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Report and Financial Statements

Year Ended

31 December 2003

390975





# Report and financial statements for the year ended 31 December 2003

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Directors

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## **Directors**

A Letts R Merttens N Eckert M Scales

# Secretary and registered office

D Simpson, 10 Ely Place, London, EC1N 6RY.

# Company number

3909745

## Auditors

BDO Stoy Hayward LLP, 8 Baker Street, London, W1U 3LL.

## Report of the directors for the year ended 31 December 2003

The directors present their report together with the audited financial statements for the year ended 31 December 2003.

#### Results and dividends

The profit and loss account is set out on page 5 and shows the result for the year.

The directors do not recommend the payment of a dividend.

## Principal activities, trading review and future developments

The company's principal activity is the design, development, maintenance and marketing of electronic infrastructures for the global reinsurance industry. During the trading year the company incurred further costs in developing its systems and started generating revenue from the fourth quarter of the year. Growing volumes of business have been conducted over its network and further enhancements scheduled for launch early in 2004 are expected to broaden its appeal to the market.

## Charitable and political donations

During the year the company made no charitable or political contributions.

# Important events since the balance sheet date

These are detailed in note 18 to the financial statements.

#### Directors

The directors of the company during the year and their interests in the ordinary share capital and options to purchase shares in the company were:

	2003		2002	
	Options	Ordinary shares of 1p each	Options	Ordinary shares of 1p each
A Letts	-	1,825,000	-	1,825,000
R Merttens	-	172,500	172,500	-
N Eckert	-	-	_	-
M Scales	-	-	-	-

R Merttens exercised options over 172,500 ordinary shares of 1p each during the year. For further details see note 11.

N Eckert and M Scales are Directors of the company's ultimate parent company and their interests in the shares of that company are declared in that company's Report and Accounts. A Letts and R Merttens have no interests in the shares of the ultimate parent company.

## Report of the directors for the year ended 31 December 2003

## Directors' responsibilities

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that year. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### **Auditors**

On 31 December 2003, BDO Stoy Hayward, the company's auditors, transferred its business to BDO Stoy Hayward LLP, a limited liability partnership incorporated under the Limited Liability Partnerships Act 2000. Accordingly BDO Stoy Hayward resigned as auditors on that date and the directors appointed BDO Stoy Hayward LLP as its successor. A resolution to reappoint BDO Stoy Hayward LLP as auditors will be proposed at the next annual general meeting.

This report of the directors has been prepared in accordance with the special provisions of Part VII of the Companies Act relating to small companies.

v order of the Board

D Simpson

Secretary

9 March 2004

## Report of the independent auditors

#### To the shareholders of RI3K Limited

We have audited the financial statements of RI3K Limited for the year ended 31 December 2003 on pages 5 to 17 which have been prepared under the accounting policies set out on pages 8 and 9.

Respective responsibilities of directors and auditors

The directors' responsibilities for preparing the annual report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards are set out in the Statement of Directors' Responsibilities.

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and United Kingdom Auditing Standards.

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you if, in our opinion, the Directors' Report is not consistent with the financial statements, if the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and transactions with the company is not disclosed.

We read the report of the directors and consider the implications for our report if we become aware of any apparent misstatements within it.

Our report has been prepared pursuant to the requirements of the Companies Act 1985 and for no other purpose. No person is entitled to rely on this report unless such a person is a person entitled to rely upon this report by virtue of and for the purpose of the Companies Act 1985 or has been expressly authorised to do so by our prior written consent. Save as above, we do not accept responsibility for this report to any other person or for any other purpose and we hereby expressly disclaim any and all such liability.

#### Basis of audit opinion

We conducted our audit in accordance with United Kingdom Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

## Report of the independent auditors (Continued)

## Going concern

In forming our opinion, we have considered the adequacy of the disclosures made in note 17 to the financial statements concerning the ability of the company to continue trading as a going concern which is dependent upon the continued support of a shareholder. In view of the significance of this uncertainty we consider it should be drawn to your attention but our opinion is not qualified in this respect.

## Opinion

In our opinion the financial statements give a true and fair view of the state of the company's affairs as at 31 December 2003 and of its loss for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

BDO Stay Hayward LLP
BDO STOY HAYWARD LLP

Chartered Accountants and Registered Auditors London

9 March 2004

RI3K Limited
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Profit and loss account for the year ended 31 December 2003

Note	Year ended 31 December 2003 £	18 months to 31 December 2002 £
2	193,812	40,255
	-	(1,861)
	193,812	38,394
0.14	(952,130)	(1,702,391)
9,14	(1,418,641) (2,890,701)	(3,314,581)
	(5,261,472)	(5,016,972)
	(5,067,660)	(4,978,578)
	8,692	31,305
3	(5,469)	(21,558)
4	(5,064,437)	(4,968,831)
6	-	353,864
12	(5,064,437)	(4,614,967)
	<ul> <li>2</li> <li>9,14</li> <li>3</li> <li>4</li> <li>6</li> </ul>	Note  2003 £  2 193,812

All amounts relate to continuing activities.

The notes on pages 8 to 17 form part of these financial statements.

All recognised gains and losses are included in the profit and loss account.

RI3K Limited . Reconciliation of movements in shareholders' funds for the year ended 31 December 2003

	Year ended 31 December 2003 £	18 months to 31 December 2002 £
Shareholders' deficit at 30 June 2002	(648,790)	(3,033,823)
Result for the year	(5,064,437)	(4,614,967)
New share capital subscribed	36,375	7,000,000
Shareholders' deficit at 31 December 2003	(5,676,852)	(648,790)

The notes on pages 8 to 17 form part of these financial statements.

## Balance sheet at 31 December 2003

Note	2003 £	2003 £	2002 £	2002 £
7		105,377		146,377
8		27,470		30,136
		132,847		176,513
9	397,682		97,999	
9	•		, ,	
	170,079		289,008	
	661,667		1,838,746	
10	6,471,366		414,049	
		(5,809,699)		1,424,697
		(5,676,852)		1,601,210
10		<b>-</b>		2,250,000
		(5,676,852)		(648,790)
		<del></del>		
		400		40000-
				100,000
		, ,		7,921,000
12		(13,/34,227)		(8,669,790)
	7 8 9 9	\$ 7 8 9 397,682 9 93,906 170,079 661,667 10 6,471,366	£ £  7 8 105,377 27,470  132,847  9 397,682 9 93,906 170,079  661,667  10 6,471,366  (5,809,699)  (5,676,852)  10 (5,676,852)  11 103,637 7,953,738	£ £ £ £  7

These financial statements have been prepared in accordance with the special provisions of Part VII of the Companies Act 1985 relating to small companies.

The financial statements were approved by the Board on 9 March 2004

A Letts
Director

The notes on pages 8 to 17 form part of these financial statements.

## Notes forming part of the financial statements for the year ended 31 December 2003

## 1 Accounting policies

The financial statements have been prepared under the historical cost convention and are in accordance with applicable accounting standards. The following principal accounting policies have been applied:

Turnover

Turnover represents sales to outside customers at invoiced amounts less value added tax.

Tangible fixed assets

All fixed assets are stated at cost less depreciation and any impairment recognised.

Depreciation

Depreciation is provided to write off the cost, less estimated residual values, of all fixed assets, over their expected useful lives. It is calculated at the following rates:

Leasehold improvements

15% per annum

Computer equipment

33% per annum

Fixtures, fittings and equipment

25% per annum

Development costs

Development costs are charged to the profit and loss account in the year of expenditure.

Research and Development tax credit

Any receipts from the Inland Revenue in respect of Research and Development tax credit are accounted for on a cash basis.

Deferred taxation

Deferred tax is recognised in respect of all material timing differences that have originated but not reversed by the balance sheet date except for deferred tax assets which are not recognised to the extent that the transfer of economic benefit in future is uncertain. Deferred tax liabilities and assets are not discounted.

Foreign currencies

Assets and liabilities in foreign currencies are translated into sterling at the rate of exchange ruling at the balance sheet date. Transactions in foreign currencies are translated into sterling at the rate of exchange ruling at the date of the transaction. Exchange differences are taken into account in arriving at the operating profit.

## Notes forming part of the financial statements for the year ended 31 December 2003 (Continued)

## 1 Accounting policies (Continued)

#### Leased assets

Where assets are financed by leasing agreements that give rights approximating to ownership ('finance leases'), the assets are treated as if they had been purchased outright. The amount capitalised is the present value of the minimum lease payments payable during the lease term. The corresponding leasing commitments are shown as amounts payable to the lessor. Depreciation on the relevant assets is charged to the profit and loss account.

Lease payments are analysed between capital and interest components so that the interest element of the payment is charged to the profit and loss account over the year of the lease and represents a constant proportion of the balance of capital repayments outstanding. The capital part reduces the amounts payable to the lessor.

All other leases are treated as 'operating leases'. Their annual rentals are charged to the profit and loss account on a straight-line basis over the lease term.

Year ended 18 months to

#### 2 Turnover

		31 December 2003 %	31 December 2002 %
	Analysis by market:	70	70
	UK	78	79
	Rest of the World		21
		100	100
3	Interest payable		
		Year ended	
		31 December 2003	31 December 2002
		£	£
	Bank loans and overdrafts	-	94
	Other loans	5,469	21,464
		5,469	21,558

RI3K Limited .

Notes forming part of the financial statements for the year ended 31 December 2003 (Continued)

4	Loss on ordinary activities before taxation		
	•	Year ended	18 months to
		31 December	31 December
		2003	2002
		£	£
	This is arrived at after charging:		
	Depreciation	77,305	115,659
	Auditors' remuneration	8,850	10,311
	Directors' emoluments (note 5)	464,950	638,583
	Systems development costs	952,130	1,702,391
	Operating lease rentals – land and buildings	77,592	116,698
	Exchange differences	148,802	77,336
	Provision against amount owed by subsidiary undertaking	1,418,641	~
5	Directors' emoluments		
		Year ended	18 months to
		31 December	
		2003	2002
		£	£
	Fees and other emoluments	464,950	638,583
	Highest paid director		
	Emoluments	251,500	366,583

# Notes forming part of the financial statements for the year ended 31 December 2003 (Continued)

6	Taxation		18 months to 31 December 2002 £
	a) There is no charge to corporation tax during the year on loss on ordinary activities due to losses incurred		
	Research and development tax refund relating to prior period		(353,864)
	b) Tax reconciliation		
	Loss on ordinary activities before tax	(5,064,437)	(4,968,831)
	Loss on ordinary activities at the standard rate of corporation tax in the UK at $30\%$ ( $2002 - 30\%$ )	(1,519,331)	(1,490,649)
	Effects of: Expenses not deductible Prior period research and development tax credit received Depreciation in excess of capital allowances Current year losses carried forward Provision against amount owed by subsidiary undertaking	17,294 - 20,004 1,056,441 425,592	34,350 (353,864) 5,961 1,450,338
			(353,864)

RI3K Limited
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Notes forming part of the financial statements for the year ended 31 December 2003 (Continued)

7	Tangible assets			Fixtures,	
		Leasehold improvements	Computer equipment	fittings and equipment	Total
		£	£	£	£
	Cost				
	At beginning of year	66,731	177,369	55,117	299,217
	Additions	7,091	21,624	9,287	38,002
	Disposals	- -	(3,646)	(390)	(4,036)
	At end of year	73,822	195,347	64,014	333,183
	Depreciation				
	At beginning of year	20,863	104,275	27,702	152,840
	Provided for in the year	10,453	52,208	14,644	77,305
	Eliminated on disposals		(2,120)	(219)	(2,339)
	At end of year	31,316	154,363	42,127	227,806
	Net book value				
	At 31 December 2003	42,506	40,984	21,887	105,377
	At 31 December 2002	45,868	73,094	27,415	146,377
	No tangible fixed assets were held	d under finance leases.			
8	Fixed asset investments				Subsidiary £
	Cost				
	At beginning of year				30,136
	Disposals				(95)
	Revaluation adjustment				(2,571)
	At end of year				27,470

RI3K Limited
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Notes forming part of the financial statements for the year ended 31 December 2003 (Continued)

#### 8 Fixed asset investments (Continued) Country of Shares **Proportion** held Name incorporation issued Nature of business RI3K Asia Pte Limited Singapore 83,500 83.5% E-commerce S\$1 shares Run Off Centre Limited 5 Information UK 5% £1 shares Technology At 31 December 2003 RI3K Asia Pte Limited had the following results: 2003 2003 2002 2002 £ S\$ £ S\$ Loss for year (283,846)(759,196)(1,178,221)(3,135,676)Aggregate capital and reserves (1,327,158)(4,034,893)(1,178,308)(3,275,696)9 **Debtors** 2003 2002 £ £ Amounts receivable within one year: Trade debtors 321,998 Other debtors 75,684 97,999 397,682 97,999 Amounts receivable after more than one year: Other debtors 93,906 93,906 Amounts owed by subsidiary undertaking (net of provision of £1,418,461 – (2002 - £Nil)) 1,357,833 93,906 1,451,739

RI3K Limited
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Notes forming part of the financial statements for the year ended 31 December 2003 (Continued)

10	Creditors		
		2003	2002
		£	£
	Amounts falling due within one year		
	Loan from shareholder	5,700,000	-
	Other loans	-	146,282
	Trade creditors	78,275	75,252
	Amounts owed to subsidiary undertaking	-	100
	Creditors for taxation and social security	86,882	52,546
	Other creditors	140,039	139,869
	Deferred Income	466,170	-
		6,471,366	414,049
	Amounts falling due after one year		
	Loan from shareholder	-	2,250,000

The loan from shareholder at 31 December 2003 represents the amount provided to fund the working capital requirements of the business.

Subsequent to the year end, new repayment terms were agreed. The loan is due to be repaid by instalments from 2005, with all outstanding sums due by October 2008. Interest will be charged at a rate of 1% above LIBOR from 1 January 2005.

	2003 Loan from shareholder £	2003 Other loans £	2002 Loan from shareholder £	2002 Other loans £
In one year or less In more than one year	5,700,000	-	-	146,282
but not more than two years In more than two years	-	-	2,000,000	-
but not more than five years	<u>-</u>	-	250,000	-
	5,700,000	-	2,250,000	146,282
	<del></del>			

RI3K Limited
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Notes forming part of the financial statements for the year ended 31 December 2003 (Continued)

11

Share capital				
	A41	ıorised	Allotted,	
, ,	2003 Number	2002 Number	and full 2003 Number	2002 Number
Ordinary shares of 1p each	11,500,000	11,500,000	10,363,749	10,000,000
	£	£	£	£
Ordinary shares of 1p each (see below)	115,000	115,000	103,637	100,000
Increases and changes to authorised sh	are capital			
Ordinary shares of 1p each:	2003 Number	2002 Number	2003 £	2002 £
Ordinary shares of Tp each.				
In issue at 31 December 2002 Issued during year	10,000,000 363,749	10,000,000	100,000 3,637	100,000
In issue at 31 December 2003	10,363,749	10,000,000	103,637	100,000
Share options				
In respect of the company's unapproved s	hare option sche	eme:		
	P		2003 Number	2002 Number
Options outstanding at 31 December 2002	2		66,413	249,000
Options cancelled during year			, -	(195,000)
Options granted during year			-	12,413
Options outstanding at 31 December 2003	3		66,413	66,413

At 31 December 2003 options outstanding under the company's unapproved share option scheme were:

Date of Grant	Number of shares of 1p each	Price per share	Year of option
10 November 2000	54,000	1p	10 November 2002 - 10 November 2010
3 April 2002	12,413	10p	3 April 2002 - 10 November 2010

# Notes forming part of the financial statements for the year ended 31 December 2003 (Continued)

# 11 Share capital (Continued)

In respect of the company's Enterprise Management Incentive share option scheme:

		2003 Number	2002 Number
	Options outstanding at 31 December 2002 Options cancelled during year Options exercised during the year at 10p each	376,687 (12,938) (363,749)	376,687
			376,687
12	Reserves	Share premium £	Profit and loss £
	At 31 December 2002 Net loss for the year Additions during year	7,921,000 - 32,738	(8,669,790) (5,064,437)
	At 31 December 2003	7,953,738	(13,734,227)

# 13 Commitments under operating leases

As at 31 December 2003, the company had annual commitments under non-cancellable operating leases as set out below:

	2003 Land and	2003	2002 Land and	2002
	buildings	Other	buildings	Other
	£	£	£	£
Operating leases which expire:				
In less than one year	-	29,952	-	-
In one to two years	3,000	-	-	59,903
In two to five years	-	-	3,000	-
After five years	79,920	-	79,920	-
	82,920	29,952	82,920	59,903

## Notes forming part of the financial statements for the year ended 31 December 2003 (Continued)

## 14 Related party transactions

As at the year end RI3K Limited had the following loan amounts outstanding at 31 December 2003 with companies in which it had an interest:

- a) An unsecured intercompany loan of £1,418,641 (2002 £1,357,833) to RI3K Asia Pte Limited, a subsidiary of RI3K Limited. The loan is non interest bearing and there is no fixed date for repayment.
- b) An unsecured intercompany loan of £5,700,000 (2002 £2,250,000) from BRIT Insurance Holdings Plc. For further details see note 10.

## 15 Group financial statements

The company has taken advantage of the exemption allowed under Section 248 of the Companies Act 1985 and has not produced group financial statements on the grounds that the group qualifies as a small group.

#### 16 Cash flow statement

The company has used the exemption under Financial Reporting Standard 1 'Cash Flow Statements', not to prepare a cash flow statement as the directors believe the company is 'small' under the Companies Act 1985.

## 17 Going concern

During the year the company traded at a loss. The directors have considered the group's ongoing cash requirements and continuing financial support from a shareholder. The directors have received assurances that this support will be forthcoming (see note 10). They therefore consider that it is appropriate to prepare the financial statements on the going concern basis. Should the company be unable to continue trading, adjustments would have to be made to reduce the value of the assets to their recoverable amount, to provide for any further liabilities which may arise and to reclassify fixed assets and long term liabilities as current assets and liabilities.

#### 18 Post balance sheet event

On 5 January 2004 options to purchase 1,069,838 ordinary shares of 1p each were granted to employees under the company's unapproved share option scheme. These options are exercisable by 5 January 2014 at 10p per share.

#### 19 Ultimate parent company

At 31 December 2003, the company's ultimate parent company was BRIT Insurance Holdings plc.

Copies of the consolidated financial statements of BRIT Insurance Holdings plc are available from Companies House.