Annual Report and Financial Statements

Year ended 31 December 2020

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ANNUAL REPORT AND FINANCIAL STATEMENTS 2020

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ANNUAL REPORT AND FINANCIAL STATEMENTS 2020

OFFICERS AND PROFESSIONAL ADVISERS

DIRECTORS

J Calabrese (resigned 26 May 2021)

T G Kidd

R A Jones (resigned 26 May 2021)

G Bond (resigned 26 May 2021)

N J L Parsons

M J Lawrence

C Deshayes (resigned 25 November 2020)

C S Hargreave (appointed 26 May 2021)

S J Johnson (appointed 22 September 2021)

J G Ralston (appointed 26 May 2021 and resigned 22 September 2021)

SECRETARY

L Meister

REGISTERED OFFICE

Nations House, 3rd Floor 103 Wigmore Street London, England WIU 1QS

BANKERS

Barclays Bank PLC London Corporate Banking Group 54 Lombard Street P O Box 544 London EC3V 9EX

SOLICITORS

Macfarlanes LLP 20 Cursitor Street London EC4A 1LT

AUDITORS

Ernst & Young LLP 1 More London Place London SE1 2AF

DIRECTORS' REPORT

The directors present their annual report and the audited financial statements for the year ended 31 December 2020.

This report has been prepared in accordance with the provisions applicable to companies subject to FRS 102 Section 1A - Small Entities.

PRINCIPAL ACTIVITIES

The principal activity of the Ashford Investor (General Partner) Limited ("the Company") is to act as the General Partner for The Ashford Investor Limited Partnership ("the Limited Partnership").

RESULTS AND DIVIDENDS

The Company made a loss of £14,424 (2019: profit of £31,385) before taxation for the period.

The directors have paid a dividend of £nil during the year (2019: £nil)

REVIEW OF BUSINESS

The directors consider that the results of the Company are satisfactory. The Company will continue to act as the General Partner for The Ashford Investor Limited Partnership for the foreseeable future.

POST BALANCE SHEET EVENTS

There have been no material events arising from the activities of the Company from 31 December 2020 to the date of approval of the annual accounts.

GOING CONCERN

Management have reviewed the forecast cashflows, which have been prepared based on the Company's current business activities; and have concluded that the Company has adequate resources to continue in operational existence for the foreseeable future. Accordingly, the directors continue to adopt the going concern basis in preparing the annual report and accounts. The going concern review period evaluated by management for the Company runs from the signing date of these financial statements through to 31 December 2022.

FUTURE DEVELOPMENTS

The Directors' consider that the Company will continue to perform its principal activity for the foreseeable future. The Directors' will monitor the impacts of the macroeconomic risks currently facing the Company due to the UK's exit from the EU as well as COVID-19, and will take appropriate action as necessary to ensure the Company continues to operate as a going concern.

BOARD OF DIRECTORS

The directors who served throughout the period and since the period end are as follows:

J Calabrese (resigned 26 May 2021)

T G Kidd

R A Jones (resigned 26 May 2021)

G Bond (resigned 26 May 2021)

N J L Parsons

M J Lawrence

C Deshayes (resigned 25 November 2020)

C S Hargreave (appointed 26 May 2021)

S J Johnson (appointed 22 September 2021)

J G Ralston (appointed 26 May 2021 and resigned 22 September 2021

DIRECTORS' REPORT (CONTINUED)

STRATEGIC REPORT

The financial statements have been prepared in accordance with the special provisions applicable to companies subject to the small companies regime. The Company has taken the exemption under section 414B of the Companies Act 2006 for the requirements to prepare a Strategic Report for the financial period.

DISCLOSURE OF INFORMATION TO AUDITORS

Each of the persons who is a director at the date of approval of the report confirms that:

- so far as the director is aware, there is no relevant audit information of which the Company's auditors are unaware; and
- the director has taken all steps that he/she ought to have taken as a director in order to make himself/herself aware of any relevant audit information and to establish that the Company's auditors are aware of that information

This confirmation is given and should be interpreted in accordance with the provisions of s418 of the Companies Act 2006.

AUDITORS

In accordance with s.485 of the Companies Act 2006, a resolution is to be proposed at the Board Meeting for reappointment of Ernst & Young LLP as auditor of the Company.

The financial statements have been prepared in accordance with the special provisions relating to the small companies regime.

Approved by the Board of Directors and signed on behalf of the Board

20 Minon Johnston Director

Date: 35/12/2021

STATEMENT OF DIRECTORS' RESPONSIBILITIES

The directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102, 'The Financial Reporting Standard applicable in the UK and Republic of Ireland.' The financial statements are required by law to give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- state whether applicable UK Accounting Standards have been followed subject to any material departures disclosed and explained in the financial statements;
- make judgements and estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. The directors are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF ASHFORD INVESTOR (GENERAL PARTNER) LIMITED

Opinion

We have audited the financial statements of Ashford Investor (General Partner) Limited (the 'company') for the year ended 31 December 2020 which comprise the Statement of Comprehensive Income, Balance Sheet, Statement of Changes in Equity and the related notes 1 to 12, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the company's affairs as at 31 December 2020 and of its loss for the year then
 ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard and the provisions available for small entities, in the circumstances set out in note 1 to the financial statements, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the company's ability to continue as a going concern for a period from the date of approval of the company's year ended 31 December 2020 financial statements through to 31 December 2022.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report. However, because not all future events or conditions can be predicted, this statement is not a guarantee as to the company's ability to continue as a going concern.

Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The directors are responsible for the other information contained within the annual report.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in this report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of the other information, we are required to report that fact.

We have nothing to report in this regard.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF ASHFORD INVESTOR (GENERAL PARTNER) LIMITED (CONTINUED)

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- The information given in the Directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Directors' report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the Directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- · certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the directors were not entitled to prepare the financial statements in accordance with the small companies' regime and take advantage of the small companies' exemptions in preparing the Directors' report and from the requirement to prepare a Strategic report.

Responsibilities of directors

As explained more fully in the directors' responsibilities statement set out on page 4, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF ASHFORD INVESTOR (GENERAL PARTNER) LIMITED (CONTINUED)

Explanation as to what extent the audit was considered capable of detecting irregularities, including fraue

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect irregularities, including fraud. The risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below. However, the primary responsibility for the prevention and detection of fraud rests with both those charged with governance of the entity and management.

Our approach was as follows:

- We obtained an understanding of the legal and regulatory frameworks that are applicable to the company and
 determined that the most significant are the Companies Act 2006, those relating to its reporting framework
 being the United Kingdom Generally Accepted Accounting Practice, and any relevant direct and indirect tax
 compliance regulation in the United Kingdom. In addition, the company has to comply with laws and
 regulations relating to its operations, including data protection, anti-bribery and corruption.
- We understood how the company is complying with those frameworks by making enquiries of management, those charged with governance and those responsible for legal and compliance procedures. We corroborated our enquiries through reading minutes of board meetings as well as validating how policies and procedures in these areas are communicated and monitored. We also read any correspondence with relevant authorities.
- We assessed the susceptibility of the company's financial statements to material misstatement, including how
 fraud might occur by making enquiries of management and those charged with governance. We also considered
 management's incentives around improving the performance of the company, the opportunities available to
 execute any such actions through management override as well as the controls that the company has established
 to address any such risks identified, including to prevent, deter and detect fraud and the monitoring of such
 controls by management.
- Based on this understanding we designed our audit procedures to identify non-compliance with such laws and
 regulations. Our procedures involved supplementing our enquiries of management and those charged with
 governance as well as reading meeting minutes with journal entry testing procedures undertaken tailored to the
 fraud risk factors affecting the company in line with its current operations.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at https://www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

David Wilson (Senior statutory auditor)

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for and on behalf of Ernst & Young LLP, Statutory Auditor

London

Date: 31 December 2021

STATEMENT OF COMPREHENSIVE INCOME For the year ended 31 December 2020

| | Note | 2020 £ | 2019 £ |
|--|------|-----------|-----------|
| Administrative expenses | | (14,948) | (12,225) |
| OPERATING LOSS | | (14,948) | (12,225) |
| Income from fixed asset investments | 3 | - | 42,000 |
| Interest receivable and similar income | | 524 | 1,703 |
| Interest payable and similar charges | | - | (93) |
| (LOSS)/PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION | 2 | (14,424) | 31,385 |
| Tax on loss / (profit) on ordinary activities | 4 | 5,180 | (2,710) |
| (LOSS)/PROFIT ON ORDINARY ACTIVITIES AFTER TAXATION | | (9,244) | 28,675 |
| TOTAL COMPREHENSIVE (LOSS)/INCOME FOR THE FINANCIAL YEAR | | (9,244) | 28,675 |

All results are derived from continuing operations in the United Kingdom.

The notes on pages 11 to 16 form an integral part of the financial statements.

STATEMENT OF CHANGES IN EQUITY For the year ended 31 December 2020

| | Called up share capital | Profit and loss account | Total |
|---|-------------------------|-------------------------|---------|
| | £ | £ | £ |
| Balance as at 31 December 2018 | 1,000 | 24,174 | 25,174 |
| Total comprehensive income for the year | - | 28,675 | 28,675 |
| Balance as at 31 December 2019 | 1,000 | 52,849 | 53,849 |
| Dalance as at 31 December 2019 | 1,000 | 32,649 | 33,043 |
| Total comprehensive loss for the year | - | (9,244) | (9,244) |
| Balance as at 31 December 2020 | 1,000 | 43,605 | 44,605 |

BALANCE SHEET 31 December 2020

| | Note | 2020 £ | 2019 £ |
|---|------|-------------|-----------|
| FIXED ASSETS | | | • |
| Investments | 5 | 1,000 | 1,000 |
| CURRENT ASSETS | | | |
| Debtors: amounts due within one year | 6 | 175 | 175 |
| Debtors: amounts due after more than one year | 6 | 5,052 | - |
| Cash at bank and in hand | | 69,071 | 982,438 |
| CDDDIMOD | | 74,298 | 982,613 |
| CREDITORS: amounts falling due within one year | 7 | (30,693) | (929,764) |
| NET CURRENT ASSETS | | 43,605 | 52,849 |
| TOTAL ASSETS LESS CURRENT | | | |
| LIABILITIES | | 44,605 | 53,849 |
| | | | |
| CAPITAL AND RESERVES | | | |
| Called up share capital | 8 | 1,000 | 1,000 |
| Profit and loss account | | 43,605 | 52,849 |
| SHAREHOLDERS' FUNDS | | 44,605 | 53,849 |

These financial statements have been prepared in accordance with the special provisions relating to the small companies regime.

These financial statements were approved by the Board of Directors and authorised for issue on 30/12/2021 and are signed on behalf of the Board of Directors

Simon Johnston

Director

Company Registration No. 4139737

The notes on pages 11 to 16 form an integral part of the financial statements.

NOTES TO THE FINANCIAL STATEMENTS Year ended 31 December 2020

1. ACCOUNTING POLICIES

Basis of accounts preparation

The financial statements have been prepared in accordance with applicable United Kingdom Accounting Standards. The financial statements are prepared in sterling which is the functional and presentation currency of the Company and rounded to the nearest £.

Statement of compliance

Ashford Investor (General Partner) Limited ("the Company") is a private company limited by shares registered in the United Kingdom. Its registered office is 103 Wigmore Street, Nations House, 3rd Floor, London, England, W1U 1QS.

The financial statements have been prepared in compliance with the provisions of FRS 102 Section 1A for small entities. The particular accounting policies adopted are described below. They have all been applied consistently throughout the current period and the preceding year.

Accounting convention

The financial statements have been prepared under the historical cost convention.

Cash flow

The Company has taken advantage of the exemption available to small companies under FRS 102 Section 1A and has not prepared a cash flow statement.

Going concern

Management have reviewed the forecast cashflows, which have been prepared based on the Company's current business activities; and have concluded that the Company has adequate resources to continue in operational existence for the foreseeable future. Accordingly, the directors continue to adopt the going concern basis in preparing the annual report and accounts. The going concern review period evaluated by management for the Company runs from the signing date of these financial statements through to 31 December 2022.

Significant accounting policies

Investments and investment income

Fixed asset investments, both listed and unlisted, are stated at cost less provisions for any impairment. Investment income consists of distributions made by The Ashford Investor Limited Partnership and is recognised when the Company obtains the right to the distribution.

Taxation

Current tax is provided at amounts expected to be paid (or recovered) using the tax rates and laws that have been enacted or substantively enacted at the balance sheet date. All taxable income is derived from the fixed asset investment in the limited partnership.

Deferred taxation is provided in full on all timing differences that result in an obligation at the balance sheet date to pay more tax, or a right to pay less tax, at a future date, at rates expected to apply when they crystallise based on current tax rates and law. Timing differences arise from the inclusion of items of income and expenditure in taxation computations in periods different from those in which they are included in financial statements. Deferred tax assets are recognised to the extent that it is regarded as more likely than not that they will be recovered. Deferred tax assets and liabilities are not discounted.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) Year ended 31 December 2020

1 ACCOUNTING POLICIES (CONTINUED)

Significant accounting policies (continued)

Trade and other debtors / creditors

Trade and other debtors are recognised initially at transaction price less attributable transaction costs. Trade and other creditors are recognised initially at transaction price plus attributable transaction costs. Subsequent to initial recognition they are measured at amortised cost using the effective interest method, less any impairment losses in the case of trade debtors. If the arrangement constitutes a financing transaction, for example if payment is deferred beyond normal business terms, then it is measured at the present value of future payments discounted at a market rate of instrument for a similar debt instrument.

Cash and cash equivalents

Cash and cash equivalents in the balance sheet comprise cash at banks and in hand and short-term deposits with an original maturity date of three months or less.

Judgements and key sources of estimation uncertainty

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported for assets and liabilities as at the balance sheet date and the amounts reported for turnover and expenses during the year. However, the nature of estimation means that actual outcomes could differ from those estimates. In the event such estimates and assumptions, which are based on the best judgement of the General Partner as at the balance sheet date, deviate from the actual circumstances in the future the original estimates and assumptions will be modified as appropriate in the year in which the circumstances change.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revision to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

The Company has identified the following areas where significant judgement and estimation are required:

Impairment of non-financial assets (judgement)

At each reporting date, the Company reviews the carrying amounts of its fixed assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Recoverable amount is the higher of the fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted. If the recoverable amount of an asset is estimated to be less than its carrying amount, the carrying amount of the asset is reduced to its recoverable amount. An impairment loss is recognised immediately in profit or loss.

Taxation (estimate)

The Company establishes provisions based on reasonable estimates, for possible consequences of audits by the tax authority of the country in which it operates. The amount of such provisions is based on various factors, such as experience with previous tax audits and differing interpretations of tax regulations by the taxable entity and the responsible tax authority. Management estimation is required to determine the amount of deferred tax assets that can be recognised, based upon likely timing and level of future taxable profits together with an assessment of the effect of future tax planning strategies.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) Year ended 31 December 2020

2. (LOSS) / PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION

(Loss) / Profit on ordinary activities before taxation is stated after charging:

| | 2020 | 2019 |
|---|-----------------|----------------|
| Auditor's remuneration: | ı | Z |
| Fees payable to auditors for audit of Company's annual accounts Taxation fees | 11,405 3,543 | 8,500 3,440 |

No staff were employed by the Company during the period (2019: nil).

Directors are remunerated through other undertakings. The level of qualifying services of the directors of the Company is considered to be incidental and negligible compared to the services provided to the other undertakings. There are no management charges to Ashford Investor (General Partner) Limited from the other undertakings for these services. Consequently, it is deemed that the remuneration for such qualifying services is £nil (2019: £nil).

3. INVESTMENT INCOME

| | | 2020 £ | 2019 £ |
|----|--|-----------|-----------|
| | Investment income allocation from The Ashford Investor Limited Partnership | - | 42,000 |
| 4. | TAXATION | | |
| | a) Tax on loss/(profit) on ordinary activities | 2020 £ | 2019 £ |
| | Current tax: | | |
| | Current corporation tax charge/(credit) | - | 3,928 |
| | Adjustments relating to prior years | (128) | (1,218) |
| | Deferred tax: | | |
| | Tax losses recognised | (5,052) | - |
| | Total tax charge/(credit) for the year | (5,180) | 2,710 |

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) Year ended 31 December 2020

4. TAXATION (CONTINUED)

b) Factors affecting the current tax charge/ (credit) for the period

The tax assessed for the period is different from the standard rate of corporation tax in the UK of 19% (2019: 19%). The differences are:

| | 7020 £ | 2019 £ |
|--|-----------|-----------|
| (Loss)/Profit on ordinary activities before tax | (14,424) | 31,385 |
| (Loss)/Profit on ordinary activities multiplied by the standard rate of corporation tax in the UK of 19% (2019: 19%) | (2,741) | 5,963 |
| Effect of: | | • |
| Non-taxable distribution received | - | (7,980) |
| Share of Limited Partnership profits | 4,003 | 10,590 |
| Tax (over)/under provided in prior years | (128) | (1,218) |
| Relief claimed on taxable income | (6,314) | (4,645) |
| Total tax charge/(credit) for the year | (5,180) | 2,710 |

c) Factors affecting future tax charge

On 11 March 2020, the Chancellor announced that the corporation tax rate will remain at 19% in the UK for the financial years from 1 April 2020. This change was made under a Budget resolution, which had statutory effect under the provisions of the Provisional Collection of Taxes Act 1968. As such, it was considered substantively enacted under FRS 102 only on passing of this resolution, which was on 17 March 2020.

The Company has tax losses arising in the UK of £26,587 (2019: £nil) that are available for offset against future taxable profits of the Company. A deferred tax asset balance has been recognised in full against the value of these carried forward tax losses to offset against future Company taxable profits between 2021 - 2025. Refer to Note 6 for more information. The Company had no unrecognised tax losses in the prior year ended 31 December 2019.

d) Deferred tax

The deferred tax included in the balance sheet is as follows:

| | 2020 £ | 2019 £ |
|--|-----------|-----------|
| Debtors: amounts due in more than one year (Note 6) | 5,052 | - |
| | 2020 £ | 2019 £ |
| As at 1 January | - | - |
| Deferred tax credit in the Statement of Comprehensive Income | 5,052 | - |
| As at 31 December | 5,052 | - |

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) Year ended 31 December 2020

5. INVESTMENTS

| | 2020 £ | 2019 £ |
|---|-----------|-----------|
| Cosi Capital invested, at cost, in The Ashford Investor Limited Partnership | 1,000 | 1,000 |
| Net book value | 1,000 | 1,000 |

The investment in The Ashford Investor Limited Partnership represents a 1% holding in the Limited Partnership, which was established under a Limited Partnership Deed dated 28 March 2001 as amended and restated on 26 September 2011 and 22 February 2017. The Limited Partnership is registered in England and Wales and its principal place of business is the United Kingdom. The principal activity of The Ashford Investor Limited Partnership is to hold and manage the McArthurGlen Ashford Designer Outlet Centre.

6. DEBTORS

| Amounts due within one year: | 2020 £ | 2019 £ |
|---|-------------|-------------------|
| VAT recoverable | 175 | 175 |
| Amounts due in more than one year: | 2020 £ | 201 9 £ |
| Deferred tax asset | 5,052 | |
| Movement in the deferred tax asset is recognised in Note 4. | | |

7. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

| | £020 | £ |
|--|--------|---------|
| Amounts owed to Ashford Investor Limited Partnership | 10,630 | 906,802 |
| Accruals | 16,262 | 11,945 |
| Corporation tax | 3,801 | 11,017 |
| • | 30,693 | 929,764 |

Amounts owed to The Ashford Investor Limited Partnership are interest-free and repayable on demand.

8. CALLED UP SHARE CAPITAL

| | 2020 £ | 2019 £ |
|-------------------------------------|-------------|-----------|
| Authorised: | • | • |
| 1,000 ordinary shares of £1 each | 1,000 | 1,000 |
| Called up, allotted and fully paid: | | |
| 1,000 ordinary shares of £1 each | 1,000 | 1,000 |
| | | |

All shares were issued at par, and cash consideration was received.

2010

2020

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) Year ended 31 December 2020

9. COMMITMENTS

The Company has provided a guarantee in respect of the £100,000,000 bank loan facility with Bayerische Landesbank held by The Ashford Investor Limited Partnership via a fixed and floating charge on its assets.

10. RELATED PARTY TRANSACTIONS

The Company is the General Partner of The Ashford Investor Limited Partnership, in which it has a 1% interest. The share of the Partnership loss attributable to the General Partner was £234,302 for the financial year-ended 3! December 2020 (2019: profit of £81,193). The share of the Partnership current account attributable to the General Partner was £578,216 at 31 December 2020 (2019: £812,518). Distributions of £nil (2019: £42,000) were paid to the General Partner for the financial year-ended 31 December 2020. The Limited Partnership paid costs of £10,630 (2019: £11,345) on behalf of the Company for the financial year-ended 31 December 2020. During the year, Ashford General Partner Limited received VAT refunds totalling £1,527,552 (2019: £906,802) on behalf of the Limited Partnership. At the year end, Ashford General Partner Limited owed £10,630 (2019: £906,802) to the Limited Partnership.

11. CONTROLLING PARTY

Ownership of the Company is shared between the respective shareholders in their capital ratios and no party has overall control. The respective shareholders equity ownership percentages in the Company were as follows during the current and prior financial years-ended:

| | 2020 | 2019 |
|---|------|------|
| | % | % |
| Outlet Site Holdings Sarl | 50 | 50 |
| The Royal London Mutual Insurance Society Limited | 25 | 25 |
| Staffordshire County Council Pension Fund | 25 | 25 |

12. POST BALANCE SHEET EVENTS

There have been no material events arising from the activities of the Company from 31 December 2020 to the date of approval of the annual accounts.

Annual Report and Financial Statements

For the year ended 31 December 2020

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PARTNERS AND PROFESSIONAL ADVISERS

LIMITED PARTNERS

Outlet Ashford Holdings Sarl
The Royal London Mutual Insurance Society Limited
Staffordshire County Council Pension Fund

GENERAL PARTNER

Ashford Investor (General Partner) Limited

BANKERS

Barclays Bank PLC
Pall Mall Corporate Banking Group
50 Pall Mall
PO Box 15161
London SW1A 1QA

SOLICITORS

Macfarlanes LLP 20 Cursitor Street London EC4A 1LT

AUDITORS

Ernst & Young LLP 1 More London Place London SE1 2AF

REGISTERED PLACE OF BUSINESS

Nations House, 3rd Floor 103 Wigmore Street London W1U 1QS

Registration Number: LP007517

STRATEGIC REPORT FOR THE YEAR ENDED 31 DECEMBER 2020

The Directors of the General Partner ("Directors") present their strategic report of The Ashford Investor Limited Partnership ("the Partnership" or "the LP") for the year from 1 January to 31 December 2020.

REVIEW OF THE PARTNERSHIP'S BUSINESS

The key performance indicators monitored by the General Partner include net rental income, void unit levels and property value. Turnover decreased by 19.4% to £13,323,977 (2019: £16,531,824), and rental income has decreased by 26.6% to £8,427,642 (2019: £11,487,487). The property's appraised value at 31 December 2020 was £219,100,000 (2019: £237,700,000). The centre vacancy at 31 December 2020 was 13.9% (31 December 2019: 17.3%). The decrease in rental income is significantly due to the Rent Relief Package offered to tenants in response to the COVID-19 pandemic as well as government restrictions imposed in order to manage the effect of the pandemic, which resulted in closure of the centre during 2020. The opening of phase 2 of the centre on 7 November 2019 has helped to counteract this fall in income to a degree. The General Partner intends to continue to improve performance by the tenants so as to increase profits and further raise the valuation of the property.

PRINCIPAL RISKS AND UNCERTAINTIES

The key risks faced by the Partnership are broadly grouped as: retail market risk, property investment market risks, financial instrument risk, risk arising from the UK's withdrawal from the EU, and risk arising from COVID-19.

i) Retail market risk

The General Partner considers that the Partnership's principal risk is the economic risk inherent in the diversified retail market, including fluctuations in consumer spending patterns.

Such risks and uncertainties come mainly from the downturn in the current economic environment that has been affecting the wider economy. This risk is being mitigated by the centre having good offers on products and various events throughout the year to drive footfall into the centre.

ii) Property investment market risk

The General Partner recognises that there is risk associated with the property investment market whereby small changes in property market yields can have a significant effect on the value of the property assets.

The Partnership manages this risk through an active programme of asset management.

iii) Financial instrument risk

The General Partner has considered the risks attached to the Partnership's financial instruments, which principally comprise cash, external bank debt and short-term debtors and creditors. The General Partner has taken a prudent approach in its consideration of the various risks attached to the financial instruments of the Limited Partnership. The Partnership's exposure to financial instrument risk is not considered material for the assessment of assets, liabilities and the financial statements.

iv) Withdrawal from the EU

On 23 June 2016 the UK voted to exit from the EU in the EU referendum vote. The UK's exit process formally commenced on 31 January 2020 under the terms of the Withdrawal Agreement. The full implications of the Trade and Cooperation Agreement (TCA) ratified on 30 April 2021 on the Partnership is currently uncertain. The General Partner will continue to monitor and determine the impact the trade agreement is likely to have, if any, on the Partnership.

STRATEGIC REPORT FOR THE YEAR ENDED 31 DECEMBER 2020 (CONTINUED)

PRINCIPAL RISKS AND UNCERTAINTIES (CONTINUED)

v) COVID-19

The General Partner considers the emergence of the COVID-19 pandemic an ongoing risk, with no comparable recent events that could be a point of reference for its consequences. These consequences, including global and local economic downturns as the pandemic unfolds, are extremely uncertain and difficult to assess, and could have an adverse impact on the Partnership and its operations.

Approved by the General Partner and signed on its behalf

S Johnston

Director

Ashford Investor (General Partner) Limited

Date: 35/2/2001

GENERAL PARTNER'S REPORT TO THE PARTNERSHIP

Ashford Investor (General Partner) Limited (the "General Partner") has pleasure in presenting its report on the operations of The Ashford Investor Limited Partnership for the year ended 31 December 2020 together with the audited financial statements.

PRINCIPAL ACTIVITY OF THE PARTNERSHIP

The principal activity of the retail outlet property centre has remained unchanged from previous years.

The Partnership's principal activity is the business of acquiring, developing, managing and holding the McArthurGlen Ashford Designer Outlet Centre for investment purposes.

RESULTS AND DISTRIBUTIONS

The loss for the year amounted to £23,430,085 (2019: profit of £8,119,344) for the Partnership. The Partnership made distributions of £nil (2019: £4,200,000) for the year ended 31 December 2020.

GOING CONCERN

The General Partner considers that the Partnership will continue as a going concern over the going concern review period that runs until 31 December 2022. This assumes that the Partnership will be able to meet its liabilities as and when they fall due for the foreseeable future. As at 31 December 2020, there is a net current liability position of £59,582,132 (2019: £56,982,419) in the Partnership, primarily arising from the Partners' loan accounts of £71,558,046 (2019: £71,558,046). These loans have no fixed repayment dates and are interest free. The General Partner has received a letter of support from each of the limited partners confirming that they do not intend to request repayment of amounts due, which includes any of the current accounts outstanding, if it would result in the Partnership being unable to meet its financial liabilities as they fall due. This support has been given from the date of approval of the Partnership's financial statements through to 31 December 2022. Furthermore, the Partnership has a positive net asset position of £57,921,875 (2019: £81,351,960) as at 31 December 2020.

In preparing the cash flow forecast to support the going concern assessment, the General Partner has assessed whether the Partnership will be able to comply with all bank covenants during the going concern review period. The centre has traded well since its reopening in April 2021, however the General Partner acknowledges that the Partnership's future trading performance and therefore its ability to comply with the financial covenants is uncertain in light of potential further trading interruptions and the ongoing impact of COVID-19.

In order to proactively address this uncertainty, the Partnership has reached an agreement with the lending bank for the waiver of the Historical Interest Cover Ratio ("ICR") covenant for a period up until 22 February 2022, at which point the loan expires. The Partnership has made revised forecasts as a result of the above developments and developed scenarios to assess the effects of COVID-19 on its business as well as its financial covenants.

Moreover, the Partnership has also received an external valuation for the McArthurGlen Ashford Designer Outlet Centre that notes the fair value of the outlet centre to be £219,100,000 as at 31 December 2020, an 8% reduction in the valuation from 31 December 2019. Based on the same, management are confident that no Loan-to-Value ("LTV") covenant breach has occurred or is expected during the going concern review period, with this valuation being management's best estimate of the fair value of the McArthurGlen Ashford Designer Outlet Centre as at the date of signing of these financial statements incorporating the impact of COVID-19.

Notwithstanding the above, the General Partner has identified the following material uncertainty with respect to the Partnership's going concern:

1. The bank loan provided by Bayerische Landesbank, which is further detailed in Note 8 to the Financial Statements, is due to expire on 22nd February 2022. Discussions have commenced with Bayerische Landesbank regarding the refinancing of this loan facility, and the General Partner notes that Bayerische Landesbank has shown its willingness and ability to reach an agreement to refinance the loan. Based on preliminary discussions, the General Partner is confident that an agreement will be finalised before the expiry date of the loan as Bayerische Landesbank has given positive indications of a renewal. As at the date of signing these financial statements, a refinancing agreement has not been reached in respect of this loan and there remains a material uncertainty if the Partnership is unable to secure financing during the going concern period.

GENERAL PARTNER'S REPORT TO THE PARTNERSHIP (CONTINUED)

GOING CONCERN (CONTINUED)

This condition represents a material uncertainty that may cast significant doubt on the Partnership's ability to continue as a going concern in the future. Furthermore, in the event that actual results are worse than forecasted, the Partnership has the opportunity to take additional measures to reduce costs and maintain its liquidity. Management, therefore, estimates that the Partnership is able to produce enough liquidity to continue to operate as a going concern.

On this basis, the General Partner believes the financial statements should be prepared on a going concern basis. The financial statements do not include adjustments that would result if the Partnership was unable to continue as a going concern.

POST BALANCE SHEET EVENTS

Since the year end, the Partnership has reached an agreement with its lending bank for the waiver of the Historical Interest Cover Ratio ("ICR") covenant for a period up until 22 February 2022, at which point the loan expires.

The bank loan provided by its lending bank, which is further detailed in Note 8 to the Financial Statements, is due to expire on 22nd February 2022. Discussions have commenced with Bayerische Landesbank regarding the refinancing of this loan facility, and the General Partner notes that Bayerische Landesbank has shown its willingness and ability to reach an agreement to refinance the loan. Based on preliminary discussions, the General Partner is confident that an agreement will be finalised before the expiry date of the loan as Bayerische Landesbank has given positive indications of a renewal. As at the date of signing these financial statements, a refinancing agreement has not been reached in respect of this loan and there remains a material uncertainty if the Partnership is unable to secure financing during the going concern period.

There were no other significant post balance sheet events to report.

PAYMENT POLICY

It is the Partnership's policy that payments to suppliers for goods and services to the Partnership are made in accordance with the policies of the management company, McArthurGlen UK Limited, a related party.

FUTURE DEVELOPMENTS

The General Partner considers that the Partnership will continue to perform its principal activity for the foreseeable future. The General Partner will monitor the impacts of the macroeconomic risks currently facing the Partnership due to the UK's exit from the EU and COVID-19 as well as the principal risks and uncertainties noted in the Strategic Report above, and will take appropriate action as necessary to ensure the Partnership continues to operate as a going concern.

PARTNERS AND PARTNERS' INTERESTS

The Limited Partners at 31 December 2020 and their interests in the equity and loan accounts were as follows:

| | Capital | Current accounts | Loan accounts | |
|--|---------|------------------|---------------|--|
| | £ | £ | £ | |
| Outlet Ashford Holdings Sarl | 49,500 | 28,621,830 | 35,779,022 | |
| The Royal London Mutual Insurance Society Limited | 24,750 | 14,310,914 | 17,889,512 | |
| Staffordshire County Council Pension Fund | 24,750 | 14,310,914 | 17,889,512 | |
| Ashford Investor (General Partner) Limited | 1,000 | 578,217 | - | |
| Total | 100,000 | 57,821,875 | 71,558,046 | |

GENERAL PARTNER'S REPORT TO THE PARTNERSHIP (CONTINUED)

INFORMATION TO AUDITORS

The General Partner at the date of approval of this report confirms that:

- so far as it is aware, there is no relevant audit information of which the Partnership's auditors are unaware;
- 2) each of the Directors of the General Partner have taken all the steps they ought to have taken to make themselves aware of any relevant audit information and to establish that the Partnership's auditors are aware of that information.

This confirmation is given and should be interpreted in accordance with the provisions of s418 of the Companies Act 2006 as applied to qualifying partnerships.

AUDITORS

Ernst & Young LLP have expressed their willingness to continue in office as auditors and a resolution to reappoint them will be proposed at the forthcoming Annual General Meeting.

Approved by the General Partner and signed on its behalf

Simon Johnston

Director

Ashford Investor (General Partner) Limited

Date:

STATEMENT OF GENERAL PARTNER'S RESPONSIBILITIES IN RESPECT OF THE FINANCIAL STATEMENTS

The General Partner is responsible for preparing the Strategic Report, the General Partner's Report and the financial statements in accordance with applicable law and regulations.

Ashford Investor (General Partner) Limited, acting as the General Partner, is responsible under the Deed of Partnership and the Partnership (Accounts) Regulations 2008 (Application of Companies Act 2006) for preparing financial statements for each financial year. Under the Regulations the General Partner has elected to prepare the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102, 'The Financial Reporting Standard applicable in the UK and Republic of Ireland.' The financial statements are required by law to give a true and fair view of the state of affairs of the Partnership and of the profit or loss of the Partnership for that period. In preparing these financial statements, the General Partner is required to:

- select suitable accounting policies and then apply them consistently;
- make judgments and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on a going concern basis unless it is inappropriate to presume that the Partnership will continue in business.

The General Partner is responsible for keeping adequate accounting records that are sufficient to show and explain the Partnership's transactions and disclose with reasonable accuracy at any time the financial position of the Partnership and enable them to ensure that the financial statements comply with the Companies Act 2006 as applied to qualifying partnerships. They are also responsible for safeguarding the assets of the Partnership and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

INDEPENDENT AUDITOR'S REPORT TO THE PARTNERS OF THE ASHFORD INVESTOR LIMITED PARTNERSHIP

Opinion

We have audited the financial statements of The Ashford Investor Limited Partnership (the "qualifying partnership") for the year ended 31 December 2020 which comprise the Statement of Comprehensive Income, Balance Sheet, Statement of Changes in Net Assets Attributable to Partners, Statement of Cash Flows and the related notes 1 to 14, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards including FRS 102 "The Financial Reporting standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the qualifying partnership's affairs as at 31 December 2020 and of its loss for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the Companies Act 2006 as applied to qualifying partnerships.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report below. We are independent of the qualifying partnership in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Material uncertainty relating to going concern

We draw attention to Note 1.3 in the financial statements that discloses a material uncertainty about the qualifying partnership's ability to continue as a going concern. The material uncertainty relates to:

 Refinancing of bank loan provided by Bayerische Landesbank due to expire on 22 February 2022 prior to its maturity.

As stated in Note 1.3, this event or condition indicates that a material uncertainty exists that may cast significant doubt on the qualifying partnership's ability to continue as a going concern. In auditing the financial statements, we have concluded that the General Partner's use of the going concern basis of accounting in the preparation of the financial statements is appropriate. Our opinion is not modified in respect of this matter.

Our responsibilities and the responsibilities of the members with respect to going concern are described in the relevant sections of this report. However, because not all future events or conditions can be predicted, this statement is not a guarantee as to the qualifying partnership's ability to continue as a going concern.

INDEPENDENT AUDITOR'S REPORT TO THE PARTNERS OF THE ASHFORD INVESTOR LIMITED PARTNERSHIP (CONTINUED)

Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The members are responsible for the other information contained with the annual report.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in this report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of the other information, we are required to report that fact.

We have nothing to report in this regard.

Opinion on other matters prescribed by the Companies Act 2006 as applied to qualifying partnerships

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Strategic report and the General Partner's report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic report and the General Partner's report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In light of the knowledge and understanding of the qualifying partnership and its environment obtained in the course of the audit, we have identified no material misstatements in the Strategic report or the General Partner's report.

We have nothing to report in respect of the following matters where the Companies Act 2006 as applied to qualifying partnerships requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- · certain disclosures of members' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of General Partner

As explained more fully in the General Partner's Responsibilities Statement set out on page 7, the General Partner is responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the General Partner determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the General Partner is responsible for assessing the qualifying partnership's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the General Partner either intends to liquidate the qualifying partnership or to cease operations, or have no realistic alternative but to do so.

INDEPENDENT AUDITOR'S REPORT TO THE PARTNERS OF THE ASHFORD INVESTOR LIMITED PARTNERSHIP (CONTINUED)

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Explanation as to what extent the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect irregularities, including fraud. The risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below. However, the primary responsibility for the prevention and detection of fraud rests with both those charged with governance of the qualifying partnership and management.

- We obtained an understanding of the legal and regulatory frameworks that are applicable to the qualifying partnership and determined that the most significant are the Companies Act 2006 as applied to qualifying partnerships, those relating to its reporting framework being the United Kingdom Generally Accepted Accounting Practice, and any relevant direct and indirect tax compliance regulation in the United Kingdom. In addition, the qualifying partnership has to comply with laws and regulations relating to its operations, including health and safety, data protection, anti-bribery and corruption.
- We understood how the qualifying partnership is complying with those frameworks by making enquiries of
 management, those charged with governance and those responsible for legal and compliance procedures.
 We corroborated our enquiries through reading minutes of board meetings of the General Partner and other
 partnership governance meetings, as well as validating how policies and procedures in these areas are
 communicated and monitored. We also read any correspondence with relevant authorities.
- We assessed the susceptibility of the qualifying partnership's financial statements to material misstatement, including how fraud might occur during the financial year by making enquiries of management and those charged with governance. We also considered management's incentives around improving the performance of the qualifying partnership on a fair value basis, the opportunities available to execute any such actions through management override as well as the controls that the qualifying partnership has established to address any such risks identified, including to prevent, deter and detect fraud and the monitoring of such controls by management.
- Based on this understanding we designed our audit procedures to identify non-compliance with such laws
 and regulations. Our procedures involved supplementing our enquiries of management and those charged
 with governance as well as reading meeting minutes with journal entry testing procedures undertaken using
 defined risk criteria tailored to the fraud risk factors affecting the partnership in line with its current
 operations.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at https://www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

INDEPENDENT AUDITOR'S REPORT TO THE PARTNERS OF THE ASHFORD INVESTOR LIMITED PARTNERSHIP (CONTINUED)

Use of our report

This report is made solely to the qualifying partnership's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006 as applied to qualifying partnerships. Our audit work has been undertaken so that we might state to the qualifying partnership's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the qualifying partnership's members, as a body, for our audit work, for this report, or for the opinions we have formed.

David Wilson (Senior statutory auditor)

for and on behalf of Ernst & Young LLP, Statutory Auditor

London

Date: 31 December 2021

STATEMENT OF COMPREHENSIVE INCOME For the year ended 31 December 2020

| | Notes | | |
|---|---------|--------------|-------------|
| | | 2020 £ | 2019 £ |
| Turnover | 2 | 13,323,977 | 16,531,824 |
| Property expenditure | | (8,142,321) | (7,220,523) |
| Gross profit | | 5,181,656 | 9,311,301 |
| Administrative expenses | | (2,496,699) | (3,210,348) |
| Change in fair value of investment property | 5 | (22,792,109) | 4,463,128 |
| OPERATING (LOSS) / PROFIT | 3 | (20,107,152) | 10,564,081 |
| Interest payable and similar charges | 4 | (3,322,933) | (2,444,737) |
| (LOSS)/ PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION | | (23,430,085) | 8,119,344 |
| Tax on loss / (profit) on ordinary activities | | - | - |
| (LOSS)/ PROFIT ON ORDINARY ACTIVITIES AFTER TAXATION | | (23,430,085) | 8,119,344 |
| TOTAL COMPREHENSIVE INCOME/ (LOSS) | FOR THE | (23,430,085) | 8,119,344 |

All results are derived from continuing operations in the United Kingdom.

BALANCE SHEET 31 December 2020

| | | 2020 | 2019 |
|--|------|---------------|---------------|
| | Note | £ | £ |
| FIXED ASSETS | | | |
| Tangible assets | 3 | 128,245 | 2,059,740 |
| Investment property | 5 | 218,365,695 | 236,412,936 |
| | | 218,493,940 | 238,472,676 |
| CURRENT ASSETS | | | |
| Debtors: amounts due within one year | -6 | 4,823,718 | 6,764,762 |
| Debtors: amounts due after more than one year | 6 | 1,531,256 | 1,986,740 |
| Cash at bank and in hand | 11 | 9,816,205 | 9,747,586 |
| Restricted cash | 7 | 437,139 | 486,806 |
| · * | | 16,608,318 | 18,985,894 |
| CREDITORS: amounts falling due within one year | 7 | (76,190,450) | (75,968,313) |
| NET CURRENT LIABILITIES | | (59,582,132) | (56,982,419) |
| TOTAL ASSETS LESS CURRENT LIABILITIES | | 158,911,808 | 181,490,257 |
| and the second s | | 130,711,000 | 101,470,237 |
| CREDITORS: amounts falling due after more than one year | 8 | (100,989,933) | (100,138,297) |
| NET ASSETS | | 57,921,875 | 81,351,960 |
| REPRESENTED BY: | | | |
| PARTNERS' CAPITAL AND RESERVES | | | |
| Partners' capital accounts | 9 | 100,000 | 100,000 |
| Partners' current accounts | 10 | 57,821,875 | 81,251,960 |
| | | 57,921,875 | 81,351,960 |
| 4 4 | | | |

These financial statements of The Ashford Investor Limited Partnership, Registration No. LP007517 were approved by the Ashford Investor (General Partner) Limited on 30/12/2021 and were signed on its behalf by

Simon Johnston

Director

For and on behalf of Ashford Investor (General Partner) Limited

STATEMENT OF CHANGES IN NET ASSETS ATTRIBUTABLE TO PARTNERS 31 December 2020

| | Partners' capital accounts | Partners' current account | Total |
|---|----------------------------------|---------------------------|--------------|
| | £ | £ | £ |
| Balance at 31 December 2018 | 100,000 | 77,332,616 | 77,432,616 |
| Total comprehensive income for the year | , - | 8,119,344 | 8,119,344 |
| Distributions | - | (4,200,000) | (4,200,000) |
| Balance at 31 December 2019 | 100,000 | 81,251,960 | 81,351,960 |
| Total comprehensive loss for the year | - | (23,430,085) | (23,430,085) |
| Balance at 31 December 2020 | 100,000 | 57,821,875 | 57,921,875 |
| | | | |

STATEMENT OF CASH FLOWS Year ended 31 December 2020

| | | | 2020 | | 2019 |
|--|---------------|-------------------------|-------------|---|------------|
| | Notes | £ | £ | £ | £ |
| Net cash inflow from operating activities | 11(a) | | 6,423,813 | | 7,836,291 |
| Investing activities | | | | | |
| Payments to acquire tangible fixed assets Additions to investment property | | (48,302) (3,264,623) | | (1,520,860) (37,358,405) | , |
| Net cash outflow from investing activities | | | (3,312,925) | (3 | 8,879,265) |
| Financing activities | | | | | - |
| Proceeds from new loan Bond deposit repaid Interest paid Distribution to partners Additional capital contributed by partners | | (3,042,269) | | 20,753,655 1,920,000 (2,164,840) (4,200,000) 16,500,000 | |
| Net cash inflow/ (outflow) from financing activities | | | (3,042,269) | _ | 32,808,815 |
| Increase in cash and cash equivalents | | • | 68,619 | _ | 1,765,841 |
| Cash and cash equivalents at 1 January | 11 (b) | | 9,747,586 | | 7,981,745 |
| Cash and cash equivalents at 31 December | 11 (b) | | 9,816,205 | | 9,747,586 |

NOTES TO THE FINANCIAL STATEMENTS

1.1 GENERAL INFORMATION

The Ashford Investor Limited Partnership ("the Partnership") is a partnership registered in the United Kingdom and prepares accounts under The Partnership (Accounts) Regulations 2008. The nature of the Partnership's operations and its principal activities are set out on page 4.

The Partnership is regulated by a Deed of Partnership dated 28 March 2001 as amended and restated on 26 September 2011 and 22 February 2017.

1.2 STRUCTURE OF THE PARTNERSHIP

The capital of the Partnership has been provided by the Partners in the following proportions:

| | 31 December 2020 | 31 December 2019 |
|---|---------------------|---------------------|
| Limited partners | | |
| Outlet Ashford Holdings Sarl | 49.5% | 49.5% |
| The Royal London Mutual Insurance Society Limited | 24.75% | 24.75% |
| Staffordshire County Council Pension Fund | 24.75% | 24.75% |
| General Partner | | |
| Ashford Investor (General Partner) Limited | 1.0% | 1.0% |

Net profit or loss for each financial year is allocated between the Partners in these proportions.

1.3 ACCOUNTING POLICIES

Statement of compliance

The Ashford Investor Limited Partnership ("the Partnership") is a partnership registered in the United Kingdom. Its registered office is 103 Wigmore Street, 3rd Floor, Nations House, London, England W1U 1QS.

The financial statements have been prepared in compliance with applicable law and United Kingdom Accounting Standards including FRS 102 "The Financial Reporting standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accepted Accounting Practice). The particular accounting policies adopted are described below. They have all been applied consistently throughout the current period and the preceding year.

Basis of presentation

These financial statements have been prepared under Regulation 4 of the Partnerships (Accounts) Regulations 2008.

The financial statements are prepared in sterling which is the functional and presentation currency of the Partnership and rounded to the nearest £.

Going concern

The General Partner considers that the Partnership will continue as a going concern over the going concern review period that runs until 31 December 2022. This assumes that the Partnership will be able to meet its liabilities as and when they fall due for the foreseeable future. As at 31 December 2020, there is a net current liability position of £59,582,132 (2019: £56,982,419) in the Partnership, primarily arising from the Partners' loan accounts of £71,558,046 (2019: £71,558,046). These loans have no fixed repayment dates and are interest free. The General Partner has received a letter of support from each of the limited partners confirming that they do not intend to request repayment of amounts due, which includes any of the current accounts outstanding, if it would result in the Partnership being unable to meet its financial liabilities as they fall due. This support has been given from the date of approval of the Partnership's financial statements through to 31 December 2022. Furthermore, the Partnership has a positive net asset position of £57,921,875 (2019: £81,351,960) as at 31 December 2020.

NOTES TO THE FINANCIAL STATEMENTS

1.3 ACCOUNTING POLICIES (CONTINUED)

Going concern (continued)

In preparing the cash flow forecast to support the going concern assessment, the General Partner has assessed whether the Partnership will be able to comply with all bank covenants during the going concern review period. The centre has traded well since its reopening in April 2021, however the General Partner acknowledges that the Partnership's future trading performance and therefore its ability to comply with the financial covenants is uncertain in light of potential further trading interruptions and the ongoing impact of COVID-19.

In order to proactively address this uncertainty, the Partnership has reached an agreement with the lending bank for the waiver of the Historical Interest Cover Ratio ("ICR") covenant for a period up until 22 February 2022, at which point the loan expires. The Partnership has made revised forecasts as a result of the above developments and developed scenarios to assess the effects of COVID-19 on its business as well as its financial covenants.

Moreover, the Partnership has also received an external valuation for the McArthurGlen Ashford Designer Outlet Centre that notes the fair value of the outlet centre to be £219,100,000 as at 31 December 2020, an 8% reduction in the valuation from 31 December 2019. Based on the same, management are confident that no Loan-to-Value ("LTV") covenant breach has occurred or is expected during the going concern review period, with this valuation being management's best estimate of the fair value of the McArthurGlen Ashford Designer Outlet Centre as at the date of signing of these financial statements incorporating the impact of COVID-19.

Notwithstanding the above, the General Partner has identified the following material uncertainty with respect to the Partnership's going concern:

1. The bank loan provided by Bayerische Landesbank, which is further detailed in Note 8 to the Financial Statements, is due to expire on 22nd February 2022. Discussions have commenced with Bayerische Landesbank regarding the refinancing of this loan facility, and the General Partner notes that Bayerische Landesbank has shown its willingness and ability to reach an agreement to refinance the loan. Based on preliminary discussions, the General Partner is confident that an agreement will be finalised before the expiry date of the loan as Bayerische Landesbank has given positive indications of a renewal. As at the date of signing these financial statements, a refinancing agreement has not been reached in respect of this loan and there remains a material uncertainty if the Partnership is unable to secure financing during the going concern period.

This condition represents a material uncertainty that may cast significant doubt on the Partnership's ability to continue as a going concern in the future. Furthermore, in the event that actual results are worse than forecasted, the Partnership has the opportunity to take additional measures to reduce costs and maintain its liquidity. Management, therefore, estimates that the Partnership is able to produce enough liquidity to continue to operate as a going concern.

On this basis, the General Partner believes the financial statements should be prepared on a going concern basis. The financial statements do not include adjustments that would result if the Partnership was unable to continue as a going concern.

Judgements and key sources of estimation uncertainty

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported for assets and liabilities as at the balance sheet date and the amounts reported for turnover and expenses during the year. However, the nature of estimation means that actual outcomes could differ from those estimates.

In the event such estimates and assumptions, which are based on the best judgement of the General Partner as at the balance sheet date, deviate from the actual circumstances in the future the original estimates and assumptions will be modified as appropriate in the year in which the circumstances change.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revision to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

NOTES TO THE FINANCIAL STATEMENTS

1.3 ACCOUNTING POLICIES (CONTINUED)

Judgements and key sources of estimation uncertainty

The following is the Partnership's key sources of estimation uncertainty and areas requiring significant judgement:

Impairment of non-financial assets (judgement)

At each reporting date, the Partnership reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where it is not possible to estimate the recoverable amount of an individual asset, the Partnership estimates the recoverable amount of the cash-generating unit to which the asset belongs.

Recoverable amount is the higher of the fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted. If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised immediately in profit or loss.

Revaluation of investment properties (estimate)

The Partnership carries its investment property at fair value, with changes in fair value being recognised in profit or loss. The Partnership engaged independent valuation specialists to determine fair value at 31 December 2020. Fair value is based on active market prices, adjusted if necessary for differences in the nature, location or condition of the specific asset. The fair value of investment property reflects, among other things, rental income from current leases and other assumptions market participants would make when pricing the property under current market conditions. Valuations are performed as of the balance sheet date by professional valuers who hold recognised and relevant professional qualifications and have recent experience in the location and category of the investment property being valued. The key assumptions used to determine the fair value of investment property are further explained in Note 5.

Significant accounting policies

Basic financial instruments

Trade and other debtors / creditors

Trade and other debtors are recognised initially at transaction price less attributable transaction costs. Trade and other creditors are recognised initially at transaction price plus attributable transaction costs. Subsequent to initial recognition they are measured at amortised cost using the effective interest method, less any impairment losses in the case of trade debtors. If the arrangement constitutes a financing transaction, for example if payment is deferred beyond normal business terms, then it is measured at the present value of future payments discounted at a market rate of instrument for a similar debt instrument.

Bank borrowings and finance costs classified as basic financial instruments

Interest-bearing bank loans and overdrafts are initially recognised at the present value of cash payable to the bank (including interest). After initial recognition at fair value they are measured at amortised cost using the effective interest rate method, less impairment.

Finance charges, including premiums payable on settlement or redemption and direct issue costs, are accounted for on an accruals basis in the profit or loss account using the effective interest method and are added to the carrying amount of the instrument to the extent that they are not settled in the period in which they arise.

NOTES TO THE FINANCIAL STATEMENTS

1.3 ACCOUNTING POLICIES (CONTINUED)

Significant accounting policies (continued)

Basic financial instruments (continued)

Bank borrowings and finance costs classified as basic financial instruments (continued)

Finance costs directly attributable to the acquisition or construction of an asset that necessarily takes a substantial period of time to get ready for its intended use or sale are capitalised as part of the cost of that asset. All other finance charges are expensed in the period in which they occur. Finance charges consist of interest costs and other costs that an entity incurs in connection with the borrowing of funds.

Finance costs are capitalised from the commencement of the development work until the date of practical completion, i.e., when substantially all of the development work is completed. The capitalisation of finance costs is suspended if there are prolonged periods when development activity is interrupted.

Cash and cash equivalents

Cash and cash equivalents in the Balance Sheet comprise cash at banks and in hand and short term deposits with an original maturity date of three months or less. Cash held in trust for tenants comprises tenant deposits and is treated as restricted cash in the Balance Sheet.

Letting inducements

Letting inducements are classified as other debtors and amortised against rental income over the period of the lease.

Other financial instruments

Financial instruments not considered to be Basic financial instruments (Other financial instruments)

Other financial instruments not meeting the definition of Basic Financial Instruments are recognised initially at fair value. Subsequent to initial recognition other financial instruments are measured at fair value with changes recognised in the Statement of Comprehensive Income except as follows:

- investments in equity instruments that are not publicly traded and whose fair value cannot otherwise be measured reliably shall be measured at cost less impairment; and
- hedging instruments in a designated hedging relationship shall be recognised as set out below.

Derivative financial instruments and hedging

Derivative financial instruments are recognised at fair value. The gain or loss on remeasurement to fair value is recognised immediately in the Statement of Comprehensive Income. Derivatives are carried as assets when the fair value is positive and as liabilities when the fair value is negative.

Classification of financial instruments issued by the LP

Financial instruments issued by the LP are treated as equity only to the extent that they meet the following two conditions:

- they include no contractual obligations upon the LP to deliver cash or other financial assets or to
 exchange financial assets or financial liabilities with another party under conditions that are
 potentially unfavourable to the LP; and
- where the instrument will or may be settled in the LP's own equity instruments, it is either a non-derivative that includes no obligation to deliver a variable number of the LP's own equity instruments or is a derivative that will be settled by the LP exchanging a fixed amount of cash or other financial assets for a fixed number of its own equity instruments.

NOTES TO THE FINANCIAL STATEMENTS

1.3 ACCOUNTING POLICIES (CONTINUED)

Significant accounting policies (continued)

Other financial instruments (continued)

Classification of financial instruments issued by the LP (continued)

To the extent that this definition is not met, the proceeds of issue are classified as a financial liability.

Tangible assets

Items classed as fixtures, fittings and equipment within the Balance Sheet are carried at historical cost less accumulated depreciation.

Depreciation is calculated on the straight-line method to write down the cost of assets to their residual values over their estimated useful lives as follows:

Fixtures, fittings and equipment

1 to 15 years

Where the carrying amount of an asset is greater than its estimated recoverable amount, it is written down immediately to its recoverable amount. The General Partner assesses if there are any impairment indicators at each reporting date. If there is an indicator, an impairment test is required. Gains and losses on disposal of fixtures and fittings are determined by reference to their carrying amount and are included in the Statement of Comprehensive Income.

Investment property

Investment properties are initially recognised at cost which includes purchase cost and any directly attributable expenditure.

Investment properties whose fair value can be measured reliably are measured at fair value. The surplus or deficit on revaluation is recognised in the profit and loss account accumulated in the profit and loss reserve unless a deficit below original cost, or its reversal, is expected to be permanent, in which case it is recognised in the profit and loss account for the year.

Investment properties are revalued annually by professionally qualified external valuers in accordance with the Royal Institute of Chartered Surveyors (RICS) Valuation – Professional Standards (2014) and as required by FRS 102.

Leases

Leases where the Partnership does not transfer substantially all the risks and benefits incidental to ownership of the asset are classified as operating leases. There are no material finance leases affecting the Partnership as either lessor or lessee.

Distribution

The General Partner is advised on a quarterly basis by the asset managers of the recommended distributions, based on current and future expected cashflows. Based on the information supplied, the General Partner decides on the final distribution, which is recognised once the distribution is legally required to be paid.

Partners' Capital

Partners' capital accounts represent the amounts contributed to the Partnership by way of Partnership capital. The aggregate balance consists of 100,000 units with a value of £1 each. No partner is entitled to interest on its share of the capital of the Partnership.

NOTES TO THE FINANCIAL STATEMENTS

1.3 ACCOUNTING POLICIES (CONTINUED)

Significant accounting policies (continued)

Partners' Participating Interest

Partners' participation rights are the rights of a partner against the LP that arise under the Deed of Partnership (for example, in respect of amounts subscribed or otherwise contributed remuneration and profits).

Partners' participation rights in the earnings or assets of the LP are analysed between those that are, from the LP's perspective, either a financial liability or equity in accordance with FRS 102. A partners' participation right results in a liability unless the right to any payment is discretionary on the part of the LP. Amounts subscribed or otherwise contributed by partners, for example Partners' capital, are classed as equity if the LP has an unconditional right to refuse payment to partners. If the LP does not have such an unconditional right, such amounts are classified as liabilities.

Where profits are automatically divided as they arise, so the LP does not have an unconditional right to refuse payment, the amounts arising that are due to partners are in the nature of liabilities. They are therefore treated as an expense in the Statement of Comprehensive Income in the relevant period. To the extent that they remain unpaid at the period end, they are shown as liabilities in the Balance Sheet.

Conversely, where profits are divided only after a decision by the LP or its representative, so that the LP has an unconditional right to refuse payment, such profits are classed as an appropriation of equity rather than as an expense. They are therefore shown as a residual amount available for discretionary division among partners in the Statement of Comprehensive Income and are equity appropriations in the Balance Sheet.

Other amounts applied to partners, for example remuneration paid under an employment contract and interest on capital balances, are treated in the same way as all other divisions of profits, as described above, according to whether the LP has, in each case, an unconditional right to refuse payment.

Turnover

Rent receivable, including service charges and related income, is accounted for on an accruals basis, and billed monthly either in arrears or in advance, depending on the lease for the individual tenant. Any rents that are not billed in the month, due to tenants not supplying the necessary turnover figures, are accrued for on an estimated basis. Rental income excludes value added tax and represents rental income earned from third parties. This is attributable to one continuing activity in the UK, the letting and management of property.

Lease incentives given to tenants, such as rent-free periods are amortised over the lease term.

Tenant incentives given to tenants are shown as a debtor and amortised over the period to the end of the lease. This amortisation is included as a reduction in rental income. The valuation of the properties is reduced by the unamortised capital contributions.

Service charges represent reimbursements of costs incurred on behalf of the tenants. This is calculated based on the occupied area of each tenant as determined in the tenancy agreement.

Storage income is charged to tenants that require additional space for storage and is based on a pre-agreed rate as determined in the storage agreement for each tenant.

Parking income is charged at the time the service is provided to the visitors of the Centre who use the on-site parking facilities.

Capital expenditure recoverable from tenants

Capital expenditure recoverable from tenants is held at amortised cost. A discount rate of 8.75% (2019: 8.25%) is used. The discount rate is calculated based on economic assumptions reflecting the inherent risk of the business.

NOTES TO THE FINANCIAL STATEMENTS

1.3 ACCOUNTING POLICIES (CONTINUED)

Significant accounting policies (continued)

Taxation

Each Partner is exclusively liable for any tax liabilities arising out of its interest in the Partnership hence no provision for taxation has been made in the Partnership's financial statements.

| 2. TURNOVE | ĸ |
|------------|---|

| Turnover consists of: | 2020 £ | 2019 £ |
|-----------------------|------------|------------|
| Rental income | 8,427,642 | 11,487,487 |
| Service charges | 4,198,538 | 4,252,307 |
| Storage and parking | 697,797 | 792,030 |
| | 13,323,977 | 16,531,824 |
| | | |

3. OPERATING PROFIT / (LOSS)

| Operating profit/ (loss) is stated after charging: | 2020 £ | 2019 £ |
|---|-----------|-----------|
| Auditor's remuneration: | | |
| Audit fee for the audit of the Partnership | 30,000 | 23,000 |
| Non-audit fees provided for tax compliance services | | |
| provided to the Partnership | 20,000 | 9,291 |
| Depreciation on tangible assets | 499,552 | 335,001 |
| Loss on derivative financial instruments | 570,972 | 869,662 |
| | | |

No staff were employed by the Partnership during the year (2019: nil).

4. INTEREST PAYABLE AND SIMILAR CHARGES

| | 2020 £ | 2019 £ |
|--|----------------------|----------------------|
| Interest payable on bank loans and overdrafts Amortisation of loan issue costs | 3,042,269 280,664 | 2,164,840 279,897 |
| | 3,322,933 | 2,444,737 |

NOTES TO THE FINANCIAL STATEMENTS

5. TANGIBLE ASSETS AND INVESTMENT PROPERTY

| | Fixtures, fittings and equipment | Freehold investment property |
|--|--|------------------------------|
| | £ | £ |
| Cost and valuation | | |
| At 31 December 2019 | 3,822,060 | * . |
| Additions | 48,302 | |
| Transfer between classes | (2,607,032) | |
| Reclassification of depreciation to revaluation | - | (1,126,787) |
| Disposals | - | - |
| Deficit arising on revaluation | | (22,792,109) |
| | | |
| At 31 December 2020 | 1,263,330 | 218,365,695 |
| Accumulated depreciation At 31 December 2019 Charge in the year Transfer between classes Reclassification of depreciation to revaluation Disposals | (1,762,320) (499,552) 1,126,787 | (1,126,787) 1,126,787 |
| At 31 December 2020 | (1,135,085) | • |
| Net book value At 31 December 2020 | 128,245 | 218,365,695 |
| At 31 December 2019 | 2,059,740 | 236,412,936 |

The freehold investment property was valued in line with the RICS UK Valuation Standards, Appendices and Guidance Notes December 2014 ("the Red Book") on 31 December 2020 at fair value by CB Richard Ellis Limited, professionally qualified external valuers. The historical cost of the investment property at 31 December 2020 was £164,137,436 (2019: £159,392,568).

Under FRS 102, the Partnership can elect to capitalise finance costs that are directly attributable to the development of the qualifying asset, the freehold investment property. During the year-ended 31 December 2020, £nil of finance costs (2019: £1,401,390) have been capitalised into the freehold investment property as Phase 2 of the McArthurGlen Ashford Designer Outlet Centre was completed in the prior period. In the prior year, finance costs have been capitalised at a rate of LIBOR + 2.4% margin per annum.

The valuation has been primarily derived using comparable recent market transactions on arm's length terms. The critical assumptions made relating to the valuations are set out below:

| | December 2020 | December 2019 |
|----------------------------|---------------|---------------|
| Equivalent Yield (blended) | 5.9% | 5.6% |
| Vacancy rate (blended) | 13.9% | 17.3% |
| Total current rent | £14,302,436 | £15,098,389 |

NOTES TO THE FINANCIAL STATEMENTS

5. TANGIBLE ASSETS AND INVESTMENT PROPERTY (CONTINUED)

| | 2020 £ | 2019 £ |
|--|-------------|-------------|
| Appraised value | | |
| Carrying value of assets held under freehold property (Note 5) | 218,365,695 | 236,412,936 |
| Tenant inducements held as short term debtors (Note 6) | 405,107 | 596,801 |
| Tenant inducements held as long term debtors (Note 6) | 329,198 | 690,263 |
| Market value | 219,100,000 | 237,700,000 |

BMG (Ashford) Limited holds the bare legal title to the property on trust for the Partnership. The Partnership is the beneficial owner of the property.

6. DEBTORS

| | 2020 £ | 2019 £ |
|--|-----------|-----------|
| Amounts falling due within one year | | |
| Trade debtors | 2,646,283 | 1,668,472 |
| Other debtors (tenant incentive) | 405,107 | 596,801 |
| Amounts owed from the Ashford Investor (General Partner) Limited | 10,630 | 906,802 |
| Amounts owed from Partners | - | 1,500,000 |
| VAT receivable | - | 409,926 |
| Prepayments and accrued income | 1,761,698 | 1,682,761 |
| | 4,823,718 | 6,764,762 |
| | 2020 | 2019 |
| Amounts falling due after more than one year | £ | £ |
| Other debtors (tenant incentive) | 329,198 | 690,263 |
| Capital expenditure recoverable from tenants | 1,202,058 | 1,296,477 |
| | 1,531,256 | 1,986,740 |
| • | | |

Amounts owed from Partners comprise capital calls made that were yet to be received at the prior year-end. These amounts were interest-free and repayable on demand.

The Partnership is administered by Ashford Investor (General Partner) Limited (the "General Partner"). The partners consider that the General Partner is a related party. Amounts owed by the General Partner are interest-free and repayable on demand in both the prior and current year-end.

NOTES TO THE FINANCIAL STATEMENTS

7. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

| | 2020 £ | 2019 £ |
|------------------------------|------------|------------|
| • | _ | |
| Trade creditors | 177,858 | 1,950,173 |
| Accruals and deferred income | 3,676,418 | 1,973,288 |
| VAT payable | 340,989 | - |
| Cash held in trust | 437,139 | 486,806 |
| Partners' loan accounts | 71,558,046 | 71,558,046 |
| | 76,190,450 | 75,968,313 |
| | · | |

Cash held in trust for tenants comprises tenant deposits and is treated as restricted cash in the Balance Sheet.

Partners' loan accounts comprise of loans given by the Partners in accordance with the terms set out in the Deed of Partnership. These loans have no fixed repayment dates and are interest free.

The movement in the Partners' loan accounts is as follows:

| 2020 £ | 2019 £ |
|---|--------------------------|
| Partners' loan accounts At 1 January 71,558,046 Loans contributed - | 53,558,046 18,000,000 |
| At 31 December 71,558,046 | 71,558,046 |

Each partner has confirmed by way of a letter of support that they do not intend to request repayment of amounts due if it would result in the Partnership being unable to meet its financial liabilities as they fall due to the end of the going concern review period being 31 December 2022.

8. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

| | 2020 £ | 2019 £ |
|---|--------------------------|--------------------------|
| Bank loan Bank loan issue costs unamortised | 100,000,000 (325,141) | 100,000,000 (605,805) |
| Derivatives | 1,315,074 | 744,102 |
| | 100,989,933 | 100,138,297 |

The bank loan consists of a loan from Bayerische Landesbank totalling £100,000,000 (2019: £100,000,000) at an interest rate of LIBOR + 1.95% margin per annum on Tranche A of the loan and LIBOR + 2.4% margin per annum on Tranche B of the loan until the Margin Reduction Date on 30 January 2020 and thereafter at an interest rate of LIBOR + 1.95% margin per annum. The loan is secured by fixed and floating charges on the assets of the Partnership. The loan is due to expire on 22 February 2022.

NOTES TO THE FINANCIAL STATEMENTS

8. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR (CONTINUED)

The loan existing at 31 December 2020 was bound by the following covenants:

- Ratio of rental income to debt service: Annual rental must be equal to or greater than 175% until one year after Practical Completion of Phase 2, and 250% thereafter of finance cost (2019: the same).
- Loan to asset value: Must at no time exceed 60% (2019: 60%)

There was no breach of the loan covenants during the financial year. The Partnership has reached an agreement with the lending bank for the waiver of the Historical Interest Cover Ratio ("ICR") covenant for the period up until 22 February 2022, at which point the loan expires. Refer to Note 1.3 for an analysis of compliance on the loan covenants during the going concern review period.

Derivatives due after more than one year of £1,315,074 (liability) (2019: £744,102 (liability)) represent the fair value of 3 month GBP-LIBOR interest rate swaps the Partnership entered into to reduce exposure to interest rate fluctuations. The fair value of the interest rate swaps is determined using quoted prices, calculated at the mid-point of the relevant yield curves. The interest rate swaps mature on 22 February 2022.

9. PARTNERS' CAPITAL

| | | 2020 £ | 2019 £ |
|-----|--|--------------|-------------|
| | Partners' capital accounts | _ | - |
| | At 1 January and 31 December | 100,000 | 100,000 |
| 10. | PARTNERS' OTHER INTERESTS | | |
| | | 2020 | 2019 |
| | | £ | £ |
| | Partners' current accounts | | |
| | At 1 January | 81,251,960 | 77,332,616 |
| | Total comprehensive (loss) / profit for financial year | (23,430,085) | 8,119,344 |
| | Distributions | - | (4,200,000) |
| | At 31 December | 57,821,875 | 81,251,960 |

Partners' current accounts comprise solely the profit or loss of the Partnership allocated to the Partners and distribution of profit made to the Partners, in accordance with the terms of the Deed of Partnership. These are therefore considered to be in the nature of a profit and loss reserve.

Each partner has confirmed by way of a letter of support that they do not intend to request repayment of amounts due if it would result in the Partnership being unable to meet its financial liabilities as they fall due to the end of the going concern review period being 31 December 2022.

NOTES TO THE FINANCIAL STATEMENTS

11. NOTES TO THE STATEMENT OF CASHFLOWS

(a) Reconciliation of operating profit/ (loss) to net cash inflow from operating activities

| | 2020 £ | 2019 £ |
|--|--------------|-------------|
| Operating (loss) / profit before tax | (20,107,152) | 10,564,081 |
| Depreciation on tangible fixed assets | 499,552 | 335,001 |
| Amortisation of tenant incentives | 713,555 | 769,559 |
| Amortisation of debtors falling due after more than one year | 68,031 | 88,621 |
| Change in fair value of investment property | 22,792,109 | (4,463,128) |
| Loss on derivative financial intruments | 570,972 | 869,662 |
| Decrease/ (Increase) in debtors | 1,614,942 | (2,348,405) |
| Increase in creditors | 552,468 | 2,300,797 |
| Amortisation of loan issue costs | (280,664) | (279,897) |
| Net cash inflow from operating activities | 6,423,813 | 7,836,291 |

(b) Analysis of net debt

Restricted cash balances have not been included in the below table given they are not available for use.

Non-cash movements

| | At 1 January 2020 | Cash movement | Change in market value | Interest and finance charges | Partners' loss/ (profit) share | At 31 December 2020 |
|---|---------------------------|------------------|------------------------------|------------------------------|---|---------------------------|
| | £ | £ | £ | £ | £ | £ |
| Cash and cash equivalents Cash at bank and in hand | 9,747,586 | 68,619 | - | | - | 9,816,205 |
| Derivatives | (744,102) | - | (570,972) | - | - | (1,315,074) |
| Borrowings Bank loans | (99,394,195) | - | - | (280,664) | - | (99,674,859) |
| Net debt before partners' loans | (90,390,711) | 68,619 | (570,972) | (280,664) | - | (91,173,728) |
| Loans and other debts due to partners | | | | | | |
| Partners' loans Partner's capital Partners' current | (71,558,046) (100,000) | - | - | - | - | (71,558,046) (100,000) |
| accounts | (81,251,960) | - | - | - | 23,430,085 | (57,821,875) |
| Net debt | (243,300,717) | 68,619 | (570,972) | (280,664) | 23,430,085 | (220,653,649) |

NOTES TO THE FINANCIAL STATEMENTS

12. RELATED PARTY TRANSACTIONS

Transactions with investors with significant influence over the operations of the Limited Partnership have been disclosed in the table below.

| | The Royal London Mutual Insurance Society Limited £ | Outlet Ashford Holdings Sarl £ | Staffordshire County Council Pension Fund £ |
|------------------------------|--|--------------------------------------|---|
| Partners' capital | | | |
| At 31 December 2019 | 24,750 | 49,500 | 24,750 |
| Advances of investor capital | · • | - | - |
| At 31 December 2020 | 24,750 | 49,500 | 24,750 |
| Partners' loans | | | |
| At 31 December 2019 | 17,889,512 | 35,779,022 | 17,889,512 |
| Advances of investor loans | • | - | ~ |
| At 31 December 2020 | 17,889,512 | 35,779,022 | 17,889,512 |
| Partners' Current Accounts | | | |
| At 31 December 2019 | 20,109,860 | 40,219,722 | 20,109,860 |
| Loss share | (5,798,946) | (11,597,892) | (5,798,946) |
| Distributions to partners | - | • | - |
| At 31 December 2020 | 14,310,914 | 28,621,830 | 14,310,914 |
| Totals | | | |
| At 31 December 2019 | 38,024,122 | 76,048,244 | 38,024,122 |
| At 31 December 2020 | 32,225,176 | 64,450,352 | 32,225,176 |

The Partnership is administered by Ashford Investor (General Partner) Limited (the "General Partner"). The partners consider that the General Partner is a related party. Ashford Investor (General Partner) Limited has capital of £1,000 in the Partnership at 31 December 2020 (2019: £1,000). The share of the Partnership loss attributable to the General Partner was £234,302 for the financial year-ended 31 December 2020 (2019: profit of £81,193). The share of the Partnership current account attributable to the General Partner was £578,216 at 31 December 2020 (2019: £812,518). Distributions of £nil (2019: £42,000) were paid to the General Partner for the financial year-ended 31 December 2020. The Limited Partnership paid costs of £10,630 (2019: £11,345) on behalf of the General Partner for the financial year-ended 31 December 2020. During the year, Ashford Investor (General Partner) Limited received VAT refunds totalling £1,527,552 (2019: £906,802) on behalf of the Limited Partnership. At the year end, Ashford General Partner Limited owed £10,630 (2019: £906,802) to the Limited Partnership.

Services provided by property manager and development manager

The Partnership is managed by the Property Manager, McArthurGlen UK Limited, which is a related party. The Partnership has paid fees to McArthurGlen UK Limited as set out below:

| | 2020 ₤ | 2019 £ |
|-----------------------------------|-----------|-----------|
| Annual management fee | 291,378 | 543,321 |
| Letting fees | 163,501 | 554,047 |
| Service charge and marketing fees | 291,124 | 371,667 |
| Other recharges | 2,074,487 | 681,289 |

NOTES TO THE FINANCIAL STATEMENTS

12. RELATED PARTY TRANSACTIONS (CONTINUED)

Services provided by property manager and development manager (continued)

At 31 December 2020 the outstanding balance owed to McArthurGlen UK Limited was £158,523 (2019: £618,956).

McArthurGlen European Development Limited, a related party involved in the development of Phase 2 of the Ashford Designer Outlet Centre, charged the Partnership development and financing fees amounting to £78,710 (2019: £1,440,138). At the year end, the Partnership owed £2,430 (2019: £nil) to McArthurGlen European Development Limited.

Ultimate Controlling Party

The partners and their interests in the partnership are disclosed within Note 1.2 of the Notes to the Financial Statements. No partner individually has control of the Partnership. The Partnership is related to the Property and Development Managers by virtue of the fact that the latter are joint ventures of Simon Mac LLC, an entity of which the Partnership is also an associate.

13. OPERATING LEASE AGREEMENT WHERE THE PARTNERSHIP IS LESSOR

The Partnership's investment property is let to a number of third parties. These non-cancellable leases have remaining terms of between 0 and 12 years.

Future minimum rentals receivable under non-cancellable operating leases are as follows:

| | 2020 £ | 2019 £ |
|----------------------------|------------|------------|
| In one year or less | 7,090,217 | 9,872,930 |
| Between one and five years | 14,730,397 | 19,354,270 |
| More than five years | 4,147,675 | 6,638,451 |
| | 25,968,289 | 35,865,651 |

14. POST BALANCE SHEET EVENTS

Since the year end, the Partnership has reached an agreement with its lending bank for the waiver of the Historical Interest Cover Ratio ("ICR") covenant for a period up until 22 February 2022, at which point the loan expires.

The bank loan provided by its lending bank, which is further detailed in Note 8 to the Financial Statements, is due to expire on 22nd February 2022. Discussions have commenced with Bayerische Landesbank regarding the refinancing of this loan facility, and the General Partner notes that Bayerische Landesbank has shown its willingness and ability to reach an agreement to refinance the loan. Based on preliminary discussions, the General Partner is confident that an agreement will be finalised before the expiry date of the loan as Bayerische Landesbank has given positive indications of a renewal. As at the date of signing these financial statements, a refinancing agreement has not been reached in respect of this loan and there remains a material uncertainty if the Partnership is unable to secure financing during the going concern period.

There were no other significant post balance sheet events to report.