Report of the Trustees and
Unaudited Financial Statements for the Year Ended
30 September 2016
for
The Labrador Rescue Trust

Old Mill Accountancy LLP
Bishopbrook House
Cathedral Avenue
Wells
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## Report of the Trustees for the Year Ended 30 September 2016

The trustees are pleased to present their report together with the unaudited financial statements of the charity for the year ended 30 September 2016. The trustees' report also represents the directors' report required by Section 415 of the Companies Act 2006.

The reference and administrative information set out on page 1 forms part of this report.

## **OBJECTIVES AND ACTIVITIES**

## Objectives and aims

The objects of the charity are to alleviate suffering and distress caused to dogs and in particular the breed known as Labradors which may be ill-treated, abandoned, rejected or neglected.

The area covered by the trust is mainly in South West England. This is divided into 6 geographical areas. In achieving our objectives and in encouraging responsible dog ownership we assist in ensuring that strays and unwanted dogs do not become a problem. Our chipping and neutering scheme implemented last year means that we are encouraging responsible dog ownership and reducing irresponsible breeding.

#### Achievements and performance

The charity handled 211 new cases during the financial year (308 in year to 30 September 2015) making a total of 11,142 cases handled in the twenty eight years of the charity's existence.

Veterinary expenditure continues to be the most significant cost. Expenditure of £9,286 (2015: £16,244) is attributable to the 'Snip & Chip' campaign and the costs of neutering. The remaining expenditure is accounted for by charitable contributions to veterinary costs in situations where those costs would be otherwise unaffordable. The trust continues to monitor this trend closely and to do everything possible to control these costs without compromising the welfare of the dogs.

Kennelling costs have decreased by 57% due to fewer dogs coming in to rescue.

The average cost per dog (excluding trading expenditure) has increased from £637 for the year to 30 September 2015 to £669 for the year to 30 September 2016.

The reserves as at 30 September 2016 are £264,585.

The charity remains largely dependent upon legacy income.

Irresponsible dog breeding continues to fuel the demand for Labrador rescue.

The introduction of computer-based records in 2005 continues to provide insight into the age, colour and sex of dogs coming into our care on an area by area basis. Details of neutering and microchipping are also recorded and all data is analysed on a regular basis.

## Public benefit

The trustees confirm that they have complied with the guidance contained in the Charity Commission's general guidance on public benefit when reviewing the trust's aims and objectives and in planning future activities.

## Strategic review

The board, in conjunction with external consultants continues to review its strategic direction and objectives. In particular the board keeps under review the fifteen questions for trustees prescribed by the Charities Commission.

In view of the current balance sheet and reserves position and the generally adverse economic climate no significant expansion or diversification in the trust's activities is planned.

## FINANCIAL REVIEW

## Financial review

Income for the year was £191,661 (2015 £195,718). Expenditure was £169,500 (2015: £235,573). Net surplus for the year was £33,549 (2015 deficit £48,889).

The current accounts and the gold deposit account earned a total of £224 in interest (2015: £354). The daily 'sweep' facility ensures that funds not required for day to day operations are held in the gold deposit account and an investment fund.

## Report of the Trustees for the Year Ended 30 September 2016

## FINANCIAL REVIEW

#### Reserves policy

The charity relies on voluntary donations that can fluctuate from year to year. The trustees consider that it is important to hold reserves to ensure that operations can continue in the event of short term falls in income.

The reserves or free reserves of the charity represent the funds that are freely available to be spent on the charity's objects. They do not include restricted funds or funds that can only be realised by the sale of tangible fixed assets used for charity use.

The number of dogs that are in foster is monitored on a weekly basis. Such dogs may develop long-term illnesses and there may be a requirement for expensive veterinary treatment. It is considered prudent to ensure adequate reserves for such a purpose and the sum of £30,000 is ear-marked for such a contingency. In addition it is considered prudent to hold sufficient additional reserves to fund 6 months operation in the absence of any income. This equates to approximately £70,000 giving a requirement for total free reserves of £100,000.

## STRUCTURE, GOVERNANCE AND MANAGEMENT

#### Governing document

The charity is controlled by its governing document, a deed of trust, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006.

#### Structure

The Labrador Rescue Trust charity was formed in 1988 and was constituted by trust deed on 31 December 1992. It was registered as a charity, number 1017241.

The Labrador Rescue Trust (Company Limited by Guarantee) was incorporated on the 23 January 2001 (Company Number 04145991) and allocated a new charity number (1088198). The old charity (1017241) has been removed from the charities register.

Labrador Rescue (Trading) Limited has also been established. It remains inactive and is a wholly owned subsidiary of The Labrador Rescue Trust Limited.

#### Governance

The functions of the board of trustees are three-fold:

- (i) To ensure that the activities of the trust meet the objects of the charity and to set policy in that regard;
- (ii) To monitor the financial and ethical performance of the charity; and
- (iii) To regulate expenditure in order to ensure that the charity remains on a sound financial footing.

Formal Terms of Reference and a Code of Conduct for board members and honorary officers have been adopted. There is Code of Conduct for members of the Management Committee. A complaints procedure is in place.

The memorandum and articles provide for a minimum of 3 and no maximum number of trustees. The trustees of the charitable company are also members of the company and their liability is limited to the extent of £10 each.

New trustees are appointed by the existing Board and are interviewed by two trustees prior to being nominated for appointment. New trustees are briefed on their legal obligations under charity and company law and provided with a copy of the memorandum and articles of association.

## Report of the Trustees for the Year Ended 30 September 2016

## STRUCTURE, GOVERNANCE AND MANAGEMENT

#### Management

The Board does not interfere in the operational management of the trust. It is independent of the Management Committee and must remain so in order to provide objective scrutiny.

The operational management of the trust is the responsibility of a management committee chaired by P. Watson or B. Filmer as Joint Regional Coordinators.

Helpers are all unpaid volunteers and are recruited by the area coordinators who are also unpaid volunteers. They are responsible for assessing dogs, homes, and kennels and to some extent veterinary surgeons in an effort to match dogs' and peoples' suitability for each other. Helpers report to the area coordinator by means of pre-printed forms as well as verbally. Helpers (of which there are about 126) are involved with the collection and re-homing of dogs. It is not unusual for several helpers to be involved with transporting one dog as distances involved can exceed 100 miles (it is policy not to re-home a dog within 20 miles of the previous home). The location of the new home is not revealed to the previous owner.

The dedication of the voluntary and unremunerated members is an integral part of the ethos of the charity. The recruitment of new volunteers, especially those with particular skills, remains a high priority. All are conscious of the sacrifice and effort expended by the charity's volunteers and such recruitment is an on-going essential part of the continued success of the work of the charity.

Policy is decided by the trustees in light of recommendations by the management committee. The trustees appoint the secretary and treasurer. The joint regional coordinators are also trustees so ensuring communication between the management committee and the board. Quarterly Income and Expenditure and Balance Sheet reports are produced and distributed to the Board and Management Committee.

#### Risk Management

The trustees continue to monitor the major strategic and operational risks to which the charity is exposed. The main risks faced by the charity are financial. In September 2007 a reserves policy was put in place. It was agreed that reserves amounting to 6 months expenditure should be set aside as soon as that figure could be achieved and in any event should reserves fall below £100k the Management Committee must immediately provide a programme of cost reduction which is acceptable to the Board in the light of the shortfall.

The charity is now operating well within the limits of its reserves policy.

## REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number

04145991 (England and Wales)

## Registered Charity number

1088198

## Registered office

4 Cedar Park
Cobham Road Ferndown Industrial Estate
Wimborne
Dorset
BH21 7SF

#### **Trustees**

D K Webster Trustee
Mrs S M Pratt Trustee
Miss J A Richardson Trustee
Mrs B J Filmer Trustee
Mrs F D Hixon Trustee
G Trobridge Trustee
P Watson Trustee

- appointed 23.10.2015

## Report of the Trustees for the Year Ended 30 September 2016

## REFERENCE AND ADMINISTRATIVE DETAILS

Company Secretary Miss J A Richardson

Independent examiner

Tim Lerwill FCA
Old Mill Accountancy LLP
Bishopbrook House
Cathedral Avenue
Wells
Somerset
BA5 1FD

G Trobridge - Trustee

## Statement of Trustees Responsibilities for the Year Ended 30 September 2016

The trustees (who are also the directors of The Labrador Rescue Trust for the purposes of Company Law) are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements the trustees are required to:-

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

## Independent Examiner's Report to the Trustees of The Labrador Rescue Trust

I report on the accounts for the year ended 30 September 2016 set out on pages seven to fourteen.

#### Respective responsibilities of trustees and examiner

The charity's trustees (who are also the directors for the purposes of company law) are responsible for the preparation of the accounts. The charity's trustees consider that an audit is not required for this year (under Section 144(2) of the Charities Act 2011 (the 2011 Act)) and that an independent examination is required.

Having satisfied myself that the charity is not subject to audit under company law and is eligible for independent examination, it is my responsibility to:

- examine the accounts under Section 145 of the 2011 Act
- to follow the procedures laid down in the General Directions given by the Charity Commission (under Section 145(5)(b) of the 2011 Act); and
- to state whether particular matters have come to my attention.

#### Basis of the independent examiner's report

My examination was carried out in accordance with the General Directions given by the Charity Commission. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanations from you as trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit, and consequently no opinion is given as to whether the accounts present a 'true and fair view' and the report is limited to those matters set out in the statements below.

#### Independent examiner's statement

In connection with my examination, no matter has come to my attention:

- (1) which gives me reasonable cause to believe that, in any material respect, the requirements
  - to keep accounting records in accordance with Section 386 of the Companies Act 2006; and
  - to prepare accounts which accord with the accounting records, comply with the accounting requirements of Sections 396 of the Companies Act 2006 and with the methods and principles of the Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015)

have not been met; or

(2) to which, in my opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached.

Tim Lerwill FCA

Old Mill Accountancy LLP

Bishopbrook House

Cathedral Avenue

Wells

Somerset

BA5 1FD

Date:

# Statement of Financial Activities for the Year Ended 30 September 2016

		2016	2015
		Unrestricted	Total
		fund	funds
	Notes	£	£
INCOME AND ENDOWMENTS FROM		02.220	70.000
Donations and legacies		93,320	78,800
Charitable activities		20.640	27.005
Charitable Activities		30,649	37,985
Other trading activities	2	67,468	78,579
Investment income	3	224	354
		101.661	106.610
Total		191,661	195,718
EXPENDITURE ON			
Raising funds		19,286	20,719
Charitable activities	4		
Charitable Activities		138,657	196,869
Other		11,557	17,985
o in ci			
Total		169,500	235,573
Net gains/(losses) on investments		11,388	(9,034)
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NET INCOME/(EXPENDITURE)		33,549	(48,889)
RECONCILIATION OF FUNDS			
		***	<b></b> .
Total funds brought forward		231,036	279,925
TOTAL FUNDS CARRIED FORWARD		264,585	231,036

## **CONTINUING OPERATIONS**

All income and expenditure has arisen from continuing activities.

## Balance Sheet At 30 September 2016

		2016 Unrestricted fund	2015 Total funds
	Notes	£	£
FIXED ASSETS Tangible assets	7	4,459	5,943
Investments	8	102,354	90,966
		106,813	96,909
CURRENT ASSETS			
Stocks Debtors	9	6,149 27,702	5,569 27,701
Cash at bank and in hand	•	136,116	120,004
•		169,967	153,274
CREDITORS Amounts falling due within one year	10	(12,195)	(19,147)
NET CURRENT ASSETS		157,772	134,127
TOTAL ASSETS LESS CURRENT LIABILITIES		264,585	231,036
NET ASSETS		264,585	231,036
FUNDS Unrestricted funds	11	264,585	231,036
TOTAL FUNDS		264,585	231,036

## Balance Sheet - continued At 30 September 2016

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 30 September 2016.

The members have not required the charitable company to obtain an audit of its financial statements for the year ended 30 September 2016 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

- (a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
- (b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

These financial statements have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small charitable companies.

The financial statements were approved by the Board of Trustees on 23 June 2017 and were signed on its behalf by:

Miss J A Richardson -Trustee

## Notes to the Financial Statements for the Year Ended 30 September 2016

#### 1. ACCOUNTING POLICIES

## Basis of preparing the financial statements

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention with the exception of investments which are included at market value, as modified by the revaluation of certain assets.

## Financial reporting standard 102 - reduced disclosure exemptions

The charity has taken advantage of the following disclosure exemption in preparing these financial statements, as permitted by FRS 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland':

the requirements of Section 7 Statement of Cash Flows.

#### Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

## Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

## Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Motor vehicles - 25% on reducing balance Computer equipment - 25% on reducing balance

#### Stocks

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items.

#### Taxation

The charity is exempt from corporation tax on its charitable activities.

#### Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

## Notes to the Financial Statements - continued for the Year Ended 30 September 2016

#### 1. ACCOUNTING POLICIES - continued

#### **Debtors**

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

#### Cash at bank and in hand

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

## Creditors and provisions

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

## Realised gains and losses

All gains and losses are taken to the Statement of Financial Activities as they arise. Realised gains and losses on investments are calculated as the difference between sales proceeds and opening market value (purchase date if later). Unrealised gains and losses are calculated as the difference between the market value at the period end and the opening market value (or purchase date if later).

## 2. OTHER TRADING ACTIVITIES

		2016	2015
		£	£
	Trading income	13,495	17,730
	Other income	3,585	2,655
	Subscriptions	16,534	16,109
	Fundraising	33,854	42,085
		67,468	78,579
		<del></del>	
3.	INVESTMENT INCOME		
		2016	2015
		£	£
	Interest receivable - trading	224	354

# Notes to the Financial Statements - continued for the Year Ended 30 September 2016

## 4. EXPENDITURE

Other trading activities Other trading expenditure Fundraising expenses	<b>2016</b> 16,977 2,309	2015 20,231 488
	19,286	20,719
Charitable activities		
Computer expenses	` 206	149
Insurance	11,627	8,749
Motor expenses	12,579	19,261
Telephone	160	70
Postage and stationery	13,707	17,922
Advertising	434	461
Dog supplies and veterinary fees	99,944	150,257
	138,657	196,869

## 5. NET INCOME/(EXPENDITURE)

Depreciation of owned assets during the year was £1,484 (2015:£2,921).

## 6. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 30 September 2016 nor for the year ended 30 September 2015.

## Trustees' expenses

There were no employees throughout the year (2015: None). No director received any remuneration or benefit throughout the period (2015: None). Trustee indemnity insurance of £1,493 was paid by the charity on behalf of the trustees during the year (2015: £1,493). During the year no director received any reimbursement for expenses (2015: 1 director £86) in connection with their duties as directors.

## 7. TANGIBLE FIXED ASSETS

	Motor vehicles	Computer equipment £	Totals £
COST	-		
At 1 October 2015 and 30 September 2016	22,619	849	23,468
·			
DEPRECIATION			
At 1 October 2015	17,313	212	17,525
Charge for year	1,326	158	1,484
At 30 September 2016	18,639	370	19,009
NET BOOK VALUE			
At 30 September 2016	3,980	479	4,459
At 30 September 2015	5,306	637	5,943

# Notes to the Financial Statements - continued for the Year Ended 30 September 2016

## 8. FIXED ASSET INVESTMENTS

				Unlisted investments £
	MARKET VALUE At 1 October 2015 Revaluations			90,966 11,388
	At 30 September 2016			102,354
	NET BOOK VALUE At 30 September 2016			102,354
	At 30 September 2015			90,966
	There were no investment assets outside the UK.			
9.	DEBTORS: AMOUNTS FALLING DUE WITHIN ONE Y	/EAR		
	Trade debtors		2016 £ 27,702	2015 £ 27,701
10.	CREDITORS: AMOUNTS FALLING DUE WITHIN ON	E YEAR		
	Trade creditors Other creditors		2016 £ 11,052 1,143 12,195	2015 £ 17,947 1,200 19,147
11.	MOVEMENT IN FUNDS			
	Unuschuigted founds	At 1.10.15	Net movement in funds £	At 30.9.16 £
	Unrestricted funds General fund	231,036	33,549	264,585
	TOTAL FUNDS	231,036	33,549	264,585

# Notes to the Financial Statements - continued for the Year Ended 30 September 2016

## 11. MOVEMENT IN FUNDS - continued

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Gains and losses £	Movement in funds £
Unrestricted funds General fund	191,661	(169,500)	11,388	33,549
TOTAL FUNDS	191,661	(169,500)	11,388	33,549

## 12. RELATED PARTY DISCLOSURES

There were no related party transactions for the year ended 30 September 2016.

## 13. FIRST YEAR ADOPTION

## Transitional relief

On transition to FRS 102, the charity removed governance costs from the SOFA. No other transitional reliefs were utilised