# FILE COPY



# **CERTIFICATE OF INCORPORATION OF A PRIVATE LIMITED COMPANY**

Company No. 4182567

The Registrar of Companies for England and Wales hereby certifies that

# **CONNEXIONS CUMBRIA LIMITED**

is this day incorporated under the Companies Act 1985 as a private company and that the company is limited.

Given at Companies House, Cardiff, the 19th March 2001

\*N04182567K\*

MRS. V.M. STEPHENS

For The Registrar Of Companies





Please complete in typescript, or in bold black capitals

CHFP001

Declaration on application for registration

	4182567
Company Name in full	CONNEXIONS CUMBRIA LIMITED
(,	JOHN NOCTOR
of	HIRTGATE, BRAMOTON, CUMBRIA
s appropriate	do solemnly and sincerely declare that I am a <sup>†</sup> [Solicitor engaged in the formation of the company) feerson named as director or secretary of the

† Please delete as

company in the statement delivered to the Registrar under section 10 of the Companies Act 1985] and that all the requirements of the Companies Act 1985 in respect of the registration of the above company and of matters precedent and incidental to it have been complied with.

And I make this solemn Declaration conscientiously believing the same to be true and by virtue of the Statutory Declarations Act 1835.

	Declarant's signature	J.N = -52
	Declared at	CARLILE CUMBRIA
	on	Day Month Year  1 6 0 3 2 0 0 1
Please print name.	before me <sup>o</sup>	RICHARD MARTIN VAVGUERS FONES,
	1	

Signed RWW TWW

Date 16301

<sup>†</sup>A Commissioner for Oaths or Notary Public or Justice of the Peace or Solicitor

Please give the name, address, telephone number and, if available, a DX number and Exchange of the person Companies House should contact if there is any query.



Form revised June 1998

**JORDANS LIMITED** 21 ST. THOMAS STREET **BRISTOL BS1 6JS** 

REF: TX4263

Which you have completed and alghed the form please send it to the Registrar of Companies at:

Companies House, Crown Way, Cardiff, CF14 3UZ DX 33050 Cardiff for companies registered in England and Wales

Companies House, 37 Castle Terrace, Edinburgh, EH1 2EB for companies registered in Scotland DX 235 Edinburgh



JORDANS
21 St Thomas Street Bristol BS1 6JS Telephone: 0117 923 0600 Fax: 0117 923 0063

Please complete in typescript, or in bold black capitals.

First directors and secretary and intended situation of registered office

Notes on completion appear on final page					
	4182567				
Company Name in full	CONNEXIONS CUMBRIA LIMITED				
× F О 1 О О С Ч О <del>X</del>					
Proposed Registered Office	24-26 PORTLAND SQUARE				
(PO Box numbers only, are not acceptable)					
Post town	CARLISLE				
County / Region	CARLISLE COMBRIGE Postcode (A1 1 PE				
If the memorandum is delivered by an agent for the subscriber(s) of the memorandum mark the box opposite and give the agent's name and address.					
Agent's Name	JORDANS LIMITED				
Address	21 ST THOMAS STREET				
Post town	BRISTOC				
County / Region	Postcode BS; 6JS				
Number of continuation sheets attached					
Please give the name, address, telephone number and, if available,	JORDANS LIMITED				
a DX number and Exchange of the person Companies House should	21 ST. THOMAS STREET				
contact if there is any query.	BRISTOL BS1 6JS REF: TX4763				
	D				
	When you have completed and signed the form please send it to the Registrar of Companies at:  Companies House, Crown Way, Cardiff, CF4 3UZ  DX 33050 Cardiff				



for companies registered in England and Wales

Companies House, 37 Castle Terrace, Edinburgh, EH1 2EB for companies registered in Scotland DX 235 Edinburgh

Company Secreta	ry (see notes 1-5)	,	a				
	Company name						
NAME	*Style / Title	MR	*Honours etc				
* Voluntary details	Forename(s)	JOHN					
	Surname	name Noctor					
Previo	ous forename(s)						
Previ	ous surname(s)						
Address		KIRHGATE,					
Usual residential address For a corporation, give the		CUMWHITTON					
registered or principal office address.	Post town	BRAMPTON					
(	County / Region	CUMBRIA	Postcod	e (A8 9EX			
	Country	ENGLAND					
		I consent to act as secretary of the company named on page 1					
	nt signature	J. No.02	Date	27/1/01			
<b>Directors</b> (see notes 1-5)  Please list directors in alphabe	tical order						
NAME	*Style / Title	MR	*Honours etc				
	Forename(s)	PETER JOJEP	н				
	Surname	BIRBLECT					
Previo	ous forename(s)						
Previ	ous surname(s)						
Address	\$	38 ROSEBERT	ROAD				
Usual residential address For a corporation, give the		STANNIX					
registered or principal office address.	Post town	CARLISLE					
C	County / Region	Combaint	Postcod	e CA3 9HU			
Country  Date of birth  Business occupation  Other directorships							
		Day Month Year					
		22 11 46 M	Nationality	RITISH			
		CHIEF EXECUTION	vĒ				
		CUMBRIA (ARE	EBT FINA	(ED			
Ī		I consent to act as director of t	he company name	ed on page 1			
Conse	nt signature	Obof. Silved	Date	16/1/01			

Directors	(continued)	(see notes 1-5)	•	•				
	*Style / Title				*Honours	s etc		
* Voluntary details		Forename(s)					<u></u> _	
		Surname			<u> </u>			
	Previo	us forename(s)			<u>-</u>			
	Previo	ous surname(s)					-,:==	
	Address					<del>-</del>		
Usual residential address For a corporation, give the registered or principal office		_						
address.		Post town						
	C	ounty / Region				F	ostcode	
		Country						
	Date	of birth	Day	Month	Year	Nationality		
Date of birth		<u>[</u>				Nationality		<u> </u>
Business occupation								
Other directorships								
	consent to act as director of the company named on page 1					on nage 1		
	Conse	nt signature	r consent to act as director of the compar			or the compan	Date	
Consent signature		l						
This section	on must be	signed by						
an agent of all subs		Signed	Ç.				Date	16/3/0)
Or the sub	scribers	Signed					Date	
( i.e those who signed as members on the memorandum of association).						Date		
	Signed					Date		
		Signed					Date	
		Signed					Date	
		Signed					Date	

# **Notes**

 Show for an individual the full forename(s) NOT INITIALS and surname together with any previous forename(s) or surname(s).

If the director or secretary is a corporation or Scottish firm - show the corporate or firm name on the surname line.

Give previous forename(s) or surname(s) except that:

- for a married woman, the name by which she was known before marriage need not be given,
- names not used since the age of 18 or for at least 20 years need not be given.

A peer, or an individual known by a title, may state the title instead of or in addition to the forename(s) and surname and need not give the name by which that person was known before he or she adopted the title or succeeded to it.

# Address:

Give the usual residential address.

In the case of a corporation or Scottish firm give the registered or principal office.

#### Subscribers:

The form must be signed personally either by the subscriber(s) or by a person or persons authorised to sign on behalf of the subscriber(s).

- 2. Directors known by another description:
  - A director includes any person who occupies that position even if called by a different name, for example, governor, member of council.
- 3. Directors details:
  - Show for each individual director the director's date of birth, business occupation and nationality.
  - The date of birth must be given for every individual director.
- 4. Other directorships:
  - Give the name of every company of which the person concerned is a director or has been a director at any time in the past 5 years. You may exclude a company which either is or at all times during the past 5 years, when the person was a director, was:
  - dormant,
  - a parent company which wholly owned the company making the return,
  - a wholly owned subsidiary of the company making the return, or
  - another wholly owned subsidiary of the same parent company.

If there is insufficient space on the form for other directorships you may use a separate sheet of paper, which should include the company's number and the full name of the director.

 Use Form 10 continuation sheets or photocopies of page 2 to provide details of joint secretaries or additional directors.

4182567.

THE COMPANIES ACTS 1985 to 1989

COMPANY LIMITED BY GUARANTEE AND NOT HAVING A SHARE CAPITAL

MEMORANDUM OF ASSOCIATION OF

RICA RANGE SALES

acc9 200 2003

**CONNEXIONS CUMBRIA LIMITED** 



- 1. The Company's name is "CONNEXIONS CUMBRIA LIMITED".
- 2. The Company's registered office is to be situated in England and Wales.
- 3. The Company's objects are:-
- 3.1.1 To provide access to information, advice, guidance and support for all 13 to 19 year olds (hereinafter referred to as "young people").
- 3.1.2 To provide support for young people to enable them to stay in learning, so that an increasing number leave school or college with qualifications, and to provide opportunities for young people to achieve their potential through stretching the gifted, raising aspirations, and providing targeted help and support for all those who need it.
- 3.1.3 To bring together core services, and to consult with and develop effective working relationships with other services that support young people.
- 3.1.4 To provide a comprehensive, consistent and coherent service to young people and for that purpose to:
- (a) identify gaps in the provision of services to young people and to endeavour to resolve those gaps; and
- (b) identify services that are not provided by the Company, but which will need to be accessed as part of the provision of wider advice, guidance and support; and
- (c) provide a single point of contact through which young people can access the services they need; and
- (d) develop effective planning and delivery arrangements with a wide range of local organisations, including, without limitation, community and

voluntary organisations and youth offending teams in the Probation Service, Social Services and the Employment Service;

- (e) develop effective planning and delivery arrangements with the Learning and Skills Council and with Health Services.
- 3.1.5 To create multi-disciplinary teams able to provide high quality information, advice and guidance, and personal development support to young people, including the provision of first class advice and information on learning opportunities and career options, together with activities which will help young people to achieve their potential in every aspect of their lives, including youth work, sports, cultural and leisure activities.
- 3.1.6 To promote racial equality and challenge racial and other stereotyping.
- 3.1.7 To promote equal opportunities, and for that purpose to:
- (a) support young people to make informed choices by promoting equal opportunities and by challenging all forms of discrimination; and
- (b) ensure young people have access to services wherever they live, and that such services are effective regardless of background, gender, religion, race, ability or disability, or sexuality; and
- (c) ensure that the service is available to young people on the basis of need; and
- (d) reduce social exclusion, including, without limitation, meeting the needs of young people excluded from school, who mis-use drugs, or who are young offenders.
- 3.1.8 To influence the quality of provision in education and training, together with specialist support services, for the benefit of young people.
- 3.1.9 To put in place agreements with schools, colleges and other key deliverers of services to young people, to ensure a comprehensive and coherent delivery of service and for that purpose to:
- (a) provide universal information, advice and guidance services to all pupils together with appropriate personal support; and
- (b) enter into agreements with schools and colleges to define how the services will operate in schools and colleges.
- 3.1.10 To develop strong links with local employers and the Employment Service and for that purpose to:
- (a) establish and maintain links with local employers, to enable young people to receive up to date information, advice and guidance about the local labour market and opportunities within it; and

- (b) establish and maintain links with other organisations who have an interest in the local labour market and in education business link activities; and
- (c) participate in education business link activities, to raise awareness in young people of the way in which business is conducted, and to assist young people in developing a practical knowledge of business activities.
- 3.1.11 To engage in local strategic partnerships to ensure that local strategies fully reflect the needs of young people.
- 3.1.12 To engage with and put in place agreements with the Learning and Skills Council.
- 3.1.13 To engage with and put in place agreements with Health Services.
- 3.1.14 To engage young people in the delivery of services by the Company, and for that purpose to ensure that:
- (a) young people are involved and consulted on ways to deliver the service; and
- (b) young people are involved in the design and delivery of the service; and
- (c) young people involved in the service are representative of the community in which the Company operates; and
- (d) mechanisms are put in place to consult young people, for example, but without limitation, youth forums; and
- (e) young people are given support and training to enable them to participate effectively in the delivery of the service.
- 3.1.15 To ensure the needs of gifted and talented young people are met, and for this purpose to liaise with schools and colleges to ensure that gifted and talented students are aware of, and are able to access, appropriate programmes of study.
- 3.1.16 To ensure effective co-ordination between the Company and information, advice and guidance services for adults ("IAG Services"), and Higher Education Careers Advisory Services ("HE Services"), and for that purpose to:
- (a) establish organisational links with IAG Services and HE Services; and
- (b) co-ordinate service delivery plans with IAG Services and HE Services; and
- (c) establish continuity of support for young people who reach the age of 20; and

- (d) ensure that plans for development are coherent with those developed by IAG Services and HE Services.
- 3.1.17 To enter into contracts for the delivery by the Company of information, advice and guidance services to adults, that is to say persons aged 20 and over.
- 3.1.18 To co-ordinate the funding and resources for the delivery of services, and for that purpose to:
- (a) identify sources of funding and access those sources of funding; and
- (b) co-ordinate resources available for youth support and guidance services in the locality; and
  - (c) ensure the effective use of funding; and
  - (d) ensure value for money in the delivery of the services; and
- (e) ensure that providers of the services in the public, private and voluntary sector, have a fair opportunity to offer the services on the basis of the quality of their provision; and
- (f) ensure that all delivery decisions are made in an open and transparent way; and
- (g) ensure that best value principles apply to both direct and subcontracted services.
- 3.1.19 To set and agree targets for the delivery of the service, and to liaise with relevant bodies to agree their contribution to any targets which are shared.
- 3.1.20 To participate in the national tracking and management information system, to support the delivery of services.
- 3.1.21 To participate in a communications and branding strategy for the delivery of the services, and to develop an active relationship with the media.
- 3.1.22 To carry on any other trade or business whatever which can in the opinion of the board of directors be advantageously carried on in connection with or ancillary to any of the businesses of the Company.
- 3.2 To purchase or by any other means acquire and take options over any property whatever, and any rights or privileges of any kind over or in respect of any property.
- 3.3 To apply for, register, purchase, or by other means acquire and protect, prolong and renew, whether in the United Kingdom or elsewhere, any trade marks, patents, copyrights, trade secrets, or other intellectual property rights, licences, secret processes, designs, protections and concessions and to disclaim, alter, modify, use and turn to account and to manufacture under or grant licences

or privileges in respect of the same, and to expend money in experimenting upon, testing and improving any patents, inventions or rights which the Company may acquire or propose to acquire.

- 3.4 To acquire or undertake the whole or any part of the business, goodwill, and assets of any person, firm, or company carrying on or proposing to carry on any of the businesses which the Company is authorised to carry on and as part of the consideration for such acquisition to undertake all or any of the liabilities of such person, firm or company, or to acquire an interest in, amalgamate with, or enter into partnership or into any arrangement for sharing profits, or for cooperation, or for mutual assistance with any such person, firm or company, or for subsidising or otherwise assisting any such person, firm or company, and to give or accept, by way of consideration for any of the acts or things aforesaid or property acquired, any shares, debentures, debenture stock or securities that may be agreed upon, and to hold and retain, or sell, mortgage and deal with any shares, debentures, debenture stock or securities so received.
- 3.5 To improve, manage, construct, repair, develop, exchange, let on lease or otherwise, mortgage, charge, sell, dispose of, turn to account, grant licences, options, rights and privileges in respect of, or otherwise deal with all or any part of the property and rights of the Company.
- 3.6 To invest and deal with the moneys of the Company not immediately required in such manner as may from time to time be determined and to hold or otherwise deal with any investments made.
- 3.7 To lend and advance money or give credit on any terms and with or without security to any person, firm or company (including without prejudice to the generality of the foregoing any holding company, subsidiary or fellow subsidiary of, or any other company associated in any way with, the Company), to enter into guarantees, contracts of indemnity and suretyships of all kinds, to receive money on deposit or loan upon any terms, and to secure or guarantee in any manner and upon any terms the payment of any sum of money or the performance of any obligation by any person, firm or company (including without prejudice to the generality of the foregoing any such holding company, subsidiary, fellow subsidiary or associated company as aforesaid).
- 3.8 To borrow and raise money in any manner and to secure the repayment of any money borrowed, raised or owing by mortgage, charge, standard security, lien or other security upon the whole or any part of the Company's property or assets (whether present or future) and also by a similar mortgage, charge, standard security, lien or security to secure and guarantee the performance by the Company of any obligation or liability it may undertake or which may become binding on it.
- 3.9 To draw, make, accept, endorse, discount, negotiate, execute and issue cheques, bills of exchange, promissory notes, bills of lading, warrants, debentures, and other negotiable or transferable instruments.
- 3.10 To apply for, promote, and obtain any Act of Parliament, order, or licence of the Department of Trade or other authority for enabling the Company to

carry any of its objects into effect, or for effecting any modification of the Company's constitution, or for any other purpose which may seem calculated directly or indirectly to promote the Company's interests, and to oppose any proceedings or applications which may seem calculated directly or indirectly to prejudice the Company's interests.

- 3.11 To enter into any arrangements with any government or authority (supreme, municipal, local, or otherwise) that may seem conducive to the attainment of the Company's objects or any of them, and to obtain from any such government or authority any charters, decrees, rights, privileges or concessions which the Company may think desirable and to carry out, exercise, and comply with any such charters, decrees, rights, privileges, and concessions.
- 3.12 To subscribe for, take, purchase, or otherwise acquire, hold, sell, deal with and dispose of, place and underwrite shares, stocks, debentures, debenture stocks, bonds, obligations or securities issued or guaranteed by any other company constituted or carrying on business in any part of the world, and debentures, debenture stocks, bonds, obligations or securities issued or guaranteed by any government or authority, municipal, local or otherwise, in any part of the world.
- 3.13 To control, manage, finance, subsidise, co-ordinate or otherwise assist any company or companies in which the Company has a direct or indirect financial interest, to provide secretarial, administrative, technical, commercial and other services and facilities of all kinds for any such company or companies and to make payments by way of subvention or otherwise and any other arrangements which may seem desirable with respect to any business or operations of or generally with respect to any such company or companies.
- 3.14 To promote any other company for the purpose of acquiring the whole or any part of the business or property or undertaking or any of the liabilities of the Company, or of undertaking any business or operations which may appear likely to assist or benefit the Company or to enhance the value of any property or business of the Company, and to place or guarantee the placing of, underwrite, subscribe for, or otherwise acquire all or any part of the shares or securities of any such company as aforesaid.
- 3.15 To sell or otherwise dispose of the whole or any part of the business or property of the Company, either together or in portions, for such consideration as the Company may think fit, and in particular for shares, debentures, or securities of any company purchasing the same.
- 3.16 To act as agents or brokers and as trustees for any person, firm or company, and to undertake and perform sub-contracts.
- 3.17 To remunerate any person, firm or company rendering services to the Company either by cash payment or otherwise as may be thought expedient.
- 3.18 To pay all or any expenses incurred in connection with the promotion, formation and incorporation of the Company, or to contract with any person, firm or company to pay the same.

- 3.19 To support and subscribe to any charitable or public object and to support and subscribe to any institution, society, or club which may be for the benefit of the Company or its directors or employees, or may be connected with any town or place where the Company carries on business; to give or award pensions, annuities, gratuities, and superannuation or other allowances or benefits or charitable aid and generally to provide advantages, facilities and services for any persons who are or have been directors of, or who are or have been employed by, or who are serving or have served the Company, or any company which is a subsidiary of the Company or the holding company of the Company or a fellow subsidiary of the Company or the predecessors in business of the Company or of any such subsidiary, holding or fellow subsidiary company and to the wives, widows, children and other relatives and dependants of such persons; to make payments towards insurance including insurance for any director, officer or auditor against any liability in respect of any negligence, default, breach of duty or breach of trust (so far as permitted by law); and to set up, establish, support and maintain superannuation and other funds or schemes (whether contributory or non-contributory) for the benefit of any of such persons and of their wives, widows, children and other relatives and dependants; and to set up, establish, support and maintain profit sharing schemes for the benefit of any of the employees of the Company or of any such subsidiary, holding or fellow subsidiary company.
- 3.20 To procure the Company to be registered or recognised in any part of the world.
- 3.21 To do all or any of the things or matters aforesaid in any part of the world and either as principals, agents, contractors or otherwise, and by or through agents, brokers, sub-contractors or otherwise and either alone or in conjunction with others.
- 3.22 To do all such other things as may be deemed incidental or conducive to the attainment of the Company's objects or any of them.

#### 3.23 AND so that:-

- 3.23.1 None of the objects set forth in any sub-clause of this clause shall be restrictively construed but the widest interpretation shall be given to each such object, and none of such objects shall, except where the context expressly so requires, be in any way limited or restricted by reference to or inference from any other object or objects set forth in such sub-clause, or by reference to or inference from the terms of any other sub-clause of this clause, or by reference to or inference from the name of the Company.
- 3.23.2 None of the sub-clauses of this clause and none of the objects therein specified shall be deemed subsidiary or ancillary to any of the objects specified in any other such sub-clause, and the Company shall have as full a power to exercise each and every one of the objects specified in each sub-clause of this clause as though each such sub-clause contained the objects of a separate Company.

- 3.23.3 The word "company" in this clause, except where used in reference to the Company, shall be deemed to include any partnership or other body of persons, whether incorporated or unincorporated and whether domiciled in the United Kingdom or elsewhere.
- 3.23.4 In this clause the expression "the Act" means the Companies Act 1985, but so that any reference in this clause to any provision of the Act shall be deemed to include a reference to any statutory modification or re-enactment of that provision for the time being in force.
- 4. The liability of the members is limited.
- 5. Every member of the Company undertakes to contribute such amount as may be required (not exceeding £1) to the Company's assets if it should be wound up while he is a member or within one year after he ceases to be a member, for payment of the Company's debts and liabilities contracted before he ceases to be a member, and of the costs, charges and expenses of winding up, and for the adjustment of the rights of the contributories among themselves.
- 6. The income and property of the Company shall be applied solely towards the promotion of its objects as set forth in this Memorandum of Association and no portion thereof shall be paid or transferred, directly or indirectly, by way of dividend, bonus or otherwise howsoever by way of profit, to members of the Company.

Provided that nothing herein shall prevent any payment in good faith by the Company:-

- 6.1 of reasonable and proper remuneration to any member, officer or servant of the Company for any services rendered to the Company;
- 6.2 of interest on money lent by any member of the Company at a reasonable and proper rate per annum not exceeding 2 per cent less than the published base lending rate of a clearing bank to be selected by the directors;
- 6.3 of reasonable and proper rent for premises demised or let by any member of the Company;
- of fees, remuneration or other benefit in money or money's worth to any company of which a member may also be a member holding not more than 1% of the issued share capital of that company;
- 6.5 to any director of out-of-pocket expenses;
- 6.6 of any premium in respect of any such insurance as is permitted by the Memorandum of Association of the Company.
- 7. If upon the winding-up or dissolution of the Company there remains, after the satisfaction of all its debts and liabilities, any property whatsoever, the same shall not be paid to or distributed among the members of the Company, but shall be given or transferred to some other institution or institutions having

objects similar to the objects of the Company, and which shall prohibit the distribution of its or their income and property to an extent at least as great as is imposed on the Company under or by virtue of clause 6 hereof, such institution or institutions to be determined by the members of the Company at or before the time of dissolution, and if and so far as effect cannot be given to such provision, then to some charitable object.

We, the Subscribers to this Memorandum of Association, wish to be formed into a Company pursuant to this Memorandum.

Names and addresses of Subscribers

Cumbria County Council The Courts Carlisle Cumbria CA3 8NA

Louis Victory - Chief Executive

for and on behalf of Cumbria County Council

Professor Christopher J Carr St. Martins College Bowerham Road Lancaster LA2 3JD

Professor Christopher J Carr

Dated 15" MARCH 2001

Witness to the above Signatures:-

John Noctor Kirkgate

Cumwhitton

Brampton

Cumbria CA8 9EX COMPANY LIMITED BY GUARANTEE AND NOT HAVING A SHARE CAPITAL

ARTICLES OF ASSOCIATION OF

**CONNEXIONS CUMBRIA LIMITED** 

## 1. PRELIMINARY

- 1.1 The regulations contained in Table A in the Schedule to the Companies (Tables A to F) Regulations 1985 (SI 1985 No. 805) as amended by the Companies (Tables A to F) (Amendment) Regulations 1985 (SI 1985 No. 1052) and as further amended by The Companies Act 1985 (Electronic Communications) Order 2000 (SI 2000 No. 3373) (such Table being hereinafter called "Table A") shall apply to the Company save in so far as they are excluded or varied hereby and such regulations (save as so excluded or varied) and the Articles hereinafter contained shall be the Articles of Association of the Company.
- 1.2 Regulations 2 to 35 (inclusive), 57, 59, 102 to 108 (inclusive), 110, 114, 116 and 117 in Table A shall not apply to the Company.
- 1.3 In these Articles the expression "the Act" means the Companies Act 1985, but so that any reference in these Articles to any provision of the Act shall be deemed to include a reference to any statutory modification or re-enactment of that provision for the time being in force.

# 2. INTERPRETATION

2.1 Regulation 1 in Table A shall be read and construed as if the definition of "the holder" were omitted therefrom.

#### MEMBERS

3.1 The subscribers to the Memorandum of Association of the Company and such other persons as are admitted to membership in accordance with these Articles shall be members of the Company. No person shall be admitted as a member of the Company unless he is approved by the directors. Every person who wishes to become a member shall deliver to the Company an application for membership, in such form as the directors require, executed by him.

3.2 A member may at any time withdraw from the Company by giving notice in writing to the Company. Membership shall not be transferable and shall cease on death.

#### 4. GENERAL MEETINGS AND RESOLUTIONS

- 4.1 An annual general meeting and an extraordinary general meeting called for the passing of a special resolution or a resolution appointing a person as a director shall be called by at least 21 clear days' notice. All other extraordinary general meetings shall be called by at least 14 clear days' notice but a general meeting may be called by shorter notice if it is so agreed:-
- (a) in the case of an annual general meeting, by all the members entitled to attend and vote thereat; and
- (b) in the case of any other general meeting by a majority in number of the members having a right to attend and vote being a majority together holding (subject to the provisions of any elective resolution of the Company for the time being in force) not less than 95% of the total voting rights at the meeting of all members.
- 4.1.2 The notice shall specify the time and place of the meeting and, in the case of an annual general meeting, shall specify the meeting as such.
- 4.1.3 The notice shall be given to all the members and to the directors and auditors.
- 4.1.4 Regulation 38 in Table A shall not apply to the Company.
- 4.2.1 No business shall be transacted at any general meeting unless a quorum is present. Subject to Article 4.2.2 below, two persons entitled to vote upon the business to be transacted, each being a member or a proxy for a member or a duly authorised representative of a corporation, shall be a quorum.
- 4.2.2 If and for so long as the Company has only one member, that member present in person or by proxy or (if that member is a corporation) by a duly authorised representative shall be a quorum.
- 4.2.3 If a quorum is not present within half an hour from the time appointed for a general meeting the general meeting shall stand adjourned to the same day in the next week at the same time and place or to such other day and at such other time and place as the directors may determine; and if at the adjourned general meeting a quorum is not present within half an hour from the time appointed therefor such adjourned general meeting shall be dissolved.
- 4.2.4 Regulations 40 and 41 in Table A shall not apply to the Company.
- 4.3.1 If and for so long as the Company has only one member and that member takes any decision which is required to be taken in general meeting or by means of a written resolution, that decision shall be as valid and effectual as if

agreed by the Company in general meeting, subject as provided in Article 4.3.3 below.

- 4.3.2 Any decision taken by a sole member pursuant to Article 4.3.1 above shall be recorded in writing and delivered by that member to the Company for entry in the Company's minute book.
- 4.3.3 Resolutions under section 303 of the Act for the removal of a director before the expiration of his period of office and under section 391 of the Act for the removal of an auditor before the expiration of his period of office shall only be considered by the Company in general meeting.
- 4.4.1 Regulation 44 in Table A shall be read and construed as if the words "and at any separate meeting of the holders of any class of shares in the Company" were omitted therefrom.
- 4.4.2 Regulation 46 in Table A shall be read and construed as if paragraph (d) was omitted therefrom
- 4.5.1 Any member of the Company entitled to attend and vote at a general meeting shall be entitled to appoint another person (whether a member or not) as his proxy to attend and vote instead of him and any proxy so appointed shall have the same right as the member to speak at the meeting.
- 4.5.2 On a show of hands and on a poll every member present in person or by proxy shall have one vote.
- 4.5.3 Regulations 54 and 55 in Table A shall not apply to the Company.
- 4.6 Unless resolved by ordinary resolution that regulation 62 in Table A shall apply without modification, the appointment of a proxy and any authority under which the proxy is appointed or a copy of such authority certified notarially or in some other way approved by the directors may be deposited or received at the place specified in regulation 62 in Table A up to the commencement of the meeting or (in any case where a poll is taken otherwise than at the meeting) of the taking of the poll or may be handed to the chairman of the meeting prior to the commencement of the business of the meeting.

#### APPOINTMENT OF DIRECTORS

- 5.1.1 Regulation 64 in Table A shall not apply to the Company.
- 5.1.2 The maximum number and minimum number respectively of the directors may be determined from time to time by ordinary resolution. Subject to and in default of any such determination there shall be no maximum number of directors and the minimum number of directors shall be one. Whenever the minimum number of directors is one, a sole director shall have authority to exercise all the powers and discretions by Table A and by these Articles expressed to be vested in the directors generally, and regulation 89 in Table A shall be modified accordingly.

- 5.2 Regulations 73 to 80 (inclusive) in Table A shall not apply to the Company. The following regulations shall apply:
- 5.2.1 At the first annual general meeting, and at every subsequent bi-annual general meeting, one third of the directors, or, if their number is not 3, or a multiple of 3, the number nearest to one third, shall retire from office. If there is only one director he shall remain in office.
- 5.2.2 Subject to the provisions of the Act, the directors to retire by rotation shall be those who have been longest in office since their last appointment or reappointment. If there are any directors who became directors on the same day, or were last reappointed directors on the same day, those to retire shall (unless they agree otherwise among themselves) be determined by lot.
- 5.2.3 If a director retires by rotation at an annual general meeting, and the vacancy created by his retirement is not filled, then, if the retiring director is willing to act, and the remaining directors resolve that he should, a resolution for the reappointment of the director shall be put to the meeting. The director shall be reappointed unless the resolution is lost.
- 5.2.4 If a director retires at an annual general meeting and is not reappointed, he shall retain office until the end of the meeting.
- 5.3 Regulation 83 in Table A shall be read and construed as if the words "of any class of shares or" were omitted therefrom.
- No person other than a director retiring by rotation shall be appointed or reappointed a director at any general meeting unless either:-
  - (a) he is recommended by the directors; or
- (b) not less than 14 nor more than 35 clear days before the date appointed for the general meeting, notice signed by a member qualified to vote at the general meeting has been given to the Company of the intention to propose that person for appointment, together with notice signed by that person of his willingness to be appointed.
- 5.5.1 Subject to Article 5.2 and Article 5.4 above, the Company may by ordinary resolution appoint any person who is willing to act to be a director, either to fill a vacancy or as an additional director.
- 5.5.2 The directors may appoint a person who is willing to act to be a director, either to fill a vacancy or as an additional director, provided that the appointment does not cause the number of directors to exceed any number determined in accordance with Article 5.1.2 above as the maximum number of directors and for the time being in force.
- 5.6 In any case where as the result of death or deaths the Company has no members and no directors the personal representatives of the last member to have died shall have the right by notice in writing to appoint a person to be a director of the Company and such appointment shall be as effective as if made by

the Company in general meeting pursuant to Article 5.5.1 above. For the purpose of this article, where two or more members die in circumstances rendering it uncertain which of them survived the other or others, the members shall be deemed to have died in order of seniority, and accordingly the younger shall be deemed to have survived the elder.

#### BORROWING POWERS

6.1 The directors may exercise all the powers of the Company to borrow money without limit as to amount and upon such terms and in such manner as they think fit, and to grant any mortgage, charge or standard security over its undertaking and property, or any part thereof, and to issue debentures, whether outright or as security for any debt, liability or obligation of the Company or of any third party.

#### ALTERNATE DIRECTORS

- 7.1 Unless otherwise determined by the Company in general meeting by ordinary resolution an alternate director shall not be entitled as such to receive any remuneration from the Company, save that he may be paid by the Company such part (if any) of the remuneration otherwise payable to his appointor as such appointor may by notice in writing to the Company from time to time direct, and the first sentence of regulation 66 in Table A shall be modified accordingly.
- 7.2 A director, or any such other person as is mentioned in regulation 65 in Table A, may act as an alternate director to represent more than one director, and an alternate director shall be entitled at any meeting of the directors or of any committee of the directors to one vote for every director whom he represents in addition to his own vote (if any) as a director, but he shall count as only one for the purpose of determining whether a quorum is present.

#### 8. GRATUITIES AND PENSIONS

- 8.1.1 The directors may exercise the powers of the Company conferred by its Memorandum of Association in relation to the payment of pensions, gratuities and other benefits and shall be entitled to retain any benefits received by them or any of them by reason of the exercise of any such powers.
- 8.1.2 Regulation 87 in Table A shall not apply to the Company.

# 9. PROCEEDINGS OF DIRECTORS

9.1.1 A director may vote, at any meeting of the directors or of any committee of the directors, on any resolution, notwithstanding that it in any way concerns or relates to a matter in which he has, directly or indirectly, any kind of interest whatsoever, and if he shall vote on any such resolution his vote shall be counted; and in relation to any such resolution as aforesaid he shall (whether or not he shall vote on the same) be taken into account in calculating the quorum present at the meeting.

- 9.1.2 Each director shall comply with his obligations to disclose his interest in contracts under section 317 of the Act.
- 9.1.3 Regulations 94 to 97 (inclusive) in Table A shall not apply to the Company.

#### 10. MINUTES

10.1 Regulation 100 in Table A shall be read and construed as if the words "of the holders of any class of shares in the Company" were omitted therefrom.

#### 11. THE SEAL

- 11.1 If the Company has a seal it shall only be used with the authority of the directors or of a committee of directors. The directors may determine who shall sign any instrument to which the seal is affixed and unless otherwise so determined it shall be signed by a director and by the secretary or second director. Regulation 101 in Table A shall not apply to the Company.
- 11.2 The Company may exercise the powers conferred by section 39 of the Act with regard to having an official seal for use abroad, and such powers shall be vested in the directors.

#### 12. NOTICES

- 12.1 Regulation 112 in Table A shall be read and construed as if the second sentence was omitted therefrom.
- 12.2 Regulation 113 in Table A shall be read and construed as if the words "or of the holders of any class of shares in the Company" were omitted therefrom.

## 13. INDEMNITY

- 13.1 Every director or other officer or auditor of the Company shall be indemnified out of the assets of the Company against all losses or liabilities which he may sustain or incur in or about the execution of the duties of his office or otherwise in relation thereto, including any liability incurred by him in defending any proceedings, whether civil or criminal, or in connection with any application under section 727 of the Act in which relief is granted to him by the Court, and no director or other officer shall be liable for any loss, damage or misfortune which may happen to or be incurred by the Company in the execution of the duties of his office or in relation thereto. But this Article shall only have effect in so far as its provisions are not avoided by section 310 of the Act.
- 13.2 The directors shall have power to purchase and maintain for any director, officer or auditor of the Company insurance against any such liability as is referred to in section 310(1) of the Act.
- 13.3 Regulation 118 in Table A shall not apply to the Company.

#### 14. RULES OR BYE LAWS

- 14.1 The directors may from time to time make such rules or bye-laws as they may deem necessary or expedient or convenient for the proper conduct and management of the Company and for the purposes of prescribing the classes of and conditions of membership, and in particular but without prejudice to the generality of the foregoing, they shall by such rules or bye-laws regulate:-
- (a) The admission and classification of members of the Company, and the rights and privileges of such members, and the conditions of membership and the terms on which members may resign or have their membership terminated and the entrance fees, subscriptions and other fees or payments to be made by members.
- (b) The conduct of members of the Company in relation to one another, and to the Company's servants.
- (c) The setting aside of the whole or any part or parts of the Company's premises at any particular time or times or for any particular purpose or purposes.
- (d) The procedure at general meetings and meetings of the directors and committees of the Company in so far as such procedure is not regulated by these presents.
- (e) And, generally, all such matters as are commonly the subject matter of company rules.
- 14.2 The Company in general meeting shall have power to alter or repeal the rules or bye-laws and to make additions thereto and the directors shall adopt such means as they deem sufficient to bring to the notice of members of the Company all such rules or bye-laws, which so long as they shall be in force, shall be binding on all members of the Company. Provided, nevertheless, that no rule or bye-law shall be inconsistent with, or shall affect or repeal anything contained in, the Memorandum or Articles of Association of the Company.

# Names and addresses of Subscribers

Cumbria County Council The Courts Carlisle Cumbria CA3 8NA

Louis Victory - Chief Executive

for and on behalf of Cumbria County Council

Professor Christopher J Carr St. Martins College Bowerham Road Lancaster LA2 3JD

Professor Christopher J Carr

Dated 15 MARCH 2001

Witness to the above Signatures:-

John Noctor Kirkgate Cumwhitton Brampton Cumbria CA8 9EX

StraW.