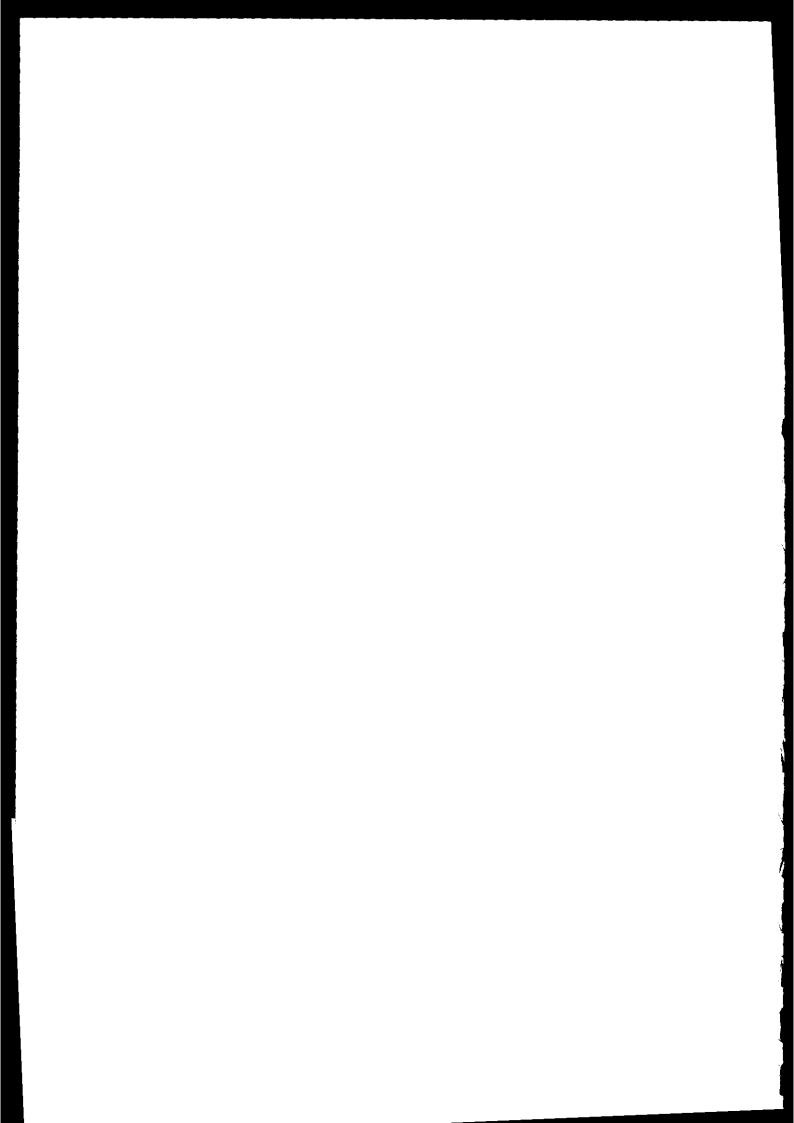
Lush Cosmetics Limited

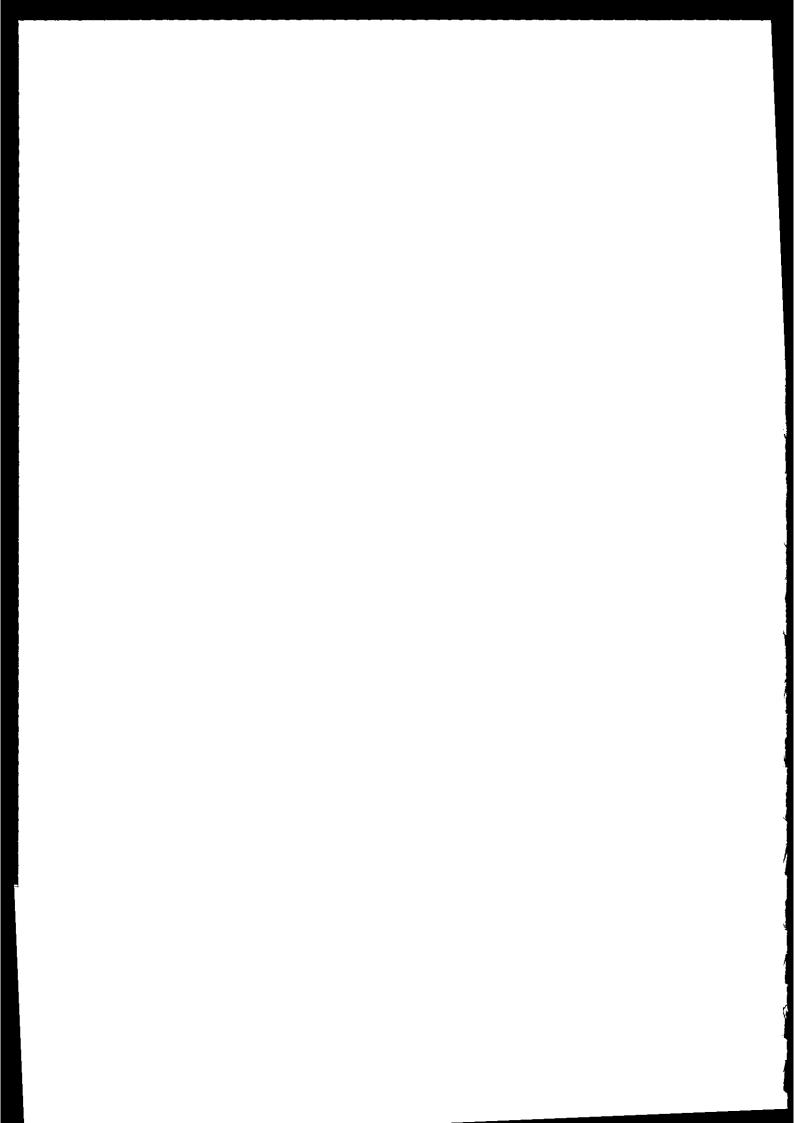
Directors' report and consolidated financial statements Registered number 04162033 30 June 2004

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Directors' report

The directors present their annual report and the audited consolidated financial statements for the year ended 30 June 2004.

Principal activities

The group is principally engaged in the production and retail of cosmetic products.

Business review

There was a profit for the year after taxation amounting to £4,279,215 (2003: £1,190,584).

Dividends

The directors declared a dividend of £80.90 per share (2003: £1,1808,633 (2003: £1,190,584) was transferred to reserves.

Directors

The directors who held office during the year were as follows:

M Constantine

Mrs M Constantine

A Gerrie

P Blacker (non-executive)

The directors who held office at the end of the financial year had the following interests in the ordinary shares of the company.

Ordinary shares

30 June 2004 and 30 June 2003

| M Constantine | 3,000 |
|-------------------|-------|
| Mrs M Constantine | 2,000 |
| A Gerrie | 700 |
| P Blacker | 2,300 |

Charitable contributions

Donations to charitable organisations amounted to £Nil (2003: £Nil).

Employees

Full and fair consideration is given to employment applications from disabled persons having regard to their particular aptitude and abilities. If an appropriate vacancy is available then, where practicable, arrangements will be made to continue the employment of an employee who becomes disabled. Disabled employees are given fair consideration for training, career development and promotion.

The development of employee involvement in the group's business is kept under regular review and the directors are committed to encouraging greater involvement of all employees. Formal and informal briefing of employees takes place as appropriate.

The group takes all reasonable steps to ensure that all employment conditions are applied regardless of sex, race, colour, ethnic background, religion or disability.

Directors' report (continued)

Auditors

In accordance with Section 384 of the Companies Act 1985, a resolution for the reappointment of KPMG LLP as auditors of the company is to be proposed at the forthcoming Annual General Meeting.

On behalf of the board

D M Arnott

D M Arnott Secretary

Statement of directors' responsibilities

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and the group and of the profit or loss for that period. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the group will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the group and to prevent and detect fraud and other irregularities.



KPMG LLP

Dukes Keep Marsh Lane Southampton SO14 3EX United Kingdom

Report of the independent auditors to the members of Lush Cosmetics Limited

We have audited the financial statements on pages 5 to 23.

This report is made solely to the company's members, as a body, in accordance with section 235 of the Companies Act 1985. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of directors and auditors

The directors are responsible for preparing the directors' report and, as described on page 3, the financial statements in accordance with applicable United Kingdom law and accounting standards. Our responsibilities, as independent auditors, are established in the United Kingdom by statute, the Auditing Practices Board and by our profession's ethical guidance.

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you if, in our opinion, the directors' report is not consistent with the financial statements, if the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and transactions with the group is not disclosed.

Basis of audit opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the group's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Opinion

In our opinion the financial statements give a true and fair view of the state of affairs of the company and the group as at 30 June 2004 and of the profit of the group for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

KPMG LLP Chartered Accountants Registered Auditor

5 December 2005

Consolidated profit and loss account for the year ended 30 June 2004

| 3 | Note | 2004 £ | 2003 £ |
|---|----------|--------------------------------|--------------------------------|
| Turnover Cost of sales | 2 | 52,098,001 (35,794,879) | 33,937,035 (24,811,440) |
| Gross profit Administrative expenses | | 16,303,122 (7,986,970) | 9,125,595 (6,839,456) |
| Operating profit Share of the operating profit in associates Interest receivable and similar income | 2-4 5 | 8,316,152 407,650 65,465 | 2,286,139 413,378 53,631 |
| Interest payable and similar charges | 6 | (152,056) | (23,239) |
| Profit on ordinary activities before taxation Tax on profit on ordinary activities | 7 | 8,637,211 (2,676,779) | 2,729,909 (1,227,058) |
| Profit on ordinary activities after taxation | | 5,960,432 | 1,502,851 |
| Equity minority interest | | (1,681,217) | (312,267) |
| Profit for the year | | 4,279,215 | 1,190,584 |
| Dividends on equity shares | 8 | (1,618,078) | - |
| Retained profit for the year for the group and its share of associates | | 2,661,137 | 1,190,584 |
| | | | |

There were no recognised gains on losses other than the profit for the year, as reported above.

All results relate to continuing activities.

There is no difference between the profit on ordinary activities before taxation and the retained profit for the financial years above and their historical cost equivalents.

A statement of movement on reserves is given in note 17.

Consolidated balance sheet

at 30 June 2004

| at 50 June 2004 | Note | | 2004 | | 2003 |
|---|------|--------------|---------------|-------------|---|
| | | £ | £ | £ | £ |
| Fixed assets Intangible assets – goodwill | 10 | | 34,090 | | 77,121 |
| Tangible assets | 9 | | 6,323,319 | | 3,870,704 |
| Investments in associates | 10 | | 624,599 | | 591,405 |
| | | | | | |
| | | | 6,982,008 | | 4,539,230 |
| Current assets | | | 0,5 02,000 | | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |
| Stocks | 11 | 3,312,468 | | 2,118,914 | |
| Debtors | 12 | 6,059,271 | | 3,809,944 | |
| Cash at bank and in hand | | 2,037,613 | | 1,755,660 | |
| | | 11,409,352 | | 7,684,518 | |
| Creditors: amounts falling due within one year | 13 | (10,014,481) | | (8,820,123) | |
| N. (44. N. 1994) | | | 1 204 071 | | (1.135.605) |
| Net current assets/(liabilities) | | | 1,394,871 | | (1,135,605) |
| Total assets less current liabilities | | | 8,376,879 | | 3,403,625 |
| Creditors: amounts falling due after more than one year | 14 | | (541,957) | | (13,645) |
| Provisions for liabilities and charges | 15 | | (162,415) | | (124,117) |
| Net assets | | | 7,672,507 | | 3,265,863 |
| Net assets | | | 7,072,307 | | |
| Capital and reserves | | | | | |
| Called up share capital | 16 | | 20,000 | | 20,000 |
| Other reserves | 17 | | 132,008 | | 132,008 |
| Profit and loss account | 17 | | 5,285,875 | | 2,575,804 |
| Equity shareholders' funds | 19 | | 5,437,883 | | 2,727,812 |
| Minority interest | 18 | | 2,234,624 | | 538,051 |
| | | | | | |
| | | | 7,672,507 | | 3,265,863 |
| | | | , | | |

These financial statements were approved by the board of directors on 5/(2-6) and were signed on its behalf by:

A Gerrie

Company balance sheet at 30 June 2004

| 11 30 June 2004 | Note | | 2004 | | 2003 |
|--|------|-------------|-----------|---|-------------|
| D. A. | | £ | £ | £ | £ |
| Fixed assets Investments | 10 | | 6,090,485 | | 6,090,485 |
| Current assets | 1.2 | 170 000 | | | |
| Debtors | 12 | 170,980 | | - | |
| Creditors: amounts falling due within one year | 13 | (170,980) | | - | |
| | | | | | |
| Net current assets | | | - | | • |
| | | | | | |
| Net assets | | | 6,090,485 | | 6,090,485 |
| | | | ==== | | |
| Capital and reserves | | | | | |
| Called up share capital | 16 | | 20,000 | | 20,000 |
| Other reserve | 17 | | 6,070,485 | | 6,070,485 |
| Equity shareholders' funds | 19 | | 6,090,485 | | 6,090,485 |
| | | | === | | |

These financial statements were approved by the board of directors on $\frac{1}{L}$ and were signed on its behalf by:

Consolidated cash flow statement

for the year ended 30 June 2004

| | Note | 2004 £ | 2003 £ |
|--|------|------------------------|---|
| Cash flow from operating activities Dividends received from associates | 20 | 6,154,809 111,786 | 4,033,281 |
| Returns on investments and servicing of finance Taxation – corporation tax paid | 21 | 13,149 (1,371,939) | 30,392 (721,334) |
| Capital expenditure Acquisitions | 21 | (3,571,452) | (2,560,709) (60,323) |
| Equity dividends paid | | (1,447,098) | |
| Net cash (outflow)/inflow before management of liquid resources and financing | | (110,745) | 721,307 |
| Financing | 21 | 519,254 | (55,346) |
| Increase in cash | | 408,509 | 665,961 |
| Reconciliation of net cash flow to movement in net debt (note 22) | | | |
| | | 2004 £ | 2003 £ |
| Increase in cash in the year Cash (inflow)/outflow from financing activities | | 408,509 (519,254) | 665,961 55,346 |
| (Decrease)/increase in net funds resulting from cash flows and movement in net funds in the year Net funds at 1 July | | (110,745) 1,546,150 | 721,307 824,843 |
| Net funds at 30 June | | 1,435,405 | 1,546,150 |
| | | | ======================================= |

Notes

(forming part of the financial statements)

1 Accounting policies

The following accounting policies have been applied consistently in dealing with items which are considered material in relation to the Group's financial statements.

Basis of preparation

The financial statements have been prepared in accordance with applicable accounting standards and under the historical cost accounting rules.

Basis of consolidation

The consolidated financial statements include the financial statements of the company and its subsidiary undertakings made up to 30 June 2004. The acquisition method of accounting has been adopted. Under this method, the results of subsidiary undertakings acquired or disposed of in the year are included in the consolidated profit and loss account from the date of acquisition or up to the date of disposal.

During 2001, the company was incorporated and acquired the entire issued share capital of Lush Limited in a share for share exchange. The transaction has been accounted for under the merger method of accounting in order to reflect properly the substance of the transaction. Under the merger method, subsidiaries acquired are included as if they had always been members of the Group.

An associate is an undertaking in which the group has a long term interest, usually from 20% to 50% of the equity voting rights, and over which it exercises significant influence. The group's share of the profits less losses of associates is included in the consolidated profit and loss account and its interest in their net assets is included in investments in the consolidated balance sheet.

In accordance with Section 230(4) of the Companies Act 1985, a separate profit and loss account dealing with the results of the Company has not been presented. The result for the Company for the period was £Nil.

Goodwill

Purchased goodwill (representing the excess of the fair value of the consideration given over the fair value of the separable net assets acquired) arising on business combinations in respect of acquisitions since 1 January 1998 is capitalised. Positive goodwill is amortised to nil by equal annual instalments over its estimated useful life of 20 years.

Fixed assets and depreciation

Depreciation is provided to write off the cost less the estimated residual value of tangible fixed assets by equal instalments over their estimated useful economic lives as follows:

Leasehold land and buildings Period of lease

Plant & machinery 20%
Fixtures and fittings 20%
Computer equipment 33%
Leasehold land is not depreciated

Investments

Investments in subsidiary and associated companies are included in the balance sheet at historic cost.

Post-retirement benefits

The Company operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the Company in an independently administered fund. The amount charged against profits represents the contributions payable to the scheme in respect of the accounting period.

1 Accounting policies (continued)

Stocks

Stocks are stated at the lower of cost and net realisable value. In determining the cost of raw materials, consumables and goods purchased for resale, the weighted average purchase price is used. For work in progress and finished goods, cost is taken as production cost, which includes an appropriate proportion of attributable overheads.

Taxation

Deferred tax is recognised, without discounting, in respect of all timing differences between the treatment of certain items for taxation and accounting purposes which have arisen but not reversed by the balance sheet date, except as otherwise required by FRS 19.

Leases

Assets under finance leases are capitalised and the outstanding future lease obligations are shown in creditors. Operating lease rentals are charged to the profit and loss account on a straight line basis over the period of the lease.

Turnover

Turnover represents the amounts (excluding value added tax) derived from the sale of cosmetic products to customers and is recognised on final sale to third parties.

2 Turnover and profit on ordinary activities before taxation

The turnover and profit before taxation are attributable to the production and retail of cosmetic goods.

| The profit on ordinary activities is stated after charging: | 2004 | 2003 |
|--|-------------|-----------|
| | £ | £ |
| Auditor's remuneration | 99,673 | 62,225 |
| Amortisation Depreciation: | 1,833 | - |
| Tangible fixed assets, owned Tangible fixed assets, held under finance leases and hire | 1,097,788 | 774,889 |
| purchase contracts | 8,279 | 8,279 |
| Other operating lease rentals | 5,033,692 | 4,393,402 |
| | ==== | |
| The Company's auditor fees are paid by Lush Limited. | | |
| 3 Remuneration of directors | | |
| Remuneration in respect of directors was as follows: | 2004 | 2003 |
| · | £ | £ |
| Director's emoluments | 809,442 | 892,904 |
| | | |

No contributions were made to money purchase pension schemes during the year (2003: £nil).

The amounts set out above include remuneration in respect of the highest paid director as follows:

| | 2004 £ | 2003 £ |
|------------|---------------------|-----------|
| Emoluments | 315,665 | 344,107 |
| | 2=2=2= 3 | |

No company pension contributions were made to a money purchase scheme on his behalf (2003: £nil).

4 Directors and employees

| Staff costs during the year were as follows: | 2004 £ | 2003 £ |
|--|-------------------------|-----------------------|
| Wages and salaries Social security costs | 14,883,650 1,303,915 | 11,426,432 800,651 |
| | - | |
| | 16,187,565 | 12,227,083 |
| | ~~~~~ | |

The average number of persons employed by the group including directors during the year, analysed by category was as follows:

| category was as follows: | Number | of employees |
|--|---------|--------------|
| | 2004 | 2003 |
| Administration | 96 | 76 |
| Production | 253 | 250 |
| Retail | 1,130 | 1,007 |
| | 1,479 | 1,333 |
| 5 Interest receivable | | |
| | 2004 | 2003 |
| | £ | £ |
| Other interest receivable and similar income | 65,072 | 53,631 |
| Interest receivable – associates | 393 | - |
| | 65,465 | 53,631 |
| | | |
| 6 Interest payable | | |
| | 2004 | 2003 |
| | £ | £ |
| Finance charges in respect of finance leases | 1,005 | 1,520 |
| Other interest payable and similar charges | 50,918 | 21,719 |
| Interest payable – associates | 100,133 | - |
| | 152,056 | 23,239 |
| | | |

| 7 Tax on profit on ordinary activities The tax charge represents: | 2004 £ | 2003 £ |
|--|-----------------------|-------------|
| UK corporation tax | æ. | |
| Current tax on income for the year Adjustments in respect of prior periods | 2,570,842 (74,578) | 980,536 |
| Share of associates current tax | 142,217 | 176,743 |
| Total current tax | 2,638,481 | 1,157,279 |
| Deferred taxation (note 14) | 38,298 | 69,779 |
| Tax on profit on ordinary activities | 2,676,779 | 1,227,058 |
| | | |
| Factors affecting the tax charge for the current year | | |
| The current tax charge for the year is higher (2003: higher) than the standard rate UK (2003:30%) The differences are explained below: | e of corporation t | ax in the |
| | 2004 £ | 2003 £ |
| | | ~ |
| Current tax reconciliation | 0 /27 211 | 2 720 000 |
| Profit on ordinary activities before tax | 8,637,211 ======= | 2,729,909 |
| Current tax at 30% Effects of: | 2,591,163 | 818,973 |
| Expenses not deductible for tax purposes | 44,711 | 71,008 |
| Capital allowances for period in excess of depreciation | (64,552) | 172,166 |
| Overseas tax rates | 57,824 | 94,779 |
| Other | 83,913 | 353 |
| Adjustments in respect of prior periods | (74,578) | |
| Total current tax (see above) | 2,638,481 | 1,157,279 |
| | | |
| 8 Dividends | | |
| | 2004 | 2002 |
| | 2004 £ | 2003 £ |
| Dividend of £80.90 per ordinary share (2003: £nil) | 1,618,078 | - |

| 9 | Tangible fixed | assets |
|---|----------------|--------|
|---|----------------|--------|

| • | Leasehold land and buildings | Plant and machinery | Fixtures and fittings | Total |
|--------------------------------|---------------------------------|---------------------|-----------------------|------------|
| Group | £ | £ | £ | £ |
| Cost | | | | |
| At 1 July 2003 | 885,061 | 62,059 | 6,236,198 | 7,183,318 |
| Difference arising on exchange | (120,088) | (13,493) | (285,290) | (418,871) |
| Additions | 467,282 | 38,018 | 3,066,152 | 3,571,452 |
| Disposals | (41,390) | - | (19,255) | (60,645) |
| At 30 June 2004 | 1,190,865 | 86,584 | 8,997,805 | 10,275,254 |
| Depreciation | | | | |
| At I July 2003 | 336,514 | 37,964 | 2,938,136 | 3,312,614 |
| Difference arising on exchange | 1,339 | (6,058) | (425,352) | (430,071) |
| Provided in year | 85,766 | 11,297 | 1,009,004 | 1,106,067 |
| On disposals | (26,916) | <u>-</u> | (9,759) | (36,675) |
| At 30 June 2004 | 396,703 | 43,203 | 3,512,029 | 3,951,935 |
| | | | | |
| Net book value | | | | |
| At 30 June 2004 | 794,162 | 43,381 | 5,485,776 | 6,323,319 |
| At 30 June 2003 | 548,547 | 24,095 | 3,298,062 | 3,870,704 |
| | | | | |

The figures stated above include assets held under finance leases and similar hire purchase contracts, as follows:

| | £ |
|---------------------------------------|--|
| Net book amount at 30 June 2004 | 15,601 |
| | ===== |
| Net book amount at 30 June 2003 | 23,880 |
| | ====================================== |
| Depreciation provided during the year | 8,279 |
| | |

10 Intangible assets and fixed asset investments

| Group | Goodwill £ |
|--|---|
| Cost At beginning of year Disposals | 77,121 (41,198) |
| At end of year | 35,923 |
| Amortisation | |
| At beginning of year Charge for year | 1,833 |
| At end of year | 1,833 |
| Net book value At 30 June 2004 | 34,090 |
| At 30 June 2003 | 77,121 |
| Group | Associated companies |
| At beginning of the year Exchange differences Share of profit for year Dividends receivable from associated undertakings Additions At the end of the year | 591,405 (22,500) 151,528 (111,786) 15,952 |
| Company | Shares in subsidiary and associated companies |
| Valuation at 1 July 2003 and 30 June 2004 | 6,090,485 |

10 Fixed assets investments (continued)

At 30 June 2004 the company held the following investments in subsidiary and associated companies:

| | Country of incorporation | Class of share capital held | Proportion held | Nature of business |
|--|--------------------------|-----------------------------|--------------------|---|
| Subsidiary undertakings Lush Limited | England | Ordinary | 100%Ma | nufacturer of cosmetic products |
| Lush Retail Limited | England | Ordinary | 39.8% | Retailer of cosmetic products |
| Lush Dublin Limited | Republic of Ireland | Ordinary | 100% | Retailer of cosmetic products |
| Lush (Ireland) Limited | Northern Ireland | Ordinary | 100% | Retailer of cosmetic products |
| Scnnett and Spears (1973) Limited | Jersey | Ordinary | 100% | Retailer of cosmetic products |
| Lush Manufacturing Limited | England | Ordinary | 100% | Manufacturer of cosmetic products |
| Lush (New Zcaland) Limited | New Zealand | Ordinary | 100% | Retailer of cosmetic products |
| Lush Australasia Manufacturing Pty Limited | Australia | Ordinary | 100% | Manufacturer of cosmetic products |
| Lush Australasia Retail Limited | Australia | Ordinary | 100% | Retailer of cosmetic products |
| Lush Licensing Inc | USA | Ordinary | 51% | Holds 1P rights |
| Fresh Handmade Cosmetics Private Limited | Singapore | Ordinary | 80% | Dormant |
| Lush Japan KK | Japan | Ordinary | 55% Ma | anufacturer and retailer of cosmetic products |
| Lush BV | Holland | Ordinary | 96% | Retailer of cosmetic products |
| Lush GmbH | Germany | Ordinary | 50% | Retailer of cosmetic products |
| Lush USA Inc | USA | Ordinary | 51% | Retailer of cosmetic products |

10 Fixed assets investments (continued)

| | Country of incorporation | Class of share capital held | Proportion held | Nature of business |
|---|--------------------------|-----------------------------|-----------------|--|
| Subsidiary undertakings (continued) Lush Internet Inc | USA | Ordinary | 51% | Retailer of cosmetic products |
| Associated undertakings Lush Sweden AB | Sweden | Ordinary | 35% | Retailer of cosmetic products |
| Lush Italia SRL | Italy | Ordinary | 35% | Manufacturer and retailer of cosmetic products |
| Lush Brasil LTDA | Brazil | Ordinary | 35% | Manufacturer and retailer of cosmetic products |
| Lush Hungary KFT | Hungary | Ordinary | 35% | Retailer of cosmetic products |
| Lush (Switzerland) AG | Switzerland | Ordinary | 35% | Retailer of cosmetic products |
| Lush Russia Limited Liability Company | Russia | Ordinary | 35% | Retailer of cosmetic products |
| Lush Handmade Cosmetics Limited | Canada | Class A | 48% | Manufacturer and retailer of cosmetic products |
| Lush South Korea | South Korea | Ordinary | 25% | Retailer of cosmetic products |
| Prosrednik Promet D.O.O. | Croatia | Ordinary | 35% | Retailer of cosmetic products |
| Natur Pact SRL | Romania | Ordinary | 35% | Retailer of cosmetic products |
| Lush Czech S.R.O | Czech Republic | Ordinary | 35% | Retailer of cosmetic products |

The directors consider that Lush Retail Limited is a subsidiary of Lush Cosmetics Limited on the basis of Lush Cosmetics Limited's 39.8% holding in the issued share capital of Lush Retail Limited and due to the actual exercise of a dominant influence over the operating and financial policies of Lush Retail Limited.

Lush Australasia Manufacturing Pty Limited and Lush Australasia Retail Pty Limited are 100% subsidiaries of Lush (New Zealand) Limited.

10 Fixed assets investments (continued)

The following information is relevant to an understanding of the group's investment in its associates.

The total of the group's profit before taxation from interests in associates was £307,910 (2003: £413,378).

The amounts included in respect of all associates comprise the following:

| | | | Associates 2004 £ |
|---------------------------------|-----------|-------|-------------------------|
| Share of turnover of associates | | | 5,833,130 |
| Share of assets | | | |
| Share of fixed assets | | | 758,497 |
| Share of current assets | | | 1,559,372 |
| Share of liabilities | | | 2,317,869 |
| Due within one year | | | (1,524,180) |
| Due after one year | | | (169,090) |
| | | | (1,693,270) |
| Share of net assets | | | 624,599 |
| 11 Stocks | | | |
| | | Group | 2022 |
| | 2004 £ | | 2003 £ |
| Raw materials | 1,982,763 | | 1,093,643 |
| Work in progress | 119,557 | | 39,697 |
| Finished goods | 1,210,148 | | 985,574 |
| | 3,312,468 | | 2,118,914 |
| | | | |

12 Debtors

| | | Group | |
|--|-------------|---------|-------------|
| | 2004 | | 2003 |
| | £ | | £ |
| | | | 0 |
| Amounts owed by associated undertakings (note 27) | 1,678,569 | | 857,697 |
| Other debtors | 2,124,864 | | 1,792,794 |
| Prepayments | 1,907,057 | | 1,159,453 |
| Corporation tax | 348,781 | | - |
| | 6,059,271 | | 3,809,944 |
| | | | |
| | | C | |
| | 2004 | Company | 2002 |
| | 2004 | | 2003 |
| | £ | | £ |
| Amounts owed by subsidiary undertakings | 170,890 | | - |
| | | | |
| | | | |
| 13 Creditors: amounts falling due within one year | | | |
| | | Group | |
| | 2004 | | 2003 |
| | £ | | £ |
| Bank overdraft | 53,526 | | 180,082 |
| Amounts due under finance leases | 6,725 | | 15,783 |
| Trade creditors | 4,018,191 | | 3,446,534 |
| Corporation tax | 2,326,828 | | 995,939 |
| Other tax and social security | 1,145,294 | | 483,801 |
| Other creditors | 103,477 | | 1,082,727 |
| Accruals and deferred income | 2,189,460 | | 2,191,462 |
| | 2,189,400 | | 423,795 |
| Amounts owed to associate company Dividend payable | 170,980 | | 443,793 |
| 2. riadila pajadil | | | |
| | 10,014,481 | | 8,820,123 |
| | | | |
| | | Company | |
| | 2004 | | 2003 |
| | £ | | £ |
| Dividend payable | 170,980 | | _ |
| Diridend payable | 170,980 | | |
| | | | |

| 110tcs (commaca) | | | | |
|-------------------------------|--|-------------------|---------------|------------------|
| 14 Creditors: amou | unts falling due after more than one year | | | |
| | | | Group | |
| | | 2004 | | 2003 |
| | | £ | | £ |
| Amounts due under finance | leases | 3,003 | | 13,645 |
| Other creditors | | 538,954 | | • |
| | | | | |
| | | 541,957 | | 13,645 |
| | | | | ======= |
| The maturity of obligation | s under finance leases and hire purchase contract | ts is as follows: | | |
| The maturity of congacton | is under minuted reacted and mire parentials confident | 2004 | | 2003 |
| | | £ | | £ |
| | | · | | |
| Within one year | | 6,725 3,003 | | 15,783 13,645 |
| In one to two years | | 3,003 | | 13,043 |
| | | 0.500 | | 20.420 |
| | | 9,728 | | 29,428 |
| | | | | |
| 15 Provisions for lis | abilities and charges - Group | | | |
| | | | Defer | red taxation |
| | | | | £ |
| At 1 July 2003 | | | | 124,117 |
| Provided during the year | | | | 38,298 |
| Trovided daring me year | | | | |
| At 30 June 2004 | | | | 162,415 |
| At 50 June 2004 | | | | 102,415 |
| The elements of deferred t | torration and as fallows. | | | |
| The elements of deferred t | axadon are as follows: | 26 | 004 | 2003 |
| | | 20 | £ | £ |
| | | | | |
| Differences between accumu | ulated depreciation and capital allowances | 162,4 | 415 | 124,117 |
| | | === | === | |
| 16 Called up share | conital | | | |
| 10 Caneu up snare | сарна | 28 | 004 | 2003 |
| | | | £ | £ |
| Group and company | | | | |
| Authorised | C11 | 100 | 000 | 100 000 |
| 100,000 ordinary shares of £ | of each | 100,0 | | 100,000 |
| | | | == | |
| Allotted, called up and fully | | 20,0 | 000 | 20,000 |
| 20,000 ordinary shares of £1 | 1 Eduli | 20,0 | 700 | 20,000 |

17 Statement of movement on reserves

|) | Other Reserves | Profit and loss account |
|--|---|-----------------------------------|
| | £ | £ |
| Group | 100.000 | 4 5 4 5 6 04 |
| At 1 July 2003 | 132,008 | 2,575,804 |
| Arising on exchange differences Retained profit for the year | - | 48,934 |
| Retained profit for the year | <u>-</u> | 2,661,137 |
| At 30 June 2004 | 132,008 | 5,285,875 |
| | | Other reserves |
| Company | | _ |
| At 1 July 2003 and at 30 June 2004 | | 6,070,485 |
| 18 Equity minority interest | | |
| The sales is the interest in the second of | | |
| The minority interests in the reserves of: | 2004 | 2003 |
| | £ | £ |
| Lush Retail Limited | 1,267,684 | 488,513 |
| Fresh Handmade Cosmetics Private Limited | (68,699) | (84,055) |
| Lush Japan KK | 652,629 | 109,675 |
| Lush USA Inc | 360,426 | 6,630 |
| Lush Gmbh | 22,584 | 17,288 |
| | 2,234,624 | 538,051 |
| | ======================================= | |
| The minority interest charge in the consolidated profit and loss account is analysed as follows: | | |
| | 2004 | 2003 |
| | £ | £ |
| Lush Retail Limited | 779,171 | 292,893 |
| Lush Australasia Retail Limited | - | (18,953) |
| Fresh Handmade Cosmetics Private Limited | - | (942) |
| Lush Japan KK | 542,954 | 35,146 |
| Lush USA Inc | 353,796 | 2,964 |
| Lush Gmbh | 5,296 | 1,159 |
| | 1,681,217 | 312,267 |
| | | |

| 19 Reconciliation of movements in equity shareholders' funds | | |
|---|-----------------------|---------------|
| | 2004 £ | 2003 £ |
| Group | * | 2 |
| Profit for the financial year | 4,279,215 | 1,190,584 |
| Dividends | (1,618,078) | _ |
| Arising on exchange | 48,934 | (15,167) |
| Net increase in shareholders' funds | 2,710,071 | 1,175,417 |
| Shareholders' funds at 1 July 2003 | 2,727,812 | 1,552,395 |
| Shareholders' funds at 30 June 2004 | 5,437,883 | 2,727,812 |
| | ===== | ======= |
| | | £ |
| Company | | - |
| Shareholders' funds at 1 July 2003 and 30 June 2004 | | 6,090,485 |
| | | ===== |
| 20 Reconciliation of operating profit to operating cash flows | | |
| | 2004 | 2003 |
| | £ | £ |
| Operating profit | 8,316,152 | 2,286,139 |
| Depreciation and amortisation | 1,107,900 | 783,168 |
| Loss on sale of tangible fixed assets | 23,970 | • |
| Increase in stock | (1,193,554) | (851,376) |
| Increase in debtors | (1,900,546) | (494,646) |
| (Decrease)/increase in creditors | (171,897) | 2,316,561 |
| Exchange differences | (27,216) | (6,565) |
| | 6,154,809 | 4,033,281 |
| | - 2- 2- 2- | _ |

21 Analysis of cash flows

| | 2004 £ | 2003 £ |
|--|-------------------------------|-----------------------|
| Returns on investment and servicing of finance Group interest received Group interest paid Interest element of finance lease rental payments | 65,072 (50,918) (1,005) | 53,631 (23,239) |
| | 13,149 | 30,392 |
| Capital expenditure Purchase of tangible fixed assets Disposal of tangible fixed assets | (3,571,452) | (2,610,461) 49,752 |
| Vi in . | (3,571,452) | (2,560,709) |
| Financing Capital element of finance lease rental payments Increase in borrowings | (19,700) 538,954 | (55,346) |
| | 519,254 | (55,346) |

22 Analysis of changes in net funds

| | At 1 July 2003 £ | Cash flow £ | Other changes £ | At 30 June 2004 £ |
|--|------------------------|---------------------|--------------------|-----------------------|
| Cash in hand and at bank Overdrafts | 1,755,660 (180,082) | 281,953 126,556 | - | 2,037,613 (53,526) |
| | | | | |
| | 1,575,578 | 408,509 | - | 1,984,087 |
| Debt due after one year due within one year Debt due after one year | (15,783) (13,645) | 19,700 (538,954) | (10,642) 10,642 | (6,725) (541,957) |
| | | | | |
| Total | 1,546,150 | (110,745) | - | 1,435,405 |
| | | | _ | |

23 Commitments

The company had no capital commitments at 30 June 2004 or 30 June 2003.

Annual commitments under non cancellable operating leases in respect of land and buildings are as follows

| | 2004 € | 2003 £ |
|--|-------------|-----------|
| Operating leases which expire: | | |
| Within one year | 925,371 | 95,000 |
| In the second to fifth years inclusive | 4,036,606 | 1,070,967 |
| Over five years | 4,118,559 | 3,879,700 |
| | | |
| | 9,080,536 | 5,045,667 |
| | | |

24 Contingent liabilities

There were no contingent liabilities at 30 June 2004 or 30 June 2003.

25 Pension scheme

The company operates a defined contribution pension scheme for the benefit of the directors and certain employees. The assets of the scheme are administered by trustees in a fund independent from those of the company.

26 Transactions with directors

During the year, the group paid rent for a property jointly owned by Mr M Constantine, Mrs M Constantine and Mrs E Bennett, amounting to £24,000 (2003 £58,500). Mr M Constantine is a director of Lush Limited, Lush Retail Limited and Lush Manufacturing Limited. Mrs M Constantine is a director of Lush Limited and Lush Manufacturing Limited. Mrs E Bennett is a director of Lush Retail Limited.

The group paid Mr P Blacker £88,280 (2003 £101,000) for consultancy services. Mr P Blacker is a director of Lush Limited.

27 Related Party transactions

During the year the Group made royalty payments of £759,103 to Cosmetic Warriors Limited.