REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2011

WEDNESDAY

02/05/2012 COMPANIES HOUSE #291

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COMPANY INFORMATION

DIRECTORS A J Boorman

J N Darkins A J Formica S J Garrood D J Jacob R P Pease

COMPANY SECRETARY

Henderson Secretarial Services Limited

COMPANY NUMBER

3984658

REGISTERED OFFICE

201 Bishopsgate

London EC2M 3AE

AUDITORS

Ernst & Young LLP

1 More London Place

London SE1 2AF

BANKERS

The Royal Bank of Scotland plc 2 1/2 Devonshire Square

London EC2M 4XJ

DIRECTORS' REPORT FOR THE YEAR ENDED 31 DECEMBER 2011

The Directors present their report and the financial statements of New Star Asset Management Limited ("the Company"), for the year ended 31 December 2011

PRINCIPAL ACTIVITIES

The principal activity of the Company was to provide investment management and advisory services to institutional funds

The Company is regulated and authorised by the Financial Services Authority (FSA) in the United Kingdom

BUSINESS REVIEW

The Company's ultimate parent undertaking is Henderson Group plc. The review of the Company's activities and business operations is not performed at the individual entity level, as the operational review is conducted at the ultimate parent level, Henderson Group plc and its subsidiaries ("the Group"). There is a proactive approach to risk management and a framework has been designed to manage the risks of its business and to ensure that the Boards of Directors at both Henderson Group plc and subsidiary levels have in place appropriate risk management practices. Accordingly, the key financial and other performance indicators together with the risk management objectives and policies have been disclosed within the Annual Report and Accounts of Henderson Group plc for the year ended 31 December 2011, which can be obtained from the registered office as provided in note 17 to these financial statements.

RESULTS AND DIVIDENDS

The profit for the year, after taxation, amounted to £127,000 (2010 £1,287,000)

The Directors do not recommend the payment of any dividends in respect of the financial year (2010 £nil).

DIRECTORS

The Directors who served during the year were

A J Boorman

J N Darkins

A J Formica

S J Garrood

D J Jacob

R P Pease

M Beale (Resigned 1 July 2011)

R P Greville (Resigned 7 December 2011)

DIRECTORS' INDEMNITY

Henderson Group plc provides a deed of indemnity to the Directors to the extent permitted by United Kingdom law whereby Henderson Group plc is able to indemnify a director against any liability incurred in proceedings in which the director is successful, and against the cost of successfully applying to the court to be excused for breach of duty where the director acted honestly and reasonably

PROVISION OF INFORMATION TO AUDITORS

So far as each person who was a Director at the date of approving this report is aware, there is no relevant audit information, being information needed by the Auditors in connection with preparing their report, of which the Auditors are unaware. Having made enquiries of fellow Directors and the Auditors, each Director has taken all the steps that he or she is obliged to take as a Director in order to make himself or herself aware of any relevant audit information and to establish that the Auditors are aware of that information

DIRECTORS' REPORT FOR THE YEAR ENDED 31 DECEMBER 2011

GOING CONCERN

The Company's business activities, together with the factors likely to affect its future development, performance and position, its financial risk management objectives and its exposure to cash flow risk are included in the Group's Business Review as described in note 17

The Directors have a reasonable expectation that the Company has adequate resources to continue in operational existence for the foreseeable future. Thus they continue to adopt the going concern basis of accounting in preparing the annual financial statements.

AUDITORS

In accordance with section 487(2) of the Companies Act 2006, the Auditors are deemed to be reappointed

This report was approved by the Board of Directors on 19 April 2012 and signed on its behalf by

Henderson Secretarial Services Limited

Secretary

DIRECTORS' RESPONSIBILITIES STATEMENT FOR THE YEAR ENDED 31 DECEMBER 2011

The Directors are responsible for preparing the Directors' report and the financial statements in accordance with applicable law and regulations

Company law requires the Directors to prepare financial statements for each financial year. Under that law the Directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the Directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period. In preparing these financial statements, the Directors are required to

- select suitable accounting policies and then apply them consistently,
- make judgments and estimates that are reasonable and prudent,
- state whether applicable United Kingdom Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements,
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business

The Directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF NEW STAR ASSET MANAGEMENT LIMITED

We have audited the financial statements of New Star Asset Management Limited for the year ended 31 December 2011, which comprise the Profit and Loss Account, the Balance Sheet and the related notes 1 to 19 The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice)

This report is made solely to the Company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Company's members those matters we are required to state to them in an Auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's members as a body, for our audit work, for this report, or for the opinions we have formed

RESPECTIVE RESPONSIBILITIES OF DIRECTORS AND AUDITORS

As explained more fully in the Directors' Responsibilities Statement (set out on page 4), the Directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

SCOPE OF THE AUDIT OF THE FINANCIAL STATEMENTS

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of whether the accounting policies are appropriate to the Company's circumstances and have been consistently applied and adequately disclosed, the reasonableness of significant accounting estimates made by the Directors, and the overall presentation of the financial statements in addition, we read all the financial and non-financial information in the report and financial statements to identify material inconsistencies with the audited financial statements. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

OPINION ON FINANCIAL STATEMENTS

In our opinion the financial statements

- give a true and fair view of the state of the Company's affairs as at 31 December 2011 and of its profit for the year then ended,
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, and
- have been prepared in accordance with the requirements of the Companies Act 2006

OPINION ON OTHER MATTER PRESCRIBED BY THE COMPANIES ACT 2006

In our opinion the information given in the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF NEW STAR ASSET MANAGEMENT LIMITED

MATTERS ON WHICH WE ARE REQUIRED TO REPORT BY EXCEPTION

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us, or
- the financial statements are not in agreement with the accounting records and returns, or
- certain disclosures of Directors' remuneration specified by law are not made, or
- we have not received all the information and explanations we require for our audit

Ernott Your ul

Ratan Engineer (Senior statutory auditor) for and on behalf of Ernst & Young LLP, Statutory Auditors London

19 April 2012

PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31 DECEMBER 2011

	Note	2011 £000	2010 £000
REVENUE	1, 2	508	1,725
Administrative expenses		(359)	(152)
OPERATING PROFIT	3	149	1,573
Interest receivable and similar income		1	14
Interest payable		(23)	
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION		127	1,587
Tax on profit on ordinary activities	6	•	(300)
PROFIT FOR THE FINANCIAL YEAR		127	1,287

All amounts relate to continuing operations

There were no recognised gains and losses for 2011 or 2010 other than those included in the Profit and Loss Account, accordingly a Statement of Total Recognised Gains and Losses is not required

The notes on pages 9 to 13 form part of these financial statements

NEW STAR ASSET MANAGEMENT LIMITED REGISTERED NUMBER. 3984658

BALANCE SHEET AS AT 31 DECEMBER 2011

	Note	£000	2011 £000	£000	2010 £000
CURRENT ASSETS					
Debtors	7	1,257		1,089	
Cash	8	12,353		15,111	
		13,610	_	16,200	
CREDITORS: amounts falling due within one year	9	(3,884)		(6,082)	
NET CURRENT ASSETS	_		9,726		10,118
TOTAL ASSETS LESS CURRENT LIABILIT	ΓΙES	_	9,726	_	10,118
CREDITORS amounts falling due after more than one year	10		(2,000)		(2,000)
PROVISIONS FOR LIABILITIES					
Other provisions	11		-		(519)
NET ASSETS		=	7,726	=	7,599
CAPITAL AND RESERVES					
Called up share capital	12		2,500		2,500
Other reserves	13		(4)		(4)
Profit and loss account	13	_	5,230	_	5,103
SHAREHOLDERS' FUNDS	14		7,726	_	7,599

The notes on pages 9 to 13 form part of these financial statements

The financial statements were approved and authorised for issue by the Board of Directors on 19 April 2012 and were signed on its behalf by

Sygarnood

S J Garrood Director

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2011

1. ACCOUNTING POLICIES

11 BASIS OF PREPARATION OF FINANCIAL STATEMENTS

The financial statements have been prepared under the historical cost convention and in accordance with applicable accounting standards. The financial statements have been prepared on a going concern basis.

1.2 REVENUE

Management and advisory fees are accounted for on an accruals basis and the financial statements include estimates of fees receivable where the actual amounts have not been determined

13 INTEREST RECEIVABLE

Interest receivable is recognised on an accruals basis

1.4 EXPENSES AND INTEREST PAYABLE

Administration services charged from Group undertakings, other expenses and interest payable are accounted for on an accruals basis

1.5 TAXATION

Current tax is provided on the Company's taxable profits at amounts expected to be paid using the tax rates and laws that have been enacted or substantively enacted by the balance sheet date

Deferred tax is provided in full on timing differences which result in an obligation at the balance sheet date to pay more tax, or the right to pay less tax, at a future date, at tax rates expected to apply when the timing differences reverse based on tax rates and tax laws that have been enacted or substantively enacted by the balance sheet date. Deferred tax assets are recognised to the extent that it is regarded as more likely than not that they will be recovered. Deferred tax assets and liabilities are not discounted.

1.6 FOREIGN CURRENCIES

Foreign currency denominated monetary assets and liabilities are translated into pounds sterling at the exchange rate ruling at the balance sheet date. Foreign currency transactions during the year have been translated at the exchange rate ruling at the date of the transaction. All such exchange gains and losses arising from these translations are included in the Profit and Loss Account.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2011

2. REVENUE

Revenue, which is stated net of annual management fee rebates, renewal commission and value added tax, arises from investment management services to segregated accounts and Investment Trusts

	2011 £000	2010 £000
Management, advisory and performance fees Revenue received from Group undertakings Less Commissions and fees payable against income	508 - -	1,461 320 (56)
Total	508	1,725
3 OPERATING (LOSS)/PROFIT		
The operating (loss)/profit is stated after charging		
	2011 £000	2010 £000
Foreign exchange loss	99	1,332

Auditors' remuneration in respect of the audit of the Company's financial statements is borne by a fellow subsidiary

Fees paid to the Company's Auditors for services other than the statutory audit of the Company are disclosed on a consolidated basis in the Group's Annual Report and Accounts as described in note 17

4. EMPLOYEES

The Company has no employees Employees' contracts of employment are with Henderson Administration Limited, a fellow subsidiary, and staff costs are disclosed in that company's financial statements

5 DIRECTORS' REMUNERATION

The Directors of the Company were employed and remunerated as directors and executives of the Group in respect of their services to the Group as a whole. The Directors believe that it is not practicable to apportion part of their remuneration to the services as Directors of the Company.

Mr A J Formica, Mrs S J Garrood, Mr D J Jacob and Mr J N Darkins are also Directors of Henderson Group plc and particulars of their remuneration are set out in the Group's Annual Report and Accounts as described in note 17

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2011

6. TAXATION

ANALYSIS OF TAX CHARGE IN THE YEAR CURRENT TAX	2011 £000	2010 £000
Charge for the period DEFERRED TAX	-	-
Adjustments in respect of prior periods	-	300
TOTAL TAX CHARGE ON PROFIT ON ORDINARY ACTIVITIES	<u>-</u>	300

FACTORS AFFECTING TAX CHARGE FOR THE YEAR

The difference between the total current tax shown above and the amount calculated by applying the standard rate of United Kingdom corporation tax to the profit before tax is as follows

	2011 £000	2010 £000
Profit on ordinary activities before tax	127	1,587
Tax on profit on ordinary activities at the standard United Kingdom corporation tax rate of 26 5% pro rata (2010 28%)	34	444
EFFECTS OF:		
Group relief claimed for nil consideration and worldwide debt cap adjustments	(34)	(444)
CURRENT TAX CHARGE FOR THE YEAR	•	-

FACTORS THAT MAY AFFECT FUTURE TAX CHARGES

On 21 March 2012, the Government announced its intention to reduce the main United Kingdom corporation tax rate to 24% from 1 April 2012 and then by 1% per annum to 22% by 1 April 2014. The reduction from 26% to 25% from 1 April 2012 has been substantively enacted by the balance sheet date and has been reflected above as appropriate. The remaining proposed rate reductions have not been substantively enacted at the balance sheet date and as such they have not been recognised in these financial statements. As and when the Government enacts these changes, the Company's tax charge for the year will reflect the reduction in the United Kingdom corporation tax rate.

7. DEBTORS

	2011 £000	2010 £000
Amounts owed by Group undertakings Prepayments and accrued income	1,257 -	773 316
	1,257	1,089

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2011

8.	CASH

	2011 £000	2010 £000
Cash held under agency agreement	12,353	15,111

The Directors have waived the right to receive interest on the balance held under an agency agreement with a fellow Group subsidiary

2011

2010

9. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

£000	£000
2,683	4,845
1,200	1,200
1	37
3,884	6,082
	£000 2,683 1,200 1

CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

	2011 £000	£000
Subordinated loan from parent undertaking	2,000	2,000

The subordinated loan was made by New Star Asset Management Holdings Limited to the Company on 29 April 2008 This is re-payable in 2013 providing there is adequate regulatory capital in the Company The loan is non-interest bearing

11. PROVISIONS

	Financial Services Compensation Scheme ("FSCS") levy £000
At 1 January 2011	519
Amounts used	(519)
At 31 December 2011	-

FINANCIAL SERVICES COMPENSATION SCHEME ("FSCS") LEVY

The FSCS raised an interim levy on investment managers in respect of claims received primarily from investors in Keydata Investment Services Limited (in administration). The Company has provided for this levy in full in 2010. In 2011, the Company resubmitted its eligible income, on which the levy is based, to the Financial Services Authority.

12. SHARE CAPITAL

	2011 £000	2010 £000
AUTHORISED, ALLOTTED, CALLED UP AND FULLY PAID		
2,500,000 Ordinary shares of £1 each	2,500	2,500

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NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2011

13. RESERVES

		Other reserves £000	Profit and loss account £000
	At 1 January 2011 Profit for the year	(4)	5,103 127
	At 31 December 2011	(4)	5,230
14.	RECONCILIATION OF MOVEMENT IN SHAREHOLDER'S FUNDS		
		2011 £000	2010 £000
	Opening shareholder's funds Profit for the year	7,599 127	6,312 1,287
	Closing shareholder's funds	7,726	7,599

15. RELATED PARTY TRANSACTIONS

The Company has taken advantage of the exemption in FRS 8 "Related Party Disclosures", relating to transactions between 100% controlled subsidiaries, by not disclosing information on related party transactions with entities that are part of the Group, or investees of the Group qualifying as related parties

16. CASH FLOW STATEMENT

The Company has taken advantage of the exemption in FRS 1 "Cash Flow Statements" from the requirement to prepare a cash flow statement, on the basis that it is a subsidiary undertaking where 90% or more of the voting rights are controlled within the Group, which prepares publicly available financial statements

17 ULTIMATE PARENT UNDERTAKING AND CONTROLLING PARTY

The Company's immediate parent undertaking is New Star Asset Management Holdings Limited, a company incorporated in the United Kingdom and the ultimate parent undertaking is Henderson Group plc, a company incorporated in Jersey A copy of the Group's Annual Report and Accounts for the year ended 31 December 2011 can be obtained from its registered office at 47 Esplanade, St. Helier, Jersey, JE1 0BD

18. CAPITAL REQUIREMENT DIRECTIVE

Under Pillar 3 of the Capital Requirements Directive prescribed in the United Kingdom by the Financial Services Authority, the Company is required to disclose information relating to its risks and its capital and risk management objectives and policies. The Group's Pillar 3 disclosures are given on the Henderson website.

19 POST BALANCE SHEET EVENTS

The Board of Directors has not received as at 19 April 2012 being the date the financial statements were approved, any information concerning significant conditions in existence at the balance sheet date, which have not been reflected in the financial statements as presented