Registered number: 04045527

ORCHID CELLMARK LIMITED

ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2018

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COMPANY INFORMATION

Directors

D Hartshorne

F Eberts III (resigned 7 August 2018) R Pringle (resigned 7 August 2018)

Company secretary

SISEC Limited (resigned 7 August 2018)

Registered number

04045527

Registered office

Abingdon Business Park 16 Blacklands Way

Abingdon Oxfordshire OX14 1DY

Independent auditors

Grant Thornton UK LLP

Chartered Accountants & Statutory Auditor ...

Victoria House

199 Avebury Boulevard

Milton Keynes MK9 1AU

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STRATEGIC REPORT FOR THE YEAR ENDED 31 DECEMBER 2018

Business review

The audited financial statements for the year ended 31 December 2018 are set out on pages 10 - 34. The Company recorded a loss before tax of £6.953m (2017 loss: £5.563m) from a turnover of £22.892m (2017: £23.066m). The Company recorded an after tax loss of £6.556m (2017 loss: £4.703m).

2018 was an extremely difficult trading year and the Company recorded its largest ever loss. Revenues, at £22.9m, remained low in large part due to the change of forensic contracts and price reductions which came into force in the first part of 2017 following a series of competitive tenders involving the majority of Cellmark's forensic customers. Managing similar volumes of work but a different product mix, at lower pricing, hampered the Company's ability to reduce costs and overhead, particularly for the labour intensive areas of the business. Nonetheless cost control was a key feature of 2018 while the Company continued to maintain its commitment to delivering high quality services.

When at the end of January 2018 one of the Company's competitors went into administration for a six-week period the Company saw a short-lived increase in revenue, but submission volumes and police expenditure then fell during Q2 and Q3. The collapse of this forensic provider, however, served to highlight the unsustainability of the market pricing that had resulted from the 2016/2017 police procurement exercises. In response, 2018 saw the launch of a Home Office Review as well as a House of Lords Inquiry into the market for forensic science provision, which both reported in 2019. This increased focus on the forensic sector in England and Wales led to a number of government recommendations to address sustainability and a readjustment of pricing was introduced in Q2 2019.

On August 7th 2018 the Company's management team completed a Management Buy Out from the Company's US parent, Laboratory Corporation of America Holdings (LabCorp). Orchid Cellmark Limited was sold by LabCorp to DNACo Limited, a Company set up by the management team at Orchid Cellmark for the purpose of purchasing the business. Before the management buy-out, LabCorp took a dividend of £4,438,000 of which £4,104,000 was set off against the amounts owed to Orchid Cellmark by LabCorp in light of an outstanding intercompany loan, together with the accrued interest in 2018. The Company is grateful for the support received from LabCorp both prior to and during the sale of the business.

Revenues rallied in Q4 which positioned the Company for a better start to 2019, and a combination of careful cost control, better pricing and new contract awards will result in a significantly improved performance in 2019. The Directors are now forecasting around breakeven in 2019, and the Company is on target to return to the profitable position the Company has enjoyed during the majority of its 32 year history.

Principal risks and uncertainties

The Directors regularly review risks and uncertainties that impact the Company. The principal risks for the Company concern pricing and the impact of pressure on public sector expenditure; matching capacity with the uncertainty of demand; the achievement of performance targets in ongoing contracts; and continuing to win new work. A key risk is that a significant proportion of the Company's work is concentrated in one core market.

STRATEGIC REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2018

Financial key performance indicators

The directors monitor the progress and strategy of the Company by reference to certain financial and non-financial key performance indicators. A summary of key performance indicators used is set out below:

	2018	2017	Method of calculation
Turnover	£22.9m	£23.1m	Turnover is monitored monthly by contract, customer and activity against budgets and reforecasts
Gross (loss)/profit margin	(0.6)%	5%	Gross (loss)/profit as a percentage of turnover
Operating (loss) margin	(34%)	(24%)	Operating loss as a percentage of turnover

Financial risk management objectives and policies

The Company uses various financial instruments, these include cash and various items, such as trade debtors and trade creditors that arise directly from its operations.

The main purpose of these financial instruments is to raise finance for the Company's operations.

The existence of these financial instruments exposes the Company to a number of financial risks, which are described in more detail below.

Liquidity risk

The Company seeks to manage financial risk by ensuring sufficient cash resources are available to meet foreseeable needs.

Interest rate risk

The Company finances its operations through retained profits and working capital. The Company is cash positive and therefore exposure to interest rate risk is limited to the effect of interest rates on income received on credit balances.

Credit risk

The Company's principal financial assets are cash and trade debtors. The credit risk associated with cash is limited, the principal credit risk therefore arises from its trade debtors. A significant portion of the debt is from UK Government Agencies but the remainder is managed through a diversified customer base such that no one customer represents a significant proportion of the Company's trade.

STRATEGIC REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2018

Currency risk

A small proportion of the Company's purchases were from continental Europe. The Company is exposed to translation and transaction foreign exchange risk in this respect. The Company manages this risk by monitoring exchange rates at the time of purchase.

This report was approved by the board on 26 September 2019 and signed on its behalf.

D Hartshorne

Director

DIRECTORS' REPORT FOR THE YEAR ENDED 31 DECEMBER 2018

The directors present their report and the financial statements for the year ended 31 December 2018.

Principal activity

The Company is an accredited laboratory services company specialising in DNA testing, toxicology (drugs of abuse testing), and forensic analysis and interpretation. The organisation was established in 1987 as the UK's first commercial DNA fingerprinting company and now trades as Cellmark, Cellmark Forensic Services and Keith Borer Consultants, and employs over 450 staff in the UK, working at 5 locations.

Forensic services account for approximately 80% of the company's revenue; Cellmark is one of the UK's largest Forensic Science Providers and is contracted by the majority of the UK's police forces. The Company provides a broad range of quality accredited forensic analytical services to assist the Criminal Justice System from crime scene to court, and is an accredited supplier of DNA profiles to the UK National DNA Database®. Trading as Keith Borer Consultants, the Company is the UK's largest provider of forensic defense review services.

The Company is also a leading provider of DNA paternity and relationship analysis as well as toxicology services in civil matters to the Courts, the legal profession and the general public, and provides DNA services under contract to UK and International government agencies.

Results and dividends

The loss for the year, after taxation, amounted to £6,556,000 (2017: loss £4,703,000).

The directors paid a dividend of £4,438,000 for 2018 (2017: £Nil).

Directors

The directors who served during the year were:

D Hartshorne

F Eberts III (resigned 7 August 2018)

R Pringle (resigned 7 August 2018)

Directors' responsibilities statement

The directors are responsible for preparing the Strategic Report, the Directors' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law, including FRS 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland'). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs and profit or loss of the Company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements:
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

DIRECTORS' REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2018

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The directors are responsible for the maintenance and integrity of the corporate and financial information included on the Company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Going concern

Since becoming independent in August 2018, the Company has self-funded its trading losses through a combination of collecting in historic aged debt and relying upon the strong working capital position left by LabCorp. As a result, the Company has continually met all its liabilities during 2018, and plans to do the same in 2019 and thereafter for a period of at least 12 months from the date of approval of the financial statements through a combination of continued debt management and moving into cash positive trading as a result of new police contract pricing and new contracts in other areas of the business. As the Company has over £6m net assets, its liabilities are up to date and forward projections show a return to cash positive trading, the Directors consider it in order for these accounts to be prepared on a going concern basis.

Research and development activities

In 2018, the Company continued to focus on developing its scientific approaches and services, in order to maintain its competitive position, through a targeted research and development programme. The Company employs a team of R&D scientists and software developers and maintains collaborations with other leading scientists, institutions and laboratories. The total R&D spend in the period was £1.015m (2017: £1.083m).

Employee involvement

Employees are provided with information about the Company's performance at both the departmental and company level through a structure of regular team and cross-departmental meetings, by the circulation of company management information and through presentations by Company Directors.

Employees are actively encouraged to contribute and participate in the review of operational and business metrics.

We are an Equal Opportunity Employer and do not discriminate on the basis or race, national origin, religion, colour, gender, sexual orientation, age, non-disqualifying physical or mental disability or any other basis covered by law. Employment decisions are based solely on qualifications, merit and business need.

Qualifying third party indemnity provisions

During the year and up to the date of this report, the Company maintained liability insurance and third-party indemnification provisions for its Directors, under which the Company has agreed to indemnify the Directors to the extent permitted by law in respect of all liabilities to third parties arising our of, or in connection with, the execution of their powers, duties and responsibilities as Directors of the Company.

Brexit

The Directors consider that Brexit will have minimal impact on the business as the majority of revenue, procurement and staff are UK based. The area most likely to have negative impact is in procurement where some UK suppliers source or warehouse product in the EU and the Company has, as a result, increased stock levels to buffer possible shortfalls. The reduction in EU increasing EU legislation may positively impact costs but no allowance is made for this in the Company's forward projections.

DIRECTORS' REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2018

Disclosure of information to auditors

The directors confirm that:

- so far as each director is aware, there is no relevant audit information of which the Company's auditor is unaware, and
- the directors have taken all the steps that they ought to have taken as directors in order to make themselves aware of any relevant audit information and to establish that the Company's auditor is aware of that information.

Auditors

The auditor, Grant Thornton UK LLP, will be proposed for reappointment in accordance with section 485 of the Companies Act 2006.

This report was approved by the board on 24 September 2019 and signed on its behalf.

D Hartshorne

Director



INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF ORCHID CELLMARK LIMITED

Opinion

We have audited the financial statements of Orchid Cellmark Limited (the 'Company') for the year ended 31 December 2018, which comprise the Statement of Comprehensive Income, the Statement of Financial Position, the Statement of Changes in Equity, the Statement of Cash Flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards; including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the Company's affairs as at 31 December 2018 and of its loss for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the directors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the directors have not disclosed in the financial statements any identified material uncertainties that may
 cast significant doubt about the Company's ability to continue to adopt the going concern basis of
 accounting for a period of at least twelve months from the date when the financial statements are
 authorised for issue.



INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF ORCHID CELLMARK LIMITED (CONTINUED)

Other information

The directors are responsible for the other information. The other information comprises the information included in the Annual Report, other than the financial statements and our Auditors' Report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Strategic Report and the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic Report and the Directors' Report have been prepared in accordance with applicable legal requirements.

Matter on which we are required to report under the Companies Act 2006

In the light of the knowledge and understanding of the Company and its environment obtained in the course of the audit, we have not identified material misstatements in the Strategic Report or the Directors' Report.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.



INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF ORCHID CELLMARK LIMITED (CONTINUED)

Responsibilities of directors for the financial statements

As explained more fully in the Directors' Responsibilities Statement on pages 4 and 5, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditors' Report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our Auditors' Report.

Use of our report

This report is made solely to the Company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Company's members those matters we are required to state to them in an Auditors' Report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Grant Thomton UK Ly

Mitesh Tanna Senior Statutory Auditor for and on behalf of Grant Thornton UK LLP Statutory Auditor, Chartered Accountants Milton Keynes

Date: 26 September 2019

STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 31 DECEMBER 2018

	Note	2018 £000	2017 £000
Tùrnover	4	22,892	23,066
Cost of sales		(23,024)	(21,928)
Gross (loss)/profit	-	(132)	1,138
Administrative expenses		(6,874)	(6,771)
Operating loss	5	(7,006)	(5,633)
Interest receivable and similar income	. 9	53	70
Loss before tax	-	(6,953)	(5,563)
Tax credit on loss	10	397	860
Loss for the financial year	-	(6,556)	(4,703)
	=		

There were no recognised gains and losses for 2018 or 2017 other than those included in the statement of comprehensive income.

There was no other comprehensive income for 2018 (2017: £Nil).

The notes on pages 15 to 34 form part of these financial statements.

All amounts relate to continuing operations.

ORCHID CELLMARK LIMITED REGISTERED NUMBER:04045527

STATEMENT OF FINANCIAL POSITION AS AT 31 DECEMBER 2018

	Note		2018 £000		2017 £000
Fixed assets					
Intangible assets	12		602		1,010
Tangible assets	13		1,166		1,575
			1,768	_	2,585
Current assets					
Stocks	14	1,117		1,506	
Debtors: amounts falling due within one year	15	6,632		12,154	
Cash at bank and in hand	16	1,011	. •	3,640	
	_	8,760	-	17,300	
Creditors: amounts falling due within one year	· 17	(3,648)		(2,079)	
Net current assets	. –		5,112		15,221
Total assets less current liabilities Provisions for liabilities			6,880		17,806
Other provisions	20	(696)		(628)	
Net assets	_		6,184 ———		17,178
Capital and reserves					
Called up share capital	21		-		-
Other reserves	22		3,154		3,154
Profit and loss account	22		3,030		14,024
			6,184	_	17,178

The financial statements were approved and authorised for issue by the board and were signed on its behalf on 26 September 2019

D Hartshorne

Director

The notes on pages 15 to 34 form part of these financial statements.

STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 DECEMBER 2018

	Other reserves £000	Profit and loss account £000	Total equity £000
At 1 January 2018	3,154	14,024	17,178
Comprehensive income for the year			
Loss for the year	-	(6,556)	(6,556)
Other comprehensive income for the year	-	-	
Total comprehensive income for the year	-	(6,556)	(6,556)
Total Dividend to former parent company	-	(4,438)	. (4,438)
Total transactions with owners		(4,438)	(4,438)
At 31 December 2018	3,154	3,030	6,184

STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 DECEMBER 2017

At 1 January 2017	2000	Profit and loss account £000	Total equity £000 21,881
At 1 January 2017	3,154	18,727	21,001
Comprehensive income for the year Loss for the year	-	(4,703)	(4,703)
Other comprehensive income for the year	-	-	-
Total comprehensive income for the year	. •	(4,703)	(4,703)
Total transactions with owners		-	-
At 31 December 2017	3,154	14,024	17,178

The notes on pages 15 to 34 form part of these financial statements.

STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 DECEMBER 2018

	Note	2018 £000	2017 £000
Cash flows from operating activities			
Loss for the financial year		(6,556)	(4,703)
Adjustments for:			
Amortisation of intangible assets	12	408	408
Depreciation of tangible assets	13	619	645
Gain on disposal of tangible assets		(8)	(10)
Interest receivable	•	(53)	(70)
Taxation charge		(397)	(860)
Decrease/(increase) in stocks		389	(173)
(Increase)/decrease in debtors		(161)	1,876
(Increase) in amounts owed by groups		(41)	(7)
Increase/(decrease) in creditors		1,600	(1,071)
(Decrease)/increase in amounts owed to groups		(27)	27
Increase in provisions		68	79
Corporation tax received		66	83
Net cash generated from operating activities	_	(4,093)	(3,776)
Cash flows from investing activities			
Purchase of tangible fixed assets	•	(271)	(260)
Sale of tangible fixed assets		69	10
Loans to related party		-	(4,000)
Interest received		4	16
Receipts from related party		2,000	-
Net cash from investing activities	·	1,802	(4,234)

STATEMENT OF CASH FLOWS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2018

	Note	2018 £000	2017 £000
Cash flows from financing activities	. 1		
Dividends paid		(334)	-
Net cash used in financing activities	. —	(334)	-
Net (decrease) in cash and cash equivalents	_	(2,625)	(8,010)
Cash and cash equivalents at beginning of year		3,636	11,646
Cash and cash equivalents at the end of year	_	1,011	3,636
Cash and cash equivalents at the end of year comprise:	_		
Cash at bank and in hand		1,011	3,640
Bank overdrafts		-	(4)
	_	1,011	3,636
			

On 7 August 2018, Orchid Cellmark Limited was sold by Laboratory Corporation of American Holdings to DNACO Limited, a company set up by the management team at Orchid Cellmark for the purpose of purchasing the business. Before the management buy-out, a dividend of £4,438,000 was declared of which £4,104,000 was set-off against the amounts owed by group undertakings and related accrued interest in 2018.

The notes on pages 15 to 34 form part of these financial statements.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2018

1. General information

Orchid Cellmark Limited is a private company limited by shares and incorporated in the United Kingdom. The registered office is Abingdon Business Park, 16 Blacklands Way, Abingdon, Oxfordshire, OX14 1DY.

2. Accounting policies

2.1 Basis of preparation of financial statements

The financial statements have been prepared under the historical cost convention unless otherwise specified within these accounting policies and in accordance with Financial Reporting Standard 102, the Financial Reporting Standard applicable in the UK and the Republic of Ireland and the Companies Act 2006.

The preparation of financial statements in compliance with FRS 102 requires the use of certain critical accounting estimates. It also requires management to exercise judgement in applying the Company's accounting policies (see note 3).

The following principal accounting policies have been applied:

2.2 Going concern

Since becoming independent in August 2018, the Company has self-funded its trading losses through a combination of collecting in historic aged debt and relying upon the strong working capital position left by LabCorp. As a result, the Company has continually met all its liabilities during 2018, and plans to do the same in 2019 and thereafter for a period of at least 12 months from the date of approval of the financial statements through a combination of continued debt management and moving into cash positive trading as a result of new police contract pricing and new contracts in other areas of the business. As the Company has over £6m net assets, its liabilities are up to date and forward projections show a return to cash positive trading, the Directors consider it in order for these accounts to be prepared on a going concern basis.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2018

2. Accounting policies (continued)

2.3 Revenue

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the Company and the revenue can be reliably measured. Revenue is measured as the fair value of the consideration received or receivable, excluding discounts, rebates, value added tax and other sales taxes. The following criteria must also be met before revenue is recognised:

Rendering of services

Revenue from a contract to provide services is recognised in the period in which the services are provided in accordance with the stage of completion of the contract when all of the following conditions are satisfied:

- the amount of revenue can be measured reliably;
- it is probable that the Company will receive the consideration due under the contract;
- the stage of completion of the contract at the end of the reporting period can be measured reliably; and
- the costs incurred and the costs to complete the contract can be measured reliably.

Revenues relating to Genetic Testing are recognised upon despatch of the sample results to the client.

Revenue on casework is recognised when a statement is produced for the client after evidential work has been concluded.

2.4 Intangible assets

Goodwill

Goodwill represents the difference between amounts paid on the cost of a business combination and the acquirer's interest in the fair value of its identifiable assets and liabilities of the acquiree at the date of acquisition. Subsequent to initial recognition, goodwill is measured at cost less accumulated amortisation and accumulated impairment losses. Goodwill is amortised on a straight line basis to the Statement of Comprehensive Income over its useful economic life.

Other intangible assets

Intangible assets are initially recognised at cost. After recognition, under the cost model, intangible assets are measured at cost less any accumulated amortisation and any accumulated impairment losses.

All intangible assets are considered to have a finite useful life. If a reliable estimate of the useful life cannot be made, the useful life shall not exceed five years.

2.5 Tangible fixed assets

Tangible fixed assets under the cost model are stated at historical cost less accumulated depreciation and any accumulated impairment losses. Historical cost includes expenditure that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2018

2. Accounting policies (continued)

2.5 Tangible fixed assets (continued)

Depreciation is charged so as to allocate the cost of assets less their residual value over their estimated useful lives, using the straight-line method.

The estimated useful lives range as follows:

Leasehold improvements

- life of lease

Plant and machinery

- 2 to 5 years

Asset under construction (AUC) are not depreciated.

The assets' residual values, useful lives and depreciation methods are reviewed, and adjusted prospectively if appropriate, or if there is an indication of a significant change since the last reporting date.

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised in the Statement of Comprehensive Income.

2.6 Stocks

Stocks are stated at the lower of cost and net realisable value, being the estimated selling price less costs to complete and sell. Cost is based on the cost of purchase on a weighted average basis. Work in progress and finished goods include labour and attributable overheads.

At each reporting date, stocks are assessed for impairment. If stock is impaired, the carrying amount is reduced to its selling price less costs to complete and sell. The impairment loss is recognised immediately in profit or loss.

2.7 Debtors

Short term debtors are measured at transaction price, less any impairment. Loans receivable are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method, less any impairment.

2.8 Cash and cash equivalents

Cash is represented by cash in hand and deposits with financial institutions repayable without penalty on notice of not more than 24 hours. Cash equivalents are highly liquid investments that mature in no more than three months from the date of acquisition and that are readily convertible to known amounts of cash with insignificant risk of change in value.

In the Statement of Cash Flows, cash and cash equivalents are shown net of bank overdrafts that are repayable on demand and form an integral part of the Company's cash management.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2018

2. Accounting policies (continued)

2.9 Financial instruments

The company only enters into basic financial instruments transactions that result in the recognition of financial assets and liabilities like trade and other accounts receivable and payable, loans from banks and other third parties, loans to related parties and investments in non-puttable ordinary shares.

Debt instruments (other than those wholly repayable or receivable within one year), including loans and other accounts receivable and payable, are initially measured at present value of the future cash flows and subsequently at amortised cost using the effective interest method. Debt instruments that are payable or receivable within one year, typically trade payables or receivables, are measured, initially and subsequently, at the undiscounted amount of the cash or other consideration, expected to be paid or received. However if the arrangements of a short-term instrument constitute a financing transaction, like the payment of a trade debt deferred beyond normal business terms or financed at a rate of interest that is not a market rate or in case of an out-right short-term loan not at market rate, the financial asset or liability is measured, initially, at the present value of the future cash flow discounted at a market rate of interest for a similar debt instrument and subsequently at amortised cost.

Financial assets that are measured at cost and amortised cost are assessed at the end of each reporting period for objective evidence of impairment. If objective evidence of impairment is found, an impairment loss is recognised in the Statement of Comprehensive Income.

For financial assets measured at amortised cost, the impairment loss is measured as the difference between an asset's carrying amount and the present value of estimated cash flows discounted at the asset's original effective interest rate. If a financial asset has a variable interest rate, the discount rate for measuring any impairment loss is the current effective interest rate determined under the contract.

For financial assets measured at cost less impairment, the impairment loss is measured as the difference between an asset's carrying amount and best estimate, which is an approximation of the amount that the company would receive for the asset if it were to be sold at the reporting date.

Financial assets and liabilities are offset and the net amount reported in the Statement of Financial Position when there is an enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

2.10 Creditors

Short term creditors are measured at the transaction price. Other financial liabilities are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2018

2. Accounting policies (continued)

2.11 Foreign currency translation

Functional and presentation currency

The Company's functional and presentational currency is GBP.

Transactions and balances

Foreign currency transactions are translated into the functional currency using the spot exchange rates at the dates of the transactions.

At each period end foreign currency monetary items are translated using the closing rate. Non-monetary items measured at historical cost are translated using the exchange rate at the date of the transaction and non-monetary items measured at fair value are measured using the exchange rate when fair value was determined.

Foreign exchange gains and losses resulting from the settlement of transactions and from the translation at period-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in the Statement of Comprehensive Income except when deferred in other comprehensive income as qualifying cash flow hedges.

Foreign exchange gains and losses that relate to borrowings and cash and cash equivalents are presented in the Statement of Comprehensive Income within 'finance income or costs'. All other foreign exchange gains and losses are presented in the Statement of Comprehensive Income within 'other operating income'.

2.12 Dividends

Equity dividends are recognised when they become legally payable. Interim equity dividends are recognised when paid. Final equity dividends are recognised when approved by the shareholders at an annual general meeting.

2.13 Operating leases: the Company as lessee

Rentals paid under operating leases are charged to the Statement of Comprehensive Income on a straight line basis over the lease term.

Benefits received and receivable as an incentive to sign an operating lease are recognised on a straight line basis over the lease term, unless another systematic basis is representative of the time pattern of the lessee's benefit from the use of the leased asset.

The Company has taken advantage of the optional exemption available on transition to FRS 102 which allows lease incentives on leases entered into before the date of transition to the standard 01 January 2015 to continue to be charged over the period to the first market rent review rather than the term of the lease.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2018

2. Accounting policies (continued)

2.14 Pensions

Defined contribution pension plan

The Company operates a defined contribution plan for its employees. A defined contribution plan is a pension plan under which the Company pays fixed contributions into a separate entity. Once the contributions have been paid the Company has no further payment obligations.

The contributions are recognised as an expense in the Statement of Comprehensive Income when they fall due. Amounts not paid are shown in accruals as a liability in the Statement of Financial Position. The assets of the plan are held separately from the Company in independently administered funds.

2.15 Holiday pay accrual

A liability is recognised to the extent of any unused holiday pay entitlement which is accrued at the Statement of Financial Position date and carried forward to future periods. This is measured at the undiscounted salary cost of the future holiday entitlement so accrued at the Statement of Financial Position date.

2.16 Interest income

Interest income is recognised in the Statement of Comprehensive Income using the effective interest method.

2.17 Provisions for liabilities

Provisions are made where an event has taken place that gives the Company a legal or constructive obligation that probably requires settlement by a transfer of economic benefit, and a reliable estimate can be made of the amount of the obligation.

Provisions are charged as an expense to the Statement of Comprehensive Income in the year that the Company becomes aware of the obligation, and are measured at the best estimate at the Statement of Financial Position date of the expenditure required to settle the obligation, taking into account relevant risks and uncertainties.

When payments are eventually made, they are charged to the provision carried in the Statement of Financial Position.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2018

2. Accounting policies (continued)

2.18 Current and deferred taxation

The tax expense for the year comprises current and deferred tax. Tax is recognised in the Statement of Comprehensive Income, except that a charge attributable to an item of income and expense recognised as other comprehensive income or to an item recognised directly in equity is also recognised in other comprehensive income or directly in equity respectively.

The current income tax charge is calculated on the basis of tax rates and laws that have been enacted or substantively enacted by the reporting date in the countries where the Company operates and generates income.

Deferred tax balances are recognised in respect of all timing differences that have originated but not reversed by the Statement of Financial Position date, except that:

- The recognition of deferred tax assets is limited to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits; and
- Any deferred tax balances are reversed if and when all conditions for retaining associated tax allowances have been met.

Deferred tax balances are not recognised in respect of permanent differences except in respect of business combinations, when deferred tax is recognised on the differences between the fair values of assets acquired and the future tax deductions available for them and the differences between the fair values of liabilities acquired and the amount that will be assessed for tax. Deferred tax is determined using tax rates and laws that have been enacted or substantively enacted by the reporting date.

2.19 Research and development

Expenditure on research and development is charged to the Statement of Comprehensive Income in the year in which it is incurred.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2018

3. Judgements in applying accounting policies and key sources of estimation uncertainty

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported for assets and liabilities as at the balance sheet date and the amounts reported in the statement of comprehensive income for the year. However, the nature of estimation means that actual outcomes could differ from those estimates.

The following judgements (apart from those involving estimates) have had the most significant effect on amounts recognised in the financial statements.

Operating lease commitments

The Company has entered into operating leases as a lessee. The classification of such leases as operating or finance leases requires the company to determine, based on an evaluation of the terms and conditions of the arrangements, whether it acquires the significant risks and rewards of ownership of these assets and accordingly whether the lease requires an asset and liability to be recognised in the statement of financial position.

The following are the Company's key sources of estimation uncertainty:

Goodwill and intangible assets

The Company establishes a reliable estimate of the useful life of goodwill and intangible assets arising on business combinations. This estimate is based on a variety of factors such as the expected use of the acquired business, any legal, regulatory or contractual provision that can limit useful life and assumptions that market participants would consider in respect of similar businesses.

Dilapidation provisions

The Company has made provisions for dilapidation in respect of it's leasehold properties. The provision requires the cost of returning the properties to their original state at the end of the lease to be estimated and the actual costs incurred may differ from the original estimate.

4. Turnover

Analysis of turnover by country of destination:

	2018 £000	2017 £000
United Kingdom	21,221	22,507
Rest of Europe	240	236
Rest of the world	1,431	323
	22,892	23,066

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2018

5.	Operating loss		
	The operating loss is stated after charging:		
		2018 £000	2017 £000
	Depreciation of tangible fixed assets	619	645
	Amortisation of intangible assets, including goodwill	408	408
	Other operating lease rentals	488	732
	Research and development	1,015	1,083
6.	Auditors' remuneration		•
		2018 £000	2017 £000
	Fees payable to the Company's auditor and its associates for the audit of the Company's annual financial statements	37	. 39
	Fees payable to the Company's auditor and its associates in respect of:		
	Non audit fees	2	2
			

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2018

Staff costs, including directors' remuneration, were as follows:	•	
	2018 £000	2017 £000
Wages and salaries	14,824	15,348

7.

Employees

Social security costs

Cost of defined contribution scheme 1,074 1,099 17,481 17,982

1,583

1,535

The average monthly number of employees, including the directors, during the year was as follows:

	2018 No.	2017 No.
Technician	407	430
Administration	91	94
	498	524

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2018

8. Directors' remuneration

2018 £000	2017 £000
157	194
15	18
172	212
	£000 157 15

During the year retirement benefits were accruing to Nil directors (2017: Nil) in respect of defined contribution pension schemes.

The highest paid director received remuneration of £172,176 (2017: £166,815) which included a gross salary of £126,910 (2017: £126,910).

The value of the company's contributions paid to a defined contribution pension scheme in respect of the highest paid director amounted to £15,229 (2017: £15,229).

During the year the directors received £40,957 (2017: £73,343) in respect of amounts receivable under long-term incentive schemes.

A bonus was paid by LabCorp Inc to senior management globally on account of Group worldwide results (UK director £9468 in 2018; £Nil in 2017).

Key management personnel are considered to be senior management. During the year key management personnel compensation was £610,049 (2017: £714,955).

9. Interest receivable

		
	53	70
- Carlot interest receivable	<u> </u>	
Other interest receivable	4	16
Interest receivable from group companies	49	54
	2018 £000	2017 £000

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2018

10.	Taxation		
		2018 £000	2017 £000
	Corporation tax	2000	2000
	Current tax on loss for the year	(418)	(840)
	Total current tax	(418)	(840)
	Deferred tax		
	Origination and reversal of timing differences	21	(20)
	Total deferred tax	21	(20)
	Taxation on loss on ordinary activities	(397)	(860)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2018

10. Taxation (continued)

Factors affecting tax charge for the year

The tax assessed for the year is higher than (2017 - higher than) the standard rate of corporation tax in the UK of 19% (2017: 19.25%). The differences are explained below:

	2018 £000	2017 £000
Loss on ordinary activities before tax	(6,953)	(5,563)
Loss on ordinary activities multiplied by standard rate of corporation tax in the UK of 19% (2017: 19.25%) Effects of:	(1,321)	(1,071)
Expenses not deductible for tax purposes, other than goodwill amortisation and impairment	17	. 10
Adjust closing deferred tax to average rate for the year	-	1
Payment for group relief	(614)	(757)
Surrender of group relief	767	1,050
Carry forward corporation tax loss	511	-
Share scheme	-	(10)
Adjustment to tax charge in respect of prior periods	195	(83)
Capital allowances	48	=
Total tax charge for the year	(397)	(860)

Factors that may affect future tax charges

At the year end date legislation has been enacted which reduced the main rate of deferred tax to 19% from 1 April 2017 and 18% from 1 April 2020. This reduction has been reflected in the calculation of the company's deferred tax assets and liabilities.

11. Dividends

•	2018 £000	2017 £000
Dividend to former parent company	4,438	<u>-</u>

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2018

12. Intangible assets

	Goodwill £000
Cost	
At 1 January 2018	4,265
At 31 December 2018	4,265
Amortisation	
At 1 January 2018	3,255
Charge for the year	408
At 31 December 2018	3,663
Net book value	
At 31 December 2018	602
At 31 December 2017	1,010

The carrying value of goodwill represents goodwill on the acquisition of Keith Borer Consultants in 2015 and is being amortised over its estimated useful economic life of five years.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2018

13. Tangible fixed assets

•			
Leasehold improvements £000	Plant and machinery £000	AUC £000	Total £000
4,523	7,481	112	12,116
-	-	271	271
-	(104)	-	(104)
97	278	(375)	-
4,620	7,655	8	12,283
		•	
3,717	6,824	-	10,541
275	344	-	619
-	(43)	•	(43)
3,992	7,125	-	11,117
	•		
628	530	8 =	1,166
806	657	112	1,575
	improvements £000 4,523 - - 97 4,620 3,717 275 - - 3,992	improvements machinery £000 4,523 7,481 (104) 97 278 4,620 7,655 3,717 6,824 275 344 - (43) - (43) - 3,992 7,125	improvements £000 machinery £000 AUC £000 4,523 7,481 112 - - 271 - (104) - 97 278 (375) 4,620 7,655 8 3,717 6,824 - - (43) - - (43) - 3,992 7,125 -

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2018

14.	Stocks
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	2018 £000	2017 £000
Raw materials and consumables	703	836
Work in progress (goods to be sold)	414	670
, ·	1,117	1,506

Stock recognised in cost of sales during the year as an expense was £7,075,000 (2017: £6,009,000).

15. Debtors

	2018 £000	2017 £000
Total Military		•
Trade debtors	4,947	4,411
Amounts owed by group undertakings	-	6,008
Other debtors	134	· 75
Prepayments and accrued income	796	527
Tax recoverable	755	1,112
Deferred taxation	-	21
	6,632	12,154

Amounts owed by group undertakings are unsecured and repayable on demand. Certain amounts owed by group undertakings totalling £6,000,000 were subject to interest of 0.75% and 2.2% per annum and were fully settled during the year ended 31 December 2018.

16. Cash and cash equivalents

·	2018 £000	2017 £000
Cash at bank and in hand	1,011	3,640
Less: bank overdrafts	<u>-</u>	(4)
	1,011	3,636

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2018

17. Creditors: Amounts falling due within one year

·	2018 £000	2017 £000
Bank overdrafts	•	4
Trade creditors	981	487
Amounts owed to group undertakings	-	27
Other taxation and social security	1,639	852
Other creditors	18	-
Accruals and deferred income	1,010	709
	3,648	2,079
Other creditors	18 1,010	

Amounts owed by group undertaking are repayable in demand and not subject to interest.

18. Financial instruments

	£000	£000
Financial assets		
Financial assets that are debt instruments measured at amortised cost	6,092	14,134
Financial liabilities		
Financial liabilities measured at amortised cost	(2,009)	(1,200)

Financial assets that are debt instruments measured at amortised cost comprise trade and other debtors and cash.

Financial liabilities measured at amortised cost comprise of trade creditors, accrued expenses, bank overdrafts and deferred income.

2018

2017

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2018

19. Deferred taxation

	2018 £000	2017 £000
At beginning of year	21	1
Charged to the profit or loss	(21)	20
At end of year		21
	2018 £000	2017 £000
Accelerated capital allowances	-	21
	-	21

The Company has unprovided deferred tax assets arising from unutilised losses carried forward of £511,000 (2017: £Nil) and accelerated capital allowances of £210,000 (2017: £Nil).

20. Provisions

	£000
At 1 January 2018	628
Charged to profit or loss	68
At 31 December 2018	696

21. Share capital

Authorised

10,000 Ordinary shares of £100 each.

Allotted, called up and fully paid 1 Ordinary share of £100 each.

Dilanidation

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2018

22. Reserves

Other Reserves

On 31 December 2002 the Company's former parent, Orchid Cellmark Inc, made a capital contribution of £3,395,000. This was offset against the intercompany payable balance with Orchid Cellmark Inc and taken to reserves.

Profit and loss account

Includes all current and prior period retained profits and losses.

23. Pension commitments

The Company operates a defined contributions pension scheme. The assets of the scheme are held separately from those of the Company in an independently administered fund. The pension cost charge represents contributions payable by the Company to the fund and amounted to £1,074,000 (2017: £1,099,000). Contributions totalling £130,446 (2017: £132,596) were payable to the fund at the reporting date

24. Commitments under operating leases

At 31 December 2018 the Company had future minimum lease payments under non-cancellable operating leases as follows:

·	2018 £000	2017 £000
Not later than 1 year	1,062	654
Later than 1 year and not later than 5 years	2,235	1,226
	3,297	1,880
		

25. Related party transactions

At 31 December 2017, the ultimate controlling party was Laboratory Corporation of American Holdings. On 7 August 2018, the Company was sold to DNACO Limited, a company set-up by the management team at Orchid Cellmark for the purpose of purchasing the business.

As the Company was a wholly owned subsidiary of Laboratory Corporation of American Holdings until 7th August 2018, it has taken advantage of the exemption constrained in FRS 102 Section 33 not to disclose transactions or balances with entities which form part of the group until such date.

At the date of signing of the financial statements, the ultimate controlling party is DNACO Limited.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2018

26. Controlling party

The Company is a subsidiary undertaking of DNACO Limited, incorporated in England, and with registered address at Abingdon Business Park, 16 Blacklands Way, Abingdon, Oxfordshire, United Kingdom, OX14 1DY.

The director considers the ultimate controlling party to be D Hartshorne by virtue of his shareholding in the DNACO Limited, the ultimate parent undertaking.