Company registration number: 04050002

Mallee Name No 2 Limited

**Annual Report and Financial Statements 31 December 2017** 

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# **Company Information**

**Directors** 

Jeremy Richard Holt Evans

Nomina Plc

**Company Secretary** 

Hampden Legal Plc

**Registered Office** 

5th Floor, 40 Gracechurch Street

London EC3V 0BT

**Auditors** 

PKF Littlejohn LLP Statutory Auditor 1 Westferry Circus Canary Wharf London E14 4HD

**Solicitors** 

Jones Day 21 Tudor Street London EC4Y 0DJ

### Strategic Report

The Directors present their Strategic Report for the year ended 31 December 2017.

#### Business review and future developments

The Financial Statements incorporate the annual accounting results of the syndicates on which the Company participates for the 2015, 2016 and 2017 years of account, as well as any prior run-off years. The 2015 year closed at 31 December 2017 with a result of £87,663 (2014: £124,562). The 2016 and 2017 open underwriting accounts will normally close at 31 December 2018 and 2019.

#### Key performance indicators

The Directors monitor the performance of the Company by reference to the following key performance indicators:

,	2017	2016
Capacity (youngest underwriting year)	1,036,381	936,574
Gross premium written as a % of capacity	102.8%	101.3%
Underwriting profit of latest closed year:		
as a % of capacity	9.8%	13.2%
Run-off years of account movement	-	-

#### Other performance indicators

As a result of the nature of this Company as a Lloyd's corporate member the majority of its activities are carried out by the syndicates in which it participates. The Company is not involved directly in the management of the syndicates' activities, including employment of syndicate staff, as these are the responsibility of the relevant managing agent. Each managing agent will also have responsibility for the environmental activities of each syndicate, although by their nature, insurers do not produce significant environmental emissions. As a result, the Directors of the Company do not consider it appropriate to monitor and report any performance indicators in relation to staff or environmental matters.

#### Financial risk management objectives and policies

As a corporate member of Lloyd's the majority of the risks to this Company's future cash flows arise from its participation in the results of Lloyd's syndicates. As detailed in Note 5, these risks are mostly managed by the managing agent of the syndicate. The Company's role in managing this risk is limited to selection of syndicate participations and monitoring performance of the syndicates. The Company is also directly exposed to these risks, but they are not considered material compared to the syndicate risk for the assessment of the assets, liabilities, financial position and profit or loss of the Company.

# Impact of Brexit vote

Following the referendum vote for the United Kingdom to leave the EU, Lloyd's has been working together with market members to prepare for changes that are likely to arise as a result of leaving the EU. Lloyd's have noted that, although only around 11% of the market's gross written premiums arise from the EU excluding the UK, they are making preparations to maintain access to the insurance market in the EU. At this time the details of future trading with the EU in general and the impact on the Lloyd's market cannot be known, although these uncertainties, together with related economic factors including exchange rates and investment values, may have an impact on results for several years. The Directors are monitoring the Lloyd's market's preparations along with general market conditions to identify if it is appropriate to make any changes to the current strategy of the Company.

Approved by the Board of Directors on 16 August 2018 and signed on its behalf by:

Hampden Legal Plc Secretary

Hampden Legal PCC

#### **Directors' Report**

The Directors present their Report together with the audited Financial Statements of the Company for the year ended 31 December 2017.

#### Principal activities

The principal activity of the Company is that of trading as a Lloyd's corporate capital member. The Company continues to trade in 2018 and the Directors expect this year's result to be profitable.

#### Results and dividends

The results for the year are set out on pages 8 to 9 of the Financial Statements. Dividends totalling £nil were paid in the year (2016: £63,572).

#### **Directors**

The Directors who served at any time during the year were as follows:

Jeremy Richard Holt Evans Nomina Plc

#### Directors' Responsibilities Statement

The Directors are responsible for preparing the Strategic Report, the Directors' Report and the Financial Statements in accordance with applicable laws and regulations.

Company law requires the Directors to prepare Financial Statements for each financial year. Under that law the Directors have prepared the Financial Statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice). Under company law the Directors must not approve the Financial Statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period. In preparing those Financial Statements the Directors are required to:

- select suitable accounting policies and then apply them consistently;
- · make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable United Kingdom Accounting Standards have been followed, subject to any material departures disclosed and explained in the Financial Statements; and
- prepare the Financial Statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The Directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and to enable them to ensure that the Financial Statements comply with the Companies Act 2006. They are also responsible for: such internal control as they determine necessary to enable the preparation of Financial Statements that are free from material misstatements, whether due to fraud or error; and safeguarding the assets of the Company, complying with laws and regulations, and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

# Directors' Report (continued)

#### Auditor

- i. PKF Littlejohn LLP has signified its willingness to continue in office as auditor.
- ii. Disclosure of information to the Auditor:

In the case of each of the persons who are Directors at the time this report is approved, the following applies:

- so far as the Directors are aware, there is no relevant audit information of which the Company's auditor is unaware; and
- they have taken all the steps that they ought to have taken as a Director in order to make themselves aware of any relevant audit information and to establish that the Company's auditor is aware of that information.

Approved by the Board of Directors on 16 August 2018 and signed on its behalf by:

Hampden Legal Plc
Hampden Legal Plc
Secretary

# **Independent Auditor's Report**

# Independent Auditor's Report to the Members of Mallee Name No 2 Limited

#### Opinion

We have audited the Financial Statements of Mallee Name No 2 Limited (the "Company") for the year ended 31 December 2017 which comprise the Profit and Loss Account, the Statement of Comprehensive Income, the Balance Sheet, the Statement of Changes in Shareholders' Equity, the Statement of Cash Flows and notes to the Financial Statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accounting Practice).

In our opinion the Financial Statements:

- give a true and fair view of the state of the Company's affairs as at 31 December 2017 and of its result for the year then ended;
- · have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the Financial Statements section of our report. We are independent of the Company in accordance with the ethical requirements that are relevant to our audit of the Financial Statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the Directors' use of the going concern basis of accounting in the preparation of the Financial Statements is not appropriate; or
- the Directors have not disclosed in the Financial Statements any identified material uncertainties that may cast significant doubt about the Company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the Financial Statements are authorised for issue.

#### Other information

The other information comprises the information included in the Annual Report, other than the Financial Statements and our auditor's report thereon. The Directors are responsible for the other information. Our opinion on the Financial Statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. In connection with our audit of the Financial Statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the Financial Statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the Financial Statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

#### Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Strategic Report and the Directors' Report for the financial year for which the Financial Statements are prepared is consistent with the Financial Statements; and
- the Strategic Report and the Directors' Report have been prepared in accordance with applicable legal requirements.

#### **Independent Auditor's Report (continued)**

#### Matters on which we are required to report by exception

In the light of the knowledge and understanding of the Company and its environment obtained in the course of audit, we have not identified material misstatements in the Strategic Report or the Directors' Report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us;
- the Financial Statements are not in agreement with the accounting records and returns; or
- certain disclosures of Directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

#### Responsibilities of Directors

As explained more fully in the Directors' Responsibilities Statement, the Directors are responsible for the preparation of the Financial Statements and for being satisfied that they give a true and fair view, and for such internal control as the Directors determine is necessary to enable the preparation of Financial Statements that are free from material misstatement, whether due to fraud or error.

In preparing the Financial Statements, the Directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

#### Auditor's responsibilities for the audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the Financial Statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Financial Statements.

A further description of our responsibilities for the audit of the Financial Statements is located on the Financial Reporting Council's website at: <a href="www.frc.org.uk/auditorsresponsibilities">www.frc.org.uk/auditorsresponsibilities</a>. This description forms part of our auditor's report.

#### Use of our report

This report is made solely to the Company's Members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Company's Members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone, other than the Company and the Company's Members as a body, for our audit work, for this report, or for the opinions we have formed.

Carmine Papa (Senior Statutory Auditor) For and on behalf of PKF Littlejohn LLP Statutory Auditor

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16 August 2018

1 Westferry Circus Canary Wharf London E14 4HD

# Profit and Loss Account Technical Account – General Business for the year ended 31 December 2017

	Note		2017 £		2016 £
Premiums written	. <del>-</del>				_
Gross premiums written Outward reinsurance premiums	6,7		1,065,228 (212,045)		948,904 (184,698)
Net premiums written			853,183		764,206
Change in the provision for unearned premiums	8				
Gross provision			(21,682)		(24,099)
Reinsurers' share			918		5,510
Net change in the provision for			(00.7(4)		(10.500)
inearned premiums			(20,764)		(18,589)
Earned premiums, net of reinsurance			832,419		745,617
Allocated investment return transferred					
rom the non-technical account			22,063		21,523
Other technical income, net of reinsurance			-		-
Total technical income			854,482		767,140
Claims paid					
Gross amount		(504,739)		(430,790)	
teinsurers' share	_	65,911		54,425	
let claims paid	_	(438,828)		(376,365)	
Change in the provision for claims					
Gross amount Reinsurers' share		(350,879) 199,618		(77,107) 53,682	
	_				
Change in the net provision for claims	8 _	(151,261)		(23,425)	
Claims incurred, net of reinsurance		•	(590,089)		(399,790)
Changes in other technical provisions,					(0.105)
et of reinsurance let operating expenses	9		2,381 (351,452)		(2,127) (329,131)
other technical charges, net of reinsurance	7		(331,432)		(323,131)
Balance on the technical			(0.4.572)		24.000
ccount for general business			(84,678)		36,092

# Profit and Loss Account Non - Technical Account for the year ended 31 December 2017

	Note	2017 £	2016 £
Balance on technical account for general business		(84,678)	36,092
Investment income	10	31,783	29,087
Unrealised gains on investments	10	38,665	38,195
Investment expenses and charges	10	(8,059)	(9,138)
Unrealised losses on investments	10	(27,806)	(26,097)
Allocated investment return transferred to the general business technical account		(22,063)	(21,523)
Other income		448	-
Other charges		(15,727)	20,500
Profit/(loss) before taxation	11	(87,437)	67,116
Tax on profit/(loss)	12	1,238	(6,380)
Profit/(loss) for the financial year		(86,199)	60,736
	_		
Statement of Comprehensive Income		2017 £	2016 £
	_		
Statement of Comprehensive Income  Profit/(loss) for the financial year  Other comprehensive income:		£	£
		£	£
Profit/(loss) for the financial year  Other comprehensive income:		£ (86,199)	60,736
Profit/(loss) for the financial year  Other comprehensive income: Currency translation differences		£ (86,199)	£ 60,736

All amounts relate to continuing operations.

Mallee Name No 2 Limited Balance Sheet as at 31 December 2017

		31 December 2017			31 December 2016			
	Note	Syndicate participation £	Corporate £	Total £	Syndicate participation £	Corporate £	Total £	
Assets							· <del>-</del> ,	
Intangible assets	13	_	1,862	1,862	-	2,327	2,327	
Investments Financial investments Deposits with ceding undertakings	14	975,978 71	- -	975,978 71	1,102,656 73	-	1,102,656 73	
		976,049	-	976,049	1,102,729	-	1,102,729	
Reinsurers' share of technical provisions								
Provision for unearned premiums	8	63,547	-	63,547	69,681	-	69,681	
Claims outstanding	8	513,031	-	513,031	329,786	-	329,786	
Other technical provisions		3,995		3,995	1,614	<del>-</del>	1,614	
		580,573	-	580,573	401,081	-	401,081	
<b>Debtors</b> Arising out of direct insurance operations			-					
- Policyholders		32	-	32	23	-	23	
- Intermediaries Arising out of reinsurance operations		211,175 342,149	-	211,175 342,149	212,582 357,170	<del>-</del>	212,582 357,170	
Other debtors	15	65,880	155,921	221,801	127,392	67,549	194,941	
	•	619,236	155,921	775,157	697,167	67,549	764,716	
Other assets								
Cash at bank and in hand		49,237	27,153	76,390	57,581	53,398	110,979	
Other		93,826	-	93,826	92,640		92,640	
		143,063	27,153	170,216	150,221	53,398	203,619	
Prepayments and accrued income Accrued interest		2,037	-	2,037	1,630	-	1,630	
Deferred acquisition costs	8	130,212	-	130,212	120,794	-	120,794	
Other prepayments and accrued income	-	6,242	<del>-</del>	6,242	3,609	-	3,609	
	_	138,491	-	138,491	126,033	-	126,033	
Total assets	_	2,457,412	184,936	2,642,348	2,477,231	123,274	2,600,505	

# Balance Sheet as at 31 December 2017

		31	December 201	7	31 December 2016			
	Note	Syndicate participation	Corporate £	Total £	Syndicate participation £	Corporate £	Total £	
Liabilities and shareholders' funds	-							
Capital and reserves								
Called up share capital	16	-	100	100	-	100	100	
Share premium account Profit and loss account	17	(71.205)	150 241	91.026	110.596	46.345	165.021	
Profit and loss account	17 -	(71,305)	152,341	81,036	119,586	46,345	165,931	
Shareholders' funds	_	. (71,305)	152,441	81,136	119,586	46,445	166,031	
Technical provisions Provision for unearned premiums Claims outstanding – gross amount Other technical provisions	8	462,321 1,728,168	- - -	462,321 1,728,168	476,385 1,519,249	. <u>-</u> . <u>-</u>	476,385 1,519,249 -	
	-	2,190,489	-	2,190,489	1,995,634	-	1,995,634	
Provisions for other risks and charges Deferred taxation Other	18	-	4,989	4,989	-	44,162	44,162	
	-	_	4,989	4,989	-	44,162	44,162	
Deposits received from reinsurers	_	124	-	124	138	-	138	
Creditors Arising out of direct insurance operations Arising out of reinsurance operations Amounts owed to credit institutions	_	37,387 176,881 4,833	- - -	37,387 176,881 4,833	27,153 163,483	-	27,153 163,483	
Other creditors including taxation and social security	19	97,541	19,767	117,308	158,005	20,324	178,329	
·,	-	316,642	19,767	336,409	348,641	20,324	368,965	
Accruals and deferred income	-	21,462	7,739	29,201	13,232	12,343	25,575	
Total liabilities	-	2,528,717	32,495	2,561,212	2,357,645	76,829	2,434,474	
Total liabilities and shareholders' funds		2,457,412	184,936	2,642,348	2,477,231	123,274	2,600,505	

The Financial Statements were approved and authorised for issue by the Board of Directors on 16 August 2018 and signed on its behalf by:

Jeremy Richard Holt Evans Director

Company registration number: 04050002

# Statement of Changes in Shareholders' Equity for the year ended 31 December 2017

	Note	Called up share capital £	Share premium account	Profit and loss account	Total £
At 1 January 2016	•	100		161,592	161,692
Total comprehensive income for the year: Profit/(loss) for the financial year Other comprehensive income for the year Total comprehensive income for the year		-	- - -	60,736 7,175 67,911	60,736 7,175 67,911
Transactions with owners: Dividends paid Proceeds from issue of shares Total transactions with owners	17,21 16	-	- - -	(63,572) (63,572)	(63,572)
At 31 December 2016		100	-	165,931	166,031
At I January 2017		100		165,931	166,031
Total comprehensive income for the year: Profit/(loss) for the financial year Other comprehensive income for the year Total comprehensive income for the year		<u>-</u>	- -	(86,199) 1,304 (84,895)	(86,199) 1,304 (84,895)
Transactions with owners: Dividends paid Proceeds from issue of shares Total transactions with owners	17,21 16	-	-	-	- - -
At 31 December 2017		100		81,036	81,136

# Statement of Cash Flows for the year ended 31 December 2017

	£	r c
		£
Cash flows from operating activities	40- 40-	
Profit/(loss) before tax	(87,437)	67,116
Deduction of (profit)/loss attributed to syndicate transactions	67,899	(75,785)
Distribution/(collection) of closed year result from/(to) syndicates	124,563 105,025	129,948 121,279
Profit/(loss) excluding syndicate transactions	103,023	121,279
Adjustments for:		
(Increase)/decrease in debtors	(88,372)	(8,813)
Increase/(decrease) in creditors	(4,604)	(11,444)
(Profit)/loss on disposal of intangible assets	(448)	-
Amortisation of syndicate capacity	465	- (1.70%)
Investment income	(1,680)	(1,727)
Realised/unrealised (gains)/losses on investments	(20.750)	(10.001)
Income tax paid	(38,759)	(19,881)
Net cash inflow/(outflow) from operating activities	(28,373)	79,414
Cash flows from investing activities Investment income	1,680	1,727
Purchase of syndicate capacity	-	(2,327)
Proceeds from sale of syndicate capacity	448	(2,327)
Purchase of investments	-	-
Proceeds from sale of investments	<u>-</u>	_
Net cash inflow/(outflow) from investing activities	2,128	(600)
Cash flows from financing activities		((2.552)
Equity dividends paid	-	(63,572)
Issue of shares	<del></del>	- (60, 500)
Net cash inflow/(outflow) from financing activities	<del></del>	(63,572)
Net increase/(decrease) in cash and cash equivalents	(26,245)	15,242
Cash and cash equivalents at beginning of year	53,398	38,156
Effect of exchange rate changes on cash and cash equivalents	-	-
Cash and cash equivalents at end of year	27,153	53,398
Cash and cash equivalents comprise:		
Cash at bank and in hand	27,153	53,398
Other financial investments		<u>-</u>
Cash and cash equivalents	27,153	53,398
-	<u> </u>	

The Company has no control over the disposition of assets and liabilities at Lloyd's. Consequently, the Statement of Cash Flows is prepared reflecting only the movement in corporate funds, which includes transfers to and from the syndicates at Lloyd's.

# Notes to the Financial Statements for the year ended 31 December 2017

#### 1. General information

The Company is a private company limited by shares that was incorporated in England and Wales and whose registered office is 40 Gracechurch Street, London, EC3V 0BT. The Company participates in insurance business as an underwriting member of various syndicates at Lloyd's.

#### 2. Statement of compliance

These Financial Statements have been prepared in accordance with United Kingdom Accounting Standards, including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" and FRS 103 "Insurance Contracts", the Companies Act 2006 and Schedule 3 of the Large and Medium sized Companies and Groups (Accounts and Reports) Regulations, relating to insurance.

### 3. Summary of significant accounting policies

The principal accounting policies applied in the preparation of these Financial Statements are set out below. These policies have been consistently applied to all years presented, unless otherwise stated.

#### Basis of preparation

The Financial Statements have been prepared on a going concern basis, under the historical cost basis of accounting, as modified by the revaluation of certain financial instruments measured at fair value through profit or loss.

The preparation of Financial Statements in conformity with FRS 102 requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Company's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the Financial Statements are disclosed in Note 4.

#### Going concern

The Company participates as an underwriting member of Lloyd's. Its underwriting is supported by Funds at Lloyd's, either made available by the Company directly or by its members. The Directors are of the opinion that the Company has adequate resources to meet its underwriting and other operational obligations for the foreseeable future. Accordingly, the going concern concept has been adopted in the preparation of the Financial Statements.

#### Basis of accounting

The Financial Statements have been prepared using the annual basis of accounting. Under the annual basis of accounting a result is determined at the end of each accounting period, reflecting the profit or loss from providing insurance coverage during that period and any adjustments to the profit or loss of providing insurance cover during earlier accounting periods.

Amounts reported in the general business technical account relate to movements in the period in respect of all relevant years of account of the syndicates on which the Company participates.

Assets and liabilities arising as a result of the underwriting activities are mainly controlled by the syndicates' managing agents. Accordingly, these assets and liabilities have been shown separately in the Balance Sheet as "Syndicate participation". Other assets and liabilities are shown as "Corporate". The syndicate assets are held subject to trust deeds for the benefit of the syndicates' insurance creditors.

The information included in these Financial Statements in respect of the syndicates has been supplied by managing agents based upon the various accounting policies they have adopted. The following describes the policies they have adopted:

#### General business

#### i. Premiums

Premiums written comprise the total premiums receivable in respect of business incepted during the year, together with any differences between booked premiums for prior years and those previously accrued, and include estimates of premiums due but not yet receivable or notified to the syndicates on which the Company participates, less an allowance for cancellations. All premiums are shown gross of commission payable to intermediaries and exclude taxes and duties levied on them.

# Notes to the Financial Statements (continued) for the year ended 31 December 2017

#### 3. Summary of significant accounting policies (continued)

#### ii. Unearned premiums

Written premium is earned according to the risk profile of the policy. Unearned premiums represent the proportion of premiums written in the year that relate to unexpired terms of policies in force at the Balance Sheet date, calculated on a time apportionment basis having regard where appropriate, to the incidence of risk. The specific basis adopted by each syndicate is determined by the relevant managing agent.

#### iii. Deferred acquisition costs

Acquisition costs, which represent commission and other related expenses, are deferred over the period in which the related premiums are earned.

#### iv. Reinsurance premiums

Managing agents enter into reinsurance contracts on behalf of syndicates, in the normal course of business, in order to limit the potential losses arising from certain exposures. Reinsurance premium costs are allocated by the managing agent of each syndicate to reflect the protection arranged in respect of the business written and earned.

#### v. Claims incurred and reinsurers' share

Claims incurred comprise claims and settlement expenses (both internal and external) occurring in the year and changes in the provisions for outstanding claims, including provisions for claims incurred but not reported and settlement expenses, together with any other adjustments to claims from previous years. Where applicable, deductions are made for salvage and other recoveries.

The provision for claims outstanding comprises amounts set aside for claims notified and claims incurred but not yet reported (IBNR). The amount included in respect of IBNR is based on statistical techniques of estimation applied by each syndicate's in-house reserving team and reviewed by external consulting actuaries. These techniques generally involve projecting from past experience the development of claims over time to form a view of the likely ultimate claims to be experienced for more recent underwriting, having regard to variations in the business accepted and the underlying terms and conditions. The provision for claims also includes amounts in respect of internal and external claims handling costs. For the most recent years, where a high degree of volatility arises from projections, estimates may be based in part on output from rating and other models of the business accepted and assessments of underwriting conditions.

The reinsurers' share of provisions for claims is based on calculated amounts of outstanding claims and projections for IBNR, net of estimated irrecoverable amounts, having regard to each syndicate's reinsurance programme in place for the class of business, the claims experience for the year and the current security rating of the reinsurance companies involved. Each syndicate uses a number of statistical techniques to assist in making these estimates.

Accordingly the two most critical assumptions made by each syndicate's managing agent as regards claims provisions are that the past is a reasonable predictor of the likely level of claims development and that the rating and other models used including pricing models for recent business are reasonable indicators of the likely level of ultimate claims to be incurred.

The level of uncertainty with regard to the estimations within these provisions generally decreases with time as the exposure period recedes. In addition the nature of short tail claims such as property where claims are typically notified and settled within a short period of time will normally have less uncertainty after a few years than long tail risks such as some liability business where it may be several years before claims are fully advised and settled. In addition to these factors if there are disputes regarding coverage under policies or changes in the relevant law regarding a claim this may increase the uncertainty in the estimation of the outcomes.

The assessment of these provisions is usually the most subjective aspect of an insurer's accounts and may result in greater uncertainty within an insurer's accounts than within those of many other businesses. The provisions for gross claims and related reinsurance recoveries have been assessed on the basis of the information currently available to the directors of each syndicate's managing agent. However, ultimate liability will vary as a result of subsequent information and events and this may result in significant adjustments to the amounts provided. Adjustments to the amounts of claims provisions established in prior years are reflected in the Financial Statements for the period in which the adjustments are made. The provisions are not discounted for the investment earnings that may be expected to arise in the future on the funds retained to meet the future liabilities. The methods used, and the estimates made, are reviewed regularly.

# Notes to the Financial Statements (continued) for the year ended 31 December 2017

#### 3. Summary of significant accounting policies (continued)

#### vi. Unexpired risks provision

Provisions for unexpired risks are made where the costs of outstanding claims, related expenses and deferred acquisition costs are expected to exceed the unearned premium provision carried forward at the Balance Sheet date. The provision for unexpired risks is calculated separately by reference to classes of business which are managed together, after taking into account relevant investment return. The provision is made on a syndicate by syndicate basis by the relevant managing agent.

#### vii. Closed years of account

At the end of the third year, the underwriting account is normally closed by reinsurance into the following year of account. The amount of the reinsurance to close premium payable is determined by the managing agent, generally by estimating the cost of claims notified but not settled at 31 December, together with the estimated cost of claims incurred but not reported at that date, and an estimate of future claims handling costs.

Any subsequent variation in the ultimate liabilities of the closed year of account is borne by the underwriting year into which it is reinsured

The payment of a reinsurance to close premium does not eliminate the liability of the closed year for outstanding claims. If the reinsuring syndicate was unable to meet its obligations, and the other elements of Lloyd's chain of security were to fail, then the closed underwriting account would have to settle outstanding claims.

The Directors consider that the likelihood of such a failure of the reinsurance to close is extremely remote, and consequently the reinsurance to close has been deemed to settle the liabilities outstanding at the closure of an underwriting account. The Company has included its share of the reinsurance to close premiums payable as technical provisions at the end of the current period, and no further provision is made for any potential variation in the ultimate liability of that year of account.

#### viii. Run-off years of account

Where an underwriting year of account is not closed at the end of the third year (a "run-off" year of account) a provision is made for the estimated cost of all known and unknown outstanding liabilities of that year. The provision is determined initially by the managing agent on a similar basis to the reinsurance to close. However, any subsequent variation in the ultimate liabilities for that year remains with the corporate member participating therein. As a result, any run-off year will continue to report movements in its results after the third year until such time as it secures a reinsurance to close.

#### ix. Net operating expenses (including acquisition costs)

Net operating costs include acquisition costs, profit and loss on exchange and other amounts incurred by the syndicates on which the Company participates.

Acquisition costs, comprising commission and other costs related to the acquisition of new insurance contracts, are deferred to the extent that they are attributable to premiums unearned at the Balance Sheet date.

#### x. Distribution of profits and collection of losses

Lloyd's operates a detailed set of regulations regarding solvency and the distribution of profits and payment of losses between syndicates and their members. Lloyd's continues to require membership of syndicates to be on an underwriting year of account basis and profits and losses belong to members according to their membership of a year of account. Normally profits and losses are transferred between the syndicate and members after results for a year of account are finalised after 36 months. This period may be extended if a year of account goes into run-off. The syndicate may make earlier on account distributions or cash calls according to the cash flow of a particular year of account and subject to Lloyd's requirements.

# Notes to the Financial Statements (continued) for the year ended 31 December 2017

#### 3. Summary of significant accounting policies (continued)

#### xi. Financial assets and financial liabilities

#### Classification:

The accounting classification of financial assets and liabilities determines their basis of measurement and how changes in those values are presented in the Profit and Loss Account and Other Comprehensive Income. These classifications are made at initial recognition and subsequent classification is only permitted in restricted circumstances.

The syndicates' investments comprise of debt and equity investments, derivatives, cash and cash equivalents and loans and receivables. Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the syndicate after deducting all of its liabilities.

#### Recognition:

Financial assets and liabilities are recognised when the syndicate becomes party to the contractual provisions of the instrument. In respect of the purchases and sales of financial assets, they are recognised on the trade date.

#### Initial measurement:

All financial assets and liabilities are initially measured at transaction price (including transaction costs), except for those financial assets classified as at fair value through profit or loss, which are initially measured at fair value (which is normally the transaction price excluding transaction costs), unless the arrangement constitutes a financing transaction. If an arrangement constitutes a finance transaction, the financial asset or liability is measured at the present value of the future payments discounted at a market rate if interest for a similar debt instrument.

#### Subsequent measurement:

Non-current debt instruments are subsequently measured at amortised cost using the effective interest method.

Debt instruments that are classified as payable or receivable within one financial year and which meet the above conditions are measured at the undiscounted amount of the cash or other consideration expected to be paid or received.

Other debt instruments are measured at fair value through profit or loss.

#### De-recognition of financial assets and liabilities:

Financial assets are derecognised when and only when a) the contractual rights to the cash flow from the financial asset expire or are settled, b) the syndicates transfer to another party substantially all of the risks and rewards of ownership of the financial asset, or c) the syndicates, despite having retained some significant risks and rewards of ownership, have transferred control of the asset to another party and the other party has the practical ability to sell the asset in its entirety to an unrelated third party and is able to exercise that ability unilaterally and without needing to impose additional restrictions on the transfer.

Financial liabilities are derecognised only when the obligation specified in the contract is discharged, cancelled or expires.

#### Fair value measurement:

The best evidence of fair value is a quoted price for an identical asset or liability in an active market that the entity can access at the measurement date.

When quoted prices are unavailable, observable inputs developed using market data for the asset or liability, either directly or indirectly, are used to determine the fair value.

If the market for the asset is not active and there are no observable inputs, then the syndicate estimates the fair value by using unobservable inputs, i.e. where market data is unavailable.

#### Impairment of financial instruments measured at amortised cost or cost:

For financial assets carried at amortised cost, the amount of an impairment is the difference between the asset's carrying amount and the present value of estimated future cash flows, discounted at the financial asset's original effective interest rate, i.e. using the effective interest method.

For financial assets carried at cost less impairment, the impairment loss is the difference between the asset's carrying amount and the best estimate of the amount that would be received for the asset if it were to be sold at the reporting date.

Where indicators exist for a decrease in impairment loss, and the decrease can be related objectively to an event occurring after the impairment was recognised, the prior impairment loss is tested to determine reversal. An impairment loss is reversed on an individual impaired financial asset to the extent that the revised recoverable value does not lead to a revised carrying amount higher than the carrying value had no impairment been recognised. The amount of the reversal is recognised in profit and loss immediately.

# Notes to the Financial Statements (continued) for the year ended 31 December 2017

#### 3. Summary of significant accounting policies (continued)

#### xi. Financial assets and financial liabilities (continued)

#### Offsetting:

Debtors/creditors arising from insurance/reinsurance operations shown in the Balance Sheet include the totals of all the syndicates' outstanding debit and credit transactions as processed by the Lloyd's central facility. No account has been taken of any offsets which may be applicable in calculating the net amounts due between the syndicates and each of their counterparty insureds, reinsurers or intermediaries as appropriate.

#### xii. Investment return

Investment return comprises all investment income, realised investment gains and losses, movements in unrealised gains and losses, net of investment expenses and charges.

Realised and unrealised gains and losses are measured by reference to the original cost of the investment if purchased in the year, or if held at the beginning of the year by reference to the fair value at that date.

Investment return is initially recorded in the non-technical account. A transfer is made from the non-technical account to the general business technical account to reflect the investment return on funds supporting the underwriting business.

#### xiii. Basis of currency translation

The presentation and functional currency of the Company is Pound Sterling, which is the currency of the primary economic environment in which it operates. Supported syndicates may have different functional currencies.

Income and expenditure in US dollars, Canadian dollars and Euros is translated at the average rate of exchange for the year. Underwriting transactions denominated in other foreign currencies are included at the rate of exchange ruling at the date the transaction is processed.

Monetary assets and liabilities, which according to FRS 103 are deemed to include unearned premiums and deferred acquisition costs, are translated into Pound Sterling at the rates of exchange at the Balance Sheet date.

Any non-monetary items are translated into the functional currency using the rate of exchange prevailing at the time of the transaction.

Differences arising on translation to the functional currency of the syndicates where the functional currency was not Pound Sterling are reported in the Statement of Other Comprehensive Income. All other exchange differences are reported within the Profit and Loss Account, Non-Technical Account (or the Technical Account in respect of Life syndicates.

#### Reinsurance at corporate level

Where considered applicable by the Directors, the Company may purchase additional reinsurance to that purchased through the syndicates. Any such reinsurance premiums and related reinsurance recoveries are treated in the same manner as described for syndicates in Note 3 (iv) and (v) above.

#### **Taxation**

The Company is taxed on its results including its share of underwriting results declared by the syndicates. These are deemed to accrue evenly over the calendar year in which they are declared. The syndicate results included in these Financial Statements are only declared for tax purposes in the calendar year following the normal closure of the year of account. No provision is made for corporation tax in relation to open years of account. However, full provision is made for deferred tax on underwriting results not subject to current corporation tax.

HM Revenue & Customs agrees the taxable results of the syndicates at a syndicate level on the basis of computations submitted by the managing agent. At the date of the approval of these Financial Statements the syndicate taxable results of years of account closed at this and at previous year ends may not have been fully agreed with HM Revenue & Customs. Any adjustments that may be necessary to the tax provisions established by the Company, as a result of HM Revenue & Customs agreement of syndicate results, will be reflected in the Financial Statements of subsequent periods.

# Notes to the Financial Statements (continued) for the year ended 31 December 2017

#### 3. Summary of significant accounting policies (continued)

#### Deferred taxation

Deferred tax is provided in full on timing differences which result in an obligation at the Balance Sheet date to pay more tax, or a right to pay less tax, at a future date at rates expected to apply when they crystallise, based on current tax rates and law.

Deferred tax assets are recognised to the extent that it is regarded as more likely than not that they will be recovered.

Deferred tax assets and liabilities have not been discounted.

#### Intangible assets

Costs incurred by the Company in the Corporation of Lloyd's auctions in order to acquire rights to participate on syndicates' underwriting years are included within intangible assets and amortised over a five year period beginning in the year following the purchase of the syndicate participation.

The intangible assets are reviewed for impairment where there are indicators for impairment, and any impairment is charged to the Profit and Loss Account for the period.

#### Cash and cash equivalents and Statement of Cash Flows

Cash and cash equivalents include deposits held at call with banks, other short-term liquid investments with original maturities of three months or less and cash in hand.

The Company has no control over the disposition of assets and liabilities at Lloyd's. Consequently, the Statement of Cash Flows is prepared reflecting only the movement in corporate funds, which includes transfers to and from syndicates at Lloyd's.

#### Share capital

Ordinary share capital is classified as equity. The difference between fair value of the consideration received and the nominal value of the share capital being issued, is taken to the share premium account. Incremental costs directly attributable to the issue of new ordinary shares are shown in equity as a deduction, net of taxes, from the proceeds.

#### Dividend distributions to shareholders

Dividend distributions to the Company's shareholders are recognised in the Financial Statements in the period in which the dividends are approved by the shareholders. These amounts are recognised in the Statement of Changes in Shareholders' Equity.

#### Related party transactions

The Company discloses transactions with related parties which are not wholly owned within the same group. It does not disclose transactions with members of the same group that are wholly owned.

### 4. Key accounting judgements and estimation uncertainties

In applying the Company's accounting policies, the Directors are required to make judgements, estimates and assumptions in determining the carrying amounts of assets and liabilities. These judgements, estimates and assumptions are based on the best and most reliable evidence available at the time when the decisions are made, and are based on historical experience and other factors that are considered to be applicable. Due to the inherent subjectivity involved in making such judgements, estimates and assumptions, the actual results and outcomes may differ. The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised, if the revision affects only that period, or in the period of the revision and future periods, if the revision affects both current and future periods.

The measurement of the provision for claims outstanding is the most significant judgement involving estimation uncertainty regarding amounts recognised in these Financial Statements in relation to underwriting by the syndicates and this is disclosed further in Note 5.

The management and control of each syndicate is carried out by the managing agent of that syndicate, and the Company looks to the managing agent to implement appropriate policies, procedures and internal controls to manage each syndicate.

The key accounting judgements and sources of estimation uncertainty set out below therefore relate to those made in respect of the Company only, and do not include estimates and judgements made in respect of the syndicates.

# Notes to the Financial Statements (continued) for the year ended 31 December 2017

#### 4. Key accounting judgements and estimation uncertainties (continued)

#### Purchased syndicate capacity:

#### Estimating value in use:

Where an indication of impairment of capacity values exists, the Directors will carry out an impairment review to determine the recoverable amount, which is the higher of fair value less cost to sell and value in use. The value in use calculation requires an estimate of the future cash flows expected to arise from the capacity and a suitable discount rate in order to calculate present value.

Determining the useful life of purchased syndicate capacity:

The assessed useful life of syndicate capacity is five years. This is on the basis that this is the life over which the original value of the capacity acquired is used up.

#### Assessing indicators of impairment:

In assessing whether there have been any indicators of impairment assets, the Directors consider both external and internal sources of information such as market conditions, counterparty credit ratings and experience of recoverability. There have been no indicators of impairments identified during the current financial year.

#### Recoverability of receivables:

The Company establishes a provision for receivables that are estimated not to be recoverable. When assessing recoverability, factors such as the aging of the receivables, past experience of recoverability, and the credit profile of individual or groups of customers are all considered.

#### 5. Risk management

This section summarises the financial and insurance risks the Company is exposed to either directly at its own corporate level or indirectly via its participation in the Lloyd's syndicates.

### Risk background

The syndicate's activities expose it to a variety of financial and non-financial risks. The managing agent is responsible for managing the syndicate's exposure to these risks and, where possible, introducing controls and procedures that mitigate the effects of the exposure to risk. Each year, the managing agent prepares a Lloyd's Capital Return ("LCR") for the syndicate, the purpose of this being to agree capital requirements with Lloyd's based on an agreed assessment of the risks impacting the syndicate's business, and the measures in place to manage and mitigate those risks from a quantitative and qualitative perspective. The risks described below are typically reflected in the LCR, and, typically, the majority of the total assessed value of the risks concerned is attributable to insurance risk.

The insurance risks faced by a syndicate include the occurrence of catastrophic events, downward pressure on pricing of risks, reductions in business volumes and the risk of inadequate reserving. Reinsurance risks arise from the risk that a reinsurer fails to meet their share of a claim. The management of the syndicate's funds is exposed to risks of investment, liquidity, currency and interest rates leading to financial loss. The syndicate is also exposed to regulatory and operational risks including its ability to continue to trade. However, supervision by Lloyd's provides additional controls over the syndicate's management of risks.

The Company manages the risks faced by the syndicates on which it participates by monitoring the performance of the syndicates it supports. This commences in advance of committing to support a syndicate for the following year, with a review of the business plan prepared for each syndicate by its managing agent. In addition, quarterly reports and annual accounts together with any other information made available by the managing agent are monitored and if necessary enquired into. If the Company considers that the risks being run by the syndicate are excessive it will seek confirmation from the managing agent that adequate management of the risk is in place and, if considered appropriate will withdraw support from the next underwriting year. The Company relies on advice provided by the members' agent which acts for it, who are specialists in assessing the performance and risk profiles of syndicates. The Company also mitigates its insurance risks by participating across several syndicates as detailed in Note 24.

#### Impact of Brexit vote:

The Brexit vote will have an impact on various risk factors, including currency risks. The Lloyd's market is in the process of developing a strategy for dealing with Brexit and the Company will monitor these developments and identify whether it needs to modify its participation in the Lloyd's market.

The analysis below provides details of the financial risks the Company is exposed to from syndicate insurance activities and at a corporate company level, as required by FRS 103. Note 8 provides further analysis of sensitivities to reserving and underwriting risks.

# Notes to the Financial Statements (continued) for the year ended 31 December 2017

### 5. Risk management (continued)

#### Syndicate risks

#### i. Liquidity risk

The syndicates are exposed to daily calls on their available cash resources, principally from claims arising from its insurance business. Liquidity risk arises where cash may not be available to pay obligation when due, or to ensure compliance with the syndicate's obligations under the various trust deeds to which it is party.

The syndicates aim to manage their liquidity position so that they can fund claims arising from significant catastrophic events, as modelled in their Lloyd's realistic disaster scenarios ("RDS").

Although there are usually no stated maturities for claims outstanding, syndicates have provided their expected maturity of future claims settlements as follows:

2017	No stated maturity £	0-1 year £	1-3 years £	3-5 years	>5 years £	Total £
Claims outstanding	1	644,076	653,889	230,422	199,780	1,728,168
2016	No stated maturity £	0-1 year	1-3 years	3-5 years	>5 years	Total £
Claims outstanding	(78)	492,658	583,279	220,496	222,894	1,519,249

#### ii. Credit risk

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Credit ratings to syndicate assets emerging directly from insurance activities which are neither past due nor impaired are as follows:

2017	AAA	AA	A	lower	Not rated	Total
	£	£	£	£	£	£
Financial investments	163,986	283,559	298,815	106,336	123,282	975,978
Deposits with ceding undertakings	-	-	-	-	71	71
Reinsurers share of claims outstanding	(997)	116,635	350,339	2,618	42,277	510,872
Reinsurance debtors	ĺ	1,965	6,897	147	4,274	13,284
Cash at bank and in hand	5,802	2,361	26,267	14,208	599	49,237
	168,792	404,520	682,318	123,309	170,503	1,549,442
				BBB or		
2016	AAA	AA	A	lower	Not rated	Total
	£	£	£	£	£	£
Financial investments	213,078	332,258	322,549	113,523	121,248	1,102,656
Deposits with ceding undertakings	-	-	-	-	73	73
Reinsurers share of claims outstanding	(5,945)	85,854	221,135	4,684	12,245	317,973
Reinsurance debtors	1,622	5,690	4,781	598	1,077	13,768
	1,0	2,070	7,701	3,0	1,077	15,100

435,615

578,550

208,772

BBB or

134,446

134,668

1,492,051

# Notes to the Financial Statements (continued) for the year ended 31 December 2017

# 5. Risk management (continued)

#### Syndicate risks (continued)

#### ii. Credit risk (continued)

Syndicate assets emerging directly from insurance activities, with reference to their due date or impaired are as follows:

	Neither	Past due but not impaired				
	past due nor	Less than 6	Between 6 months and	Greater		
2017	impaired	months	1 year	than 1 year	Impaired	Total
	£	£	£	£	£	£
Financial investments	975,978	-	-	-	-	975,978
Deposits with ceding undertakings	71	-	-	-	-	71
Reinsurers share of claims outstanding	510,872	2,361	-	-	(202)	513,031
Reinsurance debtors	13,284	6,972	273	327	(12)	20,844
Cash at bank and in hand	49,237	-	-	-	-	49,237
Insurance and other debtors	728,206	15,383	2,708	5,618	(203)	751,712
	2,277,648	24,716	2,981	5,945	(417)	2,310,873

	Neither	Past	due but not imp			
	past due nor	Less than 6	Between 6 months and	Greater		
2016	impaired	months	1 year	than 1 year	Impaired	Total
	£	£	£	£	£	£
Financial investments	1,102,656	-	-	-	-	1,102,656
Deposits with ceding undertakings	73	-	-	-	-	73
Reinsurers share of claims outstanding	317,973	11,813	-	_	-	329,786
Reinsurance debtors	13,768	4,390	155	588	338	19,239
Cash at bank and in hand	57,581	-	-	-	-	57,581
Insurance and other debtors	776,747	14,556	2,990	6,684	(288)	800,689
	2,268,798	30,759	3,145	7,272	50	2,310,024

### iii. Interest rate and equity price risk

Interest rate risk and equity price risk are the risks that the fair value of future cash flows of financial instruments will fluctuate because of changes in market interest rates and market prices, respectively.

#### iv. Currency risk

The syndicates' main exposure to foreign currency risk arises from insurance business originating overseas, primarily denominated in US dollars. Transactions denominated in US dollars form a significant part of the syndicates' operations. This risk is, in part, mitigated by the syndicates maintaining financial assets denominated in US dollars against its major exposures in that currency.

The table below provides details of syndicate assets and liabilities by currency:

2017	GBP £ converted	USD £ converted	EUR £ converted	CAD £ converted	Other £ converted	Total £ converted
Total assets Total liabilities	441,280 (618,601)	1,522,655 (1,525,454)	163,672 (144,003)	205,903 (142,167)	123,902 (98,492)	2,457,412 (2,528,717)
Surplus/(deficiency) of assets	(177,321)	(2,799)	19,669	63,736	25,410	(71,305)

# Notes to the Financial Statements (continued) for the year ended 31 December 2017

#### 5. Risk management (continued)

#### Syndicate risks (continued)

#### iv. Currency risk (continued)

2016	GBP	USD	EUR	CAD	Other	Total
	£	£	£	£	£	£
	converted	converted	converted	converted	converted	converted
Total assets	408,598	1,524,917	167,202	218,593	157,921	2,477,231
Total liabilities	(589,769)	(1,344,822)	(149,311)	(134,824)	(138,919)	(2,357,645)
Surplus/(deficiency) of assets	(181,171)	180,095	17,891	83,769	19,002	119,586_

The impact of a 5% change in exchange rates between GBP and other currencies would be £5,301 on shareholders' funds (2016: £15,038).

#### Company risks

#### i. Investment, Credit and Liquidity risks

The significant risks faced by the Company are with regard to the investment of the available funds within its own custody. The elements of these risks are investment risk, credit risk, interest rate risk and currency risk. The main liquidity risk would arise if a syndicate had inadequate liquid resources for a large claim and sought funds from the Company to meet the claim. In order to minimise investment, credit and liquidity risk the Company's funds are invested in readily realisable short term deposits. The Company does not use derivative instruments to manage risk and, as such, no hedge accounting is applied.

#### ii. Currency risks

The syndicates can distribute their results in Pound Sterling, US dollars or a combination of the two. The Company is exposed to movements in the US dollar between the Balance Sheet date and the distribution of the underwriting profits and losses, which is usually in the May following the closure of a year of account.

In addition, the Company is also subject to currency fluctuations in respect of any financial investments and Funds at Lloyd's shown in the Corporate column of the Balance Sheet and as set out in Notes 14 and 15 respectively.

### iii. Regulatory risks

The Company is subject to continuing approval by Lloyd's to be a member of a Lloyd's syndicate. The risk of this approval being removed is mitigated by monitoring and fully complying with all requirements in relation to membership of Lloyd's. The capital requirements to support the proposed amount of syndicate capacity for future years are subject to the requirements of Lloyd's. A variety of factors are taken into account by Lloyd's in setting these requirements including market conditions and syndicate performance and although the process is intended to be fair and reasonable, the requirements can fluctuate from one year to the next, which may constrain the volume of underwriting the Company is able to support.

#### iv. Operational risks

As there are relatively few transactions actually undertaken by the Company there are only limited systems and operational requirements of the Company and therefore operational risks are not considered to be significant. Close involvement of all Directors in the Company's key decision making and the fact that the majority of the Company's operations are conducted by syndicates, provides control over any remaining operational risks.

# Mallee Name No 2 Limited Notes to the Financial Statements (continued) for the year ended 31 December 2017

6.	Class of business						
		Gross	Gross	Gross	Net		
		written	premiums	claims	operating	Reinsurance	
	2017	premiums	earned	incurred	expenses	balance	Total
		£	£	£	£	£	£
	Direct insurance						
	Accident and health	35,814	35,379	(18,346)	(16,263)	(866)	(96)
	Motor – third party liability	2,837	3,194	(2,561)	(937)	35	(269)
	Motor - other classes	91,608	96,001	(75,207)	(27,993)	(128)	(7,327)
	Marine, aviation and transport	93,388	90,159	(46,368)	(37,122)	(6,341)	328
	Fire and other damage to property	248,513	238,149	(215,413)	(86,204)	26,877	(36,591)
	Third party liability	239,415	222,645	(134,833)	(83,526)	(47)	4,239
	Credit and suretyship	20,360	18,362	(11,813)	(6,942)	(92)	(485)
	Legal expenses Assistance	833	852	(417)	(452)	I	(16)
	Miscellaneous	7,003	6,537	(3,651)	(2,575)	(485)	(174)
	TVIIO GONIANO GO			(3,031)	(2,3,3)	(103)	
	Total direct	739,771	711,278	(508,609)	(262,014)	18,954	(40,391)
	Reinsurance inwards	325,457	332,268	(347,009)	(89,438)	35,448	(68,731)
	Total	1,065,228	1,043,546	(855,618)	(351,452)	54,402	(109,122)
		·					· · · · ·
		Gross	Gross	Gross	Net		
		written	premiums	claims	operating	Reinsurance	
	2016	premiums	earned	incurred	expenses	balance	Total
		£	£	£	£	£	£
	Direct insurance	-	•	•	-	~	-
	Accident and health	35,674	34,021	(16,866)	(16,910)	(876)	(631)
	Motor - third party liability	3,898	4,356	(2,599)	(1,600)	(111)	46
	Motor - other classes	90,536	87,067	(91,975)	(28,998)	24,598	(9,308)
	Marine, aviation and transport	82,157	86,164	(41,207)	(37,891)	(4,371)	2,695
	Fire and other damage to property	219,200	218,268	(101,902)	(77,960)	(28,483)	9,923
	Third party liability	195,611	181,951	(112,537)	(67,710)	(5,791)	(4,087)
	Credit and suretyship	11,462	10,063	(5,431)	(3,277)	(1,200)	155
	Legal expenses	902	921	(406)	(508)	-	7
	Assistance	-	-	-	-	-	-
	Miscellaneous	6,512	7,172	(3,219)	(2,774)	(363)	816
	Total direct	645,952	629,983	(376,142)	(237,628)	(16,597)	(384)
	Reinsurance inwards	302,952	294,822	(131,755)	(91,503)	(54,484)	17,080
						<u> </u>	<del>_</del>
	Total	948,904	924,805	(507,897)	(329,131)	(71,081)	16,696
7.	Geographical analysis				2017		2016
					£		£
	Direct gross premium written in:						
	United Kingdom				739,771		645,952
	Other EU Member States					,	,,,,,,,,
	Rest of the World				-		-
							·
					739,771		645,952

8.

# Notes to the Financial Statements (continued) for the year ended 31 December 2017

Technical provisions						
Movement in claims outstanding	Gross £	Reinsurance £	2017 Net £	Gross £	Reinsurance £	2016 Net £
At 1 January	1,519,249	329,786	1,189,463	1,279,308	243,340	1,035,968
Movement of reserves Other movements	350,879 (141,960)	199,618 (16,373)	151,261 (125,587)	77,107 162,834	53,682 32,764	23,425 130,070
At 31 December	1,728,168	513,031	1,215,137	1,519,249	329,786	1,189,463
Movement in unearned premiums	Gross £	Reinsurance	2017 Net £	Gross £	Reinsurance £	2016 Net £
At 1 January	476,385	69,681	406,704	396,413	54,493	341,920
Movement of reserves Other movements	21,682 (35,746)	918 (7,052)	20,764 (28,694)	24,099 55,873	5,510 9,678	18,589 46,195
At 31 December	462,321	63,547	398,774	476,385	69,681	406,704
Movement in deferred acquisition costs			2017 Net £			2016 Net £
At 1 January Movement in deferred acquisition costs Other movements		•	120,794 13,050 (3,632)			101,127 4,601 15,066
At 31 December			130,212		_	120,794

Included within other movements are foreign exchange movements and the effect of the 2014 and prior years' technical provisions being reinsured to close into the 2015 year of account (2016: 2013 and prior years' technical provisions being reinsured to close into the 2014 year of account), to the extent where the Company's syndicate participation portfolio has changed between those two years of account.

#### Assumptions, changes in assumptions and sensitivity

As described in Note 5 the majority of the risks to the Company's future cash flows arise from its participation in the results of Lloyd's syndicates and are mostly managed by the managing agents of the syndicates. The Company's role in managing these risks, in conjunction with the Company's members' agent, is limited to a selection of syndicate participations and monitoring the performance of the syndicates and their managing agents.

The amounts carried by the Company arising from insurance contracts are calculated by the managing agents of the syndicates and derived from accounting information provided by the managing agents and reported upon by the syndicate auditors.

The key assumptions underlying the amounts carried by the Company arising from insurance contracts are:

- the net premiums written calculated by the managing agent are an accurate assessment of the premiums payable as a result of the risks contractually committed to up to the Balance Sheet date;
- the net unearned premiums calculated by the managing agent are an accurate assessment of the net premiums written that reflect the
  exposure to risks arising after the Balance Sheet date, including appropriate allowance for anticipated losses in excess of the unearned
  premium;
- the claims reserves calculated by the managing agents are an accurate assessment of the ultimate liabilities in respect of claims relating to events up to the Balance Sheet date;
- the potential ultimate result of run-off year results has been accurately estimated by the managing agents; and
- the values of investments and other assets and liabilities are correctly stated at their realisable values at the Balance Sheet date.

There have been no changes to these assumptions in 2017.

# Notes to the Financial Statements (continued) for the year ended 31 December 2017

#### 8. Technical provisions (continued)

The amounts carried by the Company arising from insurance contracts are sensitive to various factors as follows:

- a 5% increase/decrease in net earned premium (with all other underwriting elements assumed to change pro-rata with premium) will increase/decrease the Company's pre-tax profit/loss by £41,621 (2016: £37,281);
- a 5% increase/decrease in the managing agents' calculation of gross claims reserves will decrease/increase the Company's pre-tax profit/loss by £86,408 (2016: £75,962);
- a 5% increase/decrease in the managing agents' calculation of net claims reserves will decrease/increase the Company's pre-tax profit/loss by £60,757 (2016: £59,473).

The 5% movement has been selected to give an indication of the possible variations in the assumptions used.

The tables below show the historical gross and net claims development based on the Company's syndicate participations on all syndicate years during the year ended 31 December 2017. The table does not include the claims development on any syndicates which the Company no longer participates upon and is based on the latest participation shares during the year ended 31 December 2017.

#### Claims development - Gross

Underwriting pure year	After one year £000	After two years £000	After three years £000	After four years £000	After five years £000	After six years £000	After seven years £000	Profit/(loss) on RITC received £000
2011	340,163	564,185	562,642	562,160	556,430	555,788	547,152	25,594
2012	338,058	494,712	510,284	494,167	490,209	482,274		46,586
2013	261,388	468,049	461,379	450,954	445,169			32,416
2014	258,792	463,100	476,809	468,317				52,727
2015	248,990	489,257	496,987					
2016	299,969	602,756	•					
2017	563,115							

#### Claims development - Net

Underwriting pure year	After one year £000	After two years £000	After three years £000	After four years £000	After five years £000	After six years £000	After seven years £000	Profit/(loss) on RITC received £000
2011	273,465	455,523	449,189	440,143	429,856	429,620	426,728	36,803
2012	266,204	430,658	424,911	405,913	400,272	399,049		53,838
2013	221,212	406,926	395,947	383,554	382,154			47,463
2014	221,018	404,282	413,770	403,138				40,400
2015	212,053	422,525	418,627					
2016	242,314	478,158						
2017	363,688							

# Notes to the Financial Statements (continued) for the year ended 31 December 2017

9.	Net operating expenses				2017		2016
					£		£
	Acquisition costs				261,010		232,614
	Change in deferred acquisition costs				(13,050)		(4,601)
	Administrative expenses				103,492		101,118
	Loss/(profit) on exchange				-		
					351,452		329,131
10	•				2017		
10.	Investment return				2017		2016
					£		£
	Investment income				17,425		16,990
	Dividend income				1,759		2,084
	Interest on cash at bank				1,222		701
	Other interest and similar income				2,142		2,270
	Realised gains on investments				9,235		7,042
	Investment income				31,783		29,087
	Investment management aurances				(1.925)		(1.711)
	Investment management expenses Realised losses on investments				(1,825)		(1,711)
					(6,234)		(7,427)
	Investment expenses and charges				(8,059)		(9,138)
	Unrealised gains and losses, net				10,859		12,098
	Total investment return			_	34,583		32,047
	Analysed as follows:						
	Analysed as follows.	Investments			Investments		
		at fair value	Investments		at fair value	Investments	
		through	available	2017	through	available	2016
		profit or loss	for sale	Total	profit or loss	for sale	Total
		£	£	£	£	£	£
	D 11 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	2 001		2.001	(205)		(205)
	Realised gains and losses	3,001	-	3,001	(385)	-	(385)
	Unrealised gains and losses Other relevant income	10,859 (28)	-	10,859 (28)	12,098	-	12,098
	Other relevant meonie	13,832	<u>-</u>	13,832	(32) 11,681	<u>-</u>	(32) 11,681
	Interest and similar income, net of expenses			20,751			20,366
	Total investment return		_	34,583		_	32,047

# Notes to the Financial Statements (continued) for the year ended 31 December 2017

11.	Profit/(loss) before taxation	2017	2016
		£	£
	This is stated after charging:		
	Key management personnel remuneration	-	-
	Amortisation of syndicate capacity	465	-
	Interest on bank loan and overdrafts	-	-
	Interest on other loans	-	-
	The Company has no employees		

The auditors, PKF Littlejohn LLP, charge a fixed fee to Nomina Plc for the provision of the audit of the Company. This fee is included within the service fee charged to the Company by Nomina Plc and equates to approximately £67 (2016: £72), (Note 22).

٠12.	Taxation	2017	2016
		£	£
	Analysis of charge in year		
	Current tax:		
	UK corporation tax on profit/(loss) of the year	19,767	20,324
•	Adjustment in respect of previous years	· -	•
	Foreign tax	18,435	635
	Total current tax	38,202	20,959
	Deferred tax:		
	Origination and reversal of timing differences	(34,791)	(14,579)
	Change in tax rate	(4,649)	-
	Total deferred tax	(39,440)	(14,579)
	Tax on profit/(loss)	(1,238)	6,380

#### Factors affecting tax charge for year

The tax assessed for the year is different to the standard rate of corporation tax in the UK of 19.25% (2016: 20.00%). The differences are explained below:

	2017 €	2016 £
Profit/(loss) before tax	(87,437)	67,116
Profit/(loss) multiplied by standard rate of corporation tax in the UK of 19.25% (2016: 20.00%)	(16,832)	13,423
Effects of: Adjustment in respect of previous years		
Group relief claimed	- -	- -
Income not taxable	(228)	(334)
Permanent differences	94	487
Foreign tax	18,435	635
Rate change and other adjustments	(2,707)	(7,831)
Tax charge/(credit) for the year	(1,238)	6,380

The results of the Company's participation on the 2015, 2016 and 2017 years of account and the calendar year movement on 2014 and prior run-offs will not be assessed to tax until the year ended 31 December 2018, 2019 and 2020 respectively being the year after the calendar year result of each run-off year or the normal date of closure of each year of account.

# Notes to the Financial Statements (continued) for the year ended 31 December 2017

13. Intangible assets	2017	2016
Purchased syndicate capacity	£	£
Cost		
At 1 January	76,151	73,824
Additions	-	2,327
Disposals	(167)	-
At 31 December	75,984	76,151
Amortisation		
At 1 January	73,824	73,824
Provided during the year	465	-
Disposals	(167)	
At 31 December	74,122	73,824
Net book value		
At 31 December 2017 / 2016	1,862	2,327
At 31 December 2016 / 2015	2,327	

#### 14. Financial investments

The Company early adopted as of 1 January 2016 the amendments of FRS 102 made in March 2016 and effective for accounting periods beginning on or after 1 January 2017.

The Company categorises its fair value measurement using the following three fair value hierarchy levels based on the reliability of inputs used in determining fair values as follows:

Level 1: The unadjusted quoted price in an active market for identical assets that an entity can access at the measurement date.

Level 2: Inputs other than quoted prices included in Level 1 that are observable (i.e. developed using market data) for the asset, either directly or indirectly.

Level 3: Inputs are unobservable (i.e. for which market data is unavailable) for the asset.

Financial investments		Financial inv	Held at			
Syndicate	held at	t fair value thro	amortised			
	Level 1	Level 2	Level 3	Total	cost	Total
2017	£	£	£	£	£	£
Shares and other variable yield						
securities and units in unit trusts	53,096	91,917	9,218	154,231	-	154,231
Debt securities and other fixed						
income securities	171,494	624,246	-	795,740	-	795,740
Participation in investment pools	5,282	8,206	4,735	18,223	_	18,223
Loans and deposits with credit	2,800	995	662	4,457	-	4,457
institutions	-			-		•
Derivatives	571	2,745	-	3,316	•	3,316
Other investments	-	11	-	11	-	11
Financial assets classified as held	-	-	-	-	-	-
for sale						
Fair value	233,243	728,120	14,615	975,978		975,978
						Total £
Cost				978,923	-	978,923

# Notes to the Financial Statements (continued) for the year ended 31 December 2017

14.	Financiai	investments	(continuea)

Financial investments Syndicate	held a	Financial inv t fair value thro	Held at amortised			
	Level 1	Level 2	Level 3	Total	cost	Total
2016	£	£	£	£	£	£
Shares and other variable yield						
securities and units in unit trusts	52,891	110,481	64	163,436	-	163,436
Debt securities and other fixed						
income securities -	195,016	707,650	-	902,666	-	902,666
Participation in investment pools	9,729	6,403	6,011	22,143	-	22,143
Loans and deposits with credit	7,237	3,833	254	11,324	-	11,324
institutions						
Derivatives	912	2,162	-	3,074	-	3,074
Other investments	-	-	13	13	-	13
Financial assets classified as held	-	-	-	-	-	-
for sale						
Fair value	265,785	830,529	6,342	1,102,656		1,102,656
•						Total
			_	1 000 600		£
Cost			_	1,083,632		1,083,632
Financial investments		Financial inv	estments		Held at	
Corporate	held at	fair value thro		loss	amortised	
_	Level 1	Level 2	Level 3	Total	cost	Total
2017	£	£	£	£	£	£
Shares and other variable yield	-			_	•	•
securities and units in unit trusts	_	-	-	-	-	-
Debt securities and other fixed						
income securities	_	-	-	-	-	-
Fair value	-	-	-		-	
-						
						Total
						£
Cost			_	-	-	-
			_			
Financial investments		Financial inv	estments		Held at	
Corporate	held at	fair value thro	ugh profit or l	loss	amortised	
_	Level 1	Level 2	Level 3	Total	cost	Total
2016	£	£	£	£	£	£
Shares and other variable yield						
securities and units in unit trusts	-	-	-	-	-	-
Debt securities and other fixed						
income securities		-				
Fair value		<u>-</u>		-		
						Total
			_			£
Cost			_	-	-	

Included within the Corporate figures above are financial investments denominated in non-Sterling currency. The impact of a 5% change in exchange rates between GBP and other currencies would be £nil on shareholders' funds (2016: £nil).

# Notes to the Financial Statements (continued) for the year ended 31 December 2017

#### 15. Other debtors

	Syndicate participation £	Corporate £	2017 Total	Syndicate participation	Corporate £	2016 Total £
Amounts due from group undertakings Proprietors' loan accounts	-	-	-	-	-	-
Funds at Lloyd's	- -	155,909	155,909	-	67,538	67,538
Deferred tax asset (Note 18) Other	65,880	12	65,892	127,392	11	127,403
	65,880	155,921	221,801	127,392	67,549	194,941

Funds at Lloyd's ("FAL") represents assets deposited with the Corporation of Lloyd's (Lloyd's) to support the Company's underwriting activities as described in the Accounting Policies. The Company retains the rights to the economic benefit of these assets. The Company has entered into a Lloyd's Deposit Trust Deed which gives Lloyd's the right to apply these monies in settlement of any claims arising from the participation on the syndicates. These monies can only be released from the provision of this Deed with Lloyd's express permission, and only in circumstances where the amounts are either replaced by an equivalent asset, or after the expiration of the Company's liabilities in respect of its underwriting. The Company's underwriting is supported by assets made available to it by the shareholders of the Company.

Where FAL is comprised of financial investments, to meet Lloyd's requirements these investments will usually be the equivalent of Level 1 as defined in Note 14. FAL are held mainly either in Sterling or US dollar denominations and therefore are potentially exposed to the currency risk of fluctuation between the Sterling and US dollar exchange rate. The maximum exposure to a 5% movement in the Sterling and USD exchange rate will be £7,795 (2016: £3,377).

#### 16. Share capital

Allotted, called-up and fully paid	2017		2016		
	Issued	Value	Issued	Value	
		£		£	
Ordinary £1 shares	100	100	100	100	

#### 17. Profit and loss account

				2017			2016
		Syndicate			Syndicate		
		participation	Corporate	Total	participation	Corporate	Total
		£	£	£	£	£	£
Retained profit/(loss) brought							
forward		119,586	46,345	165,931	164,891	(3,299)	161,592
Reallocate distribution		(124,563)	124,563	-	(129,948)	129,948	-
Profit/(loss) and other		(66,328)	(18,567)	(84,895)	84,643	(16,732)	67,911
comprehensive income for the							
financial year							
Equity dividends		-	-	-	-	(63,572)	(63,572)
Retained profit/(loss) carried	· **						
forward		(71,305)	152,341	81,036	119,586	46,345	165,931
	-						

# Notes to the Financial Statements (continued) for the year ended 31 December 2017

### 17. Profit and loss account (continued)

The result for each underwriting year of account is generated over a three year period. These Financial Statements, which cover the period from 1 January 2017 to 31 December 2017, show movements in the first twelve months of the 2017 year of account, the second twelve months of the 2016 year of account and the final twelve months of the 2015 year of account.

Future cash flows will arise when profits/(losses) are distributed/(collected) by Lloyd's after each year of account has closed. Subject to certain conditions, Lloyd's can allow the partial early release of some profits or in the event of an expect loss require advance funding prior to the year of account closing.

The cumulative profit and loss account on all open underwriting years of account is shown in the Balance Sheet under 'Syndicate participation' as detailed in the table below:

	2017	2016
Underwriting year of account (cumulative):	£	£
2014 after 36 months	-	124,562
2015 after 36 months / 24 months	87,663	30,887
2016 after 24 months / 12 months	(12,218)	(35,863)
2017 after 12 months	(146,750)	-
	(71,305)	119,586
18. Deferred taxation assets/(liabilities)	2017	2016
16. Deterred taxación assets/(nabinties)	£	£
Opening balance - net	(44,162)	(57,058)
Profit and loss account (charge)/credit	39,440	14,579
Other comprehensive income (charge)/credit	(267)	(1,683)
Closing balance - net	(4,989)	(44,162)
The above net deferred tax position as at the year end is analysed as follows:	s: <b>2017</b>	2016
•	£	£
Deferred tax asset (Note 15)	- -	-
Deferred tax liability	4,989	44,162
Net deferred tax balance	(4,989)	(44,162)

The deferred tax balance consists of timing differences relating to the taxation of underwriting results. Deferred tax assets are shown within Other debtors (Note 15).

#### 19. Other creditors including taxation and social security

			2017			2016
	Syndicate participation	•	Total	Syndicate participation	Corporate	Total
	£	£	£	£	£	£
Corporation tax	-	19,767	19,767	-	20,324	20,324
Proprietors' loan accounts	-	•	-	-	-	-
Third party funds	-	-	-	-	-	-
Other creditors	97,541	-	97,541	158,005	-	158,005
Amount due to group undertakings	-	-	-	-	-	-
•	97,541	19,767	117,308	158,005	20,324	178,329

# Notes to the Financial Statements (continued) for the year ended 31 December 2017

#### 20. Financial liabilities

The Company early adopted as of 1 January 2016 the amendments of FRS 102 made in March 2016 and effective for accounting periods beginning on or after 1 January 2017.

The Company categorises its fair value measurement using the following three fair value hierarchy levels based on the reliability of inputs used in determining fair values as follows:

Level 1: The unadjusted quoted price in an active market for identical liabilities that an entity can access at the measurement date.

Level 2: Inputs other than quoted prices included in Level 1 that are observable (i.e. developed using market data) for the liability, either directly or indirectly.

Level 3: Inputs are unobservable (i.e. for which market data is unavailable) for the liability.

Financial liabilities Syndicate	held at	Financial lia	Held at amortised			
_	Level 1	Level 2	Level 3	Total	cost	Total
2017	£	£	£	£	£	£
Borrowings	-	-	-	-	-	-
Derivative liabilities	117	2	-	119	-	119
Financial liabilities classified as	-	-	-	-	-	-
held for sale						
Fair value	117	2	<b>-</b> .	119	-	119

Financial liabilities held at fair value through profit or loss				Held at amortised	
el 1	Level 2	Level 3	Total	cost	Total
£	£	£	£	£	£
-	-	-	-	-	-
691	236	-	927	-	927
-	-	-	-	-	-
691	236	-	927	-	927
_	held at vel 1 £ - 691 -	held at fair value throvel 1 Level 2 £ £ 691 236	held at fair value through profit or lovel 1 Level 2 Level 3  £ £ £  691 236 -	held at fair value through profit or loss  vel 1	held at fair value through profit or loss  vel 1 Level 2 Level 3 Total  £ £ £ £  691 236 - 927

All other financial liabilities of the syndicate participation, including creditors arising out of direct insurance operations, creditors arising out of reinsurance operations and other creditors, are measured at amortised cost.

#### Financial liabilities - Corporate

All corporate financial liabilities are measured at amortised cost.

#### 21. Dividends

	2017	2016
	£	£
Equity dividends declared and paid	-	63,572

# Notes to the Financial Statements (continued) for the year ended 31 December 2017

#### 22. Related party transactions

Nomina plc, a Director of the Company, provides administration services to the Company. Nomina plc charged a management fee of £2,900 (2016: £2,900) to cover all the costs of basic administration of the Company.

### 23. Ultimate controlling party

The Company is controlled by A C Malcolm.

### 24. Syndicate participation

The principal syndicates or members' agent pooling arrangements ("MAPA") in which the Company participates as an underwriting member are as follows:

Syndicate or MAPA number	Managing agent	2018 Allocated capacity £	2017 Allocated capacity £	2016 Allocated capacity £	2015 Allocated capacity £
33	Hiscox Syndicates Limited	182,856	131,427	114,285	114,285
218	ERS Syndicate Management Limited	88,637	88,637	66,496	64,650
386	QBE Underwriting Limited	72,960	72,960	81,137	81,137
510	Tokio Marine Kiln Syndicates Limited	117,127	117,127	109,465	109,465
609	Atrium Underwriters Limited	128,531	120,000	120,000	120,000
623	Beazley Furlonge Limited	111,704	97,018	82,080	73,285
958	Canopius Managing Agents Limited	-	-	-	37,083
1910	Argo Managing Agency Limited	-	-	7,990	-
2010	Cathedral Underwriting Limited	76,545	76,545	76,545	76,545
2121	Argenta Syndicate Management Limited	77,778	77,778	70,000	70,001
2689	Asta Managing Agency Limited	56,000	51,819	-	-
2791	Managing Agency Partners Limited	63,573	63,573	63,573	63,573
2988	Brit Syndicates Limited	48,419	48,419	-	-
4444	Canopius Managing Agents Limited	39,087	39,087	39,087	-
5886	Asta Managing Agency Limited	27,924	23,270	-	-
6111	Catlin Underwriting Agencies Limited	-	-	91,655	82,580
6117	Argo Managing Agency Limited	31,402	26,441	11,981	-
7227	Members' Agents Pooling Arrangement	3,039	2,280	2,280	1,216