REGISTERED NUMBER: 04250527

MATALAN INVESTMENTS LIMITED

DIRECTORS' REPORT AND FINANCIAL STATEMENTS

FOR THE 52 WEEKS ENDED 23 FEBRUARY 2013



CONTENTS

	rages
Directors and advisers	1
Directors' report	2
Independent Auditor's report to the members of Matalan Investments Limited	4
Income statement	6
Statement of financial position	7
Statement of changes in shareholders' equity	8
Notes to the financial statements	9

DIRECTORS AND ADVISERS

DIRECTORS

J N Mills
D Blackhurst
P J T Gilbert (resigned 16 April 2013)

COMPANY SECRETARY

P J T Gilbert (resigned 16 April 2013) W G Lodder (appointed 25 April 2013)

REGISTERED OFFICE

Gillibrands Road Skelmersdale West Lancashire WN8 9TB

INDEPENDENT AUDITOR

KPMG LLP Chartered Accountants and Statutory Auditor St James' Square Manchester M2 6DS

BANKERS

Lloyds TSB Bank PLC King Street Manchester M2 4LQ

SOLICITORS

DLA Piper LLP 101 Barbirolli Square Lower Mosley Street Manchester M2 3DL

DIRECTORS' REPORT FOR THE 52 WEEKS ENDED 23 FEBRUARY 2013

The directors present their report and the audited financial statements of the company for the 52 weeks ended 23 February 2013

DIRECTORS

The directors of the company who served during the period and up to the date of signing the financial statements are listed on page 1

PRINCIPAL ACTIVITIES

The principal activity of the company is a holding company. The company expects to continue as such going forward

RESULTS

The profit for the period was £24,568 (2012 £23,050) being the preference dividend receivable and related unwinding of discount from Matalan Holding Company Limited The company has net assets of £211,201 (2012 £186.633)

PRINCIPAL RISKS AND UNCERTAINTIES

The responsibility of monitoring financial risk management and treasury responsibilities and procedures lie with the board of directors. The policies set by the board of directors are implemented by the company's finance department.

As a non-trading company of the group, the company is not exposed to significant risks. The company is impacted to a lesser extent by credit and liquidity risks. These risks have been addressed in section 3 of the Notes to the Financial Statements.

DIVIDEND

The company did not issue a dividend in the current or prior period

POLITICAL & CHARITABLE DONATIONS

The company did not make any political or charitable donations in the current or prior period

DIRECTORS' INDEMNITIES

During the period and up to the date of signing the financial statements, the company maintained third party indemnity insurance for its directors and officers as defined by Section 234 of the Companies Act 2006

GOING CONCERN

The directors believe that preparing the accounts on the going concern basis is appropriate due to the continued financial support of the ultimate parent company Missouri Topco Limited. The directors have received confirmation that Missouri Topco Limited intends to support the company for at least twelve months after these financial statements are signed.

DIRECTORS' REPORT (CONTINUED)

STATEMENT OF DIRECTORS' RESPONSIBILITIES IN RESPECT OF THE DIRECTORS' REPORT AND THE FINANCIAL STATEMENTS

The directors are responsible for preparing the Directors' Report and the financial statements in accordance with applicable law and regulations

Company law requires the directors to prepare financial statements for each financial year. Under that law they have elected to prepare the financial statements in accordance with IFRSs as adopted by the EU and applicable law. Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period

In preparing these financial statements, the directors are required to

- select suitable accounting policies and then apply them consistently,
- make judgements and estimates that are reasonable and prudent,
- state whether they have been prepared in accordance with IFRSs as adopted by the EU, and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the company and to prevent and detect fraud and other irregularities.

DISCLOSURE OF INFORMATION TO THE AUDITOR

For all persons who are directors at the time of the approval of the directors' report and financial statements

- a) so far as each director is aware, there is no relevant audit information of which the company's Auditor is unaware, and
- b) each director has taken all the steps necessary as a director in order to make himself aware of any relevant audit information and to establish that the company's Auditor is aware of that information

INDEPENDENT AUDITOR

PricewaterhouseCoopers LLP resigned as auditors during the year and KPMG LLP were appointed to fill the vacancy arising Pursuant to Section 487 of the Companies Act 2006, the auditor will be deemed to be reappointed and KPMG LLP will therefore continue in office

On behalf of the Board,

D Blackhurst **Director** 04 June 2013



KPMG LLP

St James' Square Manchester M2 6DS United Kingdom

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF MATALAN INVESTMENTS LIMITED

We have audited the financial statements of Matalan Investments Limited for the period ended 23 February 2013 set out on pages 6 to 15. The financial reporting framework that has been applied in their preparation is applicable law and International Financial Reporting Standards (IFRSs) as adopted by the EU.

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members, as a body, for our audit work, for this report, or for the opinions we have formed

Respective responsibilities of directors and Auditor

As explained more fully in the Directors' Responsibilities Statement set out on page 3, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit, and express an opinion on, the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's (APB's) Ethical Standards for Auditors.

Scope of the audit of the financial statements

A description of the scope of an audit of financial statements is provided on the Financial Reporting Council's website at www.frc.org.uk/auditscopeukprivate

Opinion on financial statements

In our opinion the financial statements

- give a true and fair view of the state of the company's affairs as at 23 February 2013 and of its profit for the period then ended,
- have been properly prepared in accordance with IFRSs as adopted by the EU, and
- have been prepared in accordance with the requirements of the Companies Act 2006

Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF MATALAN INVESTMENTS LIMITED (CONTINUED)

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us, or
- the financial statements are not in agreement with the accounting records and returns, or
- · certain disclosures of directors' remuneration specified by law are not made, or
- we have not received all the information and explanations we require for our audit

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Jonathan Hurst (Senior Statutory Auditor)
for and on behalf of KPMG LLP, Statutory Auditor
Chartered Accountants
St James' Square
Manchester
M2 6DS
04 June 2013

INCOME STATEMENT

	Note	52 weeks ended 23 February 2013 £	52 weeks ended 25 February 2012 £
Administrative expenses		-	-
Operating result		-	-
Finance income	7	24,568	23,050
Profit before income tax	8	24,568	23,050
Income tax	9	-	_
Profit for the period		24,568	23,050

The company has no other comprehensive income other than the profit for the period

STATEMENT OF FINANCIAL POSITION

	Note	2013	2012
Non current assets		£	£
11011 0111 1111 1111 1111	10	50.000	50,000
Investments	10	50,000	50,000
Receivables	11	198,770	186,226
Total non current assets		248,770	236,226
Current assets			
Receivables	12	112,492	100,468
Total current assets		112,492	100,468
Total assets		361,262	336,694
Current liabilities			
Payables	13	(150,061)	(150,061)
Total liabilities		(150,061)	(150,061)
Net assets		211,201	186,633
Capital and reserves			
Share capital	14	2	2
Retained earnings		211,199	186,631
Total shareholders' equity		211,201	186,633

The financial statements on pages 6 to 15 were approved by the Board of directors on 04 June 2013 and signed on its behalf by

D Blackhurst **Director**

Matalan Investments Limited Registered number 04250527

STATEMENT OF CHANGES IN SHAREHOLDERS' EQUITY

	Share capital	Retained earnings	Total equity
	£	£	£
As at 27 February 2011	2	163 581	163,583
Comprehensive income			
Profit for the period	-	23,050	23,050
As at 25 February 2012	2	186 631	186,633
As at 26 February 2012	2	186,631	186 633
Comprehensive income			
Profit for the period	-	24,568	24,568
As at 23 February 2013	2	211,199	211,201

STATEMENT OF CASH FLOWS

The company had no cash flows in the current or prior period

NOTES TO THE FINANCIAL STATEMENTS

1. General information

The company is a private limited company and is incorporated and domiciled in the UK. The address of its registered office is Gillibrands Road, Skelmersdale, West Lancashire, WN8 9TB.

2. Summary of significant accounting policies

The principle accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented unless otherwise stated.

Basis of preparation

These financial statements have been prepared in accordance with International Financial Reporting Standards (IFRS) as adopted by the European Union and IFRIC interpretations and the Companies Act 2006 applicable to companies reporting under IFRS. The financial statements have been prepared on the going concern basis under the historical cost convention.

The financial statements have been prepared on a going concern basis under the historical cost convention as Missouri Topco Limited, the ultimate parent undertaking, has confirmed that it intends to continue to provide financial support for at least twelve months from the report signing date to enable the company to meet its liabilities as they fall due

There have been no cash flows in the company in the current or the prior year and hence no cash flow statements have been prepared

The preparation of financial statements in conformity with IFRS requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the company's accounting policies. There are no areas involving a higher degree of judgement or complexity, or where assumptions and estimates are significant to the financial statements.

New standards, amendments to standards or interpretations

There are no new IFRSs or IFRIC interpretations that are effective for the first time for the financial year that would be expected to have a material impact on the company

The Company has not early adopted the following standards and statements which are not yet effective. The adoption of these standards is not expected to have a material impact on the Company's accounts when adopted, except where stated

IFRS 13 Fair value measurement (2011)

Amended IAS 1 Presentation of items of other comprehensive income (2010)

Amended IAS 12 Income taxes Deferred Tax – Recovery of underlying assets (2010)

Revised IAS 19 Employee Benefits (2011)

IFRS 9 Financial Instruments Classification and Measurement (2010)

Amendments to IFRS 7 Disclosures offsetting financial assets and liabilities

Amendments to IAS 32 Offsetting financial assets and financial liabilities

The company intends to adopt the new standards and amendments no later than their applicable date, subject to endorsement by the EU. The company has yet to assess the full impact of adopting these new standards and amendments.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

2. Summary of significant accounting policies (continued)

Income from investments

Amounts receivable from non-current investments are recognised as finance income over the period the income arises

Current income tax

Current income tax charge is calculated on the basis of the tax laws enacted at the balance sheet date in the UK. Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulation is subject to interpretation and establishes provisions where appropriate on the basis of amounts expected.

Investments

Investments in subsidiaries are stated at cost, where cost is the aggregate nominal value of the relevant number of the company's shares and the fair value of any other consideration given to acquire the share capital of the subsidiary undertakings. Investments are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable.

Share capital

Ordinary shares are classified as equity

Receivables

Receivables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method, less provision for impairment

Payables

Payables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

3. Financial risk management

The financial risk management of the company is managed by the group. The company's activities expose it to credit and liquidity risk. The company's risk management is managed by the group programme that focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the company's financial performance.

Risk management is carried out by the company treasury department under policies approved by the board of directors. Group treasury identifies, evaluates and hedges financial risks

Credit risk

All outstanding receivables balances held by the company are intercompany balances. Therefore, the credit risk of the company is significantly reduced as these balances are supported by the group

Liquidity risk

Prudent liquidity risk management implies maintaining sufficient cash and availability of funding through an adequate amount of committed credit facilities and the ability to close out market positions. Due to the dynamic nature of the underlying businesses, group treasury aims to maintain flexibility in funding by keeping committed credit lines available.

The company is party to a group cash pooling arrangement with other group companies. The company does not settle transactions in cash, instead amounts are settled by other group companies on its behalf with a corresponding adjustment to intercompany receivables / payables

4. Critical accounting estimates and judgements

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances Estimates and judgements applied will affect the reported values of assets, liabilities, revenues and expenses in the financial statements. Accounting estimates will, by definition, seldom equal the related actual results

As at the 23 February 2013, the company has not applied any estimates or assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year

5. Directors' emoluments

The directors' remuneration for the services to the company has been borne by a fellow group company

6. Employee information

The company had no employees during the period (2012 none)

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

7. Finance income

	2013 £	2012 £
Preference dividend receivable Appropriated dividends and related unwinding of discount	12,025 12,543	11,510 11,540
	24,568	23,050

8. Profit before income tax

The audit fee for the company amounting to £2,000 (2012 £2,000) is borne by a fellow group company. The total fee for the group is £0 1m (2012 £0 1m). A detailed breakdown of all audit and non-audit fees payable to the auditor can be found in the financial statements of Missouri Topco Limited.

9. Income tax

Analysis of expense in period	2013 £	2012
Current income tax	T.	ı
UK corporation tax	-	-
Deferred income tax		
Origination / reversal of timing differences	-	-
Total income tax charge for the period		

The income tax charge for the period is lower than (2012 lower than) the standard rate of corporation tax at 24 17% (2012 26 17%) The rate of corporation tax is based on a weighted average rate. The standard rate of corporation tax reduced from 26% to 24% on 1 April 2012

	2013 £	2012 £
Profit before income tax	24,568	23,050
Profit before income tax multiplied by a rate of corporation tax of 24 17% (2012 26 17%)	5,938	6,032
Effects of Non taxable income	(5,938)	(6.032)
Total tax charge	<u> </u>	

In his budget of 20th March 2013, the Chancellor of the Exchequer announced tax changes including phased reductions in the corporation tax rate to 20% from 1 April 2015. As at February 2013 only the reduction in rate to 23% had been substantively enacted with no material impact on the deferred income tax of the company.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

9. Income tax (continued)

The company has no recognised or unrecognised deferred income tax assets or liabilities at either end of the current or prior period

10. Investments - non-current

At 23 February 2013 and 25 February 2012

£ 50,000

The company holds 1 25% of the issued ordinary share capital of Matalan Holding Company Limited, a company incorporated in England and Wales

The directors believe that the book value of its investment is supported by the discounted future cash flows of Matalan Holding Company Limited

11. Receivables - non-current

	2013 £	2012 £
Financial asset Amounts owed by group undertakings	100,000 98,770	100,000 86,226
	198,770	186,226

The company holds 100,000 preference shares of £1 each in Matalan Holding Company Limited The preference shares are redeemable by the company on 17 July 2016 at £1 35 per share increased by changes in the Retail Price Index between the issue and the redemption date. In the event the company does not redeem in full the preference share at that time, the outstanding amounts shall carry interest at 2% above base rate until the date of payment.

The preference shares do not carry any voting rights, other than to vote on resolutions affecting any rights or privileges of preference shareholders

Shareholders are entitled to receive dividends each year on 17 July at a gilt rate plus 2 49%, increased by changes in the Retail Price Index

12. Receivables - current

	2013 £	2012 £
Amounts owed by group undertakings	112,492	100,468

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

13. Payables - current

	2013 £	2012 £
Amounts owed to group undertakings	(150,061)	(150,061)
Amounts owed to group undertakings are repayable on demand	and therefore presented as curr	rent

14. Share capital

	2013	2012
	£	£
Issued and fully paid		
2 (2012 2) ordinary shares of £1 each	2	2_

15. Cash flows from operating activities

There have been no cash flows in the company in the current or prior period and hence no statement of cash flows has been prepared

	2013 £	2012 £
Profit for the period Movements in working capital	24,568	23,050
Increase in receivables	(24,568)	(23,050)
Net cash flows generated from operating activities		

16. Contingent liabilities

An unlimited guarantee under a composite accounting agreement operates for all group company bank accounts. Group bank loans and overdrafts are secured by fixed and floating charges on all the assets of the group

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

17. Related party transactions

During the period the following transactions were carried out with other group undertakings

	2013	2012
	£	£
Transactions with other group undertakings		
Preference dividend received from Matalan Holding Company Limited	24,568	23,050
	24,568	23,050
	24,508	23,030
Amounts owed to parent company	(149,998)	(149,998)
Amounts owed by other group undertakings	211,199	186,631
Delenge sutstanding in respect of dividends and associated redemption		
Balance outstanding in respect of dividends and associated redemption	211 100	106 621
premium and preference shares	211,199	186,631

Of this balance outstanding £98,770 (2012 £86,226) is in respect of the premium receivable on redemption of the preference shares held in Matalan Holding Company Limited. This premium is receivable after more than one year. The shares are redeemable by Matalan Holding Company Limited.

The company considers the Hargreaves family to be the ultimate controlling party. Key management is the directors of the company. The directors' remuneration for the services to the company has been borne by a fellow group company.

The company is party to a group cash pooling arrangement with other group companies. The company does not settle transactions in cash, instead amounts are settled by other group companies on its behalf with a corresponding adjustment to intercompany receivables / payables. No transactions were settled by another group company on behalf of the company during the period.

18. Ultimate parent company

The directors regard Matalan Limited, a company registered in England and Wales, as the immediate parent company According to the register kept by the company, Matalan Limited has a 100% interest in the equity capital of Matalan Investments Limited at 23 February 2013. The directors regard Missouri Topco Limited, a company registered in Guernsey, as the ultimate parent company. The company regards the Hargreaves family as the ultimate controlling party throughout the period.

The parent of the largest and smallest group to consolidate these financial statements at 23 February 2013 is the ultimate parent company Missouri Topco Limited The consolidated financial statements of Missouri Topco Limited are available from Matalan, Gillibrands Road, Skelmersdale, West Lancashire, WN8 9TB