	320,669	950,099
Decrease in stocks	5,366	36,986
Decrease in trade and other debtors	207,900	51,938
Increase/(decrease) in trade and other creditors	<u>14,074</u>	<u>(20,919)</u>
<b>Cash generated from operations</b>	<u><u>548,009</u></u>	<u><u>1,018,104</u></u>

2. **CASH AND CASH EQUIVALENTS**

The amounts disclosed on the Cash Flow Statement in respect of cash and cash equivalents are in respect of these Balance Sheet amounts:

**Year ended 31 October 2020**

	31.10.20	1.11.19
	£	£
Cash and cash equivalents	<u>76,394</u>	<u>283,494</u>

**Year ended 31 October 2019**

	31.10.19	1.11.18
	£	£
Cash and cash equivalents	<u>283,494</u>	<u>177,237</u>

**NOTES TO THE CONSOLIDATED CASH FLOW STATEMENT**  
**for the year ended 31 October 2020**

3. **ANALYSIS OF CHANGES IN NET DEBT**

	At 1.11.19 £	Cash flow £	At 31.10.20 £
<b>Net cash</b>			
Cash at bank and in hand	283,494	(207,100)	76,394
	<u>283,494</u>	<u>(207,100)</u>	<u>76,394</u>
<b>Debt</b>			
Hire purchase and finance leases	(2,292,419)	342,595	(1,949,824)
Debts falling due within 1 year	(44,395)	(8,707)	(53,102)
Debts falling due after 1 year	(511,274)	51,908	(459,366)
	<u>(2,848,088)</u>	<u>385,796</u>	<u>(2,462,292)</u>
<b>Total</b>	<u>(2,564,594)</u>	<u>178,696</u>	<u>(2,385,898)</u>

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**for the year ended 31 October 2020**

**1. STATUTORY INFORMATION**

Taurus Waste Recycling (Holdings) Ltd is a private company, limited by shares, registered in Not specified/Other. The company's registered number and registered office address can be found on the General Information page.

**2. ACCOUNTING POLICIES**

**Basis of preparing the financial statements**

These financial statements have been prepared in accordance with Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

**Turnover**

Turnover represents the invoiced value, net of value added tax, of goods sold and services provided to customers outside the group.

**Intangible fixed assets-goodwill**

Goodwill represents the excess of the purchase price over the fair value of the net assets acquired and is capitalised and written off evenly over its useful life. The directors review the carrying value of goodwill when they consider there have been events or changes in circumstances affecting the current recoverable amount. In these circumstances the value of goodwill is adjusted to its current value and written off over its useful life.

**Other intangible assets**

Intangible assets are initially measured at cost. After initial recognition, intangible assets are measured at cost less any accumulated amortisation and any accumulated impairment losses.

**Tangible fixed assets**

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Freehold property - 2% on cost

Short leasehold - at varying rates on cost

Plant and machinery - at varying rates on cost and at variable rates on reducing balance

Motor vehicles - at varying rates on cost and at variable rates on reducing balance

Computer equipment - 20% on cost and 20% on reducing balance

**Stocks**

Stocks represent the value of fuel and unsorted waste held on sites and is valued at cost.

**Taxation**

Taxation for the year comprises current and deferred tax. Tax is recognised in the Consolidated Income Statement, except to the extent that it relates to items recognised in other comprehensive income or directly in equity.

Current or deferred taxation assets and liabilities are not discounted.

Current tax is recognised at the amount of tax payable using the tax rates and laws that have been enacted or substantively enacted by the balance sheet date.

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued**  
**for the year ended 31 October 2020**

**2. ACCOUNTING POLICIES - continued**

**Deferred tax**

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date.

Timing differences arise from the inclusion of income and expenses in tax assessments in periods different from those in which they are recognised in financial statements. Deferred tax is measured using tax rates and laws that have been enacted or substantively enacted by the year end and that are expected to apply to the reversal of the timing difference.

Unrelieved tax losses and other deferred tax assets are recognised only to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits.

**Leased assets and obligations**

Where assets are financed by leasing agreements that give rights approximating to ownership ('finance leases'), the assets are treated as if they had been purchased outright. The amount capitalised is the present value of the minimum lease payments payable during the term of the lease. The corresponding leasing commitments are shown as obligations to the lessor.

Lease payments are treated as consisting of capital and interest elements, and the interest is charged to the profit and loss account as it is incurred.

All other leases are 'operating leases' and the annual rentals are charged to the profit and loss account on a straight line basis over the term of the lease.

**Pension costs and other post-retirement benefits**

The group operates a defined contribution pension scheme. Contributions payable to the group's pension scheme are charged to profit or loss in the period to which they relate.

**3. EMPLOYEES AND DIRECTORS**

	2020	2019
	£	£
Wages and salaries	1,999,302	1,811,408
Social security costs	197,892	184,847
Other pension costs	58,651	42,423
	<u>2,255,845</u>	<u>2,038,678</u>

The average number of employees during the year was as follows:

	2020	2019
Administrative	11	14
Maintenance	2	2
Drivers	25	23
Recycling operatives	21	18
Directors	4	4
	<u>63</u>	<u>61</u>

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued**  
**for the year ended 31 October 2020**

**3. EMPLOYEES AND DIRECTORS - continued**

The average number of employees by undertakings that were proportionately consolidated during the year was 63 (2019 - 61).

Directors' retirement benefits during the year totalled £10,800 (2019: £6,369).

The number of directors to whom retirement benefits were accruing was 4 (2019: 4).

	2020	2019
	£	£
Directors' remuneration	<u>416,084</u>	<u>305,202</u>

Information regarding the highest paid director is as follows:

	2020	2019
	£	£
Emoluments etc	111,765	84,008
Pension contributions	<u>2,700</u>	<u>1,592</u>

**4. OPERATING (LOSS)/PROFIT**

The operating loss (2019 - operating profit) is stated after charging:

	2020	2019
	£	£
Lease of plant and machinery	104,157	260,991
Depreciation - owned assets	113,146	87,728
Depreciation - assets on hire purchase contracts and finance leases	492,746	434,871
Loss on disposal of fixed assets	23,521	7,298
Auditors' remuneration	<u>7,200</u>	<u>7,000</u>

**5. EXCEPTIONAL ITEMS**

An exceptional item was recognised in the prior year in relation to the impairment of an electricity generating item of plant, from which a key component was removed by the supplier for maintenance and never replaced. Despite legal attempts to recover the component and obtain compensation, the asset is considered to be impaired and requires further investment in order to fully restore it to its intended use.

**6. INTEREST PAYABLE AND SIMILAR EXPENSES**

	2020	2019
	£	£
Loan	35,883	38,934
Hire purchase	50,485	43,857
Finance lease interest	<u>48,399</u>	<u>51,109</u>
	<u>134,767</u>	<u>133,900</u>

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued**  
**for the year ended 31 October 2020****7. TAXATION****Analysis of the tax (credit)/charge**

The tax (credit)/charge on the loss for the year was as follows:

	2020	2019
	£	£
Deferred tax	(112,065)	56,891
Tax on (loss)/profit	<u>(112,065)</u>	<u>56,891</u>

**Reconciliation of total tax (credit)/charge included in profit and loss**

The tax assessed for the year is higher than the standard rate of corporation tax in the UK. The difference is explained below:

	2020	2019
	£	£
(Loss)/profit before tax	<u>(658,769)</u>	<u>286,207</u>
(Loss)/profit multiplied by the standard rate of corporation tax in the UK of 19% (2019 - 19%)	(125,166)	54,379
Effects of:		
Expenses not deductible for tax purposes	1,009	764
Capital allowances in excess of depreciation	-	(81,012)
Depreciation in excess of capital allowances amortisation	49,573	-
Loss on sale of assets	4,469	1,387
Balancing charges	(243)	(1,280)
Allowable depreciation on finance lease assets	(46,887)	(44,597)
Exceptional item	62,752	-
Tax losses brought forward	54,295	70,360
Deferred tax movement in accelerated timing differences	(57,572)	127,250
Deferred tax movement in tax losses	<u>(54,295)</u>	<u>(70,360)</u>
Total tax (credit)/charge	<u>(112,065)</u>	<u>56,891</u>

**8. INDIVIDUAL INCOME STATEMENT**

As permitted by Section 408 of the Companies Act 2006, the Income Statement of the parent company is not presented as part of these financial statements.



**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued**  
**for the year ended 31 October 2020**

9. **INTANGIBLE FIXED ASSETS**

**Group**

Goodwill  
£

**COST**

At 1 November 2019  
and 31 October 2020

2,964,432

**AMORTISATION**

At 1 November 2019  
and 31 October 2020

2,964,432

**NET BOOK VALUE**

At 31 October 2020

-

At 31 October 2019

-

10. **TANGIBLE FIXED ASSETS**

**Group**

Freehold property £	Short leasehold £	Plant and machinery £
---------------------------	-------------------------	-----------------------------

**COST**

At 1 November 2019

1,036,886	90,674	4,961,800
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Additions

-	24,050	227,469
---	--------	---------

Disposals

-	-	(126,500)
---	---	-----------

Impairments

-	-	(330,274)
---	---	-----------

At 31 October 2020

1,036,886	114,724	4,732,495
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**DEPRECIATION**

At 1 November 2019

201,470	41,241	2,390,336
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Charge for year

11,490	7,039	346,789
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Eliminated on disposal

-	-	(64,947)
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At 31 October 2020

212,960	48,280	2,672,178
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**NET BOOK VALUE**

At 31 October 2020

823,926	66,444	2,060,317
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At 31 October 2019

835,416	49,433	2,571,464
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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued**  
**for the year ended 31 October 2020**

10. **TANGIBLE FIXED ASSETS - continued**

**Group**

	Motor vehicles £	Computer equipment £	Totals £
<b>COST</b>			
At 1 November 2019	2,231,490	46,546	8,367,396
Additions	128,000	8,635	388,154
Disposals	-	(16,590)	(143,090)
Impairments	-	-	(330,274)
At 31 October 2020	<u>2,359,490</u>	<u>38,591</u>	<u>8,282,186</u>
<b>DEPRECIATION</b>			
At 1 November 2019	545,020	20,490	3,198,557
Charge for year	233,432	7,142	605,892
Eliminated on disposal	-	(16,590)	(81,537)
At 31 October 2020	<u>778,452</u>	<u>11,042</u>	<u>3,722,912</u>
<b>NET BOOK VALUE</b>			
At 31 October 2020	<u>1,581,038</u>	<u>27,549</u>	<u>4,559,274</u>
At 31 October 2019	<u>1,686,470</u>	<u>26,056</u>	<u>5,168,839</u>

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued**  
**for the year ended 31 October 2020**

**10. TANGIBLE FIXED ASSETS - continued**

**Group**

Fixed assets, included in the above, which are held under hire purchase contracts and finance leases are as follows:

	Short leasehold £	Plant and machinery £	Motor vehicles £	Totals £
<b>COST</b>				
At 1 November 2019	-	2,487,593	2,198,210	4,685,803
Additions	-	199,288	128,000	327,288
Disposals	-	(126,500)	-	(126,500)
Transfer to ownership	-	(892,837)	-	(892,837)
Reclassification/transfer	25,650	-	-	25,650
At 31 October 2020	<u>25,650</u>	<u>1,667,544</u>	<u>2,326,210</u>	<u>4,019,404</u>
<b>DEPRECIATION</b>				
At 1 November 2019	-	865,256	522,418	1,387,674
Charge for year	-	261,250	231,496	492,746
Eliminated on disposal	-	(64,947)	-	(64,947)
Transfer to ownership	-	(653,312)	-	(653,312)
Reclassification/transfer	2,779	-	-	2,779
At 31 October 2020	<u>2,779</u>	<u>408,247</u>	<u>753,914</u>	<u>1,164,940</u>
<b>NET BOOK VALUE</b>				
At 31 October 2020	<u>22,871</u>	<u>1,259,297</u>	<u>1,572,296</u>	<u>2,854,464</u>
At 31 October 2019	<u>-</u>	<u>1,622,337</u>	<u>1,675,792</u>	<u>3,298,129</u>

**11. FIXED ASSET INVESTMENTS**

**Company**

	Shares in group undertakings £
<b>COST</b>	
At 1 November 2019 and 31 October 2020	<u>495,932</u>
<b>NET BOOK VALUE</b>	
At 31 October 2020	<u>495,932</u>
At 31 October 2019	<u>495,932</u>

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued**  
**for the year ended 31 October 2020**

**11. FIXED ASSET INVESTMENTS - continued**

The group or the company's investments at the Balance Sheet date in the share capital of companies include the following:

**Subsidiary**

**Taurus Waste Recycling Limited**

Registered office:

Nature of business: Skip hire and waste management

	% holding	2020 £	2019 £
Class of shares:			
Ordinary £1	100.00		
Aggregate capital and reserves		2,032,064	2,578,769
(Loss)/profit for the year		<u>(546,705)</u>	<u>229,316</u>

**12. STOCKS**

	<b>Group</b>	
	2020 £	2019 £
Recycled materials	5,960	4,900
Fuel	7,172	13,598
	<u>13,132</u>	<u>18,498</u>

**13. DEBTORS**

	<b>Group</b>		<b>Company</b>	
	2020 £	2019 £	2020 £	2019 £
Amounts falling due within one year:				
Trade debtors	897,210	1,045,357	-	-
Amounts owed by group undertakings	-	-	92,957	92,957
Other debtors	-	20,269	-	-
Prepayments	72,424	111,908	-	-
	<u>969,634</u>	<u>1,177,534</u>	<u>92,957</u>	<u>92,957</u>
Amounts falling due after more than one year:				
Other debtors	<u>26,250</u>	<u>26,250</u>	<u>-</u>	<u>-</u>
Aggregate amounts	<u>995,884</u>	<u>1,203,784</u>	<u>92,957</u>	<u>92,957</u>

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued**  
**for the year ended 31 October 2020**

**14. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR**

	<b>Group</b>	
	2020	2019
	£	£
Bank loans and overdrafts (see note 16)	53,102	44,395
Hire purchase contracts and finance leases (see note 17)	764,986	804,584
Trade creditors	353,658	561,830
CT61	1,960	1,400
Social security and other taxes	52,309	43,751
VAT	114,795	38,836
Other creditors	22,633	15,862
Accrued expenses	348,761	217,803
	<u>1,712,204</u>	<u>1,728,461</u>

**15. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR**

	<b>Group</b>	
	2020	2019
	£	£
Bank loans (see note 16)	227,366	279,274
Other loans (see note 16)	232,000	232,000
Hire purchase contracts and finance leases (see note 17)	1,184,838	1,487,835
	<u>1,644,204</u>	<u>1,999,109</u>

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued**  
**for the year ended 31 October 2020**

16. **LOANS**

An analysis of the maturity of loans is given below:

		<b>Group</b>	
		2020	2019
		£	£
Amounts falling due within one year or on demand:			
Bank loans		<u>53,102</u>	<u>44,395</u>
Amounts falling due between one and two years:			
Bank loans - 1-2 years		53,025	258,594
Directors' loan accounts		<u>232,000</u>	<u>232,000</u>
		<u>285,025</u>	<u>490,594</u>
Amounts falling due between two and five years:			
Bank loans - 2-5 years		<u>157,666</u>	<u>20,680</u>
Amounts falling due in more than five years:			
Repayable by instalments			
Bank loans more 5 yr by instal		<u>16,675</u>	<u>-</u>

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued**  
**for the year ended 31 October 2020**

**17. LEASING AGREEMENTS**

Minimum lease payments fall due as follows:

**Group**

	Hire purchase contracts		Finance leases	
	2020	2019	2020	2019
	£	£	£	£
Gross obligations repayable:				
Within one year	375,385	401,726	461,895	485,068
Between one and five years	615,848	615,990	574,664	837,656
In more than five years	63,120	126,240	-	-
	<u>1,054,353</u>	<u>1,143,956</u>	<u>1,036,559</u>	<u>1,322,724</u>
Finance charges repayable:				
Within one year	37,759	42,930	34,535	39,280
Between one and five years	44,178	51,445	23,403	35,997
In more than five years	1,213	4,609	-	-
	<u>83,150</u>	<u>98,984</u>	<u>57,938</u>	<u>75,277</u>
Net obligations repayable:				
Within one year	337,626	358,796	427,360	445,788
Between one and five years	571,670	564,545	551,261	801,659
In more than five years	61,907	121,631	-	-
	<u>971,203</u>	<u>1,044,972</u>	<u>978,621</u>	<u>1,247,447</u>

**Group**

	Non-cancellable operating leases	
	2020	2019
	£	£
Within one year	414,414	523,236
Between one and five years	1,509,650	1,229,502
In more than five years	4,648,203	2,825,333
	<u>6,572,267</u>	<u>4,578,071</u>

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued**  
**for the year ended 31 October 2020**

**18. SECURED DEBTS**

The following secured debts are included within creditors:

	<b>Group</b>	
	2020	2019
	£	£
Bank loans	280,468	323,669
Hire purchase contracts and finance leases	1,949,824	2,292,419
	<u>2,230,292</u>	<u>2,616,088</u>

The bank loans and overdraft are secured by fixed and floating charges over the group's land and buildings and other assets. Obligations under hire purchase contracts are secured on the related asset.

**19. PROVISIONS FOR LIABILITIES**

	<b>Group</b>	
	2020	2019
	£	£
Deferred tax		
Accelerated capital allowances	354,122	411,694
Tax losses carried forward	(190,871)	(136,378)
	<u>163,251</u>	<u>275,316</u>

**Group**

	Deferred tax
	£
Balance at 1 November 2019	275,316
Timing differences	(57,572)
Tax losses	(54,493)
Balance at 31 October 2020	<u>163,251</u>

**20. CALLED UP SHARE CAPITAL**

Allotted, issued and fully paid:			2020	2019
Number:	Class:	Nominal value:	£	£
100	Ordinary	1	<u>600,000</u>	<u>600,000</u>



**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued**  
**for the year ended 31 October 2020**

**21. RESERVES**

**Group**

	Retained earnings £
At 1 November 2019	2,071,729
Deficit for the year	(546,704)
At 31 October 2020	<u>1,525,025</u>

**22. DIRECTORS' ADVANCES, CREDITS AND GUARANTEES**

A director has loaned the company £132,000 (2019: £132,000). The loan is shown in the accounts under creditors falling due after one year.

A director has loaned the company £100,000 (2019: £100,000). Interest is payable on the loan at a commercial rate. The loan is shown in the accounts under creditors falling due after one year.

**23. ULTIMATE CONTROLLING PARTY**

The ultimate controlling body is Mr P J Scarborough and Mr S T Mills who together own 66.6% of the share capital.

This document was delivered using electronic communications and authenticated in accordance with the registrar's rules relating to electronic form, authentication and manner of delivery under section 1072 of the Companies Act 2006.