

31 MARCH 2013

ABBREVIATED ACCOUNTS (A company limited by guarantee)

THE REGISTRAR OF COMPANIES



COMPANY INFORMATION

DIRECTORS

Mr M Farley Mr J Robson Mr S H Hyde Mr M Bowman Mr D Clough Mr K Sutton Mr P Irving

Mrs J Worthington (resigned 5 December 2012) Mr C E Haughin (resigned 18 January 2013)

Dr M L Lawty-Jones

Mr S Balmer (appointed 13 March 2013)

COMPANY SECRETARY

Mr D Emerson

REGISTERED NUMBER

04182567

REGISTERED OFFICE

Gillan Way

Penrith 40 Business Park

Penrith Cumbria CA11 9BP

INDEPENDENT AUDITORS

Armstrong Watson

Chartered Accountants Fairview House

Victoria Place Carlisle Cumbria CA1 1HP

BANKERS

HSBC Plc

PO Box 5

29 English Street

Carlisle Cumbria CA3 8JT

SOLICITORS

Burnetts Solicitors

6 Victoria Place

Carlisle Cumbria CA1 1ES

CONTENTS

	Page
Directors' report	1 - 3
Independent auditors' report	4
Profit and loss account	5
Statement of total recognised gains and losses	6
Balance sheet	7
Cash flow statement	8
Notes to the abbreviated accounts	9 - 16

DIRECTORS' REPORT FOR THE YEAR ENDED 31 MARCH 2013

The directors present their report and the financial statements for the year ended 31 March 2013

DIRECTORS' RESPONSIBILITIES STATEMENT

The directors are responsible for preparing the Directors' report and the financial statements in accordance with applicable law and regulations

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to

- select suitable accounting policies and then apply them consistently,
- make judgments and accounting estimates that are reasonable and prudent,
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

PRINCIPAL ACTIVITIES

The principal activity of the company during the period was advising and supporting young people and adults in Cumbria

BUSINESS REVIEW

The company trades as Inspira to reflect our broader purpose which is to inspire people, organisations and communities to be successful

The company continues to bid for and win a range of contracts from public bodies, including Cumbria County Council and central government departments and agencies. The year saw the company continue to deliver the expanded pilot of the coalition government's National Citizen Service and win a longer term contract.

Despite another difficult year for public funding the company has continued to increase the range of its contracts and the reach of services within the region

In the past twelve months the company has established itself as an eminent social enterprise, a prime contractor for government departments and has developed new business relationships with both public and private enterprises

Proud of the recognition it continues to receive the company has achieved the following

- Over one million personal contacts with young people resulting in 70,000+ young people placed into education, employment and training
- Maintained a solid financial performance despite continued nationwide economic stringency
- Awarded the ISO9001 Quality Management Standard
- Re-accredited for the Investors in People Award
- · Re-accredited for the Matrix Standard
- Continue to hold the National Youth Agency's Quality Mark, which recognises high quality services and support in organisations working with young people

DIRECTORS' REPORT FOR THE YEAR ENDED 31 MARCH 2013

RESULTS

The profit for the year, after taxation, amounted to £98,976 (2012 - loss £67,926)

DIRECTORS

The directors who served during the year were

Mr M Farley

Mr J Robson

Mr S H Hyde

Mr M Bowman

Mr D Clough

Mr K Sutton

Mr P Irving

Mrs J Worthington (resigned 5 December 2012)

Mr C E Haughin (resigned 18 January 2013)

Dr M L Lawty-Jones

Mr S Balmer (appointed 13 March 2013)

CORPORATE GOVERNANCE

The company is committed to high standards of corporate governance. The board is responsible for good governance and this statement summarises how the relevant principles are applied to the company.

The board currently comprises the non-executive chairman, the chief executive and eight non-executive directors. They demonstrate a range of experience which is crucial to the successful direction of the company. All of the non-executives are independent of management.

All directors are equally accountable in law for the proper stewardship of the company's affairs. The non-executives have a particular responsibility to ensure that strategies proposed by the management team are fully discussed and critically appraised to ensure that they not only meet the company's objectives, but also take into account the interests of employees and the community in which the company operates

The non-executive directors regularly monitor the performance of the company

To enable directors to meet their responsibilities the full board meets at least four times a year, all directors have full and timely access to all relevant information and there is frequent communication between meetings

INTERNAL CONTROLS

The Board is responsible for the company's systems of internal control and for reviewing their effectiveness during the year. These systems are designed to manage rather than eliminate the risk of failure to achieve business objectives and can only provide reasonable not absolute assurance against material misstatement or loss.

The key features of the control system which has been established include the following

- The Audit and Performance Management Committee, made up of the chief-executive and three non-executive directors, review the internal control system
- The Board has identified strategic risks to the business and the processes to manage these risks
- Strict procedures are in place to control expenditure that can be incurred on behalf of the company by directors or staff

DIRECTORS' REPORT FOR THE YEAR ENDED 31 MARCH 2013

BOARD COMMITTEES

The board has two committees with the following membership

The audit and performance management committee is made up of the chief executive and three non-executive directors as follows

J Robson (Chair)

P Irving

D Clough

M Bowman (Chief Executive)

In addition the chair of the board of directors, M Farley also attends the committee meetings

The staffing committee is made up of the chief executive and three non-executive directors as follows

M Farley (Chair)

M Bowman (Chief Executive)

D Clough

P Irving

DISCLOSURE OF INFORMATION TO AUDITORS

Each of the persons who are directors at the time when this Directors' report is approved has confirmed that

- so far as that director is aware, there is no relevant audit information of which the company's auditors
 are unaware, and
- that director has taken all the steps that ought to have been taken as a director in order to be aware of any relevant audit information and to establish that the company's auditors are aware of that information

AUDITORS

Under section 487(2) of the Companies Act 2006, Armstrong Watson will be deemed to have been reappointed as auditors 28 days after these financial statements were sent to members or 28 days after the latest date prescribed for filing the accounts with the registrar, whichever is earlier

This report was approved by the board and signed on its behalf

Mr M Bowman

Director

Date 27/09/2013

INDEPENDENT AUDITORS' REPORT TO INSPIRA CUMBRIA LIMITED UNDER SECTION 449 OF THE COMPANIES ACT 2006

We have examined the abbreviated accounts, which comprise the abbreviated Profit and loss account, the Statement of total recognised gains and losses, the Balance sheet, the Cash flow statement and the related notes, together with the financial statements of Inspira Cumbria Limited for the year ended 31 March 2013 prepared under section 396 of the Companies Act 2006

This report is made solely to the company in accordance with section 449 of the Companies Act 2006. Our work has been undertaken so that we might state to the company those matters we are required to state to it in a special Auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company, for our work, for this report, or for the opinions we have formed

RESPECTIVE RESPONSIBILITIES OF DIRECTORS AND AUDITORS

The directors are responsible for preparing the abbreviated accounts in accordance with section 445 of the Companies Act 2006. It is our responsibility to form an independent opinion as to whether the company is entitled to deliver abbreviated accounts to the Registrar of Companies and whether the abbreviated accounts have been properly prepared in accordance with the regulations made under that section and to report our opinion to you

We conducted our work in accordance with Bulletin 2008/4 issued by the Auditing Practices Board. In accordance with that Bulletin we have carried out the procedures we consider necessary to confirm, by reference to the financial statements, that the company is entitled to deliver abbreviated accounts and that the abbreviated accounts are properly prepared.

OPINION ON FINANCIAL STATEMENTS

In our opinion the company is entitled to deliver abbreviated accounts prepared in accordance with section 445(3) of the Companies Act 2006, and the abbreviated accounts which comprise the abbreviated Profit and loss account, the Statement of total recognised gains and losses, the Balance sheet, the Cash flow statement and the related notes have been properly prepared in accordance with the regulations made under that section

Alan Johnston (Senior statutory auditor)

for and on behalf of Armstrong Watson

Chartered Accountants

Carlisle Date 04-10-2013

ABBREVIATED PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31 MARCH 2013

	Note	2013 £	2012 £
TURNOVER	1	8,198,695	6,533,093
GROSS PROFIT		8,198,695	6,533,093
Administrative expenses		(8,187,921)	(6,760,824)
OPERATING PROFIT/(LOSS)	2	10,774	(227,731)
Interest receivable and similar income		9,002	13,502
Other finance income	5	81,000	149,000
PROFIT/(LOSS) ON ORDINARY ACTIVITIES BEFORE			
TAXATION		100,776	(65,229)
Tax on profit/(loss) on ordinary activities	6	(1,800)	(2,697)
PROFIT/(LOSS) FOR THE FINANCIAL YEAR	12	98,976	(67,926)

All amounts relate to continuing operations

STATEMENT OF TOTAL RECOGNISED GAINS AND LOSSES FOR THE YEAR ENDED 31 MARCH 2013

	Note	2013 £	2012 £
PROFIT/(LOSS) FOR THE FINANCIAL YEAR		98,976	(67,926)
Actuarial gain related to pension scheme	17	1,227,000	(673,000)
TOTAL RECOGNISED GAINS AND LOSSES RELATING TO THE YEAR		1,325,976	(740,926)

(A company limited by guarantee) REGISTERED NUMBER: 04182567

ABBREVIATED BALANCE SHEET AS AT 31 MARCH 2013

	Note	£	2013 £	£	2012 £
FIXED ASSETS					
Tangible assets	7		265,166		283,705
CURRENT ASSETS					
Debtors	8	632,373		415,613	
Cash at bank		1,684,378		1,640,112	
		2,316,751		2,055,725	
CREDITORS amounts falling due within one year	9	(1,475,886)		(1,215,300)	
NET CURRENT ASSETS			840,865		840,425
TOTAL ASSETS LESS CURRENT LIABILIT	ries		1,106,031		1,124,130
CREDITORS: amounts falling due after more than one year	10		(28,641)		(73,716)
NET ASSETS EXCLUDING PENSION SCHEME ASSETS/(LIABILITIES)			1,077,390		1,050,414
Defined benefit pension scheme asset/(liability)	17		166,000		(1,133,000)
NET ASSETS/(LIABILITIES) INCLUDING PENSION SCHEME			4 0 4 2 2 2 0		(00 500)
ASSETS/(LIABILITIES)			1,243,390		(82,586)
CAPITAL AND RESERVES					
Profit and loss account	12		1,243,390		(82,586)
	13		1,243,390		(82,586)

The abbreviated accounts, which have been prepared in accordance with the special provisions of section 445(3) of the Companies Act 2006 relating to medium-sized companies, were approved and authorised for issue by the board and were signed on its behalf by

Mr M Bowman

Director

Date 27/09/2013

ABBREVIATED CASH FLOW STATEMENT FOR THE YEAR ENDED 31 MARCH 2013

	Note	2013 £	2012 £
Net cash flow from operating activities	14	119,631	129,441
Returns on investments and servicing of finance	15	9,002	13,502
Taxation		(2,700)	(4,117)
Capital expenditure and financial investment	15	(81,667)	(133,525)
INCREASE IN CASH IN THE YEAR		44,266	5,301

RECONCILIATION OF NET CASH FLOW TO MOVEMENT IN NET FUNDS/DEBT FOR THE YEAR ENDED 31 MARCH 2013

	2013 £	2012 £
Increase in cash in the year	44,266	5,301
MOVEMENT IN NET DEBT IN THE YEAR	44,266	5,301
Net funds at 1 April 2012	1,640,112	1,634,811
NET FUNDS AT 31 MARCH 2013	1,684,378	1,640,112

(A company limited by guarantee)

NOTES TO THE ABBREVIATED ACCOUNTS FOR THE YEAR ENDED 31 MARCH 2013

1. ACCOUNTING POLICIES

1.1 Basis of preparation of financial statements

The full financial statements, from which these abbreviated accounts have been extracted, have been prepared under the historical cost convention and in accordance with applicable accounting standards

1.2 Turnover

Turnover comprises revenue recognised by the company in respect of goods and services supplied during the year, exclusive of Value Added Tax and trade discounts

1.3 Tangible fixed assets and depreciation

Tangible fixed assets are stated at cost less depreciation. Depreciation is provided at rates calculated to write off the cost of fixed assets, less their estimated residual value, over their expected useful lives on the following bases.

Leasehold improvements

straight line over the term of the lease

Computers

straight line over 3 years

Equipment

- straight line over 3 years

14 Operating leases

Rentals under operating leases are charged to the Profit and loss account on a straight line basis over the lease term

Benefits received and receivable as an incentive to sign an operating lease are recognised on a straight line basis over the period until the date the rent is expected to be adjusted to the prevailing market rate

15 Pensions

The company operates a defined benefits pension scheme and the pension charge is based on a full actuarial valuation dated 31 March 2012

The pension scheme is measured using a projected unit method and are discounted to their present value using the current rate of return on a high quality corporate bond

2. OPERATING PROFIT/(LOSS)

The operating profit/(loss) is stated after charging

	2013	2012
	£	£
Depreciation of tangible fixed assets		
- owned by the company	61,750	48,933
Auditors' remuneration	7,000	7,100
Operating lease rentals		
- plant and machinery	20,557	13,192
- other operating leases	301,951	260,578

NOTES TO THE ABBREVIATED ACCOUNTS FOR THE YEAR ENDED 31 MARCH 2013

3	SI	ГΔ	FF	C	วรา	ZZ.
J.	•	_		~		

Staff costs, including directors' remuneration, were as follows

		2013 £	2012 £
	Wages and salaries Social security costs Other pension costs (Note 17)	3,562,192 256,794 381,843	3,647,406 254,913 382,400
		4,200,829	4,284,719
	The average monthly number of employees, including the directors,	during the year was a	s follows
		2013 No. 145	2012 <i>No</i> 145
4.	DIRECTORS' REMUNERATION		
		2013 £	2012 £
	Remuneration	86,533	85,846
	During the year retirement benefits were accruing to 1 director (2 pension schemes	012 - 1) in respect o	f defined benefit
5.	OTHER FINANCE INCOME		
		2013 £	2012 £
	Expected return on pension scheme assets Interest on pension scheme liabilities	950,000 (869,000)	1,096,000 (947,000)
		81,000	149,000
6	TAXATION		
		2013 £	2012 £
	Analysis of tax charge in the year		
	UK corporation tax charge on profit/loss for the year Adjustments in respect of prior periods	1,800 -	2,700 (3)
	Tax on profit/loss on ordinary activities	1,800	2,697

NOTES TO THE ABBREVIATED ACCOUNTS FOR THE YEAR ENDED 31 MARCH 2013

6. TAXATION (continued)

Factors affecting tax charge for the year

The tax assessed for the year is the same as (2012 - the same as) the standard rate of corporation tax in the UK of 20% (2012 - 20%) as set out below

2013 £	2012 £
100,776	(65,229)
20,155	(13,046)
(18,355)	15,746
•	(3)
1,800	2,697
	20,155 (18,355)

7. TANGIBLE FIXED ASSETS

	Leasehold Improv'ts £	Computer £	Equipment £	Total £
Cost				
At 1 April 2012	293,228	264,815	30,278	588,321
Additions	30,533	30,097	21,037	81,667
Disposals	(63,388)	-	•	(63,388)
At 31 March 2013	260,373	294,912	51,315	606,600
Depreciation				
At 1 April 2012	92,395	205,176	7,045	304,616
Charge for the year	18,585	31,945	11,220	61,750
On disposals	(24,932)	-	· -	(24,932)
At 31 March 2013	86,048	237,121	18,265	341,434
Net book value				
At 31 March 2013	174,325	57,791	33,050	265,166
At 31 March 2012	200,833	59,639	23,233	283,705

NOTES TO THE ABBREVIATED ACCOUNTS FOR THE YEAR ENDED 31 MARCH 2013

8. DEBTORS

8.	DEBTORS		
		2013	2012
		£	£
	Trade debtors	502,769	99,114
	Other debtors	53,508	100,047
	Prepayments and accrued income	76,096	216,452
		632,373	415,613
		-	
9.	CREDITORS.		
	Amounts falling due within one year		
		2013	2012
		£	£
	Trade creditors	315,896	238,848
	Corporation tax	1,800	2,700
	Other taxation and social security	302,965	262,524
	Other creditors	45,592	45,481
	Accruals and deferred income	809,633	665,747
		1,475,886	1,215,300
			
10	CREDITORS Amounts falling due after more than one year		
	Amounts family due after more than one year		
		2013	2012
		£	£
	Accruals and deferred income	28,641	73,716

11. COMPANY STATUS

Every member of the company undertakes to contribute such amount as may be required (not exceeding £1) to the company's assets if it should be wound up while he is a member or within one year after he ceases to be a member, for payment of the company's debts and liabilities contracted before he ceases to be a member, and of the costs, charges and expenses of winding up, and for the adjustment of the rights of the contributories among themselves

NOTES TO THE ABBREVIATED ACCOUNTS FOR THE YEAR ENDED 31 MARCH 2013

12 RESERVES

12	RESERVES		Profit and		
			loss account		
	At 1 April 2012		(82,586)		
	Profit for the financial year		`98,976		
	Pension reserve movement		1,227,000		
	At 31 March 2013		1,243,390		
	The closing balance on the Profit and loss account includes a £166,00 stated after deferred taxation	00 (2012 - £1,133	i,000) credit/debit,		
13.	RECONCILIATION OF MOVEMENT IN MEMBERS' FUNDS				
		2013	2012		
		£	£		
	Opening members' (deficit)/funds	(82,586)	658,340		
	Profit/(loss) for the financial year	98,976	(67,926)		
	Other recognised gains and losses during the year	1,227,000	(673,000)		
	Closing members' funds/(deficit)	1,243,390	(82,586)		
14.	NET CASH FLOW FROM OPERATING ACTIVITIES				
		2013 £	2012 £		
	Operating profit/(loss)	10,774	(227,731)		
	Depreciation of tangible fixed assets	61,750	` 48,933		
	Loss on disposal of tangible fixed assets	38,456	1,893		
	(Increase)/decrease in debtors	(216,760)	117,069		
	Increase in creditors	216,411	184,277		
	Increase in net pension assets/liabilities	9,000	5,000		
	Net cash inflow from operating activities	119,631	129,441		
			 ;		
15	ANALYSIS OF CASH FLOWS FOR HEADINGS NETTED IN CASH FLOW STATEMENT				
		2013	2012		
		£	£		
	Returns on investments and servicing of finance				
	Interest received	9,002	13,502		
		2013	2012		
		£	£		
	Capital expenditure and financial investment				
	Purchase of tangible fixed assets	(81,667)	(133,525)		
		===			

(A company limited by guarantee)

NOTES TO THE ABBREVIATED ACCOUNTS FOR THE YEAR ENDED 31 MARCH 2013

15 ANALYSIS OF CASH FLOWS FOR HEADINGS NETTED IN CASH FLOW STATEMENT (continued)

16. ANALYSIS OF CHANGES IN NET FUNDS

	1 April 2012	Cash flow	Other non-cash changes	31 March 2013
	£	£	£	£
Cash at bank and in hand	1,640,112	44,266	-	1,684,378
Net funds	1,640,112	44,266		1,684,378

17 PENSION COMMITMENTS

The company operates a Defined benefit pension scheme

The company contributes to the Greater Manchester Pension Fund (a Local Government Pension Scheme) on behalf of its employees to provide benefits based on final pensionable pay. Contributions are charged to the income and expenditure account so as to spread the cost of pensions over employee's working lives with the company. The contributions are determined by a qualified actuary on the basis of triennial valuations using the projected unit method.

2042

The amounts recognised in the Balance sheet are as follows

	2013 £	2012 £
Present value of funded obligations Fair value of scheme assets	(19,332,000) 19,498,000	(18,024,000) 16,891,000
Net asset/(liability)	166,000	(1,133,000)
The amounts recognised in profit or loss are as follows		
	2013 £	2012 £
Current service cost Interest on obligation Expected return on scheme assets	(372,000) (869,000) 950,000	(437,000) (947,000) 1,096,000
Total	(291,000)	(288,000)
Actual return on scheme assets	2,461,000	242,000

2012

NOTES TO THE ABBREVIATED ACCOUNTS FOR THE YEAR ENDED 31 MARCH 2013

17. PENSION COMMITMENTS (continued)

Movements in the present value of the defined benefit obligation were as follows

	2013 £	2012 £
Opening defined benefit obligation	18,024,000	17,172,000
Current service cost	372,000	437,000
Interest cost	869,000	947,000
Contributions by scheme participants	171,000	175,000
Actuarial Losses/(gains)	281,000	(184,000)
Benefits paid	(385,000)	(523,000)
Closing defined benefit obligation	19,332,000	18,024,000
Changes in the fair value of scheme assets were as follows		
	2013	2012
	£	£
Opening fair value of scheme assets	16,891,000	16,568,000
Expected return on assets	950,000	1,096,000
Actuarial gains and (losses)	1,508,000	(857,000)
Contributions by employer	363,000	432,000
Contributions by scheme participants	171,000	175,000
Benefits paid	(385,000)	(523,000)
	19,498,000	16,891,000

The cumulative amount of actuarial gains and losses recognised in the Statement of total recognised gains and losses was £1,227,000 (2012 - £(673,000))

Principal actuarial assumptions at the Balance sheet date (expressed as weighted averages)

	2013	2012
Discount rate at 31 March	4 50 %	4 80 %
Expected return on scheme assets at 31 March	5 10 %	5 60 %
Future salary increases	1.00 %	2 50 %
Future pension increases	2.80 %	2 50 %

Mortality assumptions

The assumptions relating to mortality rate underlying the pension scheme liabilities at the balance sheet date are based on standard actuarial tables projected to 2033 for non pensioners and 2017 for pensioners. The assumed life expectations on retirement at age 65 are as follows.

Current pensioners 20 1 years for males and 22 9 years for females Future pensioners 22 5 years for males and 25 0 years for females

NOTES TO THE ABBREVIATED ACCOUNTS FOR THE YEAR ENDED 31 MARCH 2013

17. PENSION COMMITMENTS (continued)

Amounts for the current and previous four periods are as follows

Defined benefit pension schemes

	2013 £	2012 £	2011 £	2010 £	2009 £
Defined benefit obligation Scheme assets	(19,332,000) 19,498,000	(18,024,000) 16,891,000	(17,172,000) 16,568,000	(18,990,000) 15,938,000	(12,674,000) 11,353,000
Surplus/(deficit)	166,000	(1,133,000)	(604,000)	(3,052,000)	(1,321,000)
Experience adjustments on scheme liabilities Experience adjustments on	(281,000)	184,000	115,000	- 2 440 000	(1,000)
scheme assets	1,508,000	(857,000)	(833,000)	3,419,000	(3,191,000)

18. OPERATING LEASE COMMITMENTS

At 31 March 2013 the company had annual commitments under non-cancellable operating leases as follows

	Land and buildings		Other	
	2013	2012	2013	2012
	£	£	£	£
Expiry date:				
Within 1 year	25,055	_	2,589	-
Between 2 and 5 years	-	•	-	10,356
After more than 5 years	149,500	237,063	-	-