# BLACKFISH CAPITAL MANAGEMENT LIMITED REPORT OF THE DIRECTORS AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 NOVEMBER 2006



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# COMPANY INFORMATION FOR THE YEAR ENDED 30 NOVEMBER 2006

DIRECTORS.

E L Rowland

J Rowland

M Konig

SECRETARY:

M D L Smith

**REGISTERED OFFICE:** 

5 Savile Row

London

W1S 3PD

REGISTERED NUMBER:

04226899 (England and Wales)

**AUDITORS:** 

Thomas David

6-7 Castle Gate

Castle Street-

Hertford

Hertfordshire

SG14 1HD

#### REPORT OF THE DIRECTORS FOR THE YEAR ENDED 30 NOVEMBER 2006

The directors present their report with the financial statements of the company for the year ended 30 November 2006

#### PRINCIPAL ACTIVITY

The principal activity of the company is to act as an investment manager

The results for the year and financial position of the company are as shown in the annexed financial statements

#### DIVIDENDS

No dividends will be distributed for the year ended 30 November 2006

#### DIRECTORS

The directors during the year under review were

E L Rowland

J Rowland

- appointed 2 5 06 - appointed 31 8 06

M Konig

- appointed 2 5 06

The directors holding office at 30 November 2006 did not hold any beneficial interest in the issued share capital of the company at date of appointment or 30 November 2006

## STATEMENT OF DIRECTORS' RESPONSIBILITIES

The directors are responsible for preparing the financial statements in accordance with applicable law and regulations

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors to prepare financial statements for each financial year. have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law) The financial statements are required by law to give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period In preparing these financial statements, the directors are required to

- select suitable accounting policies and then apply them consistently,
- make judgements and estimates that are reasonable and prudent,
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and applicable accounting standards have been followed, subject to any material departures disclosed
- prepare the financial statements on the going concern basis unless it is mappropriate to presume that the company will continue in business

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985 They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities

# STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS

So far as the directors are aware, there is no relevant audit information (as defined by Section 234ZA of the Companies Act 1985) of which the company's auditors are unaware, and each director has taken all the steps that he ought to have taken as a director in order to make himself aware of any relevant audit information and to establish that the company's auditors are aware of that information

W. H

ON BEHALF OF THE BOARD:

M D L Smith - Secretary

29 March 2007

# REPORT OF THE INDEPENDENT AUDITORS TO THE SHAREHOLDERS OF BLACKFISH CAPITAL MANAGEMENT LIMITED

We have audited the financial statements of Blackfish Capital Management Limited for the year ended 30 November 2006 on pages four to eleven These financial statements have been prepared under the accounting policies set out therein

This report is made solely to the company's members, as a body, in accordance with Section 235 of the Companies Act 1985 Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them. required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume reasonability to not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work for this senser, as fact. audit work, for this report, or for the opinions we have formed

The directors' responsibilities for preparing the financial statements in accordance with applicable law and United Kingdom Accounts Standard Co. Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) are set out on page two

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and International Standards on Auditing (UK and Ireland)

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985 We also report to you whether in our opinion the information given in the Report of the Directors as Report of the Directors is consistent with the financial statements

In addition, we report to you if, in our opinion, the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and other transactions is not disclosed

We read the Report of the Directors and consider the implications for our report if we become aware of any apparent misstatements within it

Basis of audit opinion

We conducted our audit in accordance with International Standards on Auditing (UK and Ireland) issued by the Auditing Practices Board An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the manufacture of the significant estimates and pudgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error and our opinion we also evaluated the coupling of the evaluated the overall adequacy of the presentation of information in the financial statements

#### Opinion

In our opinion

- the financial statements give a true and fair view, in accordance with United Kingdom Generally Accepted Accounting Practice, of the state of the company's affairs as at 30 November 2006 and of its loss for the year then
- the financial statements have been properly prepared in accordance with the Companies Act 1985, and the information and the Property prepared in accordance with the Companies Act 1985, and

the information given in the Report of the Directors is consistent with the financial statements

Thomas David

Chartered Accountants and Registered Auditors

Thomas Darsol

6-7 Castle Gate Castle Street Hertford Hertfordshire **SG14 1HD** 

29 March 2007

#### PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 30 NOVEMBER 2006

	Notes	30 11 06 £	30 11 05 £
TURNOVER		-	~
Administrative expenses		139,546	7,143
OPERATING LOSS	3	(139,546)	(7,143)
Interest receivable and similar income		<u>260</u>	<del></del>
LOSS ON ORDINARY ACTIVITIE BEFORE TAXATION	ES	(139,286)	(7,143)
Tax on loss on ordinary activities	4	:	<del></del>
LOSS FOR THE FINANCIAL YEA AFTER TAXATION	AR .	<u>(139,286</u> )	(7,143)

#### **CONTINUING OPERATIONS**

None of the company's activities were acquired or discontinued during the current year or previous year

### TOTAL RECOGNISED GAINS AND LOSSES

The company has no recognised gains or losses other than the losses for the current year or previous year

#### BALANCE SHEET 30 NOVEMBER 2006

		30 11 0	6	30 11 05	
	Notes	£	£	£	£
FIXED ASSETS Tangible assets	5		89,197		140
CURRENT ASSETS Debtors Cash at bank	6	28,502 353,539		635 34,628	
		382,041		35,263	
CREDITORS Amounts falling due within one year	7	416,488		1,367	
NET CURRENT (LIABILITIES)/AS	SSETS		(34,447)		_33,896
TOTAL ASSETS LESS CURRENT LIABILITIES			54,750		34,036
CAPITAL AND RESERVES Called up share capital	10		437,800		277,800
Profit and loss account	11		(383,050)		<u>(243,764</u> )
SHAREHOLDERS' FUNDS	13		54,750		34,036

The financial statements were approved by the Board of Directors on 29 March 2007 and were signed on its behalf by

M Konig - Director

# CASH FLOW STATEMENT FOR THE YEAR ENDED 30 NOVEMBER 2006

		30 11 00	6	30 11 05	5
	Notes	£	£	£	£
Net cash inflow/(outflow) from operating activities	1		24,883		(12,764)
Returns on investments and servicing of finance	2		260		-
Capital expenditure	2		(91,232)		
			(66,089)		(12,764)
Financing	2		385,000		5,000
Increase/(Decrease) in cash in the	period		318,911		<u>(7,764</u> )
Reconciliation of net cash flow to movement in net funds	3				
Increase/(Decrease) in cash in the period		318,911		(7,764)	
Cash inflow from increase in debt		(225,000)		<u>-</u>	
Change in net funds resulting from cash flows			93,911		(7,764)
Movement in net funds in the per. Net funds at 1 December	ıod		93,911 34,628		(7,764) 42,392
-Net funds at 30 November	· · · · · · · · · · · · · · · · · · ·		128,539		34,628

#### NOTES TO THE CASH FLOW STATEMENT FOR THE YEAR ENDED 30 NOVEMBER 2006

# RECONCILIATION OF OPERATING LOSS TO NET CASH INFLOW/(OUTFLOW) FROM OPERATING ACTIVITIES

	OPERATING ACTIVITIES			
			30 11 06	30 11 05
	Operating loss		£ (139,546)	£ (7,143)
	Depreciation charges		2,175	760
	(Increase)/Decrease in debtors		(27,867)	986
	Increase/(Decrease) in creditors		190,121	<u>(7,367</u> )
	Net cash inflow/(outflow) from operating activities		24,883	(12,764)
2	ANALYSIS OF CASH FLOWS FOR HEADINGS NETTER	) IN THE CASH	FLOW STATE	EMENT
			30 11 06	30 11 05
			£	£
	Returns on investments and servicing of finance Interest received		260	
	Net cash inflow for returns on investments and servicing of	finance	260	
	Capital expenditure Purchase of tangible fixed assets		(91,232)	
	Net cash outflow for capital expenditure		(91,232)	<u>-</u>
	Net tash outnow for capital expenditure		<u>\(\frac{\fir}{\fir}}}}}}}}{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\frac{\fir}}}}}}}{\firan{\frac{\frac{\frac{\frac{\frac}}}}}}{\frac{\</u>	<del></del>
	Financing		,	
	New loans in year		225,000	-
	Share issue		160,000	5,000
	Net cash inflow from financing		385,000	5,000
			····	<del></del>
3	ANALYSIS OF CHANGES IN NET FUNDS	4.4		A 4
		At 1 12 05	Cash flow	At 30 11 06
		£	£	£
	Net cash Cash at bank	34,628	318,911	353,539
	Cash at bank		310,511	333,337
		34,628	318,911	353,539
	D.1.			
	Debt Debts falling due			
	within one year	_	(225,000)	(225,000)
	·	<del></del>		(005.000)
			(225,000)	(225,000)
		24.522	02.011	100 500
	Total	34,628	93,911	128,539

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 NOVEMBER 2006

#### **ACCOUNTING POLICIES** 1

Accounting convention

The financial statements have been prepared under the historical cost convention and are in accordance with applicable accounting standards

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful lıfe

Furniture & fittings

- 20% on cost

Office equipment

- 20% on cost

#### STAFF COSTS 2

Wages and salaries Social security costs	30 11.06 £ 37,500 2,239	30 11 05 £ 5,350
	39,739	5,350
The average monthly number of employees during the year was as follows	30 11 06	30 11 05

#### **OPERATING LOSS** 3

Administration

The operating loss is stated after charging

	30 11 06 £	30 11 05 £
Depreciation - owned assets Auditors' remuneration	2,175 1,775	760 1,000
Auditors' remuneration for non audit work		
Directors' empluments	18,750	4,000

#### **TAXATION**

Analysis of the tax charge

No liability to UK corporation tax arose on ordinary activities for the year ended 30 November 2006 nor for the year ended 30 November 2005

# NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 30 NOVEMBER 2006

#### 4 TAXATION - continued

Factors affecting the tax charge	mi 1.00 -
The tax assessed for the year is higher than the standard rate of corporation tax in the UK	The difference is
explained below	

Loss on ordinary activities before tax	30 11 06 £ (139,286)	30 11 05 £ (7,143)
Loss on ordinary activities		
multiplied by the standard rate of corporation tax in the UK of 19% (2005 - 19%)	(26,464)	(1,357)
Effects of Expenses in excess of taxable income	26,464	1,357
Current tax charge		-

Factors that may affect future tax charges

The company has substantial accumulated tax losses which may be available for offset against future taxable profits A deferred tax asset has not been provided as its recovery is uncertain at this time

5	TANGIBLE FIXED	ASSETS
- 3	IANGIDLE FIXED	

TANGIBLE FIXED ASSETS	Furniture & fittings £	Office equipment £	Totals £
COST At 1 December 2005 Additions	78,961	2,300 12,271	2,300 91,232
At 30 November 2006	78,961	14,571	93,532
DEPRECIATION  _At 1.December 2005  Charge for year	1,656	2,160	2,160 2,175
At 30 November 2006	1,656	2,679	4,335
NET BOOK VALUE At 30 November 2006	77,305	11,892	89,197
At 30 November 2005		140	140

### 6 DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

-	30 11 06	30 11 05
	£	£
Other debtors	521	-
VAT	27,202	-
Prepayments	779	635
Tiepaymone	<del></del> -	<del></del>
	28,502	635

# NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 30 NOVEMBER 2006

7	CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR
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Frade creditors Social security and other taxes Other creditors	30 11 06	30 11 05
	£	£
Out Inama (see mote 8)	225,000	-
\$0 11 06 £	73,228	-
	2,854	17
	100	
	15,146	1,250
	416,488	1,367

#### 8 LOANS

10

During the year the company received loans from it's shareholders of £225,000 which are considered to be unsecured, non-interest bearing and repayable on demand

#### 9 OPERATING LEASE COMMITMENTS

The following operating lease payments are committed to be paid within one year

			Land and buildings	
			30 11 06 £	30 11 05 £
Expiring In more than	five years		83,938	-
CALLED U	P SHARE CAPITAL			
Authorised Number	Class	Nominal value	30 11 06 £	30 11 05 £ 1,000,000
1,000,000	Ordinary	£1	1,000,000	1,000,000
	ued and fully paid	Nominal	30 11 06	30 11 05
Number	Class	value	£	£
437,800	Ordinary	£1	437,800	277,800
(30 11 05 - 2	277,800)		=	

160,000 Ordinary shares of £1 each were allotted and fully paid for cash at par during the year



### NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 30 NOVEMBER 2006

11	RESERVES		Profit and loss account
	At 1 December 2005 Deficit for the year		(243,764) (139,286)
	At 30 November 2006		(383,050)
12	ULTIMATE PARENT COMPANY		
	The ultimate parent undertaking is Dolphin Limited, which is incorporated in Gue	ernsey	
13	RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS' FUNDS	30 11 06 £	30 11 05 £
	Loss for the financial year Shares issued	(139,286) 160,000	(7,143) 5,000
	Net addition/(reduction) to shareholders' funds Opening shareholders' funds	20,714 34,036	(2,143) 36,179
	Closing shareholders' funds	54,750	34,036
	Equity interests	54,750	34,036

### PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 30 NOVEMBER 2006

	30 11 06		30 11 05	
	£	£	£	£
Income		-		-
Other income				
Deposit account interest		260		
		260		-
Expenditure				
Directors' fees	18,750		4,000	
Salaries	18,750		1,350	
Social security	2,239		-	
Staff recruitment and training	23,038		-	
Post and stationery	279		-	
Travelling	912		-	
Sundry expenses	28		30	
Membership fees	2,230		2,166	
Professional fees	21,568		-	
Legal fees	46,555		(2,435)	
Auditors' remuneration	1,775		1,000	
Auditors' remuneration for non audit work	110		250	•
Depreciation of tangible fixed assets				
Furniture and fittings	1,656		-	
Office equipment	519		<u>760</u>	
		138,409		7,121
		(138,149)		(7,121)
Finance costs				
Bank charges		<u>1,137</u>		22
NET LOSS		(139,286)		(7,143)