BC Capital Management Services Limited

Registered Number: 3986168

Directors' Report and Audited Consolidated Financial Statements For the year ended 31 March 2021

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BC Capital Management Services Limited Registered Number: 3986168

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Administrative Information

Directors

P J Dehadray (Resigned: 1 March 2021)

P A Cox

E C Shuttleworth (Appointed: 12 March 2021)

Auditors

KPMG LLP 15 Canada Square London E14 5GL

Bankers

HSBC Bank Plc 1st Floor 60 Queen Victoria Street London EC4N 4TR

Solicitors

Simmons & Simmons LLP CityPoint 1 Ropemaker Street London EC2Y 9SS

Registered Office

Nova North, 11 Bressenden Place London SW1E 5BY

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Directors' Report

The Directors present their annual report of BC Capital Management Services Limited (the "Company") and its subsidiaries (collectively the "Group") together with the Group and Company financial statements for the year ended 31 March 2021.

Principal activity and review of the business

The principal activity of the Group is the provision of office, infrastructure and employment services to BlueCrest Capital Management (UK) LLP ("BCM(UK)LLP") and BlueCrest Capital Management LP ("BCM LP").

During the year, the Company operated as the holding company for BlueCrest Capital Management (Singapore) Pte Ltd ("BCM Singapore"), an operating subsidiary based in Singapore, which, together with the Company, forms the Group. The principal activity of BCM Singapore is the provision of investment management services under sub-investment management agreements with BlueCrest Capital Management Limited ("BCML") in its capacity as general partner of BCM LP.

The financial statements presented for the current and prior year are the consolidated results and position of the Company and its subsidiaries.

The Group's key financial indicators during the year were as follows:

	2021	2020
	£000's	£000's
Turnover	85,434	88,655
Group operating profit	9,178	20,417
Profit on ordinary activities before tax	8,801	20,910

The average number of Group employees during the period decreased by 1% to 240 (2020: 242)

Disabled employees

The Group gives full consideration to applications for employment from disabled persons where the candidate's particular aptitudes and abilities are consistent with the requirements of the job. Opportunities are available to disabled employees for training, career development and promotion.

Where existing employees become disabled, it is the Group's policy to provide continuing employment wherever practicable in the same or an alternative position and to provide appropriate training to achieve this aim

Employee involvement

Regular meetings are held between management and employees to allow a free flow of information about the Group.

Political and charitable donations

There were no charitable donations during the year (2020: £nil).

There were no political contributions during the year (2020: £nil).

Claims and contingencies

The Directors are not aware of any claims or liabilities that are not recorded or disclosed in the financial statements. Certain of the Partnership's affiliates perform regulated activities in a range of jurisdictions and from time to time regulators make enquiries, investigations and examinations of our business (together

Directors' Report

"Enquiries"). Enquiries are currently being conducted and the Directors have assessed that there will be no material liabilities arising from such Enquiries to the Company.

Disclosure of information to the auditor

So far as each person who was a Director at the date of approving this report is aware, there is no relevant audit information, being information needed by the auditor in connection with preparing its report, of which the auditor is unaware. Having made enquiries of fellow Directors, each Director has taken all the steps that they are obliged to take as a Director in order to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

Directors

The Directors of the Company during the period and up to the date of this report were as follows:

Paul Dehadray (resigned 1 March 2021)

Peter Cox

Edward Shuttleworth (appointed 12 March 2021)

Auditor

KPMG LLP has been appointed as auditor of the Company. There is no requirement for the annual reappointment of an auditor.

On behalf of the board

P A Cox Director

23 December 2021

Group Strategic Report

Results and dividends

The Group's profit for the year after tax is £5,324,000 (2020: £17,799,000). The Company did not declare or pay any interim dividend during the period (2020: £nil).

Future developments

The Directors aim to continue the activities of the Group as a service provider to BCM(UK)LLP and BCM LP.

Principal risks and uncertainties

Risk is an inherent component of the Group's business. The ability to earn a return on capital of the funds managed under the sub-investment management agreements derives from taking risks. The principal risks facing the Group include:

- Business risk: the risk that the market position of the funds managed under the sub-investment management agreements may be adversely impacted resulting in a reduction to the future profitability of the business.
- Foreign exchange risk: the Group is exposed to foreign exchange risk as a result of the foreign currency denominated assets held.
- Credit risk: the Group is exposed to credit risk in respect of fees receivable from BCM LP. In turn BCM LP is exposed to credit risks in respect of a counterparty or fund failing to meet their contractual obligations.
- Operational risk: the Group is exposed to most of the operational risks normally found within asset management businesses. Examples of significant risks include: fraud, mis-selling of products or errors in fund prospectuses, breach of investment mandate, technology failures and fund valuation errors.
- Liquidity risk: the risk of not having sufficient liquid resources to meet obligations as they fall due.

The Group addresses these risks through:

- Capital planning to ensure that the Group at all times holds capital resources in excess of its capital requirements. An important aspect of this is for the Group to maintain a cost base that is variable to the greatest extent possible in order to minimise the probability of failing to meet budgeted profit levels
- Holding working capital in cash and daily liquidity funds and monitoring cash balances on a daily basis.

The Group mitigates operational risks through:

- Fostering a culture that emphasises the importance of effective risk management, strong internal controls, sound governance and a clear understanding of operational risk management processes.
- The recruitment, retention and motivation of high calibre professionals across portfolio management, infrastructure and operational functions.
- The design, implementation and effective operation of the firm-wide risk management framework
 which outlines responsibilities and escalation procedures for the identification and management of
 operational risks and operational risk losses.

Group Strategic Report

Principal risks and uncertainties (cont'd)

 Regular review of the integrity and robustness of information technology systems including significant resources committed to protecting the resilience of these systems, formal business continuity plans, appropriate remote data back-up and disaster recovery facilities.

Going concern

The Group has considerable financial resources together with sub-investment management agreements with BCM LP and a service agreement with BCM(UK)LLP. The Directors believe that the Group is well placed to manage its business risks successfully and to pay all of its liabilities as and when they fall due. After making enquiries, the Directors have a reasonable expectation that the Group has adequate resources to continue in operational existence for at least the next 12 months. Accordingly, they continue to adopt the going concern basis in preparing the report and financial statements.

Since March 2020, the outbreak of Covid-19 has adversely impacted global commercial activities. The rapid development and fluidity of this situation precludes any prediction as to its ultimate impact, which may have a continued adverse impact on economic and market conditions and trigger a period of global economic slowdown. The Directors have considered the impact of the Covid-19 pandemic on the Group and do not believe that there is any material immediate or future impact on the Group's business or revenues. Since the outbreak of Covid-19, BCM LP and the BlueCrest funds and the other BlueCrest entities have continued to generate sufficient profits and are expected to do so for the foreseeable future. As such there is no concern over the ability of BCM LP and the other BlueCrest entities to pay sub-investment management and performance fees and service fees to the Group.

The Group is monitoring developments relating to Covid-19 and is coordinating its operational response based on existing business continuity plans and on guidance from global health organizations, relevant government, and general pandemic response best practices.

On behalf of the board

P A Cox Director

23 December 2021

Statement of Directors' Responsibilities

in respect of the Strategic Report, the Directors' Report and the financial statements

The directors are responsible for preparing the Strategic Report, the Directors' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law they have elected to prepare the group and parent company financial statements in accordance with UK accounting standards and applicable law (UK Generally Accepted Accounting Practice), including FRS 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland.

Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the group and parent company and of their profit or loss for that period. In preparing each of the group and parent company financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- assess the group and parent company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern; and
- use the going concern basis of accounting unless they either intend to liquidate the group or the parent company or to cease operations, or have no realistic alternative but to do so.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the parent company's transactions and disclose with reasonable accuracy at any time the financial position of the parent company and enable them to ensure that its financial statements comply with the Companies Act 2006. They are responsible for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error, and have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the group and to prevent and detect fraud and other irregularities.

to the members of BC Capital Management Services Limited

Opinion

We have audited the financial statements of BC Capital Management Services Limited ("the Parent Company" & "Group") for the year ended 31 March 2021 which comprise the Group statement of comprehensive income, the Parent Company statement of comprehensive income, the Group statement of financial position, the Parent Company statement of financial position, the Group statement of changes in equity, the Parent Company statement of changes in equity, the Group statement of cash flows and related notes, including the accounting policies in note 1.

In our opinion the financial statements:

- give a true and fair view of the state of the group's and of the parent company's affairs as at 31 March 2021 and of the group's profit for the year then ended;
- have been properly prepared in accordance with UK accounting standards, including FRS 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) ("ISAs (UK)") and applicable law. Our responsibilities are described below. We have fulfilled our ethical responsibilities under, and are independent of the group in accordance with, UK ethical requirements including the FRC Ethical Standard. We believe that the audit evidence we have obtained is a sufficient and appropriate basis for our opinion.

Going concern

The directors have prepared the financial statements on the going concern basis as they do not intend to liquidate the group or the company or to cease their operations, and as they have concluded that the group and the company's financial position means that this is realistic. They have also concluded that there are no material uncertainties that could have cast significant doubt over their ability to continue as a going concern for at least a year from the date of approval of the financial statements ("the going concern period").

In our evaluation of the directors' conclusions, we considered the inherent risks to the group's business model and analysed how those risks might affect the group and company's financial resources or ability to continue operations over the going concern period.

Our conclusions based on this work:

- we consider that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate;
- we have not identified, and concur with the directors' assessment that there is not, a material uncertainty related to events or conditions that, individually or collectively, may cast significant doubt on the group or the company's ability to continue as a going concern for the going concern period.

However, as we cannot predict all future events or conditions and as subsequent events may result in outcomes that are inconsistent with judgements that were reasonable at the time they were made, the above conclusions are not a guarantee that the group or the company will continue in operation.

Fraud and breaches of laws and regulations - ability to detect

Identifying and responding to risks of material misstatement due to fraud

To identify risks of material misstatement due to fraud ("fraud risks") we assessed events or conditions that could indicate an incentive or pressure to commit fraud or provide an opportunity to commit fraud. Our risk assessment procedures included enquiring of directors and inspection of policy documentation as to the

to the members of BC Capital Management Services Limited

BlueCrest Capital Management's policies and procedures to prevent and detect fraud that apply to this group company, reading Board and Group Executive Committee minutes and enquiring whether the directors have knowledge of any actual, suspected or alleged fraud. We communicated identified fraud risks throughout the audit team and remained alert to any indications of fraud throughout the audit.

As required by auditing standards, we perform procedures to address the risk of management override of controls, in particular the risk that management may be in a position to make inappropriate accounting entries. On this audit we do not believe there is a fraud risk related to revenue recognition because the calculation of the revenue involves a clear separation of duties with limited opportunity for manipulation, due to the limited judgement involved in the calculation. We did not identify any additional fraud risks.

We performed procedures including identifying journal entries to test based on risk criteria and comparing the identified entries to supporting documentation. These included those posted by unauthorized users and those posted to unusual accounts and/or at unusual times and all material post year end closing journals.

Identifying and responding to risks of material misstatement due to non-compliance with laws and regulations

We identified areas of laws and regulations that could reasonably be expected to have a material effect on the financial statements from our general commercial and sector experience through discussion with the directors (as required by auditing standards), and discussed with the directors the policies and procedures regarding compliance with laws and regulations.

We communicated identified laws and regulations throughout our team and remained alert to any indications of non-compliance throughout the audit.

The potential effect of these laws and regulations on the financial statements varies considerably.

Firstly, the Group is subject to laws and regulations that directly affect the financial statements including financial reporting legislation (including related companies legislation) and taxation legislation and we assessed the extent of compliance with these laws and regulations as part of our procedures on the related financial statement items.

Secondly, the Group is subject to many other laws and regulations where the consequences of non-compliance could have a material effect on amounts or disclosures in the financial statements, for instance through the imposition of fines or litigation. We identified the following areas as those most likely to have such an effect: employment law and data protection recognising the nature of the Group's activities and its legal form. Auditing standards limit the required audit procedures to identify non-compliance with these laws and regulations to enquiry of the designated members and inspection of regulatory and legal correspondence, if any. Therefore if a breach of operational regulations is not disclosed to us or evident from relevant correspondence, an audit will not detect that breach.

Context of the ability of the audit to detect fraud or breaches of law or regulation

Owing to the inherent limitations of an audit, there is an unavoidable risk that we may not have detected some material misstatements in the financial statements, even though we have properly planned and performed our audit in accordance with auditing standards. For example, the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely the inherently limited procedures required by auditing standards would identify it.

In addition, as with any audit, there remained a higher risk of non-detection of fraud, as these may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls. Our audit procedures are designed to detect material misstatement. We are not responsible for preventing non-compliance or fraud and cannot be expected to detect non-compliance with all laws and regulations.

to the members of BC Capital Management Services Limited

Strategic report and directors' report

The directors are responsible for the strategic report and the directors' report. Our opinion on the financial statements does not cover those reports and we do not express an audit opinion thereon.

Our responsibility is to read the strategic report and the directors' report and, in doing so, consider whether, based on our financial statements audit work, the information therein is materially misstated or inconsistent with the financial statements or our audit knowledge. Based solely on that work:

- we have not identified material misstatements in the strategic report and the directors' report;
- in our opinion the information given in those reports for the financial year is consistent with the financial statements; and
- in our opinion those reports have been prepared in accordance with the Companies Act 2006.

Matters on which we are required to report by exception

Under the Companies Act 2006, we are required to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent company financial statements are not in agreement with the accounting records and returns;
 or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

We have nothing to report in these respects.

Directors' responsibilities

As explained more fully in their statement set out on page 6, the directors are responsible for: the preparation of the financial statements and for being satisfied that they give a true and fair view; such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error; assessing the group and parent company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern; and using the going concern basis of accounting unless they either intend to liquidate the group or the parent company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue our opinion in an auditor's report. Reasonable assurance is a high level of assurance but does not guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

A fuller description of our responsibilities is provided on the FRC's website at www.frc.org.uk/auditorsresponsibilities.

The purpose of our audit work and to whom we owe our responsibilities

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To

to the members of BC Capital Management Services Limited

the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members, as a body, for our audit work, for this report, or for the opinions we have formed.

John Waterson (Senior Statutory Auditor)

for and on behalf of KPMG LLP, Statutory Auditor

Chartered Accountants

319 St Vincent Street

Glasgow

G2 5AS

23 December 2021

Group Statement of Comprehensive Income

for the year ended 31 March 2021

	Notes	2021 £000's	2020 £000's
Turnover			
Sub-investment management fees	2	45,342	47,336
Service fees receivable	2	40,092	41,319
• • •		85,434	88,655
Other income		124	1
Administrative expenses		(76,380)	(68,239)
Group operating profit	3	9,178	20,417
Interest receivable and similar income		1	20
Interest payable and similar charges		(6)	(8)
Fair value gains from investments		122	160
Net foreign exchange (loss)/ gain		(493)	321
Profit on ordinary activities before tax	_	8,801	20,910
Tax charge on profit on ordinary activities	5	(1,676)	(3,205)
Profit on ordinary activities after tax	_	7,125	17,705
Profit on ordinary activities after tax attributable to: Members of the parent company	_	7,125 7,125	17,705 17,705
			<u> </u>
Other comprehensive income			
Exchange differences on retranslation of net assets of subsidiary undertakings	_	(1,801)	(227)
Total comprehensive income	_	5,324	17,478
Total comprehensive income attributable to:			
Members of the parent company		5,324	17,478
		5,324	17,799
	_		

All amounts relate to continuing operations.

Parent Company Statement of Comprehensive Income

for the year ended 31 March 2021

	Notes	2021 £000's	2020 £000's
Turnover	2	38,082	39,053
Administrative expenses		(34,319)	(36,165)
Operating profit		3,763	2,888
Interest receivable and similar income Fair value gains on investments Net foreign exchange gain		1 122 (296)	20 160 707
Profit on ordinary activities before tax		3,590	3,775
Tax charge on profit on ordinary activities	5	(832)	(250)
Profit on ordinary activities after tax		2,758	3,525
Total comprehensive income		2,758	3,525

All amounts relate to continuing operations.

Group Statement of Financial Position

at 31 March 2021

	Notes	2021 £000's	2020 £000's
Fixed assets			
Tangible fixed assets	6	5,862	7,003
Investments	7(a)	13,624	14,019
		19,486	21,022
Current assets			
Debtors			
Amounts falling due within one year	8	59,775	53,804
Amounts falling due after one year	8	123	118
Cash at bank		5,681	6,513
Total current assets		65,579	60,435
Creditors: amounts falling due within one year	9	(8,992)	(10,899)
Net current assets		56,587	49,536
Total assets less current liabilities	-	76,073	70,558
Provisions for liabilities	10	(3,721)	(3,530)
Net assets		72,352	67,028
Equity			
Called up share capital	12	1,750	1,750
Profit and loss account		70,602	65,278
Total shareholders' funds	<u></u>	72,352	67,028

Signed on behalf of the Board

P A Cox Director

23 December 2021

Parent Company Statement of Financial Position

at 31 March 2021

	Notes	2021 £000's	2020 £000's
Fixed assets			
Tangible fixed assets	6	5,494	6,464
Investments in subsidiary undertakings	7(b)	1,156	1,156
Investments	7(a)	13,624	14,019
		20,274	21,639
Current assets			
Debtors	8	21,378	16,384
Cash at bank		5,294	5,665
Total current assets		26,672	22,049
Creditors: amounts falling due within one year	9	(7,767)	(7,458)
Net current assets		18,905	14,591
Total assets less current liabilities		39,179	36,230
Provisions for liabilities	10	(3,721)	(3,530)
Net assets		35,458	32,700
Equity			
Called up share capital	12	1,750	1,750
Profit and loss account		33,708	30,950
Total shareholders' funds		35,458	32,700

Signed on behalf of the Board

P A Cox Director

23 December 2021

Group Statement of Changes in Equity

for the year ended 31 March 2021

	Called-up share capital £000's	Profit and loss account £000's	Total equity £000's
Balance at 1 April 2019:	1,750	47,800	49,550
Profit for the year	-	17,705	17,705
Exchange differences on retranslation of net assets of subsidiary undertakings	-	(227)	(227)
Balance at 31 March 2020	1,750	65,278	67,028
Profit for the year	-	7,125	7,125
Exchange differences on retranslation of net assets of subsidiary undertakings		(1,801)	(1,801)
Balance at 31 March 2021	1,750	70,602	72,352

No dividends were declared and paid by the Group during the year (2020: £nil).

Parent Company Statement of Changes in Equity

for the year ended 31 March 2021

	Called-up share capital £000's	Profit and loss account £000's	Total equity £000's
Balance at 1 April 2019	1,750	27,425	29,175
Profit for the period	-	3,525	3,525
Balance at 31 March 2020	1,750	30,950	32,700
Profit for the year	-	2,758	2,758
Balance at 31 March 2021	1,750	33,708	35,458

No dividends were declared and paid by the Company during the period (2020: £Nil).

Group Statement of Cash Flows

for the year ended 31 March 2021

	Notes	2021 £000's	2020 £000's
Net cash inflow from operating activities	16	764	4,520
Investing activities			
Other investment income		3	-
Bank and other interest received		1	20
Payments to acquire tangible fixed assets	6	(2,107)	(1,902)
Payments to acquire fixed asset investments	7(a)	(1,237)	(538)
Proceeds from sale of fixed asset investments	7(a)	1,750	1,037
Net cash outflow from investing activities		(1,590)	(1,383)
Financing activities			
Interest paid		(6)	(8)
Net cash outflow from financing activities		(6)	(8)
(Decrease)/increase in cash and cash equivalents		(832)	3,129
Cash and cash equivalents at 1 April		6,513	3,384
Cash and cash equivalents at 31 March		5,681	6,513

Notes to the Financial Statements

for the year ended 31 March 2021

1. Accounting policies

Statement of compliance

BC Capital Management Services Limited (the "Company") is a limited liability company incorporated in England and Wales. The Registered Office is Nova North, 11 Bressenden Place, London SW1E 5BY.

The financial statements of the Group have been prepared in compliance with Financial Reporting Standard 102, "The Financial Reporting Standard applicable in the United Kingdom and the Republic of Ireland" ("FRS 102") and in accordance with the requirements of the Companies Act 2006.

Basis of preparation

The financial statements have been prepared on the going concern basis, under the historical cost convention, as modified by the revaluation of certain financial assets measured at fair value through profit and loss and in accordance with applicable accounting standards. The financial statements are presented in Great British Pounds ("GBP") and have been rounded to the nearest £1,000.

Since March 2020, the outbreak of Covid-19 has adversely impacted global commercial activities. The rapid development and fluidity of this situation precludes any prediction as to its ultimate impact, which may have a continued adverse impact on economic and market conditions and trigger a period of global economic slowdown. The Directors have considered the impact of the Covid-19 pandemic on the Group and do not believe that there is any material immediate or future impact on the Group's business or revenues. Since the outbreak of Covid-19, BCM LP and the BlueCrest funds and the other BlueCrest entities have continued to generate sufficient profits and are expected to do so for the foreseeable future. As such there is no concern over the ability of BCM LP and the other BlueCrest entities to pay sub-investment management and performance fees and service fees to the Group.

The directors therefore have a reasonable expectation that the Company will be able to continue in operational existence for at least 12 months from the date of approval of these financial statements and thus continue to adopt the going concern basis of accounting.

Basis of consolidation

The group financial statements consolidate the financial statements of BC Capital Management Services Limited and its subsidiaries (collectively the "Group").

All intercompany transactions and balances have been eliminated in the Group accounts.

Judgements, assumptions and key sources of estimation uncertainty

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported for assets and liabilities as at the balance sheet date and the amounts reported for revenues and expenses during the period. However, the nature of estimation means that actual outcomes could differ from those estimates.

The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below:

Fair value of financial instruments

The Company has estimated the fair value of financial instruments measured at fair value through profit or loss (refer to note 18).

The Company has estimated the fair value of its investments in BlueCrest Capital Management LP ("BCM LP") and BlueCrest Capital Management (UK) LLP ("BCM(UK)LLP") using an enterprise value/EBITDA multiple, benchmarked against publically available enterprise value/EBITDA multiple information from comparable entities. An enterprise value/EBITDA multiple of 10 has been used in the valuations (2019: 10).

Turnover

Sub-investment management fees are recognised in the period in which services are provided, whilst sub-investment performance fees are recognised at the point at which they crystallise. Service fees are recognised in the period in which the services are provided. Other income is recognised when the amount of revenue can be reliably measured and it is probable economic benefits will be received.

Notes to the Financial Statements

for the year ended 31 March 2021

1. Accounting policies (cont'd)

Interest income

Interest income is recognised as interest accrues using the effective interest method.

Income from investments

Income from investments comprises gains on sale of investments.

Gains on sale of investments are recognised at the point at which they crystallise.

Expenses

Service fees payable include office, infrastructure and employment services provided by BCM(UK)LLP and are recognised in accordance with the service agreements in place.

Administrative expenses are recognised on an accruals basis.

Tangible fixed assets

All fixed assets are stated at cost less accumulated depreciation and accumulated impairment losses.

Depreciation is provided on all tangible fixed assets at rates calculated to write off the cost, less estimated residual value, based on prices prevailing at the date of acquisition or revaluation, of each asset on a systematic basis over its expected useful life as follows:

Leasehold costs - 5 years
Computers and technology - 3 years
Office equipment - 5 years
Fixtures and fittings - 5 years

Investments in subsidiaries

Investments in subsidiaries and associates are carried at cost less accumulated impairment losses.

Cash and cash equivalents

Cash and cash equivalents in the balance sheet comprise cash at banks, cash in hand and short term deposits with an original maturity date of three months or less.

Financial Instruments

Financial assets

Basic financial assets, including trade and other receivables and cash and bank balances, are initially recognised at transaction price.

Such assets are subsequently carried at amortised cost using the effective interest method.

At the end of each reporting period financial assets measured at amortised cost are assessed for objective evidence of impairment. If an asset is impaired the impairment loss is the difference between the carrying amount and the present value of the estimated cash flows discounted at the asset's original effective interest rate. The impairment loss is recognised in profit or loss.

If there is a decrease in the impairment loss arising from an event occurring after the impairment was recognised the impairment is reversed. The reversal is such that the current carrying amount does not exceed what the carrying amount would have been had the impairment not previously been recognised. The impairment reversal is recognised in profit or loss.

Other financial assets, including investments in equity instruments which are not subsidiaries, associates or joint ventures, are initially measured at fair value, which is normally the transaction price.

Such assets are subsequently carried at fair value and the changes in fair value are recognised in profit or loss, except that investments in equity instruments that are not publicly traded and whose fair values cannot be measured reliably are measured at cost less impairment.

Notes to the Financial Statements

for the year ended 31 March 2021

1. Accounting policies (cont'd)

Financial Instruments (cont'd)

Financial assets (cont'd)

Financial assets are derecognised when (a) the contractual rights to the cash flows from the asset expire or are settled, or (b) substantially all the risks and rewards of the ownership of the asset are transferred to another party or (c) control of the asset has been transferred to another party who has the practical ability to unilaterally sell the asset to an unrelated third party without imposing additional restrictions.

Financial liabilities

Basic financial liabilities, including trade and other payables and loans from fellow group companies are initially recognised at transaction price.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Trade creditors are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Offsetting

Financial assets and liabilities are offset and the net amounts presented in the financial statements when there is an enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Interest-bearing loans

Loan notes receivable are initially recognised at their principal value. After initial recognition, the loan value is reduced by any repayments made in the period. Interest income is recognised in the profit and loss account as it accrues.

Provisions for liabilities

A provision is recognised when the Company has a legal or constructive obligation as a result of a past event and it is probable that an outflow of economic benefits will be required to settle the obligation.

Foreign currencies

Company

The Company's functional currency is GBP. Transactions in foreign currencies are initially recorded in the Company's functional currency by applying the spot exchange rate ruling at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies are retranslated at the rate of exchange ruling at the balance sheet date. All differences are taken to the Statement of Comprehensive Income.

Group

The balance sheets of overseas subsidiary undertakings are translated to GBP at the rate of exchange ruling at the balance sheet date. The profit and loss account of overseas subsidiary undertakings are translated at the average rate of exchange for the period. The exchange difference arising on translation of subsidiary undertakings is taken directly to reserves.

Current and deferred tax

The current tax charge is calculated on the basis of the tax law enacted or substantively enacted at the balance sheet date in the countries where the Group entities operate and generate taxable income.

Deferred tax is provided using the liability method on all timing differences, calculated at the rate at which it is anticipated the timing differences will reverse. Deferred tax assets are recognised only when, on the basis of available evidence, it is more likely than not that there will be taxable profits in the future against which the deferred tax asset can be offset.

Notes to the Financial Statements

for the year ended 31 March 2021

1. Accounting policies (cont'd)

Operating leases

Rent payable under operating leases is charged in the Statement of Comprehensive Income on a straight line basis over the lease term. Lease incentives are recognised on a straight line basis over the lease term.

Pensions

Contributions to defined contribution schemes are recognised in the profit and loss account in the period in which they become payable.

2. Turnover

Service fees receivable, which is stated net of any value added tax, comprises service fees received by the Company. Service fees are attributable to the provision of office, infrastructure and employment services to BCM(UK)LLP, BCM LP, Global Clearing Limited and Global Execution Limited.

Sub-investment management fees consist of revenue derived from the provision of investment management services under sub-investment management agreements with BCM LP.

3. Group operating profit

	2021 £000's	2020 £000's
Group operating profit is stated after charging:		
Auditor's remuneration	49	50
Depreciation (note 6)	3,231	3,245
Operating lease rentals – land and buildings	2,260	2,337
Auditor's remuneration comprises:		
Fees payable to the Company's auditor for the audit of the Group and Company financial statements	49	50
Total auditor's remuneration	49	50
4. Group staff costs		
·	<i>2021</i> £000's	<i>2020</i> £000's
Wages and salaries	62,027	52,652
Social security costs	2,490	2,721
Pension contributions	1,720	1,651
	66,237	57,024
	No.	No.
The average number of employees during the period	240	242

Pension contributions of £1,720,000 are in respect of defined contribution schemes (2020: £1,651,000).

Notes to the Financial Statements

for the year ended 31 March 2021

5.	Tax on profit on ordinary activities	

Group	<i>2021</i> £000's	<i>2020</i> £000's
The Group tax charge is made up as follows:		
(a) Analysis of charge in the year		
Current Tax: UK corporation tax on profit for the year Adjustments in respect of prior period	1,264 (100)	1,158 (597)
Foreign tax: US business tax Other	771 1,935	1,532 2,093
Deferred tax: (note 11) Origination and reversal of timing differences Adjustments in respect of prior period	(507) 248 (259)	1,163 (51) 1,112
Total tax charge for the year	1,676	3,205

(b) Factors affecting tax charge for the year/ period

The tax assessed for the year differs from the standard rate of corporation tax in the UK. The differences are explained below:

Profit on ordinary activities before tax	8,801	20,910
Profit on ordinary activities multiplied by full rate of corporation tax in the UK of 19% (2020: 19%)	1,672	3,973
Effects of:		
Application of uniform accounting policies	(6)	(9)
Adjustments in respect of prior period	161	(6 4 9)
Expenses not deductible for tax purposes	(46)	` 45
Overseas tax – current period	(104)	(340)
Unrecognised timing differences	(47)	176
Permanent differences	16	0

1,676 9 3,205

Notes to the Financial Statements

for the year ended 31 March 2021

5. Tax on profit on ordinary activities (cont'd)

Company	<i>2021</i> £000's	<i>2020</i> £000's
The tax charge is made up as follows:		
(a) Analysis of charge in the year		
Current Tax: UK corporation tax on profit for the year Adjustments in respect of prior period	1,264 (100) 1,164	1,158 (597) 561
Deferred tax: (note 11) Origination and reversal of timing differences Adjustments in respect of prior period	(593) 261 (332)	(256) (55) (311)
Total tax charge for the year	832	250
(b) Factors affecting tax charge for the year		
The tax assessed for the year differs from the standard rate of corporation tax in the UK. The differences are explained below:		
Profit on ordinary activities before tax	3,590	3,774
Profit on ordinary activities multiplied by full rate of corporation tax in the UK of 19% (2020: 19%)	682	717
Effects of: Adjustments in respect of prior period Change of current tax rate on timing differences Permanent differences	161 (66) 55 832	(652) 176 8 250

Notes to the Financial Statements

for the year ended 31 March 2021

6. Tangible fixed assets

G	rou	D

	Leasehold costs	Computers and technology	Office equipment	Fixtures and fittings	Total
	£000's	£000's	£000's	£000's	£000's
Cost:					
At 1 April 2020	6,941	6,390	11	561	13,903
Additions	-	2,107	-	-	2,107
Foreign exchange adjustment	(21)	(34)		(6)	(61)
At 31 March 2021	6,920	8,463	11	555	15,949
Depreciation:					
At 1 April 2020	2,551	4,116	11	222	6,900
Provided during the year	1,387	1,732	-	112	3,231
Foreign exchange adjustment	(14)	(26)		(4)	(45)
At 31 March 2021	3,924	5,822	11	330	10,086
Net book value:					
At 1 April 2020	4,390	2,274		339	7,003
At 31 March 2021	2,996	2,641	-	225	5,862

Company

	Leasehold costs £000's	Computers and technology £000's	Fixtures and fittings £000's	Total £000's
Cost:				
At 1 April 2020	6,482	5,659	429	12,570
Additions	, -	2,031	-	2,031
At 31 March 2021	6,482	7,690	429	14,601
Depreciation:				
At 1 April 2020	2,314	3,637	155	6,106
Provided during the year	1,296	1,619	86	3,001
At 31 March 2021	3,610	5,256	241	9,107
Net book value:				
At 1 April 2020	4,168	2,022	274	6,464
At 31 March 2021	2,872	2,434	188	5,494

Notes to the Financial Statements

for the year ended 31 March 2021

7. Investments

(a) Fixed asset investments

Group and Company

	Group and Company
	Investments
	Total
	£000's
At 1 April 2020	14,019
Additions	1,237
Disposals	(1,750)
Fair value adjustments	118
At 31 March 2021	13,624

Group and Company

During the year, unlisted investments totalling £1,237,000 (2020: £538,000) were acquired and £1,750,000 (2020: £1,037,000) were disposed of in relation to an Employee Savings Plan. The total investments in relation to the Employee Savings Plan at 31 March 2021 were £472,000 (2020: £579,000).

The remaining fixed asset investments held by the Company in the current and prior year represent an investment in BCM LP and BCM(UK)LLP of £5,646,000 and £7,506,000 respectively (2020: £5,255,000 and £7,506,000 respectively).

Fair value gains on fixed asset investments of £118,000 have been recognised in the Statement of Comprehensive Income (2020: £160,000).

All investments are unlisted.

(b) Subsidiary undertakings:

Company

Details of subsidiary undertakings are as follows:

Name of company	Proportion of voting rights	Country of registration and operation
BlueCrest Capital Management (Singapore) Pte. Ltd.*	100%	Singapore

^{*} Direct holdings

The activities of the entity listed above are investment management and related activities.

Notes to the Financial Statements

for the year ended 31 March 2021

8. Debtors

	Group		Company	
	2021	2020	2021	2020
	£000's	£000's	£000's	£000's
Other debtors and prepayments	1,846	960	1,338	430
Amounts due from BCM(UK)LLP (note 15)	-	1,990	-	1,990
Amounts due from BCM LP	56,850	50,030	18,834	13,183
Amounts due from subsidiary entities	-	-	93	-
VAT receivable	47	44	-	-
Deferred tax (note 11)	1,155	898_	1,113	781_
	59,898	53,922	21,378	16,384

Amounts falling due after one year included above are:

	Group		Company	
	2021	2020	2021	2020
	£000's	£000's	£000's	£000's
Other debtors and prepayments	123_	118		
	123	118		

Group

Other debtors and prepayments falling due after one year represents rental deposits of £123,000 (2020: £118,000).

9. Creditors: amounts falling due within one year

	Group		Company	
	2021	2020	2021	2020
	£000's	£000's	£000's	£000's
Accruals	5,952	6,171	5,609	5,401
Subordinated loan (note 15)	250	250	250	250
Other creditors	140	1,158	13	1
VAT payable	523	442	523	442
Corporation tax payable	916	2,012	161	498
Other taxes and social security costs	1,211	741	1,211	741
Pension payable		125_		125_
	8,992	10,899	7,767	7,458

Notes to the Financial Statements

for the year ended 31 March 2021

10. Provisions for liabilities

	Group £000's	Company £000's
At 1 April 2020	3,530	3,530
Movements on Employee Savings Plan	191_	191
At 31 March 2021	3,721	3,721

Company and Group

The Company holds a provision for liabilities relating to an Employee Savings Plan. The movement on the Employee Savings Plan represents the net of awards made to employees and employee withdrawals. As at 31 March 2021, £3,721,000 was provided for in relation to the Employee Savings Plan (2020: £3,530,000). The Company has purchased assets to discharge its obligations under the plan, which are included on the balance sheet (note 7(a)).

11. Deferred tax

Group

	2021
	£000's
At 1 April 2020	898
Foreign exchange adjustments	(2)
Origination and reversal of timing differences (note 5)	507
Adjustments in respect of prior period (note 5)	(248)
At 31 March 2021 (note 8)	1,155
Company	
	2021
	£000's
At 1 April 2020	781
Origination and reversal of timing differences (note 5)	593
Adjustments in respect of prior period (note 5)	(261)
At 31 March 2021 (note 8)	1,113

Company

The deferred tax asset represents the expected tax relief due on timing differences expected to reverse in the future in respect of UK profits at 19% (2020: 19%).

Group

The deferred tax asset represents the expected tax relief due on timing differences expected to reverse in the next twelve months at the various tax rates applicable to the Group entities.

Notes to the Financial Statements

for the year ended 31 March 2021

12. Called up share capital

Company and Group	Issued and Issued an			
	Authorised	fully paid	Authorised	fully paid
	2021	2021	2020	2020
	£000's	£000's	£000's	£000's
Ordinary shares of £1 each	3,500	1,750	3,500	1,750

13. Parent and ultimate controlling party

The Company's immediate parent is BCM Holdings Limited, a company incorporated in Guernsey.

The Company's ultimate controlling party is BC Cayman Charitable Trust, a trust created in the Cayman Islands.

14. Related party transactions

Group

The Group has taken advantage of the exemption from disclosure of transactions with other Group entities provided by FRS 102 Section 33 "Related Party Disclosures".

BCM(UK)LLP is a related party to the group as the Company is subject to common control with BCM(UK)LLP. During the year, an amount of £6,869,000 was paid by BCM(UK)LLP to the Company in relation to services provided (2020: £7,612,000).

As at 31 March 2021, the Company held a receivable balance of £Nil (2020: £1,990,000).

Company

The Company has taken advantage of the exemption from disclosure of transactions with Group entities provided by FRS 102 Section 33 "Related Party Disclosures".

During the period, the Directors of the Company, P J Dehadray (resigned 1 March 2021), P A Cox and E C Shuttleworth (appointed 12 March 2021), were also members of the board of BCM(UK)LLP. The Company provided office, infrastructure and employment services to BCM(UK)LLP amounting to £6,869,000 (2020: £7,612,000) with respect to which, after funding provided by BCM(UK)LLP during the period, an amount of £Nil was receivable as at 31 March 2021 (2020: £1,990,000).

Special Capital Limited ("SCL") is a related party to the Company as it is subject to common control. There were no transactions with SCL during the year (2020: None). The amount receivable at 31 March 2021 was £nil (2020: £Nil).

Framewater Limited ("FWL") is a related party to the Company as it is subject to common control. There were no transactions with FWL during the year (2020: None). The amount receivable at 31 March 2021 was £nil (2020: £Nil).

15. Subordinated loan

On 31 December 2003, the Company received a £250,000 unsecured subordinated loan from a former Director of the Company. The loan is non-interest bearing and repayable on one month's notice.

Notes to the Financial Statements

for the year ended 31 March 2021

16. Notes to the statement of cash flows

Depreciation of tangible fixed assets (note 6)

Net cash inflow from operating activities

2021 2020
£000's £000's

Profit for the year
Adjustments to reconcile profit for the year/ period to net cash flow from

Adjustments to reconcile profit for the year/ period to net cash flow from operating activities

Reconciliation of profit to net cash outflow from operating activities

Increase in debtors	(5,719)	(21,969)
(Decrease)/ increase in creditors	(811)	2,541
Increase in provision for liabilities (note 10)	191	925
Other non-cash movements	(1,784)	(229)
Income from investments	(121)	(160)
Interest payable and similar charges	6	8
Interest receivable and similar income	(1)	(20)
Tax expense for the year	1,676	3,205
Tax paid	(3,029)	(731)

3,231

764

3,245

4,520

17. Financial commitments, contingencies and charges

Financial commitments

Financial commitments under non-cancellable operating leases are as follows:

	Land and building 2021	Land and building 2020
	£000's	£000's
Group:		
Amounts payable:		
Within one year	1,709	1,643
In two to five years	11,056	10,118
In over five years	5,059	8,010
•	17,824	19,771
Company:		
Amounts payable:		
Within one year	1,265	1,265
In two to five years	10,118	10,118
In over five years	5,059	8,010
	16,442	19,393

At the end of the accounting period ended 31 March 2018, an operating lease had been entered into for a new building, which was undergoing a fit-out. Occupation took place on 1 June 2018 and lease payments are due to commence, after a rent-free period, in October 2020.

Notes to the Financial Statements

for the year ended 31 March 2021

18. Financial instrument risks

Group

o.c.p		
	2021	2020
	£000's	£000's
Financial assets at fair value through profit or loss		
Fixed asset investments	13,624	14,019
	13,624	14,019
Financial assets that are debt instruments measured at amortised cost		
Other debtors	334	229
Amounts due from BCM LP	56,850	50,030
Amounts due from BCM(UK)LLP	_	1,990
	57,184	52,249
Financial liabilities measured at amortised cost	**************************************	
Subordinated loan (note 15)	250	250
Other creditors	140	1,158
	390	1,408
		

Financial instruments are defined in FRS 102 as cash, demand and fixed term deposits, accounts receivable and payable, loans and investments (excluding those in subsidiaries and associates). The discussion of risks below is in relation to these instruments.

The Group is exposed to market risk, credit risk and liquidity risk. The Group's risk management policies are determined by the Executive Committee and seek to minimise the Group's exposure to market, credit and liquidity risks; more details on these policies can be found in the Group strategic report on page 4. The risks to which the Group is exposed are summarised as follows.

Market risk

Market risk consists of foreign exchange risk, interest rate risk and price risk.

Foreign exchange risk

Foreign exchange risk is the risk that the value of financial instruments will fluctuate because of changes in foreign exchange rates. The Group is exposed to foreign exchange risk to the extent that its financial assets and liabilities are denominated in non-GBP currencies.

The Group's largest foreign exchange exposure is to United States Dollars ("USD"). At 31 March 2021, if USD had weakened or strengthened against the GBP by a percentage variance of 20%, the profit for the financial period would have been approximately £963,000 higher or £642,000 lower respectively.

Interest rate risk

Interest rate risk is the risk that the value of a financial instruments will fluctuate because of changes in market interest rates. The Group's amounts receivable and payable are typically non-interest bearing and have no fixed maturity and therefore there is little direct exposure to interest rate risk. As at the balance sheet date, the Group's interest rate risk exposure is insignificant.

Price risk

Price risk is the risk that the Group incurs a loss as a result of adverse movements in the fair value of an asset. The Group is exposed to price risk through the movements in the value of its investments in BCM LP and BCM(UK)LLP. At 31 March 2021, if the value of the investments moved by a percentage variance of 20%, the profit for the financial period would have been either approximately £2.6m lower or £2.6m higher.

Notes to the Financial Statements

for the year ended 31 March 2021

18. Financial instrument risks (cont'd)

Credit risk

Credit risk is the risk that a counterparty will fail to discharge an obligation in respect of a financial instrument, causing the Group to suffer a financial loss.

Exposure to credit risk arising from amounts receivable is minimal as the counterparties are considered to be of high credit quality. The credit worthiness of banks in which cash and cash equivalents are held is monitored on an ongoing basis.

The carrying amounts of the debtors outlined in note 8 together with cash and cash equivalents represent the Group's maximum exposure to credit risk in relation to financial assets. No other financial assets carry a significant exposure to credit risk.

Liquidity risk

Liquidity risk is the risk that the Group will not be able to meet its financial obligations as and when they fall due. The Group's policy is to hold working capital requirements in cash and daily liquidity funds and monitor cash balances on a daily basis. The Group maintains sufficient cash and liquid investments such that liquidity and cash flow risk are negligible.

The table below shows a maturity analysis of the Group's financial liabilities:

Financial liabilities maturity analysis	2021 £000's
Amounts falling due within one year	
0-3 months	390
3 – 6 months	-
6 – 12 months	
At 31 March 2021	390

Fair value information

The table below indicates the categorisation of financial assets measured at fair value at 31 March 2020 in respect of the fair value hierarchy.

In this table each financial asset held at fair value through profit or loss has been categorised as:

- a Level 1 instrument where the fair value of the asset or liability is derived from quoted prices in active markets for identical investments;
- a Level 2 instrument where the fair value of the asset or liability is derived from other significant observable inputs (including quoted prices for similar investments, interest rates and similar items); or
- a Level 3 instrument where the fair value of the asset or liability is derived from significant unobservable inputs (to the extent that the observable inputs are not available).

	Level 1	Level 2	Level 3	Total
	£'000's	£'000's	£'000's	£'000's
Financial assets at fair value				
Fixed asset investments	-	472	13,152	13,624
Total financial assets at fair value	-	472	13,152	13,624

Notes to the Financial Statements

for the year ended 31 March 2021

19. Subsequent events

The Group has entered into a lease agreement dated 29 September 2021 for the lease of office space in addition to that which has been disclosed in note 8 of these financial statements. An initial 2 month fit-out period commenced on 1 October 2021. The lease term commences on 1 December 2021 for a period of 2 years and 5 months (ending concurrently with the term of the lease disclosed in note 8 of these financial statements), with an option to renew for a further 3 years.