Report and Financial Statements

Year Ended

31 March 2013

Company Number 04171412

30/01/2014

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Report and financial statements for the year ended 31 March 2013

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Consolidated profit and loss account

#### Directors

M J Mitchell N H Glynne A Fielo S A Barnett J Rigg T R Lousada

### Registered office

Unit A. Trident Business Park, Leeds Road, Huddersfield, West Yorkshire, HD2 1UA

#### Company number

04171412

#### **Auditors**

BDO LLP 1 Bridgewater Place, Water Lane Leeds LS11 5RU

#### **Bankers**

HSBC Bank plc PO Box 45, 47 Market Street, Bradtord, BD1 1LW

#### Solicitors

Lee & Priestley LLP 10-12 East Parade Leeds LS1 2AJ

Chadwick Lawrence LLP 13 Railway Street, Huddersfield HD1 1JS

# Report of the directors for the year ended 31 March 2013

The directors present their report together with the audited financial statements for the year ended 31 March 2013

## Principal activities results, review of business and future developments

The principal activity of the group is the c-tailing of the major brands of computer equipment televisions, household appliances and other electrical equipment primarily through multiple websites. The group takes orders online over the phone and face to face from its two showrooms. The group supplies consumers and businesses mostly in the United Kingdom, but with some overseas trade through resellers and consumers.

The profit and loss account set out on page 7 shows sales for the year of £93,416 564 (2012 £69,776 740) a 34% increase on 2012 and an operating profit of £521 795 (2012 £453 951), which is increase on 2012 of 15%

The group's balance sheet as detailed on page 8 shows a satisfactory position, shareholders' funds amounting to £4 687,589 (2012 £4,439 033)

Given the continuing tough economic climate in general over the last 12 months and the market sector in which the business operates the Directors are satisfied with the performance of the business. The Company continues to look for new business opportunities in both its core market and affiliated sectors and has continued to show its ability to successfully integrate new businesses and product ranges through its acquisition of Furniture 123.

The Directors are confident for the year going forward and are continuing to see strong performance across all its core brands

### Key performance indicators

As well as appraising financial performance in comparison to forecast and previous year, the directors of the business closely monitor performance in the following areas

- Web site hits + conversions (and the correlation with on line advertising)
- Orders placed
- Quote to order conversion
- Generic sales growth
- New sales growth
- Sales per head
- Gall handling including missed calls and wait times
- Product category sales growth and margin
- Customer satisfaction
- Web site response times
- Employee absence and satisfaction
- Fraud detection
- Working capital management

#### Principal risks and uncertainties

The vast majority of supplier payments are made in sterling and the business has very little exposure to foreign exchange risk

Our websites are hosted by two independent companies giving us failure redundancy for hardware and ISP issues should any arise

#### Post balance sheet events

Dividends totalling £150 000 were declared subsequent to the balance sheet date

# Report of the directors for the year ended 31 March 2013 (continued)

### Charitable and political contributions

During the year the group made charitable contributions of £5,700. There were no political contributions

## Policy and practice on the payment of creditors

The group aims to create and maintain mutually beneficial relationships with its key suppliers. It is group policy to agree terms and conditions of supply with all its suppliers whether by standard written terms or individually negotiated terms. The group abides by these terms and conditions provided that the supplier has also complied

The number of average days purchases of the group represented by trade creditors at 31 March 2013 was 33 (2012 - 36)

## Measurement of key performance indicators

Year on year movement in sales operating profit and shareholders funds is disclosed above

The cash conversion cycle of the business continues to be good and is in line with expectations following a change in customer mix. Cash from a sale is received within one week of paying suppliers for stock

Performance against the remaining non-financial KPIs shown above is monitored internally on an ongoing basis and is not materially worse in 2013 compared to 2012 for any of the KPIs noted above

#### Going concern

Credit is only granted to a small proportion of Business to Business customers. Group policy is to fully insure all credit facilities given. There are very few exceptions to this and these go through a stringent internal review and authorisation process before any non-insured credit is granted. As a result, there is little exposure to bad debt risk. The business sources products for resale directly from manufacturers and also from a number of distributors. We consider that the business has a diverse supply chain and is not exposed to the failure of any one major supplier.

The business has a well diversified customer portfolio. It also has a wide range of supply contracts. As a consequence, the directors believe that the group is well placed to manage its business risks successfully despite the current uncertain economic outlook.

After making enquiries the directors have a reasonable expectation that the group has adequate resources to continue in operational existence for the foreseeable future. Accordingly they continue to adopt the going concern basis in preparing the annual report and accounts. See Note 1 for further details.

#### Financing

The group continues to be cash generative from day to day operations has no debt and the directors consider it to be in a strong position to operate through these difficult economic times. The group remains committed to offering the best post-sale service possible to retain customer loyalty.

#### Environment

The group has taken steps to ensure it complies with all Waste Electrical and Electronic Equipment (2006) regulations and has a positive approach to minimise the use of and to recycle packaging where possible

# Report of the directors for the year ended 31 March 2013 (continued)

#### **Directors**

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The directors of the company during the year were

M J Mitchell (appointed 8 May 2013) N H Glynne A Field S A Barnett J Rigg

T R Lousada C Miles (resigned 31 May 2012)

### Directors' responsibilities

The directors are responsible for preparing the directors report and the financial statements in accordance with applicable law and regulations

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the group and company financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company, law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the group and company and of the profit or loss of the group for that period

In preparing these financial statements, the directors are required to

- select suitable accounting policies and then apply them consistently,
- make judgements and accounting estimates that are reasonable and prudent
- state whether applicable UK Accounting Standards have been followed subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Report of the directors for the year ended 31 March 2013 (continued)

### **Auditors**

All of the current directors have taken all the steps that they ought to have taken to make themselves aware of any information needed by the company's auditors for the purposes of their audit and to establish that the auditors are aware of that information. The directors are not aware of any relevant audit information of which the auditors are unaware.

BDO LLP were appointed as auditors during the year and have expressed their willingness to continue in office A resolution to re-appoint them will be proposed at the annual general meeting

27/1/14

On behalf of the board

N H Glynne Director

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#### Independent auditor's report

#### To the member of Buy It Direct Limited

We have audited the financial statements of Buy It Direct Limited for the year ended 31 March 2013 which comprise the consolidated profit and loss account the consolidated and company balance sheets, the consolidated cash flow statement and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice)

This report is made solely to the company's member in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's member those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law we do not accept or assume responsibility to anyone other than the company and the company's member for our audit work, for this report or for the opinions we have formed

## Respective responsibilities of directors and auditors

As explained more fully in the statement of directors' responsibilities, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Financial Reporting Council's (FRC's) Ethical Standards for Auditors.

#### Scope of the audit of the financial statements

A description of the scope of an audit of financial statements is provided on the FRC's website at www frc org uk/auditscopeukprivate

#### Opinion on financial statements

In our opinion the financial statements

- give a true and fair view of the state of the group's and the parent company's affairs as at 31 March 2013 and of the group's profit for the year then ended,
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, and
- have been prepared in accordance with the requirements of the Companies Act 2006

# Opinion on other matters prescribed by the Companies Act 2006

In our opinion the information given in the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements

#### Independent auditor's report (continued)

### Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion

- adequate accounting records have not been kept by the parent company or returns adequate for our audit have not been received from branches not visited by us or
- the parent company financial statements are not in agreement with the accounting records and returns, or
- certain disclosures of directors remuneration specified by law are not made, or
- we have not received all the information and explanations we require for our audit

lan Beaumont (senior statutory auditor)

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For and on behalf of BDO LLP, statutory auditor

Leeds

United Kingdom

27/01/2014

BDO LLP is a limited liability partnership registered in England and Wales (with registered number OC305127)

# Consolidated profit and loss account for the year ended 31 March 2013

	Note	2013 £	Acquisitions 2013 £	Total 2013 £	Total 2012 £
Turnover	2	90,554,500	2,862 064	93 416,564	69,776 740
Cost of sales		78 809,511	2,134 647	80 944,158	59 929 106
Gross profit		11,744,989	727,417	12,472,406	9 847 634
Distribution costs Administrative expenses		3,783,077 7,484 961	219,409 463,164	4,002 486 7 948,125	2,647 939 6 745 744
Group operating profit	3	476,951	44,844	521,795	453,951
Other interest receivable and similar income Interest payable and similar charges	6			10,544	3,121 (1 092)
Profit on ordinary activities before taxation				532,339	455 980
Taxation on profit on ordinary activities	7			183,783	77 155
Profit on ordinary activities after taxation				348,556	378 825

All amounts relate to continuing activities

All recognised gains and losses in the current and prior year are included in the profit and loss account

# Consolidated balance sheet at 31 March 2013

Company number 04171412	Note	2013 £	2013 £	2012 £	2012 £
Fixed assets	4.5		240.050		
Intangible assets	10		342,659		781 992
Tangible assets	11 12		831,084 170,011		343 594
Fixed asset investments	12		170,011		
			1,343,754		1 125 586
Current assets				E 000 100	
Stocks	13	6,418,029		5 099 493 8,023 091	
Debtors	14	7,288,488		3 754,279	
Cash at bank and in hand		2,436,053		3 7 34,273	
		16,142,570		16 876 863	
Creditors amounts falling due within				.0.544.500	
one year	15	12,791,220		13 544 598	
Net current assets			3 351,350		3 332,265
Total assets less current liabilities			4,695,104		4 457 851
Provisions for liabilities	16		7,515		18 818
			4 687,589		4 439 033
Capital and reserves					† 011
Called up share capital	18		1,011		4 438 022
Profit and loss account	19		4 686,578		4 430 022
Shareholder's funds	20		4,687,589		4 439 033

The financial statements were approved by the board of directors and authorised for issue on

N H Glynne Director 27/1/14

# Company balance sheet at 31 March 2013

Company number 04171412	Note	2013 £	2013 £	2012 £	2012 £
Fixed assets Tangible assets Fixed asset investments	11 12		758,821 801,011		781,992 343 594
rixed asset investments	12				
			1 559,832		1 125 586
Current assets	10	e zen eno		5,099 493	
Stocks Debtors	13 14	5 752,608 7,263,058		8 023 091	
Cash at bank and in hand	. ,	2,396,267		3,754 279	
		15,411,933		16 876 863	
		• •			
Creditors amounts falling due within one year	15	12,265,825		13 544 598	
		·			
Net current assets			3 146,108		3,332 265
Total assets less current liabilities			4,705,940		4 457,851
Provisions for liabilities	16		7,265		18,818
			4 609 676		4 439 033
			4,698,675		
Camital and receives					
Capital and reserves Called up share capital	18		1,011		1 011
Profit and loss account	19		4,697 664		4 438 022
Shareholder's funds	20		4.698,675		4,439 033

The financial statements were approved by the board of directors and authorised for issue on

N H Glynne Director 77/0/14

Consolidated cashflow statement for the year ended 31 March 2013

	Note	2013 £	2013 £	2012 £	2012 £
Net cash (outflow)/inflow from operating activities	25		(521,821)		3 161,745
Returns on investments and servicing of finance Interest received interest paid hire purchase		10,544		3 121 (1 092)	
Net cash inflow from returns on investments and servicing of finance			10,544		2 029
Taxation Corporation tax paid			(66,992)		(326 908)
Capital expenditure and financial investment Payments to acquire tangible fixed assets Payments to acquire fixed asset investments Receipts from sale of tangible fixed assets Receipts from sale of fixed asset investments		(211,925) - 24 001 13,583		(335,923) (13 583) 14,167 501,576	
Net cash (outflow)/inflow from capital expenditure and financial investment			(174 341)		166 237
Acquisitions and disposals Purchase of business operations			(465,616)		
Dividends paid			(100,000)		(100 000)
(Decrease)/increase in cash	26		(1,318 226)		2 903 103

# Notes forming part of the financial statements for the year ended 31 March 2013

#### 1 Accounting policies

The financial statements have been prepared under the historical cost convention and are in accordance with applicable accounting standards

The following principal accounting policies have been applied

#### Basis of consolidation

The consolidated financial statements incorporate the results of Buy It Direct Limited and all of its subsidiary undertakings as at 31 March 2013 using the acquisition method of accounting. The results of subsidiary undertakings are included from the date of acquisition.

#### Goodwill

Goodwill arising on an acquisition of a subsidiary undertaking is the difference between the fair value of the consideration paid and the fair value of the assets and liabilities acquired. Positive goodwill is capitalised and amortised through the profit and loss account over the directors' estimate of its useful economic life of 5 years. Impairment tests on the carrying value of goodwill are undertaken.

- at the end of the first full financial year following acquisition
- in other periods if events or changes in circumstances indicate that the carrying value may not be recoverable

#### Turnover

Turnover represents sales to external customers at invoiced amounts less value added tax or local taxes on sales

Turnover is recognised on despatch of goods

#### Depreciation

Depreciation is provided to write off the cost less estimated residual values of all tangible fixed assets evenly over their expected useful lives. It is calculated at the following rates

Motor vehicles
Fixtures and fittings
Website development

25% straight line
 20% and 25% straight line

- 50% straight line

#### Valuation of investments

Investments held as fixed assets are stated at cost less any provision for impairment

#### Stocks

Stocks are valued at the lower of cost and net realisable value. Cost is based on the average cost of purchase. Net realisable value is based on estimated selling price less additional costs to completion and disposal.

Notes forming part of the financial statements for the year ended 31 March 2013 (continued)

#### 1 Accounting policies (continued)

#### Website development

Where the companies' websites are expected to generate future revenues in excess of the costs of developing those websites expenditure on the functionality of the website is capitalised and treated as a tangible fixed asset. Expenditure incurred on maintaining websites and expenditure incurred on developing websites used only for advertising and promotional purposes are written off as incurred.

#### Foreign currency

Foreign currency transactions are translated at the rates ruling when they occurred. Foreign currency monetary assets and liabilities are translated at the rates ruling at the balance sheet date. Any differences are taken to the profit and loss account.

#### Deferred taxation

Deferred tax balances are recognised in respect of all timing differences that have originated but not reversed by the balance sheet date except that the recognition of deferred tax assets is limited to the extent that the group anticipates making sufficient taxable profits in the future to absorb the reversal of the underlying timing differences

Deferred tax balances are not discounted

#### Leased assets

Operating lease rentals are charged to the profit and loss account on a straight-line basis over the term of the lease

#### Pension costs

Contributions to the group's defined contribution pension scheme are charged to the profit and loss account in the year in which they become payable

### 2 Turnover

	2013 £	2012 £
y geographical market		
	20 075 96.489	67,446 358 2 330,382
93 4	16 564	69,776 740
90,72 e world 2,69	96.489	2 330,3

Turnover is wholly attributable to the principal activity of the group

3	Operating profit		
		2013 £	2012 £
	This is arrived at after charging/(crediting)	-	***
	Depreciation of tangible fixed assets Amortisation of positive goodwill Profit on disposal of tangible fixed assets	216,623 45,256 (5,441)	243 524 (9,946)
	Hire of other assets operating leases  Fees payable to the company's auditor for the auditing of the company's annual accounts	428,057 22,500	412 547 20 500
	Fees payable to the company's auditor for taxation compliance services Exchange differences	2 500 1,559	3 000 150
4	Employees		
	Staff costs (including directors) consist of		
		Group 2013 £	Group 2012 £
	Wages and salaries Social security costs Other pension costs	3 519 983 315,954 110 469	3 281,271 300 026 81 860
		3.946,406	3 663 157
	The average number of employees (including directors) during the year was as	follows	
		Group 2013 Number	Group 2012 Number
	Production and development staff Administrative staff	11 49	10 50
	Management staff Sales staff	6 95 	7 77
		161	144

5	Directors' remuneration		
		2013 £	2012 £
	Directors' emoluments Company contributions to money purchase pension schemes	425,484 100 000	462 204 63,852
	There was 1 director in the group's defined contribution pension scheme during to	the year (2012	- 3)
	The total amount payable to the highest paid director in respect of emolumes $\mathfrak{L}_{134}$ 327)	nts was £140,8	319 (2012 -
6	Interest payable and similar charges		
		2013 £	2012 £
	Finance leases and hire purchase contracts	-	1,092

7	Taxation on profit on ordinary activities		
		2013 £	2012 £
	UK Corporation tax Current tax on profits of the year Adjustment in respect of previous periods	195 356	103 003 (37 035)
	Total current tax	195,356	65 968
	Deferred tax Origination and reversal of timing differences	(10,789)	13 885
	Adjustment in respect of previous periods Effect of tax rate change on opening balance	(784)	(1,130) (1 568)
	Movement in deferred tax provision	(11,573)	11,187
	Laxation on profit on ordinary activities	183,783	77 155
	The tax assessed for the year is higher than lower than the standard rate of applied to profit before tax. The differences are explained below	f corporation tax	in the UK
		2013 £	2012 £
	Profit on ordinary activities before tax	532,339	455 980
	Profit on ordinary activities at the standard rate of corporation tax in the UK of 24 00% (2012 - 26 00%)	127,761	118,555
	Effect of Expenses not deductible for tax purposes	55,066	14,605
	Depreciation for period in excess/(deficit) of capital allowances	14 322	(13 885)
	Income not taxable for tax purposes	<del>-</del>	(618) (37,035)
	Adjustment to tax charge in respect of previous periods	-	(15,654)
	Effect of tax rate changes Marginal relief	(1,793)	
	Current tax charge for the year	195,356	65 968

Notes forming part of the financial statements for the year ended 31 March 2013 (continued)

Dividends		
	2013 £	2012 £
Ordinary shares Interim paid of £100 000 (2012 - £100,000) per share	100,000	100 000
Orcinary shares Interim dividend proposed for the year ended 31 March 2014 of £150 000 (2012 - £nil) per share	150,000	

The proposed interim dividend has not been accrued for as the dividend was declared after the balance sheet date

### 9 Profit for the financial year

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The company has taken advantage of the exemption allowed under section 408 of the Companies Act 2006 and has not presented its own profit and loss account in these financial statements. The group profit for the year includes a profit after tax of  $£359\,642$  (2012  $£378\,825$ ) which is dealt with in the financial statements of the parent company

Notes forming part of the financial statements for the year ended 31 March 2013 (continued)

## 10 Intangible fixed assets

### Group

	Goodwill on consolidation £
Cost At 1 April 2012 Additions (note 21)	313 167 387 915
At 31 March 2013	701,082
Amortisation At 1 April 2012 Provided for the year	313,167 45 256
At 31 March 2013	358,423
Net book value At 31 March 2013	342,659
At 31 March 2012	-

Goodwill in the year arose on the acquisition of the remaining 50% of the share capital of Be Retail Limited Further details are shown in note 21

Notes forming part of the financial statements for the year ended 31 March 2013 (continued)

10 Intangible fixed assets (co
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## Company

	Goodwill £
Cost At 1 April 2012 and 31 March 2013	313,167
Amortisation At 1 April 2012 and 31 March 2013	313,167
Net book value At 31 March 2012 and 31 March 2013	-

## 11 Tangible fixed assets

## Group

	Motor vehicles £	Fixtures and fittings	Website development costs £	Total £
Cost At 1 April 2012 Additions Acquisition of subsidiary Disposals	106,420 65 100 (35 000)	995 100 22,967 7 350 (2 322)	496 401 123 858 65 000	1 597,921 211 925 72,350 (37 322)
At 31 March 2013	136,520	1.023,095	685,259	1 844,874
Depreciation At 1 April 2012 Provided for the year Disposals	55 470 35 621 (17 572)	330 354 97 478 (1,190)	430 105 83 524	815,929 216 623 (18 762)
At 31 March 2013	73 519	426,642	513,629	1,013,790
Net book value At 31 March 2013	63 001	596,453	171,630	831,084
At 31 March 2012	50 950	664 746	66,296	781 992

Notes forming part of the financial statements for the year ended 31 March 2013 (continued)

## 11 Tangible fixed assets (continued)

## Company

	Motor vehicles £	Fixtures and fittings	Website development costs	Total £
Cost At 1 April 2012 Additions Disposals	106 420 65 100 (35 000)	995 100 22 967 (2 322)	496 401 123 858	1,597 921 211 925 (37,322)
At 31 March 2013	136,520	1,015,745	620,259	1,772 524
Depreciation At 1 April 2012 Provided for the year Disposals	55,470 35 621 (17 572)	330 354 97,391 (1 190)	430 105 83 524	815,929 216 536 (18,762)
At 31 March 2013	73,519	426 555	513,629	1,013.703
Net book value At 31 March 2013	63,001	589 190	106,630	758,821
At 31 March 2012	50 950	664,746	66 296	781 992 

Notes forming part of the financial statements for the year ended 31 March 2013 (continued)

#### 12 Fixed asset investments

### Group

	Joint ventures £	Other nvestments - other than loans £	Total £
Cost At 1 April 2012	160 000	183,594	343 594
Disposals Transfers	(160 000)	(13 583) -	(13,583) (160,000)
At 31 March 2013	***************************************	170,011	170,011

HSBC Bank plc has a First Mortgage dated 1 May 2005 over a life assurance policy of £60 000 included above. It also has a debenture including a fixed charge over all present freehold and leasehold property a first fixed charge over book and other debts, chattels, goodwill and uncalled capital, both present and future and first floating charge over all assets and undertakings both present and future dated 22 June 2001.

#### Company

	Group undertakings £	Joint Ventures £	Other nvestments - other than loans £	Total £
Cost At 1 April 2012 Additions Disposals Transfers	471,000 - 160 000	160 000 - (160 000)	183 594 - (13 583) -	343,594 471 000 (13,583)
At 31 March 2013	631,000	-	170 011	801,011

### Subsidiary undertakings

The principal subsidiary undertakings are

The participal costs of any state of	Country of incorporation or registration	Class of share	Proportion of share capital held	Nature of business
Subsidiary undertakings Be Retail Limited	England and Wales	Ordinary	100%	Retail of baby products
Quedell Limited	England and Wales	Ordinary	100%	Dormant

Be Retail Limited was entitled to exemption from audit under section 479A of the Companies Act 2006 relating to subsidiary companies Accordingly, the individual financial statements of Be Retail Limited have not been audited

Notes forming part of the financial statements for the year ended 31 March 2013 (continued)

### 12 Fixed asset investments (continued)

On 1 September 2012 the company acquired the remaining 50% of the share capital of Be Retail Limited

### 13 Stocks

	Group 2013 £	Group 2012 £	Company 2013 £	Company 2012 £
Finished goods and goods for resale	6,418,029	5 099,493	5,752 608	5 099 493

There is no material difference between the replacement cost of stocks and the amounts stated above

#### 14 Debtors

	Group	Group	Company	Company
	2013	2012	2013	2012
	£	£	£	£
Trade debtors Amounts owed by group undertakings Directors' loan accounts Other debtors Prepayments and accrued income	3,392,774	1 602,195	3,392,774	1 602,195
	286,206	3,789 000	326,413	3 789 000
	289,151	42,876	289,151	42,876
	1,803,494	849 188	1,745,281	849 188
	1,516,863	1 739,832	1,509,439	1 739,832
	7,288,488	8,023 091	7,263,058	8 023 091

All amounts shown under debtors fall due for payment within one year

The amounts disclosed as owed by group undertakings in the prior year were owed by Be Retail Limited which was a joint venture investment at that time

Notes forming part of the financial statements for the year ended 31 March 2013 (continued)

15	Creditors	amounts	falling	due	within	one	year
----	-----------	---------	---------	-----	--------	-----	------

	Group 2013 £	Group 2012 £	Company 2013 £	Company 2012 £
Trade creditors Amounts owed to group undertakings Corporation tax Other taxation and social security Other creditors Accruals and deferred income	9,873,816 286,206 195,356 1,166,801 42,800 1,226,241	8 305,292 3 378 929 66,992 724 222 1 069 163	9,815,100 - 184 662 1,119,072 - 1,146,991	8 305 292 3 378 929 66 992 724 222 1 069 163
	12,791,220	13,544,598	12,265 825	13,544 598

The amounts disclosed as owed to group undertakings in the prior year were owed to Be Retail Limited which was a joint venture investment at that time

## 16 Provisions for liabilities

### Group

	Deferred taxation £
At 1 April 2012 Credited to profit and loss account Undertaking acquired	18,818 (11 573) 270
At 31 March 2013	7 515
Company	
	Deferred taxation £
At 1 April 2012 Credited to profit and loss account	18,818 (11 553)
At 31 March 2013	7,265

Notes forming part of the financial statements for the year ended 31 March 2013 (continued)

16	Provisions for liabilities (continued)				
	Deferred taxation				
		Group 2013 £	Group 2012 £	Company 2013 £	Company 2012 £
	Accelerated capital allowances	7,515	18,818	7 265	18,818

#### 17 Pensions

The group operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the group in an independently administered fund. The pension charge amounted to £110,469 (2012 - £81 860). There were no outstanding or prepaid contributions at either the beginning or end of the financial year.

### 18 Share capital

	2013 £	2012 2
Allotted, called up and fully paid		
1 Ordinary share of £1 each 100 000 Ordinary class 2 shares of £0 01 each 1 000 B class shares of £0 01 each	1 1,000 10	1,000 10
	1,011	1,011

The B class shares carry no voting rights In all other respects the Ordinary shares, Ordinary class 2 shares and B class shares rank parn passu All these classes of shares are classified as equity

#### 19 Reserves

Group

W. C. C.	Profit and loss account £
At 1 April 2012 Profit for the year Dividends	4 438,022 348 556 (100,000)
At 31 March 2013	4,686,578

Notes forming part of the financial statements for the year ended 31 March 2013 (continued)

## 19 Reserves (continued)

	Company				
					Profit and loss account £
	At 1 April 2012 Profit for the year Dividends				4 438 022 359 642 (100 000)
	At 31 March 2013				4 697,664
20	Reconciliation of movements in shareho	older's funds			
		Group 2013 £	Group 2012 £	Company 2013 £	Company 2012 £
	Profit for the year Dividends	348 556 (100.000)	378 825 (100,000)	359,642 (100,000)	378,825 (100 000)
	Net additions to shareholder's funds	248,556	278 825	259,642	278,825
	Opening shareholder's funds	4,439,033	4 160 208	4,439,033	4 160,208
	Closing shareholder's funds	4,687,589	4,439 033	4,698,675	4,439 033

Notes forming part of the financial statements for the year ended 31 March 2013 (continued)

### 21 Acquisitions

Acquisition of Be Retail Limited

On 1 September 2012 the company acquired the remaining 50% of the share capital of Be Retail Limited thereby increasing its shareholding to 100%

In calculating the goodwill arising on acquisition, the fair value of the net assets of Be Retail Limited have been assessed. There were no differences identified between book value and fair value.

	Book and fair value £
Fixed assets Tangible	1 350
Current assets Stocks Debtors Cash at bank and in hand	375,272 128 921 5,384
Total assets	510 927
Creditors Due within one year	338,572
Total assets less current liabilities	172 355
Provisions Deferred taxation	270
Net assets	172 085
	£
Cash consideration to acquire initial 50% share Cash consideration to acquire remaining 50% share Net assets acquired	160 000 400 000 172 085
Goodwill arising on acquisition	387,915

The profit after tax of Be Retail Limited for the year ended 31 August 2012 was £200 569

Notes forming part of the financial statements for the year ended 31 March 2013 (continued)

21

Acquisitions (continued)	
Cash flows	
The net outflow of cash arising from the acquisition of Be Retail Limited was as follows	
	£
Cash consideration in year to acquire remaining 50% share Cash acquired	400 000 (5 384)
Net outflow of cash	394 616
Acquisition of Quedell Limitea	
On 14 December 2012 the company acquired the share capital of Quedell Limited	
In calculating the goodwill arising on acquisition, the fair value of the net assets of Quedell been assessed. There were no differences identified between book value and fair value.	Limited have
	Book and fair value £
Fixed assets Tangible	71,000
	£
Cash consideration Net assets acquired	71 000 71,000
Goodwill arising on acquisition	·
The profit after tax of Quedell Limited from the beginning of its financial year to the date of a £Nil	cquisition was
Cash flows	
The net outflow of cash arising from the acquisition of Quedell Limited was as follows	
	£
Cash consideration as above	71 000
Net outflow of cash	71 000

Notes forming part of the financial statements for the year ended 31 March 2013 (continued)

## 22 Commitments under operating leases

The group and company had annual commitments under non-cancellable operating leases as set out below

	Land and buildings 2013 £	Other 2013 £	Land and buildings 2012 £	Other 2012 £
Operating leases which expire				
Within one year In two to five years After five years	431 626	11,825 -	135,365 265,000	358 11 825
	431.626	11,825	400,365	12 183

#### 23 Related party disclosures

Controlling parties

The company's ultimate controlling party is N H Glynne

The company has taken advantage of the exemption conferred by Financial Reporting Standard 8 'Related party disclosures' not to disclose transactions with its wholly owned subsidiaries

Related party transactions and balances

N H Glynne has a 50% shareholding in Network Places Limited a company registered in England and Wales which provides network support. During the year Buy It Direct Limited made sales to Network Places Limited of £764 (2012 £847) and purchases from Network Places Limited of £260,349 (2012 £172,370). Included in trade creditors is £464 290 (2012 £407 681) due to Network Places Limited and a further £110,000 (2012 £119 308) included in accruals.

During the year the company loaned  $\mathfrak L1$  313.375 to U Cover Limited a company in which N H Glynne is a shareholder and director. The maximum amount outstanding was  $\mathfrak L1,313,375$ . The amount outstanding at 31 March 2013 was  $\mathfrak L1,295$  568 which is included in other debtors. Interest is charged at 1.9% above the LIBOR rate on this loan. Subsequent to this the company entered into a property lease with U Cover Limited. Rent of  $\mathfrak L76$  000 has been charged by U Cover Limited during the year. Management consider both the interest and the rent to be on an arms length basis.

Loans and transactions concerning directors and officers of the company

During the year the company loaned N H Glynne an amount of £289 151 (2012 £42 876). The maximum amount outstanding during the year was £304 535.

#### 24 Post balance sheet events

Dividends totalling £150 000 were declared subsequent to the balance sheet date

25	Reconciliation of operating profit to net cash (outflow)/inflow from operating activities			
			2013 £	2012 £
	Operating profit Amortisation of intangible fixed assets		521,795 45,256	453 951 -
	Depreciation of tangible fixed assets Profit on sale of tangible fixed assets		216,623 (5,441)	243 254 (9,946)
	Unrealised gain on sale of investments Increase in stocks		(943,264)	(2,882) (99,111)
	Decrease/(increase) in debtors		863,524	(4 158,357)
	(Decrease)/increase in creditors		(1,220,314)	6,734 836
	Net cash (outflow)/inflow from operating activities		(521,821)	3 161,745
26	Reconciliation of net cash flow to movement in net funds			
			2013 £	2012 £
	(Decrease)/increase in cash		(1 318,226)	2 051,927
	Opening net funds		3 754,279	1 702 352
	Closing net funds		2 436,053	3,754 279
27	Analysis of net funds			
		At 1 April 2012 £	Cash flow	At 31 March 2013 £
	Cash at bank and in hand	3,754 279	(1 318,226)	2,436.053
	Total	3,754 279	(1 318 226)	2,436,053