

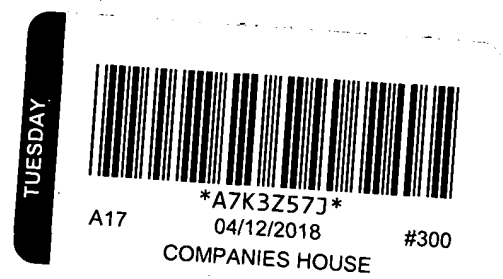
THE OXFORDSHIRE CARE PARTNERSHIP

Annual Report and Financial Statements

Year Ended 27 March 2018

Charity No: 1087554

Company No: 04152545



Contents

Section	Page
Report of the Trustees (incorporating the Strategic Report)	3
Report of the Independent Auditor to the Members	9
Statement of Financial Activities (incorporating an Income and Expenditure Account)	12
Balance Sheet	13
Statement of Cash Flows	14
Notes Forming Part of the Financial Statements	15-19

Report of the Trustees for the year ended 27 March 2018

The Trustees, who are also directors of the Charity for the purposes of the Companies Act, submit their annual report and the audited financial statements for the year ended 27 March 2018. The Trustees have adopted the provisions of the Statement of Recommended Practice – Accounting and Reporting by Charities (SORP 2015) issued in July 2014 in preparing the annual report and financial statements of the Charity.

Reference and Administrative Details

Director/Trustees

Millie Wentworth-Stanley (The Orders of St John Care Trust) (Chairman)
Daniel Hayes (The Orders of St John Care Trust)
Kerry Dearden (The Orders of St John Care Trust)
Kevin Bolt (bpha)
Paul Gray (bpha)
Sarah Ireland (bpha) (resigned 15 June 2017)
Julie Wittich (bpha)
Philippa Spratley (appointed 20 February 2018)

Cllr Judith Heathcoat (Oxfordshire County Council Representative) (resigned 15 May 2017)

Secretary Paul Gray

Registered Office Bedford Heights
Manton Lane
Bedford
MK41 7BJ

Auditor BDO LLP
Chartered Accountants
Two Snow Hill
Birmingham
B4 6GA

Bankers Barclays Bank Plc
Midland Corporate Banking
P.O. Box 3333
15 Colmore Road
Birmingham
B32 4TN

Report of the Trustees for the year ended 27 March 2018 (continued)

Strategic Report

Structure, Governance and Management

The Oxfordshire Care Partnership (the Charity) is a charitable company limited by guarantee (registered company number 04152545, registered Charity number 1087554) and was established on 1 February 2001. It is governed by articles of association which were last amended on 8 June 2001.

Organisation

A board of Trustees, which meets periodically, administers the Charity. Each member has the power to appoint up to four Trustees to the Board and the Board is able to appoint up to two independent Trustees. During the year to 27 March 2018, The Orders of St John Care Trust (OSJCT) had appointed three Trustees, bpha had appointed three Trustees and the Board had appointed one independent Trustee. Trustee induction and training includes ensuring all Trustees have a working knowledge of the Charity and its charitable purpose, any current issues the Charity is facing and an overview of the financial position. The Trustees jointly take all key decisions regarding contractual and other commercial arrangements of the Charity, and there are working groups on which both members are represented. OSJCT manage the day-to-day care service provision obligations of the Charity under a management contract dated 20 December 2001.

Investment Powers

Under the memorandum and articles of association, the Charity has the power to make any investments which the Trustees see fit.

Objectives and Public Benefit

The Charity's objectives are to carry out in the County of Oxfordshire the following activities:

- To provide care to elderly people through care homes specialising in residential, mental health and nursing care, together with intermediate, domiciliary and day care;
- To provide housing, accommodation and assistance to help house people who are elderly or disabled and associated facilities and amenities for such people or for the relief of the aged, disabled, handicapped (whether physically or mentally) or chronically sick people and provision of care in the community and in hospitals and at home; and
- To further such general charitable objects as the Trustees may determine.

The Trustees have reviewed the Charity Commission draft guidance on Public Benefit and Fee-charging and consider that the Trust objectives are for the public benefit. The main reasons are:

- 100% of our service users are fully or partially subsidised by Local Authorities.
- Surpluses are reinvested in subsidising improved services or accommodation for our service users.
- Other services are provided at either low or no cost to certain service users.
- Our services are available to any eligible person.

Related Parties

The Charity is a charitable care trust established in 2001 by the OSJCT, a leading national provider of care service for older people and bpha, a major regional registered social landlord, to take transfer of operational care homes for older people from Oxfordshire County Council (OCC). The transfer of the 19 care homes was completed in December 2001. Central to the contract with OCC is the obligation on the Charity to replace 10 existing homes, in which the physical standards of the accommodation fall short of agreed requirements, with eight larger new build homes developed to the most modern standards. In all significant matters, including the provision of services to OCC and the replacement of homes, the Charity acts as the principal obligor but as detailed below has subcontracted certain matters to OSJCT and bpha who each take some of the risks and rewards. The net balance of surplus / deficit after sub-contractual commitments arising on operations in the County of Oxfordshire is retained within the Charity.

Report of the Trustees for the year ended 27 March 2018 (continued)

Strategic Report (continued)

The Charity wholly subcontracts the care of residents in the care homes to OSJCT. OSJCT is the registered operator of the care homes and employs the employees working in the homes and at a support level in the county office. Similarly, the Charity subcontracts the development and capital funding of the new care homes to bpha.

The existing care homes and County Council controlled development sites are leased from OCC to the Charity on 60-year operating leases with the exception of one site. The development sites are underlet by the Charity to bpha with a contractual commitment to develop and fund the new care homes. Upon satisfactory completion, the new homes are leased back to the Charity for operation by OSJCT.

Funding Sources and Expenditure

The principal funding source is fees for residential and nursing care from OCC; the Charity also receives income from the NHS for property rental at the Chipping Norton site (2018: £0.35m; 2017: £0.35m); expenditure is all related to providing care, and maintaining the properties and equipment.

The accounting treatment adopted since the Charity was first established reflects the intention of the partners, OSJCT and bpha, and of the other stakeholders principally including OCC, that all activity in relation to provision of services in the homes operated by the Charity should be reflected in the Charity's financial statements. This is reflected in the occupancy key performance indicators. However, self-fund income is treated as agency income and so is not included in the accounts. Beds which are not purchased by OCC and beds that fall outside of the contract with OCC are made available to private self-funding residents in a direct contract with OSJCT. As in previous years the private self-funder income does not form part of the financial statements of the Charity. In previous years the Charity's strategic report made some reference to the key performance metrics of the homes. The Trustees recognise that it is not possible by reference to the OCP financial statements for external stakeholders to understand the underlying performance of the homes since most of the operating costs and all of the self-funder income are borne by OSJCT and are only recognised in OSJCT's financial statements. The Trustees have agreed on the accounting treatment and this is consistent with the prior year, they will however keep this under review for appropriateness.

The Trustees recognise that more than 15 years have elapsed since the Charity commenced operations. During that period the operating environment, including the needs and expectations of elderly people has changed. The original intentions of the partners have in some cases been superseded with some homes continuing to operate beyond their originally anticipated lifespan. The partners have commenced a Trustee led strategic review of all operational matters including the issues relating to an ageing estate and this is ongoing. This will include consideration of responsibilities for different categories of repair and maintenance costs through to the end of the leases together with analysis of the ongoing services being provided within Oxfordshire and to OCC. The Trustees have agreed that the current basis of preparation is appropriate, they will however keep this under review going forward to ensure it remains appropriate once the strategic review has been completed.

Compliance with Charity Governance Code

The Board notes its support of the new code of charity governance for charities, including the requirements for larger, more complex charities. A review will be undertaken during 2018 to assess the Charity's compliance with the code and a report made in the 2018/19 annual report.

Statement of adherence to the Fundraising Regulator Code

The Charity seeks to comply fully with all regulation and relevant codes of practice. Fundraising is not a material income stream for the Charity and therefore is not required to report under section 162A of the Charities Act 2011.

Report of the Trustees for the year ended 27 March 2018 (continued)

Strategic Report (continued)

Activities and Performance

The Charity operates 17 care homes across Oxfordshire with a total of 918 beds (2017: 918).

The Charity (OCP) continues to have a strong relationship with OCC and strategic discussions are ongoing around the further re-provisioning of services, performance of older homes and development of alternative commissioning models that meet the needs of OCC and future residents alike.

Trading performance has been challenging throughout 2017/18. The sector is finding it increasingly difficult to recruit and retain employees. OSJCT, as a care provider to OCP, which as detailed above employs all the staff providing the care services, has found it is relying increasingly on the support of agency workers. Oxfordshire has a particularly low unemployment rate and the Charity (OSJCT) is feeling the impact of reduced availability of overseas workers.

The Charity (OCP) will continue to work with its partners and stakeholders to ensure the sustainability of OCP.

Financial Review

	2018 (£'000)	2017 (£'000)
Financial KPIs		
Income	21,949	20,504
Net Income/(Expenditure)	87	(28)
Cash flow	308	397
Operational KPIs		
Occupancy as % of total places	94.9%	93.6%
Average block beds	559	538

Financial performance for the 12 months has improved in terms of income (income from charitable activities increased by 7.1% to £21.9m in the year to 31st March 2018) due principally to higher occupancy rates with the transition to the new larger Chilterns Court home completed in the prior year. The average occupancy for the year (OCC funded residents and self-funders) was 94.9% (2017: 93.6%). This equates to 872 residents in total with 559 funded by OCC. Local Authority fee increases for the year were 2.0%. Fee increases are linked to contractual indexation. In addition, the mix of residents shifted slightly to include more Local Authority spot placements with higher fee rates.

Rent increased by £0.45m reflecting the rental costs of both Chilterns Court and the vacant Chilterns End care homes along with the April 2017 OCC rent review. OCP continues to incur rent on Chilterns End which closed in December 2016 as it is committed under the lease to incurring rent on this property until March 2027. There are ongoing negotiations between OCP, bpha and OCC to see whether it may be possible to exit early from the lease. The rent cost to OCP is £186k per annum. Contractual payments to OSJCT increased in line with the increase in income as a consequence of the mechanism used to calculate care fees.

Going Concern

The Trustees have a reasonable expectation that the Charity has adequate resources to continue in operational existence for the foreseeable future from the date of signing of these reports and financial statements. Trustees have reviewed 12 month trading performance and cashflows and are satisfied the Charity is sustainable. Therefore, the Charity will continue to adopt the going concern basis of accounting in preparing the annual financial statements.

Report of the Trustees for the year ended 27 March 2018 (continued)

Strategic Report (continued)

Reserves Policy and Risk Management

The Charity is currently building a reserve and at the year-end held total reserves of £3.7m (2016/17: £3.7m) with free reserves of £3.5m (2016/17: £3.6m). The current policy is to continue to build reserves in the Charity until such time that a decision is made around utilisation of those reserves. The Charity is committed to using reserves for reinvestments in services for older people in Oxfordshire in line with the Charity's objectives.

The Trustees have identified and implemented risk management strategies to which the charity could be exposed and establishes controls and action plans over these.

The principal risks to which the Charity may be subject:

- **Governance and Management** - the strategic objectives of the Charity are reviewed annually, to set clear goals for the current year in line with long term aspirations and Charity Commission guidelines, in order to continue to deliver quality care services
- **Operational Control** – there are established systems to manage and report operating performance to all stakeholders in the Trust, which are reviewed regularly. Trustees are considering how this can be improved to ensure strong communications exist to maximise availability of the provision of care for the residents
- **Financial Controls** – Operational financial management of the Charity is undertaken by OSJCT which is overseen by a Board of Trustees.
- **Legal and Compliance Risks** - OSJCT as Care Provider complies with all care homes legislation and other applicable laws relating to the homes or to the provision of services including (without limitation) those relating to health and safety, hygiene, fire, employment and data protection.

Trustees' Responsibilities

The Trustees are responsible for preparing the Strategic Report, the Annual Report and the financial statements in accordance with applicable law and regulations.

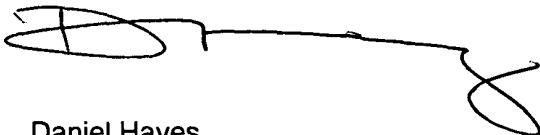
Company law requires the Trustees to prepare financial statements for each financial year in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources, including the income and expenditure, of the charity for that period.

In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charity's transactions and disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Trustees Annual Report, incorporating the Strategic Report, was approved by the Board on 1 November 2018.

A handwritten signature in black ink, appearing to read 'Daniel Hayes', with a long horizontal line extending to the right and a small loop at the end.

Daniel Hayes
Trustee

Independent auditor's report to the members of The Oxfordshire Care Partnership

We have audited the financial statements of The Oxfordshire Care Partnership ("the Charitable Company") for the year ended 27 March 2018 which comprise the statement of financial activities, the balance sheet, the cash flow statement and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the Charitable Company's affairs as at 27 March 2018 and of its incoming resources and application of resources for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Charitable Company in accordance with the ethical requirements relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions related to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the Trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the Charitable Company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

Other information

The other information comprises the information included in the Annual Report, other than the financial statements and our auditor's report thereon. The other information comprises: Report of the Trustees.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' Report, which includes the Directors' Report and the Strategic report prepared for the purposes of Company Law, for the financial year ended 27 March 2018 for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic report and the Directors' Report, which are included in the Trustees' report, have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the Charitable Company and its environment obtained in the course of the audit, we have not identified material misstatement in the Strategic report or the Trustee's report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion;

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of Trustees

As explained more fully in the Trustees' responsibilities statement, the Trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the Charitable Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the Charitable Company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

We have been appointed as auditor under the Companies Act 2006 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located at the Financial Reporting Council's ("FRC's") website at:

<https://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

Use of our report

This report is made solely to the Charitable Company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Charitable Company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Charitable Company and the Charitable Company's members as a body, for our audit work, for this report, or for the opinions we have formed.

BDO W

Kyla Bellingall (Senior Statutory Auditor)

For and on behalf of BDO LLP, statutory auditor

Birmingham

19 November 2018

BDO LLP is a limited liability partnership registered in England and Wales (with registered number OC305127).

**Statement of Financial Activities (Incorporating an Income and Expenditure Account)
for the year ended 27 March 2018**

	Notes	2018 Unrestricted Funds £'000	2017 Unrestricted Funds £'000
Income from:			
Charitable activities	2	21,936	20,483
Investments (Interest)		13	21
Total Income		21,949	20,504
Expenditure on:			
Charitable Activities	3	21,862	20,532
Total Expenditure		21,862	20,532
Net income/(expenditure) for the year		87	(28)
Total funds brought forward		3,659	3,687
Total funds carried forward at 27 March		3,746	3,659

All of the above results are derived from continuing activities.

All gains and losses recognised in the year are included above.

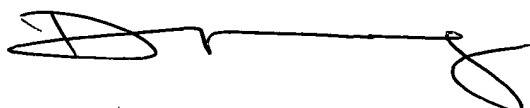
The notes on pages 15 to 19 form part of these financial statements.

Balance Sheet as at 27 March 2018

	Notes	2018 Unrestricted Funds £'000	2017 Unrestricted Funds £'000
Fixed Assets			
Tangible assets	5	215	274
Current assets			
Debtors: due within one year	6	822	148
Cash and cash equivalents		6,167	5,859
		<u>6,989</u>	<u>6,007</u>
Current liabilities			
Creditors: amounts falling due within one year	7	(3,458)	(2,622)
Net current assets		<u>3,531</u>	<u>3,385</u>
Total assets less current liabilities		<u>3,746</u>	<u>3,659</u>
Net assets		<u>3,746</u>	<u>3,659</u>
Funds:			
Unrestricted funds		3,746	3,659
Total funds	9	<u>3,746</u>	<u>3,659</u>

The notes on pages 15 to 19 form part of these financial statements.

The financial statements of The Oxfordshire Care Partnership (Company Number 04152545) were approved by the Trustees on 1 November 2018 and signed on their behalf by:



Daniel Hayes
Trustee

Statement of Cash Flows for the year ended 27 March 2018

	2018 £'000	2017 £'000
Cashflows from operating activities:		
Net cash provided by operating activities	295	670
Cash inflows/(outflows) from investing activities:		
Interest Received	13	21
Purchase of fixed assets	-	(294)
Net cash provided by/(used in) investing activities	13	(273)
Change in cash and cash equivalents in the year	308	397
Cash and cash equivalents at the beginning of the year	5,859	5,462
Cash and cash equivalents at the end of the year	6,167	5,859
Net income/(expenditure) for the year	87	(28)
Adjustments for:		
Depreciation charges	59	20
(Increase)Decrease in debtors	(674)	168
Increase in creditors	836	531
Interest Received	(13)	(21)
Net cash provided by operating activities	295	670

The notes on pages 15 to 19 form part of these financial statements.

Notes forming part of the financial statements for the year ended 27 March 2018

The company is a private company limited by guarantee and is registered in England and Wales. The company's registered address is Bedford Heights, Manton Lane, Bedford, MK41 7BJ. The company's registered number is 04152545.

1. Accounting policies

a. Basis of preparation

The financial statements have been prepared in accordance with the Statement of Recommended Practice – Accounting and Reporting by Charities (SORP 2015) issued in July 2014, UK financial reporting Standards (FRS 102) and the Companies Act 2006. The Financial Statements of the Charity, which is a public benefit entity under FRS102, have been prepared on the historical cost basis. The principal accounting policies adopted in the preparation of the accounts are set out below and any changes restated in the previous year. The accounts are presented in £ sterling.

b. Company status

The Charity is a company limited by guarantee. The members of the company are the Trustees named on page 3. In the event of the Charity being wound up, the liability in respect of the guarantee is limited to £10 per member of the Charity.

c. Fund accounting

General funds are unrestricted funds, which are available for use at the discretion of the Trustees in furtherance of the general objectives of the Charity and which have not been designated for other purposes. Investment income and gains are allocated to the appropriate fund.

d. Income from charitable activities

All incoming resources are included in the Statement of Financial Activities (SOFA) when the Charity is legally entitled to the income and the amount can be quantified with reasonable accuracy. Revenue is accounted for on the basis of invoiced charges for residential and related care services, raised in accordance with Local Authority or residents' personal contracts and recognised over the period in which provided. Income excludes charges to private self-funding residents who occupy beds in the Charity's homes.

e. Expenditure on charitable activities

All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Where costs cannot be directly attributed to particular headings they are allocated to activities on a basis consistent with use of the resources.

Residential care costs are contractual payments to The OSJCT in relation to the operation of the care homes. Support costs are those costs incurred directly in support of expenditure on the objects of the Charity and include rent and planned maintenance.

f. Significant Accounting Estimates and Judgements

In determining the carrying amounts of certain assets and liabilities, the Charity makes assumptions of the effects of uncertain future events on those assets and liabilities at the balance sheet date. The Charity's estimates and assumptions are based on historical experience and expectation of future events and are periodically reviewed.

Management consider the judgment applied to revenue recognition to be significant, in relation to whether OCP acts as principal or agent in its contractual arrangements. OCP is considered to act as principal in the contractual arrangements with OCC. Accordingly, income received from OCC is recognised in full. OCP is not considered to act as principal in the contractual

THE OXFORDSHIRE CARE PARTNERSHIP

arrangements with self-funded residents. Accordingly, income received from self-funded residents is not recognised.

Management considered the classification of leases between finance and operating leases, and took the judgement that all leases should be classified as operating leases.

g. Operating leases

Rentals applicable to operating leases are charged to the Statement of Financial Activities over the period in which the cost is incurred.

h. Taxation status

As a Charity, it is exempt from taxation on its charitable activities.

i. Fixed Assets

Expenditure incurred on assets held on a continuing basis for the activity of the company is capitalised where appropriate and included in fixed assets at cost. Depreciation is provided to write off the cost less residual value on a straight line basis over the useful economic life of the asset concerned.

The following rate applies:

Fixtures, fittings and equipment: 5 years.

j. Going Concern

The Trustees have assessed the charity's future activities and commitments against the working capital in place and access to funds. The Trustees view the level of net current assets as sufficient to continue in operational existence for the foreseeable future, being a period of at least 12 months after the date on which the report and Financial Statements are signed. For this reason, it continues to adopt the going concern basis in the Financial Statements.

2. Income from charitable activities

Incoming resources from charitable activities include fees for residential care from OCC and charges for the provision of services to the National Health Service.

3. Expenditure on charitable activities

	2018 £'000	2017 £'000
Contractual payments to OSJCT	13,701	12,851
Operating lease rentals – land & buildings	6,393	5,944
Planned maintenance	804	819
Management fees	850	838
Other	45	49
Depreciation	59	20
Governance costs (audit fee)	10	11
Total charitable activities	21,862	20,532

4. Trustees' remuneration

The Trustees neither received nor waived any emoluments during the year.

No out of pocket expenses were reimbursed to Trustees.

5. Fixed Assets

	Furniture & Equipment £'000
Cost	
At 31 March 2017	294
Additions	-
At 27 March 2018	294
Depreciation	
At 31 March 2017	20
Depreciation charge	59
At 27 March 2018	79
Net Book Value	
At 31 March 2017	274
At 27 March 2018	215

6. Debtors

	2018 £'000	2017 £'000
Trade debtors	386	140
Other debtors and accrued income	256	-
Prepayments	12	-
VAT	-	8
Amounts due from related undertakings	168	-
Total	822	148

7. Creditors: amounts falling due within one year

	2018 £'000	2017 £'000
VAT	7	-
Accruals and deferred income	1,805	1,740
Amounts due to related undertakings	1,646	882
Total	3,458	2,622

8. Operating Lease commitments

At 27 March 2018 the company had total commitments under non-cancellable operating leases as follows:

	2018 Land and Buildings £'000	2017 Land and Buildings £'000
Due within 1 year	6,268	6,068
Due within 1-5 years	25,072	24,272
Due in more than 5 years	234,507	234,279
	<u>265,847</u>	<u>264,619</u>

9. Analysis of net assets between funds

	2018 Unrestricted Funds £'000	2017 Unrestricted Funds £'000
Funds balances are represented by:		
Fixed assets	215	274
Current assets	6,989	6,007
Current liabilities	(3,458)	(2,622)
Total net assets	<u>3,746</u>	<u>3,659</u>

10. Related Party Transactions

bpha

The income and expenditure account includes the following transactions between the Charity and bpha, which is one of two equal members in the company:

	2018 £'000	2017 £'000
Expenditure:		
Property lease rentals	4,256	4,145
Management fee	46	46
Planned maintenance	804	820
Partner risk reward	73	73
	<u>5,179</u>	<u>5,084</u>

The amounts due to or from bpha at the year-end are:

	2018 £'000	2017 £'000
Payable:		
Other costs	1,348	879
	<u>1,348</u>	<u>879</u>

The Orders of St John Care Trust (OSJCT)

The income and expenditure account includes the following transactions between the Charity and OSJCT, which is one of the two equal members in the company:

	2018 £'000	2017 £'000
Expenditure:		
Management fees	417	413
Care services costs	13,577	12,727
Central office salary recharges	18	37
Other related costs	127	14
Partner risk reward	313	292
	<u>14,452</u>	<u>13,483</u>

The amounts due to or from OSJCT at the year-end are:

	2018 £'000	2017 £'000
Receivable:		
Trade debtor	168	-
	<u>168</u>	<u>-</u>
Payable:		
Salary recharge	1	3
Unitary charge	11	-
Care service costs	286	-
	<u>298</u>	<u>3</u>

Under the terms of the care services contract Oxfordshire County Council are contracted to purchase a minimum number of bed spaces in the OCP homes with the balance being available to OSJCT. In the event purchasing falls below these levels the Council either pay a 'void' rate or OSJCT has the rights to offer the bed space to the NHS, other Local Authorities or private fee payers. Any such placements by OSJCT are at nil consideration to OCP.

All income directly received by OSJCT and any associated risk e.g. providing required care at premium rates (agency), being exposed to doubtful debt or rising costs above contractual inflation that may arise, is the direct responsibility of OSJCT as care provider.