Company Registration No. 03977912 (England and Wales)

RICHARD OGDEN MANAGEMENT LIMITED

DIRECTORS' REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2003



COMPANY INFORMATION

Directors R P Ogden

T Ogden

(Appointed 1 January 2004)

Secretary T Ogden

Company number 03977912

Registered office Holborn Hall

100 Grays Inn Road

London WC1X 8BY

Accountants Arram Berlyn Gardner

Holborn Hall

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London W14 8PY

Bankers Barclays Bank plc

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London W1D 3QR

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DIRECTORS' REPORT FOR THE YEAR ENDED 31 DECEMBER 2003

The directors present their report and financial statements for the year ended 31 December 2003.

Principal activities

The company's principal activity continued to be that of music artist management.

Directors

The following directors have held office since 1 January 2003:

R P Ogden

R P Ogden

T Ogden

(Appointed 1 January 2004)

Director's interests

The director's interest in the shares of the company was as stated below:

Ordinary of £ 1 each

31 December 2003

1 January 2003

100

2

100

This report has been prepared in accordance with the special provisions of Part VII of the Companies Act 1985 relating to small companies.

On behalf of the board

T Oguen

Director

25 June 2004

PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31 DECEMBER 2003

	Notes	2003 £	2002 £
Turnover		203,567	332,086
Administrative expenses		(232,832)	(313,823)
Operating (loss)/profit	2	(29,265)	18,263
Other interest receivable and similar income Interest payable and similar charges	3	422 (25)	(10,950)
(Loss)/profit on ordinary activities before taxation		(28,868)	7,313
Tax on (loss)/profit on ordinary activities	4	-	-
A None Standard Programme A 197			
(Loss)/profit on ordinary activities after taxation	10	(28,868)	7,313

BALANCE SHEET AS AT 31 DECEMBER 2003

		20	03	20	02
	Notes	£	£	£	£
Fixed assets					
Tangible assets	5		17,023		9,658
Current assets					
Debtors	6	14,869		64,243	
Cash at bank and in hand		20,977		16,778	
		35,846		81,021	
Creditors: amounts falling due within one year	7	(8,038)		(16,980)	
one year	1	(6,036)		(10,960)	
Net current assets			27,808		64,041
Total assets less current liabilities			44,831		73,699
Creditors: amounts falling due after					
more than one year	8		(400,000)		(400,000)
			(355,169)		(326,301)
					
Capital and reserves					
Called up share capital	9		100		100
Profit and loss account	10		(355,269)		(326,401)
Shareholders' funds			(355,169)		(326,301)

BALANCE SHEET (CONTINUED) AS AT 31 DECEMBER 2003

In preparing these financial statements:

- (a) The directors are of the opinion that the company is entitled to the exemption from audit conferred by Section 249A(1) of the Companies Act 1985;
- (b) No notice has been deposited under Section 249B(2) of the Companies Act 1985, and
- (c) The directors acknowledge their responsibilities for:
 - (i) ensuring that the company keeps accounting records which comply with Section 221 of the Companies Act 1985, and
 - (ii) preparing accounts which give a true and fair view of the state of affairs of the company as at the end of the financial year and of its profit or loss for the financial year in accordance with the requirements of Section 226, and which otherwise comply with the requirements of this Act relating to accounts, so far as applicable to the company.

These financial statements have been prepared in accordance with the special provisions of Part VII of the Companies Act 1985 relating to small companies and with the Financial Reporting Standard for Smaller Entities (effective June 2002).

The financial statements were approved by the Board on 25th 2004

R P Ogden

Director

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2003

1 Accounting policies

1.1 Accounting convention

The financial statements are prepared under the historical cost convention and in accordance with the Financial Reporting Standard for Smaller Entities (effective June 2002).

As at the year end, the company had net current assets of £27,808 (2002: £64,041) and net liabilities of £355,169 (2002: £326,301). The accounts have been prepared under the going concern concept, on the basis that the loan of £400,000 is only repayable out of future post tax profits.

1.2 Turnover

Turnover represents amounts receivable for goods and services net of VAT and trade discounts.

1.3 Tangible fixed assets and depreciation

Tangible fixed assets are stated at cost less depreciation. Depreciation is provided at rates calculated to write off the cost less estimated residual value of each asset over its expected useful life, as follows:

Fixtures, fittings & equipment

25% reducing balance

1.4 Deferred taxation

Deferred tax is provided in full in respect of taxation deferred by timing differences between the treatment of certain items for taxation and accounting purposes. The deferred tax balance has not been discounted.

No provision has been made for deferred tax as explained in note 3 of the financial statements.

1.5 Foreign currency translation

Monetary assets and liabilities denominated in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date. Transactions in foreign currencies are recorded at the rate ruling at the date of the transaction. All differences are taken to profit and loss account.

2	Operating (loss)/profit	2003	2002
		£	£
	Operating (loss)/profit is stated after charging:		
	Depreciation of tangible assets	3,258	3,219
	Auditors' remuneration	-	1,500
	Directors' emoluments	66,000	168,932
			
3	Investment income	2003	2002
		£	£
	Bank interest	41	-
	Other interest	381	-
		422	-

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2003

4 Taxation

The company has estimated losses of £ 346,180 (2002: £ 317,456) available for carry forward against future trading profits.

No provision has been made on accelerated capital allowances on plant and machinery as the directors consider the amount immaterial. The amount unprovided is £1,824 (2002 : £946).

No provision has been made on tax losses carried forward as there are no certainty that future tax profits will be available to offset these losses. The deferred tax asset not provided is £69,236 (2002 : £63,492).

5 Tangible fixed assets

			Plant and machinery £
	Cost		_
	At 1 January 2003		17,103
	Additions		10,623
	At 31 December 2003		27,726
	Depreciation		
	At 1 January 2003		7,445
	Charge for the year		3,258
	At 31 December 2003		10,703
	Net book value		
	At 31 December 2003		17,023
	At 31 December 2002		9,658
6	Debtors	2003	2002
		£	£
	Trade debtors	11,647	10,238
	Other debtors	3,222	54,005
		14,869	64,243

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2003

7	Creditors: amounts falling due within one year	2003 £	2002 £
	Trade creditors Taxation and social security	248 -	1,177 8,220
	Other creditors	7,790	7,583
		8,038	16,980
8	Creditors: amounts falling due after more than one year	2003 £	2002 £
	Other creditors	400,000	400,000
	Analysis of loans Wholly repayable within five years	400,000	400,000
9	Share capital	2003 £	2002 £
	Authorised 1,000 Ordinary of £1 each	1,000	1,000
	Allotted, called up and fully paid 100 Ordinary of £1 each	100	100
10	Statement of movements on profit and loss account		Profit and loss account £
	Balance at 1 January 2003 Retained loss for the year		(326,401) (28,868)
	Balance at 31 December 2003		(355,269)

11 Control

In the directors' opinion the company is controlled by R P Ogden by virtue of his majority shareholding in the company.