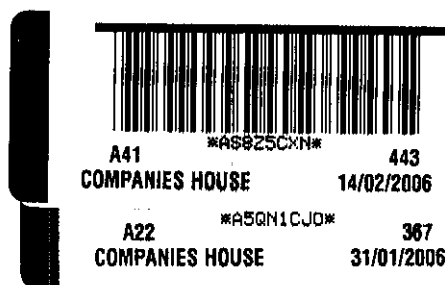


3921677

**THARE MACHI LTD**  
**The Starfish Initiative**

**Abbreviated Accounts**  
**31 March 2005**

**Charity No. 1080131**



26.

**ADDRESS:** Jessops, Bell Lane, Nutley, Sussex, TN22 3PD

**REGISTERED CHARITY NUMBER** 1080131

Company Limited By Guarantee Incorporation Number 03921677

**PATRONS**

The Duchess of Norfolk  
The Countess of Arundel  
Rt. Hon Baroness Chalker of Wallasey  
Rt. Hon Lord Shore of Stepney  
Lord Dholakia OBE DL  
Dr L M Singhui MP (New Delhi)  
Caroline Charters  
Kulvindir Ghir  
Michele Guinness  
Esme Howard  
Margarita Littleman  
Lyn Rothman  
Robin Rowland  
Vinoid B Tailor  
Josefina de Vasconcellos  
Nina Wadia

**TRUSTEES/NON EXECUTIVE DIRECTORS**

Helen Taylor Thompson FRSA MBE (Chair)  
Andrew Ashe B.Ed (Hons)  
Iain Taylor BA MIPR  
Colleen Robinson MSI (Dip)  
Revd Robert S Anderson MA BD  
Olu Olasode BSc MSc MBA IPSM FCCA

**COMPANY SECRETARY**

Tracey Stanbury

**EXECUTIVE DIRECTOR**

Stephen Clarke

**SOLICITORS**

Pothecary and Barratt  
Talbot House, Talbot Court, Gracechurch Street, London EC2



## INDEPENDENT EXAMINER'S REPORT

I report on the accounts of the Trust for the year ending 31st March 2005, as set out on pages 7 to 12.

### RESPECTIVE RESPONSIBILITIES OF THE TRUSTEES AND THE EXAMINER

As the charity's Trustees you are responsible for the preparation of the accounts; you consider that the audit requirement of section 43(2) of the Charities Act 1993 (the Act) does not apply. It is my responsibility to state, on the basis of procedures specified in the General Directions given by the Charity Commissioners under section 43(7)(b) of the Act, whether particular matters have come to my attention.

### BASIS OF INDEPENDENT EXAMINER'S REPORT

My examination was carried out in accordance with the General Directions given by the Charity Commissioners. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanations from you as trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit, and consequently I do not express an audit opinion on the view given by the accounts.

### INDEPENDENT EXAMINER'S STATEMENT

In connection with my examination, no matter has come to my attention:

(1) which gives me reasonable cause to believe that in any material respect the requirements

- to keep accounting records in accordance with section 41 of the Act: and

- to prepare accounts which accord with the accounting records and to comply with the accounting requirements of the Act have not been met; or

(2) to which, in my opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached.

Ray Kennedy ACMA



## TRUSTEES REPORT

### Organisational Structure

Thare Machi is a British registered charity established in 2000. It is also a company limited by guarantee, the directors of the company also being the charity trustees. The charity has 6 Trustees, which meet a minimum of three times a year. New Trustees are sought from time to time to replace those leaving or to broaden the scope of governance. New Trustees are proposed by the Chair and appointed when unanimous approval is achieved with the other Trustees.

The Trustees are not responsible for the day to day management of the charity but are kept in touch with developments through the Chair several times each week. Trustees meetings deal with matters of governance, policy and strategy whilst receiving reports of the practical operational matters.

The Charity has two full time paid staff, an Executive Director and a Project Manager who report directly to the Trustees. Day to day management is delegated to the staffs who are responsible for amongst other things:

- Drafting budgets for approval by the Trustees
- Managing the charity's finances
- Drafting annual plans for approval by the Trustees
- Implementing approved plans
- Managing the administration of the registered office
- Identifying and recruiting new partners overseas.
- Maintaining links with supporters, partners and Associates
- Producing publicity material as required
- Fundraising in collaboration with the other Trustees
- Reporting on activities
- Identifying and recruiting new Associates

The Charity's staff are assisted by a growing number of high calibre volunteers. It is anticipated that this group will be incorporated more formally into the organisational structure during the coming year as "Associates" Associates will be appointed by the Trustees according to a variety of valuable skills and will be under the supervision of the Director. For the most part they will be self-funded.

The charity had 22 patrons at the end of the reporting period. The patrons are largely inactive in operational matters but add credibility and public relations value to the profile of the charity. The current Patrons are:

Duchess of Norfolk Marguerite Littman

The Rt Hon Baroness Chalker Lyn Rothman



Caroline Chartres Robin Rowland

Lord Dholakia OBE DL Kim Samuel Johnson

Kulvindir Ghir Dr L.M. Singhvi (MP new Delhi)

Michele Guinness Vinod B. Tailor

George Harris Karan Bilimoria CBE

Esme Howard Josefine de Vasconcellos

K.K.Jajodia Nina Wadia

Dame Diana Brittan L.K. Bennett

The Rt Hon Lord Carey Lady Carey

The technical aspects of the charity's operations are undertaken by our partners Eurotalk Interactive Ltd. The process of enabling interactive DVD lessons to be made quickly and easily and then translated rapidly into other languages is complex to say the least. Two extensive pieces of software are being written to enable the scripts to be written quickly, the sound tracks to be recorded easily, the translations to be accomplished rapidly and localised versions of the English DVDs to be authored and packaged with the minimum of human intervention.

This extensive assistance is provided at no cost to Thare Machi, which is a great benefit in kind. As the ability to produce discs is crucial to our strategy for achieving the objectives of the charity, this relationship with Eurotalk is a great asset. The corollary of this is that it also becomes the greatest risk to Thare Machi not achieving its objectives. This risk is ameliorated by regular contact between the organisations as the technical development progresses.

## The Charity Aims and Objectives

The original objects of the charity in the governing document are as follows:

"To educate and train young people and children in any part of the world where social and economic conditions put them at risk of exploitation. Particularly from prostitution or forced labour, so that they may fulfill their potential and their conditions of life may be improved."

"To promote the protection and preservation of health among the beneficiaries by informing and assisting them to avoid infection by Human Immunodeficiency Virus"

"To relieve disability among the beneficiaries in any part of the world by the provision of medical and surgical treatment and by providing education and training designed to enable them to overcome their disability."

These objects have been summarised in the Organisational Aim as

**"To provide Education for Women and Children through Partnerships in the developing world using Modern Technology."**

The vision revolves around the fact that that education is the only route to preventing an ever increasing number of people - especially women and children - contracting HIV and assisting them out of poverty.

In view of the scale of the problem and the need for a wide impact it is believed that modern technology should be



used to educate the excluded and vulnerable groups in the developing world. The ambitious plan is to provide women and children with choices in order to avoid contracting AIDS and better to fulfill their potential.

The idea of using modern technology was further refined in order to fulfill the following design criteria:

- Audio Visual (accessible by people who cannot read or write)
- Easy to use (with absolute minimum of training and no experience)
- Cost effective (i.e. cheap)
- Reliable
- In user's own language
- Replicable

As a result DVD was selected as a platform for this education programme and three years of work have been carried out to establish a production process, which will allow new lesson titles to be quickly written and localised into other languages. One hundred such lessons will be made and translated into 100 different languages.

### **The Lesson Format**

Each lesson takes the format of a news bulletin with a presenter drawn from the ethnic background of the user. The presenter is supported by a series of still and video images and the user hears their own language. Information is interspersed by questions, which have to be answered correctly for the student to progress to the next section. The DVD players are controlled by a simplified coloured button remote controller which is depicted on the screen.

### **The Lesson Content**

The original vision for Thare Machi was to help prevent women and children contracting HIV and AIDS. As we have consulted with existing and potential partners around the world it has become clear that the impact of HIV and AIDS demands a broad based response. Dealing with AIDS is not just a case of educating for prevention and treating those who are infected. The whole social environment has been affected and needs addressing. As a result we have consulted our partners and the scope and range of lesson titles has expanded. The list now runs to over 250 titles spreading across subject areas which include Health, Sanitation, Agriculture, Water Supply, Livelihoods, Income Generation, Human Rights and Self Esteem. A full list of lesson titles appears as Appendix

#### **• Activities**

For the Year to March 2004 the following key activities were carried out in pursuance of the objectives:

- Stephen Clarke and Beverly Pettle were taken on as full time paid staff
- A major consultation with partners and contributors from the developing world was held to explore how wide the scope of the educational content should be
- Local supporters meetings were held in Larnington Spa in June and January
- Chapel and York were briefed under their one-off contract to assist with fundraising in America
- A 20' shipping container converted into a classroom kitted out with DVD players to demonstrate the

*Journal of Management Education* 30(6)

1993-1994

technology was exhibited at Leamington Spa Peace Festival, The Womens World Bowls Championships, Warwick University "One World Week" and Nutley Village day.

- Fundraising events were held through an open garden in Nutley and a presentation to the conference of paediatric nurses in York
- A container classroom was delivered and installed at Jane Furse Hospital in South Africa
- Potential new partners were explored in Kwa-zulu Natal, South Africa.
- A self-funded group visit to Cambodia was undertaken by teenagers from Sussex. This enabled a purpose built starfish room to be built and equipped with a DVD player for group use.
- New Partners were established in Battambang, Sihanoukville and Prey Veng in Cambodia.
- New people were identified as potential future Associates
- Partnerships in India -- instigated in 2003 were revived with a visit by two supporters to Delhi and Assam.
- Scripts for new lesson titles were commenced
- Soundtracks in Terik, Kaatchi and Brazilian Portuguese were recorded for test DVDs
- Links were forged with British Airways for potential future assistance
- Warwick University students were recruited to help implement the project in a variety of ways.
- Meetings were held with Eurotalk to refine the software and production process for new DVD titles and languages.

At the end of the year there were the following overseas partnerships using the technology:

India: Sisters of the Cross Guwahati

Action India, Delhi

Asam Company, Dibugah

Cambodia: Mlop T'pang Sihanoukville

Homeland Battambang

PNKS, Prey Veng

South Africa: Jane Furse Hospital Limpopo Province

### **The Future**

A three-year plan has been draw up for April 2005 – March 2008 which outlines the objectives as follows:

- Develop 155 partnerships in the developing world
- Write 80 new lesson titles

- Translate 1,200 English scripts into other languages
- Create and distribute 32,500 Localised DVD discs
- Install 50 classrooms and 800 DVD players
- Build the capacity of 30 new partners
- Consult with new partners on existing lesson content and new lesson titles
- Evaluate progress and test learning success

For the coming financial year (April 2005 – March 2006) the major focus will be on writing and agreeing new lesson content.

There are still some adjustments to be made to the production process – specifically working with Eurotalk to ensure the software produces the correct outputs.

The first stage is to write a script in English and select images to support the text. The final script and visuals need to be approved by Thare Machi officers, the Directors of Eurotalk and the overseas partners who will use the technology. Once scripts have been approved they can be translated by the overseas partners and new DVDs made.

We aim to have a minimum of 15 lessons completed by April 2006 and to have as many of these as possible produced in 6 languages.

We plan to have the Associate programme up and running with a minimum of 20 Associates signed up and approved by the Trustees.

We plan to have at least two new classrooms operating in Africa during the coming year.

We expect to contact at least three new potential partners for collaboration in the future.

Helen Fay Thompson  
Chairman.

STATEMENT OF FINANCIAL ACTIVITIES	<u>2005</u>	<u>2005</u>	<u>2005</u>	<u>2004</u>
	Restricted	Unrestricted	Total	Total
	£	£	£	£
<b>INCOMING RESOURCES</b>				
Grants and Donations	5,237	35,682	40,919	171,404
Income from Sales and Services		684	684	2,391
Other Income		166	166	1,355
Gift Aids Reclaimable		-	-	40,165
Bank Interest Received		4,652	4,652	475
<b>Total Incoming Resources</b>	<b>5,237</b>	<b>41,184</b>	<b>46,421</b>	<b>215,790</b>
<b>RESOURCES EXPENDED</b>				
Direct Charitable Expenses (Note 2)		63,410	63,410	22,025
Management and Administration (Note 3)		9,666	9,666	19,286
<b>Total Resources Expended</b>	<b>0</b>	<b>73,076</b>	<b>73,076</b>	<b>41,311</b>
<b>Net Incoming/(Outgoing) Resources</b>	<b>5,237</b>	<b>(31,892)</b>	<b>(26,655)</b>	<b>174,479</b>
<b>Transfers Between Funds</b>				
<b>Net Movements For The Year</b>	<b>5,237</b>	<b>(31,892)</b>	<b>(26,655)</b>	<b>174,479</b>
<b>Funds Brought Forward</b>	<b>0</b>	<b>250,945</b>	<b>250,945</b>	<b>76,466</b>
<b>Funds Carried Forward</b>	<b>5,237</b>	<b>219,053</b>	<b>224,290</b>	<b>250,945</b>

THE UNIVERSITY OF CHICAGO  
DIVISION OF THE PHYSICAL SCIENCES  
DEPARTMENT OF PHYSICS  
530 SOUTH EAST ASIAN AVENUE  
CHICAGO, ILLINOIS 60607-7080  
TEL: 773/936-5000 FAX: 773/936-5001  
WWW: WWW.PHYSICS.UCHICAGO.EDU

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THARE MACHI LTD; THE STARFISH INITIATIVE  
 ABBREVIATED ACCOUNTS AND TRUSTEES REPORT  
 YEAR ENDED 31 MARCH 2005

**FIXED ASSETS**

Tangible Fixed Assets	63,585	49,315
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**CURRENT ASSETS**

Debtors (Note 4)	0	42,963
Cash and Bank	160,705	158,867

	-----	-----
	160,705	201,830
<b>CREDITORS - within one year</b>	0	(200)
	-----	-----

<b>NET CURRENT ASSETS</b>	160,705	201,630
---------------------------	---------	---------

<b>NET ASSETS</b>	<b>224,290</b>	<b>250,945</b>
	=====	=====

**FINANCED BY:**

Restricted Fund	-	0
Unrestricted Fund	224,290	250,945

<b>224,290</b>	<b>250,945</b>
----------------	----------------

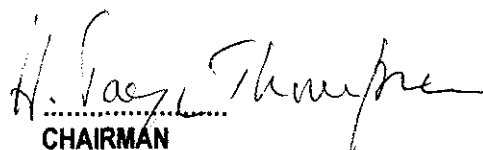
The Directors are satisfied that the company is entitled to exemption from the provisions of the Companies Act 1985 relating to the audit of the financial statements for the year ended 31 March 2005, by virtue of section 249A(1), and that no member or members have requested an audit in accordance with section 249B(2) of the Act.


The Directors acknowledge their responsibilities for:

- o ensuring that the company keeps proper accounting records which comply with section 221 of the Companies Act 1985, and
- o preparing financial statements which give a true and fair view of the state of affairs of the company as at the end of the financial year and of its loss or deficit for the year ended in accordance with the requirements of section 226 of the Companies Act 1985, and which otherwise comply with the requirements of the Companies Act relating to Accounts, so far as applicable to this company.

These financial statements have been prepared in accordance with the special provisions for small companies under Part VII of the Companies Act 1985 and with the Financial Reporting Standard for Smaller Entities (effective June 2002).

APPROVED BY THE BOARD OF TRUSTEES ON 5th December 2005

  
 CHAIRMAN

  
 OLU OLASODE  
 TREASURER

## NOTES TO THE FINANCIAL STATEMENTS – 31 MARCH 2005

### 1. ACCOUNTING POLICIES

#### **(A) Accounting Convention & Compliance**

These accounts have been drawn up on the basis of a going concern and the financial statements prepared under the historical cost convention in accordance with applicable Standards, Financial Reporting Standards and the Charities Acts 1992 & 1993. The statements comply with best practice and reflect the requirements of the revised Statement of Recommended Practice (SORP) 2 "Accounting for Charities"

#### **(B) Recognition of Income and Expenditure**

Income and Expenditure are recognised on an accrual basis. Donations and legacies are accounted for as received and accrued only when a value can be established before payment is received.

##### **General Fund**

Revenue grants and other income and expenditure associated with the general operations of the charity and its international projects are dealt with in the General Fund.

##### **Restricted Fund**

These comprise donations, legacies or other income, the use of which has been specified by the donor. There is currently no restricted fund.

##### **Endowment Fund**

There is currently no endowment fund.

#### **(C) Depreciation**

All fixed assets are capitalised. The charge for depreciation is calculated to write off the cost of the fixed assets over their useful lives on the following bases:

Fitted Container	10% on the reducing balance
Classroom Contents	10% on the reducing balance
Equipment	10% on the reducing balance

Assets are depreciated from the time at which they are brought into use.



THE UNIVERSITY OF CHICAGO  
DIVISION OF THE PHYSICAL SCIENCES  
DEPARTMENT OF CHEMISTRY

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FROM THE UNIVERSITY OF CHICAGO

TO THE NATIONAL BUREAU OF STANDARDS

DEPARTMENT OF COMMERCE

WASHINGTON, D. C.

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## 2. DIRECT CHARITABLE EXPENDITURE

	2005	2004
	£	£
Project Costs	15,683	11,029
Travel & Administration	302	649
Fundraising Costs	940	10,347
Trustees Cost	-	-
Staff Costs	29,143	7,600
Rent	5,056	5,056
Printing & Stationery	1,695	47
Other Office & Administration Expenses	4,783	1,054
Insurance	1,658	-
	<b>63,410</b>	<b>37,782</b>

## 3. MANAGEMENT AND ADMINISTRATION EXPENSES

	2005	2004
	£	£
Accountancy & Professional Fees	-	15
Bank Charges	134	35
Events	967	-
Depreciation	7,065	5,479
Sundries	1,500	-
	<b>9,666</b>	<b>5,529</b>

## 4. DEBTORS

	2005	2004
	£	£
<b>Debtors</b>		
Inland Revenue		42,857
Prepayment – Fundraising		70
Rik Wood		36
		<b>42,963</b>

1. The first part of the document is a letter from the author to the reader, explaining the purpose of the study and the methods used. The letter is dated 1950 and is written in a formal, academic style.

2. The second part of the document is a list of references, which includes books, articles, and other sources used in the study. The references are listed in alphabetical order and are formatted in a standard academic style.

**5. TANGIBLE FIXED ASSETS (2005 in £'s)**

	<b>Fitted Container £</b>	<b>Classroom Contents £</b>	<b>Equipment £</b>	<b>Total £</b>
<b>COST:</b>				
<b>At 01/04/2004</b>	6,817	53,765	300	60,882
<b>Additions</b>	-	18,143	3,192	21,335
	-----	-----	-----	-----
<b>Cost at 31/03/2005</b>	6,817	71,908	3,492	82,217
	=====	=====	=====	=====
<b>DEPRECIATION:</b>				
<b>At 01/04/2004</b>	1,295	10,215	57	11,567
<b>Charge for the year</b>	552	6,169	344	7,065
	-----	-----	-----	-----
	1,847	16,384	401	18,632
	=====	=====	=====	=====
<b>Net Book Value 31/03/2005</b>	4,970	55,524	3,091	63,585
	=====	=====	=====	=====
<b>Net Book Value 31/03/2004</b>	5,522	43,550	243	49,315
	=====	=====	=====	=====