

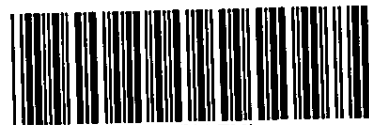
**Company Registration No. 03936640**

**FKI Distribution Limited**

**Annual Report and Financial Statements**

**31 December 2012**

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**FKI Distribution Limited**

**Report and Financial Statements  
Year ended 31 December 2012**

**Officers and professional advisors**

**Directors**

G P Martin  
S A Peckham  
G E Barnes

**Secretary**

G E Barnes

**Registered Office**

Precision House  
Arden Road  
Alcester  
Warwickshire  
B49 6HN

**Chartered Accountants and Statutory Auditor**

Deloitte LLP  
Chartered Accountants  
London, United Kingdom

## **FKI Distribution Limited**

### **Directors' report**

The Directors present their annual report and the audited financial statements for the year ended 31 December 2012

#### **Principal activity and review of the business**

The Company's principal activity is to act as a finance company. The Directors do not expect any change in this activity in the foreseeable future.

The operating loss for the year ended 31 December 2012 was £44,000 (year ended 31 December 2011: loss of £82,000). The operating loss for the year ended 31 December 2012 included a £44,000 exchange loss (year ended 31 December 2011: £82,000 loss). The retained profit for the year ended 31 December 2012 was £615,000 (year ended 31 December 2011: loss of £6,564,000).

The Directors do not recommend the payment of a dividend in the year (year ended 31 December 2011: £nil).

The company considers its key performance indicators to be in line with those of Melrose Industries PLC as disclosed in the Directors Report of the 2012 Annual Report.

#### **Going concern**

The Directors have considered the going concern assumption given the current uncertain economic climate and have reviewed the Company forecast for the foreseeable future. After making enquiries and considering the above facts, the Directors have a reasonable expectation that the Company has adequate resources to continue in operational existence for the foreseeable future. Accordingly, they continue to adopt the going concern basis in preparing the financial statements.

#### **Financial risk management and policies**

The Company's activities expose it to a number of financial risks including credit risk and liquidity risk.

##### ***Credit risk***

The Company's principal financial assets are other receivables (including receivables from other Group undertakings).

The Company's credit risk is primarily attributable to its receivables from other Group undertakings. The amounts presented in the Balance Sheet are net of allowances for doubtful receivables. An allowance for impairment is made where there is an identified loss event which, based on previous experience, is evidence of a reduction in the recoverability of the cash flows.

##### ***Liquidity risk***

In order to maintain liquidity to ensure that sufficient funds are available for ongoing operations and future developments, the Company ensures regular communication with other Group companies.

## **FKI Distribution Limited**

### **Directors' report (continued)**

#### **Directors**

The Directors who served throughout the year ended 31 December 2012 and thereafter are listed under 'Officers and professional advisors'

#### **Directors' liabilities**

The ultimate parent undertaking has indemnified one or more Directors of the Company against liability in respect of proceedings brought by third parties, subject to the conditions set out in the Companies Act 2006. Such qualifying third party indemnity provision was in force throughout the year and at the date of this report.

#### **Charitable and political donations**

There were no political or charitable donations during the year (year ended 31 December 2011: £nil).

#### **Auditor**

Each of the persons who is a Director at the date of approval of this report confirms that

- so far as the Directors are aware, there is no relevant audit information of which the Company's auditor is unaware,
- and
- the Directors have taken all the steps that he/she ought to have taken as a Director in order to make himself/herself aware of any relevant audit information and to establish that the Company's auditor is aware of that information.

This confirmation is given and should be interpreted in accordance with the provisions of s418 of the Companies Act 2006.

Deloitte LLP have indicated their willingness to continue in office as auditor and will be deemed to be re-appointed after the end of the next "period for appointing auditors" as defined in s485(2) of the Companies Act 2006.

Approved by the Board of Directors  
and signed on behalf of the Board



G E Barnes  
Director  
22 August 2013

## **FKI Distribution Limited**

### **Directors' responsibilities statement**

The Directors are responsible for preparing the Annual Report and the financial statements in accordance with the applicable law and regulations

Company law requires the Directors to prepare financial statements for each financial year. Under that law the Directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the Directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period. In preparing these financial statements, the Directors are required to

- select suitable accounting policies and then apply them consistently,
- make judgements and accounting estimates that are reasonable and prudent,
- state whether applicable UK Accounting Standards have been followed, and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business

The Directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

## **FKI Distribution Limited**

### **Independent auditor's report to the members of FKI Distribution Limited**

We have audited the financial statements of FKI Distribution Limited for the year ended 31 December 2012, which comprise the Profit and Loss Account, the Balance Sheet and the related notes 1 to 13. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the Company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's members as a body, for our audit work, for this report, or for the opinions we have formed.

#### **Respective responsibilities of Directors and auditor**

As explained more fully in the Directors' responsibilities statement, the Directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

#### **Scope of the audit of the financial statements**

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of whether the accounting policies are appropriate to the Company's circumstances and have been consistently applied and adequately disclosed, the reasonableness of significant accounting estimates made by the Directors, and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the annual report to identify material inconsistencies with the audited financial statements. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

#### **Opinion on financial statements**

In our opinion the financial statements

- give a true and fair view of the state of the Company's affairs as at 31 December 2012 and of its profit for the year then ended,
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, and
- have been prepared in accordance with the requirements of the Companies Act 2006.

## **FKI Distribution Limited**

### **Independent auditor's report to the members of FKI Distribution Limited (continued)**

#### **Opinion on other matter prescribed by the Companies Act 2006**

In our opinion the information given in the Directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements

#### **Matters on which we are required to report by exception**

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us, or
- the financial statements are not in agreement with the accounting records and returns, or
- certain disclosures of Directors' remuneration specified by law are not made, or
- we have not received all the information and explanations we require for our audit

*Helen Burridge*

**Helen Burridge (Senior Statutory Auditor)**  
**for and on behalf of Deloitte LLP**  
Chartered Accountants and Statutory Auditor  
London, United Kingdom  
22 August 2013

# FKI Distribution Limited

## Profit and Loss Account Year ended 31 December 2012

		Year ended 31 December 2012 £'000	Year ended 31 December 2011 £'000
	Note		
Administrative expenses		(44)	(82)
<b>Operating loss</b>		<b>(44)</b>	<b>(82)</b>
Exceptional expense	2	-	(6,922)
<b>Loss on ordinary activities before finance charges</b>		<b>(44)</b>	<b>(7,004)</b>
Finance income	3	660	459
Finance expense	3	(1)	(19)
<b>Profit/(loss) on ordinary activities before taxation</b>	4	<b>615</b>	<b>(6,564)</b>
Tax charge on profit/(loss) on ordinary activities	6	-	-
<b>Profit/(loss) for the financial year</b>	10	<b>615</b>	<b>(6,564)</b>

The above results derive from continuing operations

There are no recognised gains and losses in either year other than the profit and loss result for that year



# FKI Distribution Limited


## Balance Sheet

As at 31 December 2012

	Note	2012 £'000	2011 £'000
<b>Current assets</b>			
Debtors	7	38,650	38,101
Creditors, amounts falling due within one year	8	(69)	(135)
<b>Net current assets</b>		<u>38,581</u>	<u>37,966</u>
<b>Net assets</b>		<u>38,581</u>	<u>37,966</u>
<b>Capital and reserves</b>			
Called-up share capital	9	1,672	1,672
Share premium account	10	383,488	383,488
Merger reserve	10	9,760	9,760
Profit and loss account	10	(356,339)	(356,954)
<b>Shareholders' funds</b>	11	<u>38,581</u>	<u>37,966</u>

The financial statements of FKI Distribution Limited (registered number 03936640) were approved by the Board of Directors and authorised for issue on 22 August 2013

Signed on Behalf of the Board of Directors



G E Barnes  
Director

# **FKI Distribution Limited**

## **Notes to the financial statements**

**Year ended 31 December 2012**

### **1. Accounting policies**

The principal accounting policies are summarised below. They have all been applied consistently throughout the year and the preceding year.

#### **Basis of preparation**

The financial statements have been prepared under the historical cost convention, in accordance with applicable United Kingdom law and accounting standards, and on a going concern basis as described in the Directors' report.

#### **Going concern**

The Directors have considered the going concern assumption given the current uncertain economic climate and have reviewed the Company forecast for the foreseeable future. After making enquiries and considering the above facts, the Directors have a reasonable expectation that the Company has adequate resources to continue in operational existence for the foreseeable future. Accordingly, they continue to adopt the going concern basis in preparing the financial statements.

#### **Statement of Cash Flow**

Under the provisions of FRS 1 "Cash Flow Statements" (Revised 1996), the Company has not prepared a statement of cash flows because its ultimate parent undertaking, Melrose Industries PLC, has prepared consolidated financial statements which include the financial statements of the Company and which contain a Statement of Cash Flows.

#### **Taxation**

Current tax, including UK corporation tax and foreign tax, is provided at amounts expected to be paid or recovered using the tax rates and laws that have been enacted or substantively enacted by the Balance Sheet date.

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the Balance Sheet date where transactions or events that result in an obligation to pay more tax in the future or a right to pay less tax in the future have occurred at the Balance Sheet date. Timing differences are differences between the Company's taxable profits and its results as stated in the financial statements that arise from the inclusion of gains and losses in tax assessments in periods different from those in which they are recognised in the financial statements.

A net deferred tax asset is regarded as recoverable and therefore recognised only when, on the basis of all available evidence, it can be regarded as more likely than not that there will be suitable taxable profits from which the future reversal of the underlying timing differences can be deducted.

Deferred tax is not recognised when fixed assets are revalued unless by the Balance Sheet date there is a binding agreement to sell the revalued asset and the gain or loss expected to arise on sale has been recognised in the financial statements. Neither is deferred tax recognised when fixed assets are sold and it is more likely than not that the taxable gain will be rolled over, being charged to tax only if and when the replacement assets are sold.

Deferred tax is measured at the average rates that are expected to apply in the periods in which the timing differences are expected to reverse, based on tax rates and laws that have been enacted or substantively enacted by the Balance Sheet date. Deferred tax is measured on a non-discounted basis.

#### **Foreign currencies**

Transactions in foreign currencies are translated at the foreign exchange rate ruling at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies at the Balance Sheet date are translated to sterling at the foreign exchange rate ruling at that date. Foreign exchange differences arising on translation are recognised in the Profit and Loss Account with the exception of differences on foreign currency borrowings, to the extent that they are used to finance or provide a hedge against foreign equity investments, which are taken directly to reserves together with the exchange difference on the carrying amount on the related investments. Tax charges and credits attributable to exchange differences on those borrowings are also dealt with in reserves.

Non-monetary assets and liabilities that are measured in terms of historical cost in a foreign currency are translated using the exchange rate at the date of the transaction. Non-monetary assets and liabilities denominated in foreign currencies that are stated at fair value are translated at the foreign exchange rates ruling at the dates the fair values were determined.

# FKI Distribution Limited

## Notes to the financial statements

### Year ended 31 December 2012

#### 1. Accounting policies (continued)

##### Finance costs

Finance costs of financial liabilities are recognised in the Profit and Loss Account over the term of such instruments at a constant rate on the carrying amount

#### 2. Exceptional items

	Year ended 31 December 2012 £'000	Year ended 31 December 2011 £'000
<b>Exceptional expense</b>		
Loss on sale of subsidiary undertaking	-	(6,922)
	<u>-</u>	<u>(6,922)</u>

#### 3 Finance income and expense

	Year ended 31 December 2012 £'000	Year ended 31 December 2011 £'000
<b>Interest receivable and similar income</b>		
Loans to fellow Group undertakings	660	459
	<u>660</u>	<u>459</u>

	Year ended 31 December 2012 £'000	Year ended 31 December 2011 £'000
<b>Interest payable and similar charges</b>		
Bank overdrafts	-	(14)
Loans from fellow Group undertakings	(1)	(5)
	<u>(1)</u>	<u>(19)</u>

#### 4 Profit/(loss) on ordinary activities before taxation

This is stated after charging

	Year ended 31 December 2012 £'000	Year ended 31 December 2011 £'000
Net foreign exchange loss	44	82

The audit fees payable to the Company's auditor of £2,000 (31 December 2011 £2,000) for the audit of the financial statements were borne by a fellow Group undertaking in both periods

The Company did not have any employees in the current year or prior year

# FKI Distribution Limited

## Notes to the financial statements

### Year ended 31 December 2012

#### 5 Directors' remuneration

The Directors received no remuneration for their services to the Company during the year (year ended 31 December 2011 £nil). The Directors of the Company who served during the year were also Directors of a number of the companies within the Melrose Group. The Directors' services to the Company do not occupy a significant amount of their time. As such, the Directors do not consider that they have received any remuneration for their incidental services to the Company for the year ended 31 December 2012 or the year ended 31 December 2011.

#### 6. Tax on ordinary activities

The tax charge comprises

	Year ended 31 December 2012 £'000	Year ended 31 December 2011 £'000
<b>Current tax</b>		
UK corporation tax	-	-
<b>Total current tax charge</b>	-	-
<b>Deferred tax</b>	-	-
<b>Total tax charge</b>	-	-

The differences between the total current tax shown above and the amount calculated by applying the standard rate of UK corporation tax to the profit/(loss) on ordinary activities before taxation is as follows

	Year ended 31 December 2012 £'000	Year ended 31 December 2011 £'000
<b>Profit/(loss) on ordinary activities before taxation</b>	615	(6,564)
Tax on profit/(loss) on ordinary activities before taxation at standard UK corporation tax rate of 24.5% (31 December 2011: 26.5%)	151	(1,739)
Effects of		
Expenses not deductible for tax purposes	-	1,834
Group relief claimed at nil consideration	(151)	(95)
<b>Current tax charge</b>	-	-

# **FKI Distribution Limited**

## **Notes to the financial statements Year ended 31 December 2012**

### **7 Debtors**

	<b>2012</b>	<b>2011</b>
	<b>£'000</b>	<b>£'000</b>
<b>Amounts falling due within one year.</b>		
Amounts owed by fellow Group undertakings	38,650	38,101
	<u>38,650</u>	<u>38,101</u>

### **8. Creditors-amounts falling due within one year**

	<b>2012</b>	<b>2011</b>
	<b>£'000</b>	<b>£'000</b>
Amounts owed to fellow Group undertakings	69	135
	<u>69</u>	<u>135</u>

# FKI Distribution Limited

## Notes to the financial statements Year ended 31 December 2012

### 9 Called-up share capital

	2012 £'000	2011 £'000
Allotted, called-up and fully-paid 1,672 000 Ordinary Shares of £1 each	1,672	1,672

### 10 Reserves

	Share premium account £'000	Merger reserve £'000	Profit and loss account £'000	Total £'000
At 1 January 2011	383,488	9,760	(350,390)	42,858
Result for the year	-	-	(6,564)	(6,564)
At 1 January 2012	383,488	9,760	(356,954)	36,294
Result for the year	-	-	615	615
At 31 December 2012	383,488	9,760	(356,339)	36,909

### 11 Reconciliation of movements in shareholders' funds

	2012 £'000	2011 £'000
Profit/(loss) for the financial year	615	(6,564)
Net addition to shareholders' funds	615	(6,564)
Opening shareholders' funds	37,966	44,530
Closing shareholders' funds	38,581	37,966

## **FKI Distribution Limited**

### **Notes to the financial statements Year ended 31 December 2012**

#### **12 Related party transactions**

The Company is a wholly owned subsidiary of Melrose Industries PLC, the consolidated accounts of which are publicly available. Accordingly, the Company has taken advantage of the exemption in FRS 8 from disclosing transactions with members or investees of the Melrose Group for which 100% of the ownership rests within the Melrose Group.

#### **13 Ultimate parent company**

On 27 November 2012 a group restructure resulted in Melrose Industries Plc, a company incorporated in Great Britain and registered in England and Wales becoming the new top company for the Melrose Group of companies. Since this date the Directors regard Melrose Industries Plc as the ultimate parent undertaking and controlling party. Prior to 27 November 2012 Melrose Plc was the ultimate controlling party. The immediate parent company is FKI Limited, which is registered in Great Britain.

The smallest and largest group into which the results of the company are consolidated is that headed by Melrose Industries PLC. Copies of the financial statements are available from the Company Secretary, Melrose Industries PLC, Precision House, Arden Road, Alcester, Warwickshire, B49 6HN.