# Bridgnorth Aluminium Limited

Annual report and financial statements
Registered number 4155640
For the year ended 31 December 2020



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## Strategic report

The directors present their strategic report for the year ended 31 December 2020.

#### Review of the business

In 2020 the demand conditions for the aluminium flat rolled products industry suffered a significant deterioration as a result of the effects of the Coronavirus pandemic on end user economic activity. Most end use segments and all geographical markets were adversely affected. This demand shortfall led to the Company having to operate on short time especially during the middle of the year, during which time the Company made use of support from the UK. Government furlough scheme. Demand levels returned strongly in the final quarter of the year and have been robust ever since.

The company continued to undertake its usual amount of in house research and development, with some external support from its shareholders and universities.

The company's key financial performance indicators during the year were as follows:

|                           | 2020<br>£000 | 2019<br>£000 | %<br>Change |
|---------------------------|--------------|--------------|-------------|
| Turnover                  | 170,716      | 216,365      | -21%        |
| Gross profit              | 9,521        | 15,763       | -40%        |
| Operating profit          | 765          | 5,242        | -85%        |
| (Loss)/profit after tax   | (542)        | 5,106        | -111%       |
| EBITDA                    | 7,485        | 12,517       | -40%        |
| Total shareholders' funds | 97,443       | 97,693       | 0% .        |
| Net debt/EBITDA           | 1.4          | 1.1          | 27%         |
|                           |              |              |             |

Turnover decreased by 21% as a result of lower sales volumes and a lower metal price during the year. Sales volumes decreased by 20%. The gross profit margin decreased from 7.3% to 5.6%. The operating profit margin decreased from 2.4% to 0.4%.

EBITDA (Operating profit plus depreciation) declined by 40%, mainly as a result of lower sales volumes caused by the decline in customer demand due the COVID-19 pandemic. This was partly offset by higher selling prices.

Net Debt (Bank loans and overdrafts less Cash and cash equivalents) is lower than the previous year due to loan repayments, but the leverage ratio is higher due to the detoriation of EBITDA.

The company continued to closely monitor and control working capital (inventory, trade debtors and trade creditors) during 2020, working capital as a percentage of sales increased from 24% to 28% as a result of lower sales revenue.

The level of total shareholders' funds decreased by £250,000 during the year due to an decrease in retained earnings.

#### Streamlined energy and carbon reporting

The Company is a large user of electricity and gas, particularly in the casthouses and rolling mills. The Company has measured their footprint across Scope I and 2 emissions confidently, and is also starting to collect Scope 3 data, continually improving its accuracy. Emissions are voluntarily reported annually in a dedicated Sustainability report, available on the Company's website, reporting in accordance with UK Government emission factors.

The Company is a member of the Aluminium Stewardship Initiative and has been certified to its Performance Standard since December 2018. An important stewardship initiative, it includes developing commitments to reducing greenhouse gas emission and working towards science based targets. The Company's commitments complement their environmental goals and objectives within their ISO 14001:2015 certification.

The Company's carbon footprint reporting scope includes all activities undertaken on site, including vehicle usage on site and off site on behalf of business. Information provided is for the Company's Scope 1 and 2 emissions, with Scope 1 being direct emission from site, and Scope 2 being indirect emissions from the generation of purchased electricity.

## Strategic report (continued)

#### Intensity ratio

Carbon emissions have been normalised against production tonnes as this is the most relevant ratio for the plant.

| Emissions Type   | 2020                    | 2020           | 2019                    | 2019           |
|--|-------------------------|----------------|-------------------------|----------------|
|  | kWh / litres /<br>miles | Tonnes of CO2e | kWh / litres            | Tonnes of CO2e |
| Scope 1 - Combustion of gas  | 123,429,754 kWh         | 22,695         | 138,380,868 kWh         | 25,441         |
| Scope 1 - Transport fuel (diesel for site vehicles)                                  | 184,382 litres          | 587            | 210,045 litres          | 668            |
| Scope 1 – Transport fuel (business mileage)  | 12,116 miles            | 3              | 25,000 miles            | 7              |
| Scope 2 - Purchased electricity  | 50,456,722 kWh          | 11,763         | 55,915, <b>8</b> 42 kWh | 14,292         |
| Scope 3 – Transport fuel (business travel in rental cars or employee-owned vehicles) | 680 miles               | 1              | 1,300 miles             | 2              |
| Total gross CO2e based on above  | - · ·                   | 35,049         | -                       | 40,410         |
| Intensity ratio: tCO2e gross   | ٠.                      | 0.414          |                         | 0.410          |

#### Table of measures

The Company undertakes a regular review of potential energy efficiency and reduction opportunities. Below is a table of recent measures taken.

| Carbon reduction measures                |   |
|--|---|
| Lighting replacement programme           | Ongoing work to replace older more inefficient lighting with more energy efficient LED lighting with improved control.  |
| Vehicle management systems               | Introduced a new vehicle management system to review vehicle use and fuel usage   |
| Scrap Management System                  | Developments to improve scrap management on site, with additional benefit of increasing energy efficiency in our Casthouse  |
| Product design environmental assessments | Implemented a systemised impact assessment of all new product design/changes against environmental criteria, including expected impact on energy efficiency, to proactively highlight where opportunities can be pursued. |
| Life cycle assessment (LCA)              | Available to customers on request, LCA studies are completed for the main product lines, identifying where the greenhouse gas emission hotspots are in the value chain.   |

### Principal risks and uncertainties

## Metal price risks

The company sells finished products and buys aluminium raw materials priced on the London Metal Exchange ("LME"). The company has, together with its parent, developed commercial hedging procedures designed to manage the risk of metal price volatility on the LME.

## Strategic report (continued)

#### Principal risks and uncertainties (continued)

Foreign exchange risks

The company has a high percentage of sales and purchases in currencies other than GBP. The company has a policy of forward selling or purchasing the known net currency exposures for sales and purchase contracts, so as to protect the business from margin erosion after contract commitments have been agreed.

#### Interest rate risks

The company is exposed to interest rate movements. Interest rate swaps may be used by the company to adjust interest rate exposures in order to guarantee fixed interest payments where payments are variable, hence reducing exposure to interest rate movements. There have been no interest rate swaps during the year and at year end no interest rate swaps were in place.

#### Credit risk

The company has a credit review mechanism which allows deferred payment terms to certain customers with good historic payment records. In addition, the company seeks to further minimise credit risk by taking out credit insurance policies covering credit risks with customers.

#### Price risk

The company's exposure to the risk of the two elements of its selling price, metal and conversion, are managed by the use of LME futures for the metal price and forward sales contracts for the conversion price.

#### Liquidity risk

Long term debt, receivables, inventory and overdraft facilities are used by the company to manage liquidity risk. The company also aims to reduce liquidity risk by managing working capital, investments and operations within strict target levels.

#### Cash flow risk

The company manages cash flow risk, where significant, by the use of derivatives as explained above.

#### Stakeholder engagement

The directors set out their section 172 (1) statement in accordance with the Companies Act 2006 in relation to stakeholder engagement for the year ended 31 December 2020.

The Board recognise that the long-term success of the company is strongly correlated to a positive interaction with all of its stakeholders. Effective engagement allows the directors to understand relevant stakeholder views on material issues which may impact the business, and helps to inform the Board's decision making. Stakeholder engagement is ultimately managed and owned by the directors of the company, but takes place at all levels within the company.

This report identifies some of our key stakeholders and how the Board and our business interact with them in order to promote the success of the company for the stakeholders as a whole.

#### Decision making and risk management

The Board delegates the day-to-day management and decision making to the executive management. The Board maintains oversight of the company's performance to ensure that the management is acting in accordance with the agreed strategy.

Each year, the directors undertake an in-depth review of the company's strategy, including the business plan for the following 5 years. Once approved by the Board, the plan and strategy form the basis for financial budgets, resource plans and investment decisions, and also the future strategic direction of the company. Upon making these decisions, the Board has to consider the interests of various stakeholders, the consequences of its decisions in the long-term and its long-term reputation. The company's strategy is now to focus on new products and markets in order to be prepared for the ongoing and future decline of the main product litho.

## Strategic report (continued)

#### Stakeholder engagement (continued)

#### **Employees**

Our employees are critical to the delivery of our strategy and the future growth of the business. The company is committed to being a responsible employer in terms of ensuring the health, safety, well-being, pay and benefits that our employees receive are sufficient to promote good relationships and motivation. For the company to succeed we must manage people's performance and develop and bring through talent while ensuring that we operate as efficiently as possible. The company has continued to work well with the union and the Information and Consultation Committee (ICC).

In light of the COVID-19 coronavirus pandemic, from March 2020 all employees who were able to work from home were asked to do so, in line with government guidance. The Company responded quickly to facilitate this change; IT equipment was provided, meetings were held virtually and information was communicated as frequently as possible. For employees remaining on site; new COVID-19 procedures were created, social distancing was enforced, personal protective equipment was available and required, along with enhanced cleaning protocols, regular fumigation of site areas and regular employee COVID-19 testing.

#### Business relationships

Maintaining strong customer and supplier relationships is critical to the long-term business strategy. The company has a small customer base which we work closely with to ensure that the highest quality product and service is delivered. Many of these relationships have been present for a long time and have multi-year contracts. As new products are developed and new customers are obtained, the company will ensure that the same positive relationships are fostered to ensure new strategies are fulfilled.

The company has long-standing relationships with key suppliers and treats them fairly in terms of orders and payments to ensure that they are part of the company's success.

During the COVID-19 pandemic, business relationships had to be managed remotely with limits on travelling and national lockdowns affecting different customers and suppliers at different times. Communication and supply chain management was critical to understand quickly changing situations in terms of factory shutdowns and the impact on orders.

#### Shareholders

Communication with our shareholders is key to the company's success, they are kept informed of performance and strategic direction to ensure that they are satisfied with the company. The company attends regular meetings and presentations required by the shareholders and is open to feedback and questions at any time. During 2020, these meetings were all held online.

#### Our community and the environment

The company aims to use its position in the community to create a positive change for the people and wider community. The company actively reduces our impact on the environment by responsibly sourcing energy and minimising our carbon footprint. We also help to fund many local initiatives including trusts, charities and community organisations.

## Regulatory bodies

The company aims to maintain the highest standards of conduct with each of the regulatory bodies it engages with. The operating policy statement and code of conduct can be found on our website. This includes zero tolerance to ethical issues such as bribery and corruption. Our gender pay gap, sustainability and group tax strategy can also be found on our website.

By order of the board

M Richards Secretary

## Directors' report

The directors present their directors' report and audited financial statements for the year ended 31 December 2020.

#### Principal activities

The company continues to manufacture aluminium coils for the lithographic printing industry, as well as other aluminium flat rolled products, including foilstock coils for the foil rolling industry.

The company is a 75% owned subsidiary of Viohalco S.A., a company registered in Belgium. The company is also 25% owned by UACJ Corporation, a company registered in Japan.

#### **Future developments**

The UK-EU Trade and Cooperation Agreement was finalised in late December 2020, ending uncertainty referred to in previous reports concerning the effects on the Company of Brexit. This free trade agreement allows the Company to continue its relationships with EU customers and suppliers without a tariff provided that Rules of Origin are complied with.

Demand conditions have been strong in 2021 driven by re-stocking in downstream supply chains, a bounce back of underlying demand following the Coronavirus pandemic, and strongly increased freight rates for competitor material sourced from Asia which have improved the Company's competitiveness.

The Company is continuing its efforts to expand its product range and sell to customers in new segments, and will commission a sheeting line in the second half of 2021.

#### Going concern

In considering going concern, the directors have carefully reviewed the cash flow requirements of the company, key assumptions used in the financial forecasts and a sensitivity analysis on the forecasts. Post year end, the company has refinanced its borrowing facilities as disclosed in note 16, which are available on a continuing basis, and therefore the directors are reasonably certain there will be sufficient liquidity available to meet obligations as they fall due for a period of at least 12 months from the date of signing these financial statements. The company's forecasts, including a plausible but severe downside scenario, indicate that there is sufficient cash flow available and that covenant requirements are not breached for a period of at least 12 months from the signing of these financial statements. For this reason, they continue to adopt the going concern basis in preparing the financial statements.

#### Disabled employees

The company gives full consideration to applications for employment from disabled persons where the requirements of the job can be adequately fulfilled by a handicapped or disabled person.

Where existing employees become disabled, it is the company's policy wherever practicable to provide continuing employment under normal terms and conditions and to provide training and career development and promotion to disabled employees wherever appropriate.

#### Employee involvement

During the year, the policy of providing employees with information about the company has continued, employees are encouraged to present their suggestions and views on the company's performance. Regular meetings are held between management and employees to allow free flow of information and ideas.

## Statement on engagement with suppliers, customers and others in a business relationship with the company

The Company has reviewed the key stakeholders and how the business interacts with them, this is detailed within the strategic report, stakeholder engagement section.

#### Results

The profit and loss account is set out on page 13 and shows a loss for the financial year of £542,000 (2019: profit of £5,106,000).

#### Dividends

No dividend was paid during the year (2019: £Nil). The directors do not recommend the payment of a final dividend (2019: £Nil).

## Directors' report (continued)

#### Directors

The directors who held office during the year and subsequently were as follows:

D Peder

(Chairman)

S MacVicker

A Angelopoulos

J Attas

C Catsaros

L Varouchas

J Kumamoto

K Niibori

### Charitable contributions

The company made charitable donations of £1,662 during the year (2019: £5,375).

#### Directors' liabilities

The company has granted an indemnity to one or more directors against liability in respect of proceedings brought by third parties, subject to the conditions set out in the Companies Act 2006. Such qualifying third party indemnity provision remains in force as at the date of approving the directors' report.

#### Independent auditors

Pursuant to Section 487 of the Companies Act 2006, the auditors will be deemed to be reappointed and PricewaterhouseCoopers LLP will therefore continue in office.

By order, of the board

M Richards

Secretary

Stourbridge Road Bridgnorth Shropshire WV15 6AU

28 September 2021

## Statement of directors' responsibilities in respect of the financial statements

The directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulation.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have prepared the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards, comprising FRS 101 "Reduced Disclosure Framework", and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing the financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- state whether applicable United Kingdom Accounting Standards, comprising FRS 101, have been followed, subject to any material departures disclosed and explained in the financial statements;
- make judgements and accounting estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006.

#### Directors' confirmations

In the case of each director in office at the date the Directors' Report is approved:

- so far as the director is aware, there is no relevant audit information of which the company's auditors are unaware;
- they have taken all the steps that they ought to have taken as a director in order to make themselves aware of any relevant audit information and to establish that the company's auditors are aware of that information.

By order of the board

M Richards Secretary

28 September 2021

## Independent auditors' report to the members of Bridgnorth Aluminium Limited

#### Report on the audit of the financial statements

#### Opinion

In our opinion, Bridgnorth Aluminium Limited's financial statements:

- give a true and fair view of the state of the company's affairs as at 31 December 2020 and of its loss for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards, comprising FRS 101 "Reduced Disclosure Framework", and applicable law): and
- have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements, included within the Annual Report, which comprise: the Balance sheet as at 31 December 2020; the Profit and loss account and other comprehensive income, the Statement of Changes in Equity for the year then ended; and the notes to the financial statements, which include a description of the significant accounting policies.

#### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) ("ISAs (UK)") and applicable law. Our responsibilities under ISAs (UK) are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Independence

We remained independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, which includes the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

## Conclusions relating to going concern

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

However, because not all future events or conditions can be predicted, this conclusion is not a guarantee as to the company's ability to continue as a going concern.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

## Reporting on other information

The other information comprises all of the information in the Annual Report other than the financial statements and our auditors' report thereon. The directors are responsible for the other information. Our opinion on the financial statements does not cover the other information and, accordingly, we do not express an audit opinion or, except to the extent otherwise explicitly stated in this report, any form of assurance thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If we identify an apparent material inconsistency or material misstatement, we are required to perform procedures to conclude whether there is a material misstatement of the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report based on these responsibilities.

# Independent auditors' report to the members of Bridgnorth Aluminium Limited (continued)

With respect to the Strategic report and Directors' report, we also considered whether the disclosures required by the UK Companies Act 2006 have been included.

Based on our work undertaken in the course of the audit, the Companies Act 2006 requires us also to report certain opinions and matters as described below.

Strategic Report and Directors' report

In our opinion, based on the work undertaken in the course of the audit, the information given in the Strategic report and Directors' report for the year ended 31 December 2020 is consistent with the financial statements and has been prepared in accordance with applicable legal requirements.

In light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we did not identify any material misstatements in the Strategic report and Directors' report.

#### Responsibilities for the financial statements and the audit

Responsibilities of the directors for the financial statements

As explained more fully in the Statement of directors' responsibilities in respect of the financial statements, the directors are responsible for the preparation of the financial statements in accordance with the applicable framework and for being satisfied that they give a true and fair view. The directors are also responsible for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

Based on our understanding of the company and industry, we identified that the principal risks of non-compliance with laws and regulations related to health and safety, employment and tax legislation, and we considered the extent to which non-compliance might have a material effect on the financial statements. We also considered those laws and regulations that have a direct impact on the financial statements such as the Companies Act 2006. We evaluated management's incentives and opportunities for fraudulent manipulation of the financial statements (including the risk of override of controls), and determined that the principal risks were related to management override of controls and the potential manipulation of the financial statements through posting inappropriate journal entries to manipulate financial performance and management bias in accounting estimates. Audit procedures performed by the engagement team included:

# Independent auditors' report to the members of Bridgnorth Aluminium Limited (continued)

- Discussions with management and those charged with-governance including consideration of known or suspected instances of non-compliance with laws and regulation and fraud;
- Enquiring of management and those charged with governance around any actual and potential litigation and claims:
- Testing journal entries and other adjustments for appropriateness, testing accounting estimates (because of the risk of management bias);
- Reviewed minutes of meetings of those charged with governance to identify any discussions on noted non compliance with laws and regulations and how it was addressed;
- Reviewed financial statement disclosures and tested the supporting documentation to assess compliance with applicable laws and regulations; and
- Review and testing of legal expenses.

There are inherent limitations in the audit procedures described above. We are less likely to become aware of instances of non-compliance with laws and regulations that are not closely related to events and transactions reflected in the financial statements. Also, the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion.

A further description of our responsibilities for the audit of the financial statements is located on the FRC's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditors' report.

Use of this report

This report, including the opinions, has been prepared for and only for the company's members as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and for no other purpose. We do not, in giving these opinions, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing.

#### Other required reporting

#### Companies Act 2006 exception reporting

Under the Companies Act 2006 we are required to report to you if, in our opinion:

- we have not obtained all the information and explanations we require for our audit; or
- adequate accounting records have not been kept by the company, or returns adequate for our audit have not been received from branches not visited by us; or
- certain disclosures of directors' remuneration specified by law are not made; or
- the financial statements are not in agreement with the accounting records and returns.

We have no exceptions to report arising from this responsibility.

Matthew Walker (Senior Statutory Auditor)

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for and on behalf of Pricewaterhouse Coopers  $\operatorname{LLP}$ 

Chartered Accountants and Statutory Auditors

Birmingham

28 September 2021

## Profit and loss account and other comprehensive income

| for the year ended 31 December 2020  |   |   |        |                           | 2010                      |
|--|---|---|--------|---------------------------|---------------------------|
|  |   | • | Note   | 2020                      | 2019                      |
|  |   |   |        | £000                      | £000                      |
| Turnover Cost of sales   |   |   | 2      | 170,716<br>(161,195)      | 216,365<br>(200,602)      |
| Gross profit   |   |   |        | 9,521                     | 15,763                    |
| Distribution costs Administrative expenses Other operating income  |   |   |        | (5,718)<br>(3,932)<br>894 | (7,104)<br>(3,555)<br>138 |
| Operating profit   |   |   | 3      | 765                       | 5,242                     |
| Interest receivable and similar income<br>Interest payable and similar expenses  |   |   | 6<br>7 | 449<br>(1,090)            | 2,385<br>(1,187)          |
| Profit before taxation   |   |   |        | 124                       | 6,440                     |
| Tax on profit  |   |   | · · 8  | (666)                     | (1,334)                   |
| (Loss)/profit for the financial year   | • |   |        | (542)                     | 5,106                     |
| Other comprehensive income: Fair value remeasurement of derivative financial instru Total tax on components of other comprehensive incomprehensive income. |   |   | ·      | 360<br>(68)               | -                         |
| Total comprehensive (expense)/income for the year  |   | , |        | (250)                     | 5,106                     |

# Balance sheet at 31 December 2020

| •  |         | • .          |              |              |   |
|--|---------|--------------|--------------|--------------|---|
|  | Note    | 2020<br>£000 | 2020<br>£000 | 2019<br>£000 | 2019<br>£000                            |
| Fixed assets   | •       |              |              | :            |   |
| Property, plant and equipment<br>Right of use assets | 9<br>10 | 64,763<br>72 | •            | 65,769<br>38 |   |
|  |         | · · · ·      | 64,835       |              | 65,807                                  |
| Current assets                                       |         |              |              |              |   |
| Stocks   | 11 .    | 50,299       |              | 42,395       |   |
| Debtors  | . 12    | 29,894       | •            | 33,569       |   |
| Cash at bank and in hand                             | 13      | 985          | •            | 1,342        |   |
| Derivative financial instruments                     | 18      | 1,047        |              | 307          |   |
|  |         | ·            | :            | <del></del>  |   |
|  |         | 82,225       |              | 77,613       |   |
|  |         |              |              | ,,,===       |   |
| Current liabilities                                  | . *     |              |              |              |   |
| Creditors: amounts falling due within one year       | 14      | (44,014)     |              | (40,732)     |   |
| Derivative financial instruments                     | 18      | (687)        |              | (853)        |   |
| •  |         | <u> </u>     |              | <del></del>  | . •                                     |
| Net current assets                                   |         |              | 37,524       |              | 36,028                                  |
| THE DITTORY MODELS                                   |         | •            | . ,,,,,,,,,  |              | . , , , , , , , , , , , , , , , , , , , |
| Total assets less current liabilities                |         | •            | 102,359      | •            | 101,835                                 |
| Total assets less current indinctes                  |         | •            | 102,339      |              | 101,655                                 |
| Non-current linbilities                              | 4       |              | . *          |              |   |
| Creditors: amounts falling due after more than       | 15      | ·            | (39)         |              | (8)                                     |
| one year   |         |              |              |              |   |
|  | •       |              |              |              |   |
| Provisions for liabilities                           |         |              | •            |              |   |
| 1 TOVISIONS TO MADMITIES                             | •       |              |              |              |   |
| Deferred tax liability                               | 17      |              | (4,877)      |              | (4,134)                                 |
|  |         | •            |              |              |   |
|  | •       |              |              |              | •                                       |
|  |         | •            |              |              |   |
| Net assets   | . *     |              | 97,443       |              | 97,693                                  |
|  | •       |              | <del></del>  |              |   |
| Capital and reserves                                 |         |              |              |              | •                                       |
| Called up share capital                              | 19      |              | 29,333       |              | 29,333                                  |
| Share premium account                                |         |              | 6,667        |              | 6,667                                   |
| Cash flow hedging reserve                            | •       |              | 292          |              |   |
| Profit and loss account                              |         |              | 61,151       |              | 61,693                                  |
|  | •       |              | <del></del>  |              |   |
| Total shareholders' funds                            | •       |              | 97,443       |              | 97,693                                  |
|  | •       | •            |              |              |   |

The notes on pages 16 to 35 form an integral part of these financial statements.

These financial statements were approved by the board of directors on 28 September 2021 and were signed on its behalf by:

Derek Peden

Director

Company registered number: 4155640

# Statement of Changes in Equity

|   | Called up<br>share<br>capital<br>£000 | Share premium account | Cash flow hedging reserve | Profit and loss account | Total<br>shareholders'<br>funds<br>£000 |
|---|---------------------------------------|-----------------------|---------------------------|-------------------------|---|
| Balance at 1 January 2019   | 29,333                                | 6,667                 | •                         | 56,587                  | 92,587                                  |
| Total comprehensive income for the year<br>Profit for the financial year                              | <u>.</u>                              |                       | _                         | 5,106                   | 5,106                                   |
| Balance at 31 December 2019   | 29,333                                | 6,667                 |                           | 61,693                  | 97,693                                  |
| Balance at 1 January 2020   | 29,333                                | 6,667                 | •                         | 61,693                  | 97,693                                  |
| Total comprehensive expense for the year<br>Loss for the financial year<br>Other comprehensive income | -<br>-                                | · · · · ·             | 292                       | (542)                   | (542)<br>292                            |
| Total comprehensive expense   | -: .                                  | -                     | 292                       | (542)                   | (250)                                   |
| Balance at 31 December 2020   | 29,333                                | 6,667                 | 292                       | 61,151                  | 97,443                                  |

#### Notes

(forming part of the financial statements)

## 1 Accounting policies

Bridgnorth Aluminium Limited (the "Company") is a company incorporated and domiciled in the UK. The registered number is 4155640 and registered address is Stourbridge Road, Bridgnorth, Shropshire WV15 6AU. The company manufactures aluminium coils for the lithographic printing industry, as well as other aluminium flat rolled products, including foilstock coils for the foil rolling industry.

These financial statements were prepared in accordance with Financial Reporting Standard 101 Reduced Disclosure Framework ("FRS 101").

In preparing these financial statements, the Company applies the recognition, measurement and disclosure requirements of International Financial Reporting Standards as adopted by the EU ("Adopted IFRSs"), but makes amendments where necessary in order to comply with Companies Act 2006 and has set out below where advantage of the FRS 101 disclosure exemptions has been taken.

The Company's ultimate parent undertaking, Viohalco S.A. includes the Company in its consolidated financial statements. The consolidated financial statements of Viohalco S.A. are prepared in accordance with International Financial Reporting Standards and are available to the public and may be obtained from the offices of Viohalco S.A. which are located at 30 Avenue Marnix, 1000 Brussels, Belgium.

In these financial statements, the company has applied the exemptions available under FRS 101 in respect of the following disclosures:

- a Cash Flow Statement and related notes;
- Comparative period reconciliations for share capital and tangible fixed assets;
- The effects of new but not yet effective IFRSs;
- Disclosures in respect of the compensation of Key Management Personnel;
- · Disclosures in respect of capital management; and

As the consolidated financial statements of Viohalco S.A. include the equivalent disclosures, the Company has also taken the exemptions under FRS 101 available in respect of the following disclosures:

 Certain disclosures required by IFRS 13 Fair Value Measurement, the disclosures required by IFRS 7 Financial Instrument Disclosures.

The Company proposes to continue to adopt the reduced disclosure framework of FRS 101 in its next financial statements.

The following accounting policies have been applied consistently in dealing with items which are considered material in relation to the financial statements.

#### 1.1 Measurement convention

The financial statements are prepared on the historical cost basis except that the following assets and liabilities are stated at their fair value: derivative financial instruments, financial instruments classified as fair value through the profit or loss.

#### 1.2 Going concern

In considering going concern, the directors have carefully reviewed the cash flow requirements of the company, key assumptions used in the financial forecasts and a sensitivity analysis on the forecasts. Post year end, the company has refinanced its borrowing facilities as disclosed in note 16, which are available on a continuing basis, and therefore the directors are reasonably certain there will be sufficient liquidity available to meet obligations as they fall due for a period of at least 12 months from the date of signing these financial statements. The company's forecasts, including a plausible but severe downside scenario, indicate that there is sufficient cash flow available and that covenant requirements are not breached for a period of at least 12 months from the signing of these financial statements. For this reason, they continue to adopt the going concern basis in preparing the financial statements.

#### 1 Accounting policies (continued)

#### 1.3 Foreign currency

Items included in the financial statements of the Company are measured using the currency of the primary economic environment in which the company operates ('the functional currency'). The financial statements are presented in 'Pounds Sterling' (£), which is also the Company's functional currency.

Transactions in foreign currencies are translated to the Company's functional currencies at the foreign exchange rate ruling at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies at the balance sheet date are retranslated to the functional currency at the foreign exchange rate ruling at that date. Non-monetary assets and liabilities that are measured in terms of historical cost in a foreign currency are translated using the exchange rate at the date of the transaction. Non-monetary assets and liabilities denominated in foreign currencies that are stated at fair value are retranslated to the functional currency at foreign exchange rates ruling at the dates the fair value was determined. Foreign exchange differences arising on translation are recognised in the profit and loss account except for differences arising on the retranslation of qualifying cash flow hedges, which are recognised in other comprehensive income.

#### 1.4 Classification of financial instruments issued by the Company

Financial instruments issued by the Company are treated as equity only to the extent that they meet the following two conditions:

- (a) they include no contractual obligations upon the company to deliver cash or other financial assets or to exchange financial assets or financial liabilities with another party under conditions that are potentially unfavourable to the company; and
- (b) where the instrument will or may be settled in the company's own equity instruments, it is either a nonderivative that includes no obligation to deliver a variable number of the company's own equity instruments or is a derivative that will be settled by the company's exchanging a fixed amount of cash or other financial assets for a fixed number of its own equity instruments.

To the extent that this definition is not met, the proceeds of issue are classified as a financial liability. Where the instrument so classified takes the legal form of the company's own shares, the amounts presented in these financial statements for called up share capital and share premium account exclude amounts in relation to those shares.

Where a financial instrument that contains both equity and financial liability components exists these components are separated and accounted for individually under the above policy.

#### 1.5 Non-derivative financial instruments

Non-derivative financial instruments comprise trade and other debtors, cash and cash equivalents, loans and borrowings, and trade and other creditors.

Trade, other debtors and amounts owed from group undertakings

Trade, other debtors and amounts owed from group undertakings are recognised initially at fair value. Subsequent to initial recognition they are measured at amortised cost using the effective interest method, less any impairment losses.

Certain trade debtor balances are held under a receivables financing agreement. The Directors consider these meet the definition of held to collect under IFRS 9.

Trade, other creditors and amounts owed to group undertakings

Trade, other creditors and amounts owed to group undertakings are recognised initially at fair value. Subsequent to initial recognition they are measured at amortised cost using the effective interest method.

#### 1 Accounting policies (continued)

#### 1.5 Non-derivative financial instruments (continued)

Cash and cash equivalents

Cash and cash equivalents comprise cash balances and call deposits.

Interest-bearing loans and borrowings.

Interest-bearing loans and borrowings are recognised initially at fair value less attributable transaction costs. Subsequent to initial recognition, interest-bearing borrowings are stated at amortised cost using the effective interest method, less any impairment losses.

#### 1.6 Derivative financial instruments and hedging

Derivative financial instruments

Derivative financial instruments are recognised at fair value. The gain or loss on remeasurement to fair value is recognised immediately in profit or loss. However, where derivatives qualify for hedge accounting, recognition of any resultant gain or loss depends on the nature of the item being hedged (see below).

JFRS 9 Financial Instruments

As of 1 January 2018 IFRS 9 Financial Instruments was applicable. This standard addresses the classification, measurement and derecognition of financial assets and liabilities, and introduces new hedge accounting rules.

Viohalco S.A. has undertaken thorough discussions with consultants and group auditors on behalf of the group and have decided not to adopt the hedge accounting paragraphs of IFRS 9 and to stay with IAS 39. This was an accounting policy choice which the Company is also adopting, when appropriate.

#### Cash flow hedges

Where a derivative financial instrument is designated as a hedge of the variability in cash flows of a recognised asset or liability, or a highly probable forecast transaction, the effective part of any gain or loss on the derivative financial instrument is recognised directly in the hedging reserve. Any ineffective portion of the hedge is recognised immediately in the profit and loss account.

When the forecast transaction subsequently results in the recognition of a non-financial asset or non-financial liability, the associated cumulative gain or loss remains in the hedging reserve and is reclassified into profit or loss in the same period or periods during which the asset acquired or liability assumed affects profit or loss, i.e. when a non-financial asset is depreciated.

If a hedge of a forecast transaction subsequently results in the recognition of a financial asset or a financial liability, the associated gains and losses that were recognised directly in equity are reclassified into profit or loss in the same period or periods during which the asset acquired or liability assumed affects profit or loss, i.e. when interest income or expense is recognised.

For cash flow hedges, other than those covered by the preceding two policy statements, the associated cumulative gain or loss is removed from equity and recognised in the profit and loss account in the same period or periods during which the hedged forecast transaction affects profit or loss.

When a hedging instrument expires or is sold, terminated or exercised, or the entity revokes designation of the hedge relationship but the hedged forecast transaction is still expected to occur, the cumulative gain or loss at that point remains in equity and is recognised in accordance with the above policy when the transaction occurs. If the hedged transaction is no longer expected to take place, the cumulative unrealised gain or loss recognised in equity is recognised in the profit and loss account immediately.

## Fair value hedges

Where a derivative financial instrument is designated as a hedge of the variability in fair value of a recognised asset or liability or an unrecognised firm commitment, all changes in the fair value of the derivative are recognised immediately in the profit and loss account. The carrying value of the hedged item is adjusted by the change in fair value that is attributable to the risk being hedged (even if it is normally carried at cost or amortised cost) and any gains or losses on remeasurement are recognised immediately in the profit and loss account (even if those gains would normally be recognised directly in reserves).

#### 1 Accounting policies (continued)

#### 1.6 Derivative financial instruments and hedging (continued)

On the discontinuance of hedge accounting, any adjustment made to the carrying amount of the hedged item as a consequence of the fair value hedge relationship, is recognised in the profit and loss account over the remaining life of the hedged item.

#### 1.7 Property, plant and equipment

Property, plant and equipment is stated at cost less accumulated depreciation and accumulated impairment losses.

Where parts of an item of property, plant and equipment have different useful lives, they are accounted for as separate items.

Depreciation is charged to the profit and loss account on a straight-line basis over the estimated useful lives of each part of an item of property, plant and equipment. Land is not depreciated. The estimated useful lives are as follows:

buildings between 5 and 30 years
 plant and machinery between 3 and 20 years
 motor vehicles between 2 and 5 years

No depreciation is provided on freehold land and assets in course of construction.

Depreciation methods, useful lives and residual values are reviewed at each balance sheet date.

#### 1.8 Research and development

Expenditure on research activities is recognised in the profit and loss account as an expense as incurred.

#### 1.9 Stocks

Stocks are stated at the lower of cost incurred in bringing each product to its present location and condition and net realisable value as follows:

Raw materials, consumables, spare parts and goods for resale

- purchase cost on an average cost basis

Work in progress and finished goods

- cost of direct materials and labour plus attributable overheads based on a normal level of activity

Net realisable value is based on estimated selling price less any further costs expected to be incurred to completion and disposal.

An assessment is performed annually on the critical spare parts held within general stores; which looks at value materiality, if the item is connected with existing property, plant and equipment and if the item will be used for more than one period. If all criteria are met, then the item is moved from stock to property, plant and equipment.

An impairment review is carried out on the year end general stores listing and calculated based on the age profile of the consumables and spare parts. Items over 5 years are impaired on a percentage scale up to 100% impaired at 10 years and above.

#### 1.10 Impairment excluding stocks and deferred tax assets

Financial assets (including trade and other debtors)

A financial asset not carried at fair value through profit or loss is assessed at each reporting date to determine whether there is objective evidence that it is impaired. The company assesses on a forward-looking basis the expected credit loss associated with its financial assets. The impairment methodology applied depends on whether there has been a significant increase in credit risk.

#### Accounting policies (continued)

#### 1.10 Impairment excluding stocks and deferred tax assets (continued)

An impairment loss in respect of a financial asset measured at amortised cost is calculated as the difference between its carrying amount and the present value of the estimated future cash flows discounted at the asset's original effective interest rate. For financial instruments measured at cost less impairment an impairment is calculated as the difference between its carrying amount and the best estimate of the amount that the Company would receive for the asset if it were to be sold at the reporting date. Interest on the impaired asset continues to be recognised through the unwinding of the discount. When a subsequent event causes the amount of impairment loss to decrease, the decrease in impairment loss is reversed through profit or loss.

#### Non-financial assets

The carrying amounts of the Company's non-financial assets, other than, stocks and deferred tax assets, are reviewed at each reporting date to determine whether there is any indication of impairment. If any such indication exists, then the asset's recoverable amount is estimated.

The recoverable amount of an asset or cash-generating unit is the greater of its value in use and its fair value less costs to sell. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. For the purpose of impairment testing, assets that cannot be tested individually are grouped together into the smallest group of assets that generates cash inflows from continuing use that are largely independent of the cash inflows of other assets or groups of assets (the "cash-generating unit").

An impairment loss is recognised if the carrying amount of an asset or its CGU exceeds its estimated recoverable amount. Impairment losses are recognised in profit or loss.

Impairment losses recognised in prior periods are assessed at each reporting date for any indications that the loss has decreased or no longer exists. An impairment loss is reversed if there has been a change in the estimates used to determine the recoverable amount. An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised.

#### 1.11 Employee benefits

#### Defined contribution plans

A defined contribution plan is a post-employment benefit plan under which the company pays fixed contributions into a separate entity and will have no legal or constructive obligation to pay further amounts. Obligations for contributions to defined contribution pension plans are recognised as an expense in the profit and loss account in the periods during which services are rendered by employees.

#### 1.12 Turnover

## Revenue recognition

Revenue is recognised to the extent that the company obtains the right to consideration in exchange for its performance. Revenue is measured at the fair value of the consideration received, excluding discounts, rebates, VAT and other sales taxes or duty. Revenue is recognised when performance obligations have been satisfied, and at a point in time, and is invoiced either simultaneously with its recognition or within a short time period from its recognition. A receivable is recognised when the control is transferred to the customer, as this represents the point in time at which the right to consideration becomes unconditional. The following criteria must also be met before revenue is recognised:

#### 1 Accounting policies (continued)

## 1.12 Turnover (continued)

Sale of goods

Revenue from the sale of goods is recognised when the control of the goods sold has been transferred. The timing of the transfer of control usually occurs when the goods have been shipped to the customers' location, unless otherwise specified in the terms of the contract. The terms defined on the contracts with customers are according to Incoterms.

Interest income

Revenue is recognised as interest accrues using the effective interest method.

#### 1.13 Leuses

Lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions. The lease agreements do not impose any covenants other than the security interests in the leased assets that are held by the lessor. Leased assets may not be used as security for borrowing purposes.

Leases are recognised as a right of use asset and a corresponding liability at the date at which the leased asset is available for use by the company.

Assets and liabilities arising from a lease are initially measured on a present value basis. Lease liabilities include the net present value of the following lease payments:

- Fixed payments (including in-substance fixed payments), less any lease incentives receivable;
- Variable lease payments that are based on an index or a rate, initially measured using the index or rate as at the commencement date; and
- Payments of penalties for terminating the lease, if the lease term reflects the company exercising that option.

The lease payments are discounted using the interest rate implicit in the lease. If that rate cannot be readily determined, which is generally the case for leases in the company, the lessee's incremental borrowing rate is used, being the rate that the individual lessee would have to pay to borrow the funds necessary to obtain an asset of similar value to the right of use asset in a similar economic environment with similar terms, security and conditions. The rate used is a group rate provided by Viohalco S.A.

Lease payments are allocated between principal and finance cost. The finance cost is charged to profit or loss over the lease period so as to produce a constant periodic rate of interest on the remaining balance of the liability for each period.

Right of use assets are generally depreciated over the lease term on a straight-line basis. If the company is reasonably certain to exercise a purchase option, the right of use asset is depreciated over the underlying asset's useful life.

Right-of-use assets are measured at cost comprising the following:

- The amount of the initial measurement of lease liability;
- · Any lease payments made at or before the commencement date less any lease

incentives received;

- · Any initial direct costs; and
- · Restoration costs.

Payments associated with short-term leases of equipment and vehicles and all leases of low value assets are recognised on a straight-line basis as an expense in profit or loss. Short term leases are leases with a lease term of 12 months or less. Low-value assets comprise IT equipment and small items of tooling.

#### 1 Accounting policies (continued)

#### 1.14 Interest receivable and Interest payable

Interest payable and similar charges include interest expense on finance charges on shares classified as liabilities and finance leases recognised in profit or loss using the effective interest method, unwinding of the discount on provisions, and net foreign exchange losses that are recognised in the profit and loss account (see foreign currency accounting policy). Other interest receivable and similar income include interest receivable on funds invested and net foreign exchange gains.

Interest income and interest payable is recognised in profit or loss as it accrues, using the effective interest method.

#### 1.15 Taxation

Tax on the profit or loss for the year comprises current and deferred tax. Tax is recognised in the profit and loss account except to the extent that it relates to items recognised directly in equity or other comprehensive income, in which case it is recognised directly in equity or other comprehensive income.

Current tax is the expected tax payable or receivable on the taxable income or loss for the year, using tax rates enacted or substantively enacted at the balance sheet date, and any adjustment to tax payable in respect of previous years.

Deferred tax is provided on temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. The amount of deferred tax provided is based on the expected manner of realisation or settlement of the carrying amount of assets and liabilities, using tax rates enacted or substantively enacted at the balance sheet date.

A deferred tax asset is recognised only to the extent that it is probable that future taxable profits will be available against which the temporary difference can be utilised.

#### 1.16 Grant income

Government grant income has been received in the year in relation to the Coronavirus Job Retention Scheme (CJRS) and is recognised within other income on a systematic basis, over the period in which the company recognises the related costs for which the grant is intended to compensate.

#### 1.17 Critical accounting estimates and judgements

The preparation of financial statements requires the use of accounting estimates which, by definition, will seldom equal the actual results. Management also needs to exercise judgement in applying the group's accounting policies. This note provides an overview of the areas that involved a higher degree of judgement or complexity, and of items which are more likely to be materially adjusted due to estimates and assumptions turning out to be wrong.

#### Critical accounting estimates

## Inventory provisioning

An inventory provision is not needed for the main stock item of aluminium, as this is recyclable and no significant loss occurs.

An impairment review is carried out on the year end general stores listing and calculated based on the age profile of the spare parts and consumables.

Useful economic lives of property, plant and equipment

The annual depreciation charge for property, plant and equipment is sensitive to changes in the estimated useful economic lives and residual values of the assets.

#### Critical judgements in applying the entity's accounting policies

Derivative financial instruments and hedging activities

The company has applied hedge accounting in 2020 in line with the Group's policy, as this shows a more accurate representation of the Company's commercial hedging position. All derivatives are measured at fair value through the cash flow hedge reserve, as the requirements of IAS 39 to apply hedge accounting are considered to be met.

#### 2 Turnover

Turnover is the total amount charged, exclusive of VAT, in respect of goods and services supplied by the company. All turnover arises in the UK and is attributable to the company's continuing activity, the manufacture of rolled aluminium products.

| •                              |                          |                 |      |           |     |               |             |
|--------------------------------|--------------------------|-----------------|------|-----------|-----|---------------|-------------|
| •                              |                          |                 | •    |           |     | 2020          | 2019        |
|                                |                          |                 |      | •         | •   | £000          | £000        |
|                                |                          |                 | · .  | •         |     |               | 2000        |
| C-1£4-                         | •                        |                 |      |           |     | 170 716       | 216,365     |
| Sale of goods                  | •                        |                 |      |           |     | 170,716       | 210,303     |
|                                |                          |                 |      | •         |     |               |             |
| Dec matterials.                |                          |                 | •    |           |     | •             |             |
| By activity:                   |                          |                 |      |           |     |               |             |
|                                |                          |                 |      |           |     | 2020          | 2019        |
|                                | •                        |                 |      |           |     | £000          | £000        |
|                                | •                        |                 |      |           | •   |               |             |
| Lithographic                   |                          | •               |      |           |     | 129,317       | 158,751     |
| Packaging                      |                          | :               |      |           |     | 26,979        | 36,605      |
| Automotive and electrical      | •                        |                 |      |           |     | 11,322        | 17,943      |
|                                |                          |                 |      |           |     |               | 836         |
| Building and construction      |                          | ,               |      |           |     | 1,516         |             |
| Other income                   |                          | •               | _    |           |     | 1,582         | 2,230       |
|                                |                          |                 | •    |           |     |               |             |
|                                | **                       |                 | ·.   |           |     | 150.516       | 216 265     |
|                                |                          |                 |      |           |     | 170,716       | 216,365     |
|                                |                          | •               |      |           |     |               |             |
| n                              |                          |                 |      |           |     | •             |             |
| By geographical market         | is given below:          |                 |      |           |     |               |             |
| •                              | •                        |                 |      |           | •   | 2020          | 2019        |
|                                | :                        |                 |      |           |     | £000          | £000        |
|                                | •                        | •               |      |           |     |               | •           |
| United Kingdom                 |                          | •               | . '  |           | •   | 4,037         | 8,724       |
| Continental Europe             |                          |                 |      |           | ٠.  | 109,751       | 132,799     |
| Americas                       |                          |                 | •    |           |     | 47,922        | 61,742      |
| Asia, Middle East and Afri     |                          |                 |      |           | •   | 9,006         | 13,100      |
| maia, iviluule East allu All'I | ·                        |                 | •    | · · · , , |     | 2,000         | 13,100      |
|                                | ,                        |                 |      |           |     | <del></del> , |             |
|                                |                          | •               |      |           |     | 170,716       | 216,365     |
|                                |                          |                 | •    |           |     | 17051 AU.     | 210,303     |
| •                              |                          | •               | •• . | • •       |     |               |             |
|                                |                          |                 |      |           |     |               |             |
| 3 Operating profit             | t                        |                 | •    | •         |     |               |             |
|                                |                          | • •             |      |           |     |               |             |
| Included in operating p        | rofit are the followin   | g:              | •    |           |     | •             |             |
|                                | <u> </u>                 |                 |      |           |     | 2020          | 2019        |
|                                |                          | •               |      |           |     | £000.         | £000        |
|                                |                          |                 | **   |           |     |               |             |
| Depreciation and other an      | annte written off tangih | le fived accete | •    | ,         |     | 6,681         | 7,239       |
|                                |                          | no lineu assels |      | 4         |     | •             |             |
| Depreciation on right of u     |                          |                 |      |           |     | 39            | 36          |
| Release of environmental       |                          | , .             |      |           |     |               | (1,000)     |
| Research and developmen        | nt 🖟 .                   |                 |      |           |     | 521           | 620         |
| Impairment of stock            |                          |                 |      |           |     | 39            | 160         |
| Impairment of debtors          |                          |                 |      |           |     | - 24          | (26)        |
| Proceeds from the sales of     | f fixed assets           |                 |      | •         | 5.7 | (20)          | · `(9)      |
| Income from Coronavirus        |                          | •               |      | •         |     | (715)         | . (2)       |
| Income non conducting          | . 200 Resolution Denomic | •               |      |           |     | (,13)         |             |
|                                |                          |                 | •    |           |     |               | ·           |
| Auditors' remuneration         | •                        |                 |      |           |     | ,             |             |
| Audit of these financial st    | atements :               |                 | •    |           |     | 65            | . 50        |
| Whose of these intenctal St    | atomonia                 |                 |      |           | •   | U.S           | <b>30</b> . |
|                                |                          |                 |      |           |     |               |             |

## 4 Staff numbers and costs

The average monthly number of persons employed by the Company (including executive directors) during the year, analysed by category, was as follows:

| analysed by category, was as follows:                              | Numbe                    | r of employees                          |
|--|--------------------------|---|
|  | 2020                     | 2019                                    |
| Production Sales Administration                                    | 349<br>9<br>43.          | 363<br>9<br>39                          |
|  | 401                      | 411                                     |
|  | <del></del>              | ·                                       |
| The aggregate payroll costs of these persons were                  | as follows: 2020<br>£000 | 2019<br>£000                            |
| Wages and salaries<br>Social security costs<br>Other pension costs | 15,162<br>1,439<br>761   | 15,220<br>1,548<br>682                  |
|  | 17,362                   | 17,450                                  |
|  |                          |   |
| 5 Remuneration of directors  |                          |   |
|  | 2020<br>£000             | 2019<br>£000                            |
| Directors' emoluments  | 439                      | . 454                                   |
| Company contributions to defined contribution person               | nal pension plans 17     | 17                                      |
| In respect of the highest paid director                            |                          |   |
| Emoluments   | 230                      | 229                                     |
| Company contributions to defined contribution person               |                          | ======================================= |

| 6 Interest receivable and similar income   |               | •                    |
|--|---------------|----------------------|
|  | 2020<br>£000  | . 2019<br>£000       |
| Bank interest receivable Revaluation of foreign currency loans Revaluation of foreign exchange contracts | 26<br>423     | 72<br>1,053<br>1,260 |
|  | · <del></del> |                      |
|  | 449           | 2,385                |
|  |               | <del></del>          |
|  | •             |                      |
|  |               |                      |
|  |               |                      |
| 7 Interest payable and similar expenses  |               |                      |
|  | 2020<br>£000  | 2019<br>£000         |
| Bank interest payable  | 617           | 1,143                |
| Lease liabilities interest (see note 10) Revaluation of foreign currency loans                           | 1<br>472      | 43                   |
|  | 1,090         | 1,187                |

#### 8 Tax on profit

|               |  | •                              |   |
|---------------|--|--------------------------------|---|
|               |  |                                |   |
| 2020          | 2020   | 2019                           | 2019  |
|               | £000   | £000                           | £000  |
|               | •  |                                |   |
| , _           |  | 712                            | ÷   |
| (9)           |  |                                |   |
| (2)           |  | <u> </u>                       | •   |
| <del></del> . | <i>(</i> 0)  |                                | 710   |
|               | (9)  |                                | 712   |
| 400           |  |                                | •   |
| 180           |  | 693                            |   |
|               |  | -                              | _   |
| 487           |  | (73)                           | ·   |
|               |  |                                |   |
|               | 675  |                                | 622   |
|               |  |                                |   |
| •             | . 666  |                                | 1,334   |
|               | <del></del>  | +                              |   |
|               | •  |                                |   |
|               |  | 2020                           | 2019  |
|               |  |                                | £000  |
|               | · •  |                                | 2000  |
|               |  | 68 -                           | -   |
|               |  |                                |   |
|               |  | 68                             | -   |
|               |  |                                |   |
|               | 2020<br>£000<br>(9)<br>——————————————————————————————————— | £000 £000  (9)  180 8 487  675 | £000 £000 £000  712  (9)  (9)  180  8  487  (73)  675  666  2020 £000  £000  68 |

#### Reconciliation of standard tax rate

Tax expense for the year is higher (2019: higher) than the standard rate of corporation tax in the UK for the year ended 31 December 2020 of 19% (2019: 19%). The differences are explained below:

|   | .2020<br>£000             | 2019<br>£000       |
|---|---------------------------|--------------------|
| Profit before taxation  | 124                       | 6,440              |
| Current tax at 19% (2019: 19%)  | 24                        | 1,224              |
| Expenses not deductible for tax purposes Income not taxable Tax rate changes Adjustments in respect of previous years | 166<br>(10)<br>487<br>(1) | 192<br>(9)<br>(73) |
| Total tax charge (see above)  | 666                       | 1,334              |

#### Factors that may affect future current and total tax charges

The Finance (No.2) Act 2015 reduced the main rate of UK corporation tax to 19%, effective from 1 April 2017. A further reduction in the UK corporation tax rate to 17% was expected to come into effect from 1 April 2020 (as enacted by Finance Act 2016 on 15 September 2016). However, legislation introduced in the Finance Act 2020 (enacted on 22 July 2020) repealed the reduction of the corporation tax rate, thereby maintaining the current rate of 19%. Deferred taxes on the balance sheet have been measured at 19% which represents the future corporation tax rate that was enacted at the balance sheet date.

The UK Budget 2021 announcements on 3 March 2021 included measures to support economic recovery as a result of the ongoing COVID-19 pandemic. These included an increase to the UK's main corporation tax rate to 25%, which is due to be effective from 1 April 2023. These changes were not substantively enacted at the balance sheet date and hence have not been reflected in the measurement of deferred tax balances at the period end. However, it is likely that the effect of the change, had it been substantively enacted by the balance sheet date, would be to increase the deferred tax liability by £1,540,164.

## 9 Property, plant and equipment

|   | Land and buildings | Plant and machinery | Motor<br>vehicles | Assets in course of construction | Total            |
|---|--------------------|---------------------|-------------------|----------------------------------|------------------|
|   | £000               | £000                | £000£             | £000                             | £000             |
| Cost At beginning of year Additions                           | 15,994<br>21       | 144,866<br>1,893    | 2,827<br>354      | 1,016<br>3,407                   | 164,703<br>5,675 |
| At end of year  | 16,015             | 146,759             | 3,181             | 4,423                            | 170,378          |
| Accumulated depreciation At beginning of year Charge for year | 5,795<br>630       | 90,669<br>5,876     | 2,470<br>175      | •                                | 98,934<br>6,681  |
| At end of year  | 6,425              | 96,545              | 2,645             | -                                | 105,615          |
| Net book value At 31 December 2020                            | 9,590              | 50,214              | 536               | 4,423                            | 64,763           |
| At 31 December 2019   | 10,199             | 54,197              | 357               | 1,016                            | 65,769           |

Included within land and buildings is £2,013,746 (2019: £2,013,746) of freehold land which is not depreciated. The remaining net book value is in respect of buildings constructed on the company's freehold premises.

#### 10 Leases

The company has lease contracts for company cars, which upon adoption of IFRS 16 Leases on 1 January 2020 are now shown in the balance sheet as right or use assets and lease liabilities.

| Measurement of right of use assets | Measurement | of right | of use assets |
|------------------------------------|-------------|----------|---------------|
|------------------------------------|-------------|----------|---------------|

| Trougarement of right of does does   |    | 2020<br>£000        | 2019<br>£000       |
|--|----|---------------------|--------------------|
| Opening balance at 1 January Additions of right of use assets – company car (Less): depreciation charged in the year |    | 38<br>73            | 61<br>13           |
| (Less): depreciation charged in the year   |    | (39)                | (36)               |
| Right of use assets at 31 December   | :  | 72                  | 38                 |
| Amounts recognised in the balance sheet  |    |                     |                    |
| Lease liabilities  |    | 31 Dec 2020<br>£000 | 1 Jan 2020<br>£000 |
| Current lease liabilities Non-current lease liabilities  |    | 29<br>39            | 31 8               |
|  |    | 68                  | 39                 |
| ·  | ٠. | -                   |                    |

All non-current lease liabilities are later than one year and not later than five years.

17,238

50,299

18,404

42,395

## Notes (continued)

## 10 Leases (continued)

Amounts recognised in the profit and loss account

|  | 2020<br>£000    | 2019<br>£000     |
|--|-----------------|------------------|
| Depreciation charge of right of use company car assets Interest expense (included in interest payable) Expense relating to short-term and low-value leases | 39<br>1<br>184  | 36<br>1<br>140   |
|  | 224             | 177              |
| The total cash outflow for leases was £45,000 (2019: £37,000).   |                 |                  |
| 11 Stocks  |                 |                  |
|  | 2020<br>£000    | 2019<br>£000     |
| Raw materials, consumables and spare parts Work in progress  | 23,275<br>9,786 | 13,680<br>10,311 |

The difference between purchase price or production cost of stocks and their replacement cost is not material. The movement of raw materials, consumables, work in progress and finished goods is £117,695,210 (2019: £157,650,991) and is included within cost of sales. The write-down of spare parts and consumables is £39,170 (2019: £159,875).

#### 12 Debtors

Finished goods

| •  |                               |  | 2020<br>£000                          | 2019<br>£000                  |
|--|-------------------------------|--|---------------------------------------|-------------------------------|
| Trade debtors Other debtors Amounts owed from gr Prepayments and accru Corporation tax | oup undertakings<br>ed income |  | 25,836<br>1,836<br>12<br>2,045<br>165 | 31,060<br>1,321<br>6<br>1,182 |
| F.   |                               |  | 29,894                                | 33,569                        |

Amounts owed by group undertakings are unsecured, interest free, have no fixed date of repayment and are repayable on demand. Trade debtors are stated after provisions for impairment of £34,895 (2019: £10,546).

## 13 Cash at bank and in hand

|   | 2020<br>£000                             | 2019<br>£000                                |
|---|--|---|
| Cash at bank and in hand  | 985                                      | 1,342                                       |
| Cash and cash equivalents   | 985                                      | 1,342                                       |
|   |  |   |
| 14 Creditors: amounts falling due within one year   |  |   |
|   | 2020<br>£000                             | 2019<br>£000                                |
| Bank loans and overdrafts (secured see note 16) Trade creditors Amounts owed to group undertakings Lease liabilities (see note 10) Corporation tax Other taxation and social security | 11,512<br>28,461<br>570<br>29<br><br>550 | 15,414<br>20,799<br>115<br>31<br>194<br>509 |

Amounts due to group undertakings are unsecured, interest free, have no fixed date of repayment and are repayable on demand.

## 15 Creditors: amounts falling due after more than one year

| •           |                      |    | • | .: |     | ٠ |    | 2020<br>£000 | 2019<br>£000 |
|-------------|----------------------|----|---|----|-----|---|----|--------------|--------------|
| Lease liabi | ilities (see note 10 | )) |   |    |     |   |    | 39           | 8            |
|             |                      |    |   |    |     |   | ٠. | <del></del>  | <del></del>  |
|             | •                    |    |   |    | • • |   |    | 39           | 8            |
| •           |                      |    |   |    |     |   |    |              |              |

40,732

44,014

2010

#### Notes (continued)

#### 16 Interest bearing loans and borrowings

This note provides information about the contractual terms of the Company's interest bearing loans and borrowings which are measured at amortised cost.

|   |                |                  |                        |            |          | 2020<br>£000   | £000     |
|---|----------------|------------------|------------------------|------------|----------|----------------|----------|
| Creditors falling due<br>Secured bank loans | more than or   | ne year          |                        |            |          | - <del>-</del> | -        |
| Creditors falling due<br>Secured bank loans | within less th | an one year      |                        |            | -        | 1,167          | 4,667    |
| Terms and debt repa                         | ument schedi   | ule              |                        |            |          |                |          |
| Terms and deor repa                         | утет зспеш     | Nominal          | Year of                | Face value | Carrying |                | Carrying |
|   | Currency       | interest rate    | maturity               |            | amount   | Face value     | amount   |
|   | Carrency       | 7,7,0,7,0,7,7,10 |                        | 2020       | 2020     | 2019           | 2019     |
|   |                |                  |                        | £000       | £000     | £000           | £000.    |
| Cashflow loan                               | GBP            | 1.60%            | 2021                   | 1,167      | 1,167    | 4,667          | 4,667    |
| Receivables facility                        | EUR            | 1.75%            | Repayable on demand    | 6,478      | 6,478    | 1,319          | 1,319    |
| Receivables facility                        | USD            | 2.00%            | Repayable<br>on demand | 3,867      | 3,867    | 5,770          | 5,770    |
| Inventory facility                          | GBP            | 2.85%            | Repayable<br>on demand |            | <u>-</u> | 3,658          | 3,658    |
|   |                | ,                |                        | 11,512     | 11,512   | 15,414         | 15,414   |
|   |                |                  | ,                      |            |          |                |          |

The bank loans and overdrafts are secured against certain land and buildings owned by the Company, the receivables facility is secured against certain trade debtor balances and the inventory facility is secured against certain inventory balances.

The fair values for borrowings are not materially different from their carrying amounts, since the interest payable on those borrowings is either close to current market rates or the borrowings are of a short-term nature.

During 2021 the Company refinanced its banking facilities. The new facilities are available from 30th July 2021 and the facilities available at the year end were all repaid.

The new facilities consist of a receivables facility with a limit of up to £60m, an inventory facility with a limit of up to £30m and a capital expenditure facility with a limit of up to £25m. The total facility aggregate limit is £60m. The facilities are for a minimum period of 3 years, with the option of a further year extension if required. These are all repayable on demand. The interest rate margin chargable is dependant on the Company's leverage, the nominal interest rate is between 2.25% and 2.65% above the applicable base rate. The facilities include financial covenants.

## 17 Deferred tax assets and liabilities

Recognised deferred tax assets and liabilities

Deferred tax assets and liabilities are attributable to the following:

|   | Assets<br>2020<br>£000 | 2019<br>£000      |                      | 2019<br>£000         | Net<br>2020<br>£000                   | 2019<br>£000  |
|---|------------------------|-------------------|----------------------|----------------------|---------------------------------------|---------------|
| Tangible fixed assets                     | · ·                    |                   | (4,643)              | (3,894)              | (4,643)                               | (3,894)       |
| Financial assets                          |                        |                   | (283)                | (240)                | (283)                                 | (240)         |
| Temporary differences trading             | . 7                    | •                 | -                    | -                    | 7                                     |               |
| Tax iosses                                | 42                     |                   |                      | •                    | 42                                    | •             |
| Tax assets/(liabilities)                  | 49                     | ,                 | (4,926)              | (4,134)              | (4,877)                               | (4,134)       |
|   |                        |                   |                      | . ———                | <del></del>                           | <del></del> . |
| Net tax liabilities                       | 49                     |                   | (4,926)              | (4,134)              | (4,877)                               | (4,134)       |
|   |                        | . <u></u>         | ·                    |                      |                                       |               |
| Movement in deferred tax during the year  |                        | •                 |                      |                      |                                       |               |
| Movement in deferred that during the year |                        | l January<br>2020 | Recognised in income | Recognised in equity | 31 December 2020                      |               |
|   |                        | £000              | £000                 | £000                 | €000                                  |               |
| Tangible fixed assets Financial assets    |                        | (3,894)<br>(240)  | (749)<br>25          | (68)                 | (4,643)<br>(283)                      | •             |
| Temporary differences trading             |                        | ` -               | · <b>7</b>           |                      | . 7                                   |               |
| Tax losses                                |                        | -                 | 42                   | - '                  | 42                                    |               |
|   |                        | (4,134)           | (675)                | (68)                 | (4,877)                               |               |
|   |                        | (4,134)           | (073)                | . (00)               | (40,7)                                | * .           |
|   |                        |                   | • .                  |                      |                                       |               |
| Movement in deferred tax during the prior | vear ·                 |                   |                      |                      |                                       |               |
| Wotowout III notov on the many Base b     |                        | 1 January         | Recognised           | Recognised           | 31 December                           |               |
| • •                                       |                        | 2019              | in income            | in equity            | 2019                                  |               |
| · .                                       |                        | £000              | £000                 | £000                 | £000                                  | · .           |
| m . 111 C . 1                             |                        | (3,655)           | (239)                |                      | (3,894)                               |               |
| Tangible fixed assets                     |                        | (3,633)           | 48                   |                      | (240)                                 |               |
| Financial assets                          |                        | 431               | (431)                |                      | (=10)                                 |               |
| Tax losses                                |                        | · ·               | (331)                |                      |                                       |               |
|   |                        | (3,512)           | (622)                |                      | (4,134)                               |               |
| •   |                        | (3,3,2)           | (022)                |                      | , , , , , , , , , , , , , , , , , , , |               |
| •   |                        |                   |                      |                      |                                       | •             |

#### 18 Derivative financial instruments

The fair values of all financial assets and financial liabilities by class shown in the balance sheet are as follows:

|  | Fair         | Fair         |
|--|--------------|--------------|
|  | value        | value        |
|  | 2020         | 2019         |
|  | . 000€       | £000         |
| IAS 39 categories of financial instruments   |              |              |
| Financial assets designated as fair value through profit or loss<br>London Metal Exchange futures – short term | 1,047        | 307          |
| Total financial assets at fair value through profit or loss  | 1,047        | 307          |
| Fair values of financial instruments   | <b>.</b>     | <del>,</del> |
|  | Fair         | Fair         |
|  | value        | value        |
|  | 2020<br>£000 | 2019<br>£000 |
| Financial liabilities designated as fair value through profit or loss  |              | :            |
| Foreign exchange swaps – short term  | 217          | . •          |
| London Metal Exchange futures - short term   | 470          | 853          |
| Total financial liabilities at fair value through profit or loss   | 687          | 853          |
|  | ·            |              |

The company enters into forward foreign currency contracts to mitigate the exchange rate risk for certain foreign currency receivables. At 31 December 2020, the outstanding foreign currency contracts all mature within 2 months of the year end date, this is compared to 2019 when there were no outstanding contracts at year end.

The forward currency contracts are measured at fair value, which is determined using valuation techniques that utilise observable inputs. The key assumptions used in valuing the derivatives are the exchange rates for GBP:USD and GBP:EUR.

The company enters into forward LME contracts to mitigate the metal price risk for certain receivables. At 31 December 2020, the outstanding contracts all mature within 10 months (2019: 12 months) of the year end.

The forward LME contracts are measured at fair value, which is determined using valuation techniques that utilise observable inputs. The key assumptions used in valuing the derivatives are the LME values for GBP, USD and EUR.

## 18 Derivative financial instruments (continued)

The following table indicates the periods in which the cash flows associated with derivative financial instruments are expected to occur.

|                                 |                      | •                   | 2020                      |                         |                      | 20                       | 19                        | . :                     |
|---------------------------------|----------------------|---------------------|---------------------------|-------------------------|----------------------|--------------------------|---------------------------|-------------------------|
|                                 | Carrying amount £000 | Expected cash flows | 1 year or<br>less<br>£000 | 1 to<br><2years<br>£000 | Carrying amount £000 | Expected cash flows £000 | l year or<br>less<br>£000 | 1 to<br><2years<br>£000 |
| Forward exchange contracts:     |                      |                     |                           |                         |                      |                          |                           |                         |
| Assets                          | -                    | · - ·               | - '                       | •                       | -                    | -                        | ·                         | • -                     |
| Liabilities                     | (217)                | (6,002)             | (6,002)                   | -                       | -                    | · · -                    | -                         | -                       |
| London Metal exchange contracts |                      |                     |                           | •                       |                      |                          |                           |                         |
| Assets                          | 1,047                | 11,406              | 11,406                    | <b>-</b> .              | 307                  | 23,171                   | 23,171                    |                         |
| Liabilities                     | (470)                | (668)               | (668)                     | •                       | (853)                | (13,897)                 | (13,897)                  |                         |
|                                 | 360                  | 4,736               | 4,736                     | -                       | (546)                | 9,274                    | 9,274                     | . •                     |
| •                               |                      |                     | =====                     |                         |                      |                          |                           |                         |

The following table indicates the periods in which the cash flows associated with cash flow hedging instruments are expected to affect profit or loss:

|                                 | 2020                 |                          |                           |                         | 2019                 |                          |                           |                         |
|---------------------------------|----------------------|--------------------------|---------------------------|-------------------------|----------------------|--------------------------|---------------------------|-------------------------|
|                                 | Carrying amount £000 | Expected cash flows £000 | 1 year or<br>less<br>£000 | 1 to<br><2years<br>£000 | Carrying amount £000 | Expected cash flows £000 | l year or<br>less<br>£000 | I to<br><2years<br>£000 |
| Forward exchange contracts:     | •                    |                          |                           |                         |                      |                          |                           | •                       |
| Assets                          | -                    | -                        |                           | -                       | • -                  | -                        | -                         | -                       |
| Liabilities                     | . (217)              | (6,002)                  | (6,002)                   |                         |                      | -                        | •                         | -                       |
| London Metal exchange contracts |                      | •                        |                           |                         |                      |                          |                           |                         |
| Assets                          | 1,047                | 11,406                   | 11,406                    | -                       | 307                  | 23,171                   | 23,171                    | . • -                   |
| Liabilities                     | (470)                | (668)                    | (668)                     | -                       | (853)                | (13,897)                 | (13,897)                  | •                       |
|                                 | 360                  | 4,736                    | 4,736                     |                         | (546)                | 9,274                    | 9,274                     |                         |

## 19 Called up share capital

| Allotted and fully paid 29,333,333 (2019: 29,333,333) Ordinary shares of £1 each |        | £000   | £000 |
|--|--------|--------|------|
|  | 29,333 | 29,333 |      |
|  |        |        |      |

#### 20 Defined pension contribution scheme

The company provides a defined contribution scheme for its employees. The cost to the company within the year was £761,271 (2019: £682,146) and at the year end date the balance was £0 (2019: £0).

#### 21 Commitments

Amounts contracted for capital items, but not provided in the financial statements amounted to £3,174,534 (2019: £1,699,821).

A bank guarantee of £310,000 (2019: £310,000) is in place for the Company's VAT/ duty deferment account.

### 22 Related party disclosures

During the year, the company entered into transactions, in the ordinary course of business, with other related parties. Transactions entered into, and trading balances outstanding at 31 December, are as follows:

|   | 2020     | 2019.          |
|---|----------|----------------|
|   | £000     | £000           |
| Sales to related party                                  |          |                |
| ElvalHalcor Hellenic Copper and Aluminium Industry S.A. | 584      | 1,014          |
| Corinth Pipeworks S.A.                                  | 16       | *              |
| Fulgor S.A.   | . 12     |                |
| Vepal S.A.  | 6        | -              |
| Steelmet S.A.   | . 3      | . <del>-</del> |
| Purchases from related party                            |          |                |
| ElvalHalcor Hellenic Copper and Aluminium Industry S.A. | 1,774    | 399            |
| Teka Systems S.A.                                       | 232      | 90             |
| Metalign S.A.   | 109      | 116            |
| Elkeme S.A.   | 78       | 69             |
| Viexal Limited  | 17       | 27             |
| Genecos S.A.  | 9        |                |
| Techor S.A.   | •        | 25             |
| UACJ Corporation  | •        | 16             |
| Metal Agencies Limited                                  | -        | 2              |
| Amounts owed by related party                           | •        |                |
| Fulgor SA   | 12       | -              |
| ElvalHalcor Hellenic Copper and Aluminium Industry S.A. | -        | 6              |
| Amounts owed to related party                           |          |                |
| ElvalHalcor Hellenic Copper and Aluminium Industry S.A. | 523      | 105            |
| Teka Systems S.A.                                       | 38       | 1              |
| Elkeme S.A.   | 7        | . 6            |
| Genecos S.A.  | . 2      | •              |
| Viexal Limited  | <b>-</b> | 3              |

#### 22 Related party disclosures (continued)

Viohalco S.A. owns 75% of the ordinary shares in the company. ElvalHalcor Hellenic Copper and Aluminium Industry S.A., Corinth Pipeworks S.A., Fulgor S.A., Vepal S.A., Steelmet S.A., Teka Systems S.A., Viexal Limited, Elkeme S.A., Genecos S.A., Techor S.A., Metal Agencies Limited and Metalign S.A. are all part of the Viohalco S.A. Group, the company's ultimate parent undertaking. United Aluminum Company of Japan owns 25% of the ordinary shares of the company. UACJ Corporation is part of the United Aluminum Company of Japan group.

#### 23 Ultimate parent undertaking and controlling party

The Company is a subsidiary undertaking of Viohalco S.A. which is the immediate and ultimate parent company incorporated in Belgium. The ultimate controlling party is Viohalco S.A.

The largest group in which the results of the Company are consolidated is that headed by Viohalco S.A., incorporated in Belgium. The consolidated financial statements of this group are available to the public and may be obtained from the offices of Viohalco S.A., which are located at 30 Avenue Marnix, 1000 Brussels, Belgium.