

# **THE FOOTBALL FOUNDATION**

## **Annual report for the year ended 31 May 2002**

**Registered Number: 3876305**

**Registered Charity Number: 1079309**



# THE FOOTBALL FOUNDATION

## Annual report for the year ended 31 May 2002

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# THE FOOTBALL FOUNDATION

## Trustees, directors, officers and advisors

### Trustees and directors

Rt Hon Lord Pendry \*  
T D Brooking  
D G Richards  
R C Scudamore \*  
G Thompson \*  
F Pattison (resigned 2 November 2002)

\*Member of Audit and Remuneration Committee

### Chief Executive & Secretary

P A Lee

### Registered Office

25 Soho Square  
London  
W1D 4FF

### Auditors

PricewaterhouseCoopers  
1 Embankment Place  
London  
WC2N 6RH

### Solicitors

Bates, Wells & Braithwaite  
Cheapside House  
138 Cheapside  
London  
EC2V 6BB

### Bankers

Barclays Bank PLC  
Hanover Square Corporate Banking Group  
50 Pall Mall  
London  
SW1A 1QD

### Investment custodians

Barclays Global Investors  
Murray House  
1 Royal Mint Court  
London  
EC3N 4HH

Anglo Irish Bank Corporation plc  
10 Old Jewry  
London  
EC2R 8DN

# THE FOOTBALL FOUNDATION

## Report of the Trustees for the year ended 31 May 2002

The Trustees, who are also directors of the company for the purposes of the Companies Act, present their annual report and the audited financial statements for the year ended 31 May 2002.

The information with respect to Trustees, directors, officers and advisors set out on page 1 forms part of this report. The financial statements comply with current statutory requirements, the Memorandum and Articles of Association, applicable Accounting Standards in the United Kingdom, the Statement of Recommended Practice (SORP) "Accounting and Reporting by Charities" issued in October 2000 and the Companies Act 1985.

### Status and administration

The charity is a charitable company limited by guarantee, incorporated on 19 November 1999 as The Football Trust Charitable Trust, changing its name to The Football Foundation on 26 April 2000 (company registration number 3876305) and registered with the Charity Commissioners (charity number 1079309).

The other company included within the Group is the non-charitable trading subsidiary The Football Foundation Trading Limited, which was incorporated on 20 April 2001 (company registration number 4202574).

The report and consolidated financial statements for the year ended 31 May 2002 relate to the total activities of the two legal entities.

### Objects

The primary objects of the charity, as stated in its governing document, are to provide and assist in the provision of facilities for football and other games and sports for the recreation and leisure-time occupation of the general public, particularly for those members of the public who have need of such facilities by reason of their age or social or economic circumstances. By so doing the charity aims to promote good citizenship and advance the physical, mental, social and moral development of children and young people so as to assist them in growing to full maturity as individuals and as members of society.

The Football Foundation Trading Limited has been established to trade and generate funds for the Football Foundation. There are no restrictions on the activities of the company. The main activity in the company during 2001/02 has been the development of the Register of English Football Facilities website and database (REFF). The costs associated with REFF during the year amounted to £2,199,000 and are disclosed within the consolidated fixed assets (Note 11).

### Review of activities and future developments

The consolidated statement of financial activities for the year is set out on page 6 of the financial statements. A summary of the financial results and the work of the charity is set out below.

### Income Generation

The income of the charity is comprised solely of donations from football and sport related organisations. There are no income generation activities within the charity although the subsidiary company generated income of £451,000 in the year.

### Grant making policy

A total of 1,360 grants were awarded during the year under the Grass Roots and Community & Education and Junior Kit schemes. All applications for grants are assessed and judged in line with the objects of the Charity. The key criteria which grant applications are required to meet are:

- The application is in line with the charity's published data and fact sheets;
- There is a demonstrable need;
- There is adequate financial management of both the project and the applicant;
- Work must be properly procured, and
- The sports development programme is achievable, equitable and results orientated.

# THE FOOTBALL FOUNDATION

## **The Football Foundation Trading Ltd**

The charity's wholly-owned trading subsidiary carries out non-charitable trading activities for the group. The company makes an annual gift aid payment to the charity, thereby transferring all of its taxable profits to the charity. In addition to its trading activities the company is also developing the Register of English Football Facilities. On 4 April 2001 the Football Foundation agreed to make a grant of £2,295,000 to the Football Foundation Trading Limited to compile a comprehensive register of football facilities in England as a context for developing an objective rationale for prioritising and generating grass roots football projects. At the end of the year £1,964,000 had been paid to the Football Foundation Trading Limited.

The company makes an annual payment under a Royalty agreement of 1% of its annual turnover plus £1,000 to the Football Foundation as consideration for the use of the Football Foundation name and logos. The payment due to the Football Foundation under this agreement for 2001/02 is £5,510.

Of the three directors of the company, two are directors of the holding company and one is the Chief Executive of the holding company. The company is in the process of appointing an independent director.

## **Changes in fixed assets**

The movements in fixed assets during the year are set out in note 11 to the financial statements.

## **Asset cover for funds**

All funds are unrestricted, and as such are covered by the total assets of the charity.

## **Investment powers, policy and performance**

Investment powers are governed by the company's Articles of Association, which permit the surplus funds to be invested by the Board of Directors. The directors intend that the real value of the charity's investments be maintained and enhanced over the long term by investment in a low risk portfolio comprising solely of cash funds. In order to meet these objectives the Trustees have appointed investment advisers as their agent to manage a diversified portfolio of suitable investments on a discretionary basis. The brief to the adviser states that they should select a balanced investment return from income and capital, with low risk. The performance of the investments has been in line with available rates.

## **Reserves**

The directors have established a policy whereby the unrestricted funds not committed or invested in tangible fixed assets or designated for specific purposes ("the free reserves") held by the charity should be at least between six and nine months of the resources expended. At this level, the directors feel that they would be able to continue the current activities of the charity in the event of a significant drop in income. It would be necessary to consider how the income would be replaced or activities changed.

The group has cash on deposit totalling £42,853,000 at the end of the financial year. These reserves will be used in the coming years to pay out grants that are only paid upon certain conditions being met. At the end of the financial year there were outstanding grant commitments totalling £21,738,000 as disclosed in note 20.

## **Governance of the charity**

During the period under review the directors met bi-monthly. The Directors are appointed to the Board as follows:

The Football Association:	Two directors
The F.A. Premier League:	Two directors
Sport England:	One director
The Department for Culture, Media and Sport:	One director

Directors serve for an open period until the nominating body replaces them on the Board. The directors meet 6 times a year.

The directors all of whom served throughout the year except where otherwise disclosed are listed on page 1.

# THE FOOTBALL FOUNDATION

## **Committees and Panels**

The directors have established committees for specific areas of the Charity's operations covering the following areas: The Grant Assessment Panel, The Grass Roots Advisory Group and the Community and Education Panel. In addition, there are other committees in which directors participate as follows: Audit and Remuneration. A Risk Management Group is being established. Each committee has its decisions ratified by the full board.

## **Risk management**

In the light of Corporate Governance guidance contained within the Charities Statement of Recommended Practice issued on 12 October 2000, the directors are in the process of establishing a Risk Management Group. A draft risk register has been produced by the Charity and the group will be conducting its own review of the major strategic, business and operational risks to which the charity and the group are exposed. Systems will be enhanced to mitigate all those risks and procedures implemented, where outstanding, to minimise the potential impact on the Charity and the group should any of those risks materialise.

## **Directors' responsibilities**

The directors are required by charity law to prepare financial statements for each financial year, which give a true and fair view of the state of affairs of the charity and the group and of the surplus or deficit of the group as at the end of the financial year.

The directors confirm that suitable accounting policies have been used and applied consistently, and reasonable and prudent judgements and estimates have been made in the preparation of the financial statements for the year ended 31 May 2002. The directors also confirm that applicable accounting standards have been followed and that the financial statements have been prepared on the going concern basis.

The directors are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charity and the group and enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the charity and the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The directors are responsible for the maintenance and integrity of the organisation's website. Information published on the internet is accessible in many countries with different legal requirements. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

## **Auditors**

A resolution to appoint PricewaterhouseCoopers as auditors to the charity will be proposed at the annual general meeting.

**By order of the board**



**P A Lee**  
**Company Secretary**

# THE FOOTBALL FOUNDATION

## Independent auditors' report to the members of The Football Foundation

We have audited the financial statements which comprise the consolidated statement of financial activities, the balance sheets, the consolidated cash flow statement, the related notes and the accounting policies set out in the statement of accounting policies.

### Respective responsibilities of directors and auditors

The directors also act as trustees for the charitable company. Their responsibilities for preparing the annual report and the financial statements in accordance with applicable United Kingdom law and accounting standards are set out in the statement of directors' responsibilities.

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and United Kingdom Auditing Standards issued by the Auditing Practices Board. This opinion has been prepared for and only for the company's members in accordance with Section 235 of the Companies Act 1985 and for no other purpose. We do not, in giving this opinion, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or in to whose hands it may come save where expressly agreed by our prior consent in writing.

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you if, in our opinion, the directors' report is not consistent with the financial statements, if the charitable company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and transactions is not disclosed.

We read the other information contained in the Annual Report and consider the implications for our report if we become aware of any apparent misstatements or material inconsistencies with the financial statements. The other information comprises only the report of the Trustees.

### Basis of audit opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the charitable company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion, we also evaluated the overall adequacy of the presentation of information in the financial statements.

### Opinion

In our opinion the financial statements give a true and fair view of the state of affairs of the charity and the group at 31 May 2002 and of the net incoming resources, including its income and expenditure and the cash flows of the group for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

**PricewaterhouseCoopers**  
Chartered Accountants and Registered Auditors  
London

12 December 2002

# THE FOOTBALL FOUNDATION

## Consolidated statement of financial activities for the year ended 31 May 2002 (including an income and expenditure account)

	Notes	2002 £'000	2001 £'000
<b>Incoming resources</b>			
Donations	2	25,763	23,501
Activities for generating funds:			
Trading income	3	451	-
Interest income	4	1,510	743
Other income	8	1,128	-
<b>Total incoming resources</b>		<b>28,852</b>	<b>24,244</b>
<b>Resources expended</b>			
Costs of generating funds			
Trading costs in subsidiary company	3	(404)	-
		<b>(404)</b>	<b>-</b>
<b>Charitable expenditure:</b>			
Costs of activities in furtherance of the charity's objects			
Grants payable		(5,915)	(551)
Management and administration	5	(1,646)	(1,074)
		<b>(7,561)</b>	<b>(1,625)</b>
<b>Total resources expended</b>		<b>(7,965)</b>	<b>(1,625)</b>
<b>Net incoming resources and net movement in funds</b>		<b>20,887</b>	<b>22,619</b>
<b>Fund balances brought forward</b>		<b>24,967</b>	<b>2,348</b>
<b>Fund balances carried forward</b>		<b>45,854</b>	<b>24,967</b>

All funds are unrestricted

All incoming resources and resources expended are derived from continuing activities.

The company had no gains or losses other than those included in the net movement in funds above, therefore no separate statement of total recognised gains and losses has been presented.

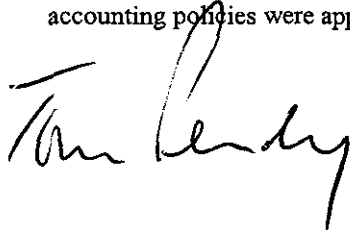
There is no difference between the net movement in funds and its historical cost equivalent.

# THE FOOTBALL FOUNDATION

## Balance Sheets as at 31 May 2002

	Notes	Group		Charity	
		2002 £'000	2001 £'000	2002 £'000	2001 £'000
<b>Fixed assets</b>					
Intangible assets	10	171	258	171	258
Tangible assets	11	2,496	162	273	162
		<b>2,667</b>	<b>420</b>	<b>444</b>	<b>420</b>
<b>Current assets</b>					
Debtors	12	581	976	1,012	976
Cash on deposit		42,815	24,261	42,320	24,261
		<b>43,396</b>	<b>25,237</b>	<b>43,332</b>	<b>25,237</b>
<b>Creditors: amounts falling due within one year</b>	13	<b>(209)</b>	<b>(690)</b>	<b>(167)</b>	<b>(690)</b>
<b>Net current assets</b>		<b>43,187</b>	<b>24,547</b>	<b>43,165</b>	<b>24,547</b>
<b>Total assets less current liabilities</b>		<b>45,854</b>	<b>24,967</b>	<b>43,609</b>	<b>24,967</b>
<b>Net assets</b>		<b>45,854</b>	<b>24,967</b>	<b>43,609</b>	<b>24,967</b>
<b>Capital and reserves:</b>					
Trading subsidiary reserves	3	1,963	-	-	-
Other Unrestricted funds	14	43,891	24,967	43,609	24,967
<b>Total funds</b>	14	<b>45,854</b>	<b>24,967</b>	<b>43,609</b>	<b>24,967</b>

The financial statements, which comprise the consolidated statement of financial activities, the balance sheets, the consolidated cash flow statement, the related notes and the accounting policies set out in the statement of accounting policies were approved by the board of directors on 11 December 2002 and signed on its behalf by:



)  
) Director

# THE FOOTBALL FOUNDATION

## Consolidated cash flow statement for the year ended 31 May 2002

		2002	2001
	Notes	£'000	£'000
Net cash inflow from operating activities	16	18,342	21,856
Returns on investments and servicing of finance			
Interest received	16	1,510	743
Total returns on investments and servicing of finance		1,510	743
Taxation (paid)/received	8	1,128	(373)
Capital expenditure and financial investment			
Purchase of tangible fixed assets	11	(2,404)	(109)
Sale of tangible fixed assets	11	16	15
Total capital expenditure and financial investment		(2,388)	(94)
Net cash flow before financing		18,592	22,320
Financing			
New term loan		-	(200)
Total financing		-	(200)
Increase/(decrease) in cash in the year	17	18,592	21,932

# THE FOOTBALL FOUNDATION

## Notes to the financial statements for the year ended 31 May 2002

### 1 Principal accounting policies

The financial statements have been prepared in accordance with applicable Accounting Standards in the United Kingdom and the Statement of Recommended Practice (SORP) "Accounting and Reporting by Charities" published in October 2000. A summary of the principal group accounting policies, which have been applied consistently is set out below.

#### **Basis of accounting**

The financial statements are prepared in accordance with the historical cost convention. During the year, the charity reviewed its accounting policies following the introduction of FRS 18, and the Directors consider that the financial statements are prepared in accordance with FRS18.

#### **Basis of consolidation**

The consolidated statement of financial activities, the consolidated balance sheet and the consolidated cash flow statement include the financial statements of the charity and its subsidiary undertaking made up to 31 May 2002, using the acquisition method of accounting. Intra group transactions and profits are eliminated fully on consolidation.

The charity has availed itself of Paragraph 3(3) of Schedule 4 of the Companies Act 1985 and adapted the Companies Act formats to reflect the special nature of the charity's activities. No separate SOFA has been presented for the charity alone as permitted by Section 230 of the Companies Act 1985 and paragraph 304 of the SORP. The amount of the surplus for the year dealt with in the charity's financial statements is disclosed in note 9.

#### **Donations**

All donations received are included in the statement of financial activities on a cash received basis.

#### **Resources expended**

All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with use of the resources. Overheads have been allocated on the basis of budget as a reflection of workload. The recharge of costs to the subsidiary is calculated on the basis of actual costs incurred plus a fixed monthly general administration charge.

#### **Grants payable**

Grants payable are accounted for on a cash paid basis, as there remains an element of conditionality until the actual payment is made. Grants approved but not yet paid are recorded as commitments and are disclosed in note 20.

#### **Management and administration**

Management and administration costs include expenditure on administration of the charity and compliance with constitutional and statutory requirements, and an appropriate apportionment of indirect costs.

#### **Irrecoverable VAT**

Any irrecoverable VAT is charged to the statement of financial activities, or capitalised as part of the cost of the related asset, where appropriate.

#### **Recognition of liabilities**

Liabilities are recognised when an obligation arises to transfer economic benefits as a result of past transactions or events.

#### **Fund accounting**

All funds are unrestricted funds which are available for use at the discretion of the directors in furtherance of the general objectives of the charity and which have not been designated for other purposes.

# THE FOOTBALL FOUNDATION

## Pension costs

The charity makes contributions to defined contribution pension schemes on behalf of certain staff members, the assets of which are held separately from those of the charity in an independently administered fund. The cost of these contributions is charged in the financial statements as incurred.

## Tangible fixed assets

### Capitalisation and replacement

The cost of tangible fixed assets is their purchase cost, together with any incidental costs of acquisition.

### Depreciation

Depreciation is calculated so as to write off the cost or valuation of tangible fixed assets, less their estimated residual values, over the expected useful economic lives of the assets concerned. Assets in the course of construction are not depreciated until they are brought into use. The principal annual rates used for this purpose are:

	%
Fixtures and fittings – straight line	10
Computer equipment – straight line	25
Motor vehicles – reducing balance	20

Assets under construction are not depreciated until they are completed.

## Goodwill

The goodwill shown in note 10 arose from the acquisition of assets from The Football Trust. The goodwill is amortised over a period of four years, being the period over which The Football Foundation will receive its initial grant funding from The Football Association, The F.A. Premier League and the Government.

## 2 Donations

Group	2002 £'000	2001 £'000
The Football Association	7,500	20,000
F.A. Premier League	16,912	3,501
The Football Stadia Improvement Fund Limited	1,348	-
Other	3	-
	25,763	23,501

## 3 Subsidiary undertaking

The subsidiary undertaking of the charity, The Football Foundation Trading Limited (FFTL), is a company limited by guarantee, and was incorporated on 20 April 2001. The only member of the company is The Football Foundation. FFTL will administer the Register of English Football Facilities. It also provides football kits and equipment to clubs through a sponsorship scheme with Barclaycard.

The subsidiary donates its taxable profits to the charity each year by gift aid. In addition the company pays 1% of its turnover plus £1,000 to the charity under a royalty agreement as consideration for the use of the Charity's name and logos. The company's trading results for the year, as extracted from the audited financial statements, are summarised below:

# THE FOOTBALL FOUNDATION

	2002 £'000
Turnover	451
Cost of sales/admin expenses	(410)
Operating profit	41
Investment income	4
Operating profit	45
Gift aid	46
Retained in subsidiary	(1)

Turnover includes £nil for services to the charity. Cost of sales includes £20,000 for services provided by the charity.

	2002 £'000
Aggregate assets	2,764
Aggregate liabilities	(801)
Net assets	1,963

## 4 Interest income

Group	2002 £'000	2001 £'000
Interest receivable on cash on deposit	1,510	743

## 5 Resources expended

Group	Staff costs £'000	Other costs £'000	Depreciation and amortisation £'000	2002 £'000	2001 £'000
Trading costs	-	404	-	404	-
Grants payable	-	5,915	-	5,915	551
Management and administration	776	733	137	1,646	1,074
	776	7,052	137	7,965	1,625

# THE FOOTBALL FOUNDATION

## 6 Net incoming resources

Group	2002	2001
	£'000	£'000
Net incoming resources are stated after charging:		
Depreciation on owned assets	50	36
Goodwill amortisation	87	86
Auditors' remuneration for:		
Audit services	16	10
Taxation and other services	56	49
Loss/(gain) on disposal of tangible fixed assets	4	2

Indemnity insurance for directors'/trustees' liability has been purchased by the group at a cost of £2,441

## 7 Employee information

Group	2002	2001
	Number	Number
The average number of persons employed by the group during the year was:		
Administration	18	13

Group	2002	2001
	£'000	£'000
Staff costs (for the above persons)		
Wages and salaries	675	416
Social security costs	62	49
Pension costs	39	27
	776	492

The number of employees whose emoluments exceeded £50,000 were:

Group	2002	2001
	Number	Number
£50,001 - £60,000	1	2
£60,001 - £70,000	2	-
£70,001 - £80,000	-	1
£90,001 - £100,000	1	-

For those staff whose emoluments exceeded £50,000 pension contributions amounting to £22,622 were paid for the provision of money purchase benefits. No director received any remuneration from the charity during the year. No directors have received reimbursement for travel expenses.

# THE FOOTBALL FOUNDATION

## 8 Taxation

The parent company is a registered charity, and as such is entitled to certain tax exemptions on income and profits from investments, and surpluses on any trading activities carried on in furtherance of the charity's primary objectives, if these profits and surpluses are applied solely for charitable purposes.

The charity is not registered for VAT and, accordingly, all its expenditure is recorded inclusive of any VAT incurred.

The Football Foundation Trading Limited is registered for VAT, and consequently all its income and expenditure is recorded net of VAT. The Football Foundation Trading Limited gift aids all of its taxable profits to the charity, resulting in no liability to corporation tax.

In the year to 31 May 2002 the Football Foundation received a repayment of income tax from the Inland Revenue amounting to £1,128,000. This related to tax paid on the assignment of the assets of the Football Trust Charitable Trust to the Football Foundation when the Foundation was set up, which has subsequently been recovered. This has been disclosed on the face of the statement of financial activities as other income.

## 9 Net incoming resources dealt with in the charity's financial statements

The net incoming resources for the year attributable to the charity was £18,642,000.

## 10 Intangible fixed assets

Group and charity	Goodwill £'000
<b>Cost</b>	
<u>At 1 June 2001</u>	344
<u>At 31 May 2002</u>	344
<b>Amortisation</b>	
<u>At 1 June 2001</u>	86
<u>Charge for the year</u>	87
<u>At 31 May 2002</u>	173
<b>Net book value</b>	
<u>At 31 May 2002</u>	171
<u>At 1 June 2001</u>	258

# THE FOOTBALL FOUNDATION

## 11 Tangible fixed assets

Group	Fixtures & fittings £'000	Computer Equipment £'000	Motor vehicles £'000	Assets under construction £'000	Total £'000
<b>Cost or valuation</b>					
At 1 June 2001	16	62	134	-	212
Expenditure	35	4	66	2,299	2,404
Disposals	-	-	(50)	-	(50)
<b>At 31 May 2002</b>	<b>51</b>	<b>66</b>	<b>150</b>	<b>2,299</b>	<b>2,566</b>
<b>Depreciation</b>					
At 1 June 2001	1	19	30	-	50
Charge in year	2	18	30	-	50
Disposals	-	-	(30)	-	(30)
<b>At 31 May 2002</b>	<b>3</b>	<b>37</b>	<b>30</b>	<b>-</b>	<b>70</b>
<b>Net book amount</b>					
<b>At 31 May 2002</b>	<b>48</b>	<b>29</b>	<b>120</b>	<b>2,299</b>	<b>2,496</b>
<b>At 31 May 2001</b>	<b>15</b>	<b>43</b>	<b>104</b>	<b>-</b>	<b>162</b>

Asset under construction comprise the Register of English Football Facilities and a new grants processing system being developed for the charity.

Charity	Fixtures & fittings £'000	Computer Equipment £'000	Motor vehicles £'000	Assets under construction £'000	Total £'000
<b>Cost</b>					
At 1 June 2001	16	62	134	-	212
Expenditure	11	4	66	100	181
Disposals	-	-	(50)	-	(50)
<b>At 31 May 2002</b>	<b>27</b>	<b>66</b>	<b>150</b>	<b>100</b>	<b>343</b>
<b>Depreciation</b>					
At 1 June 2001	1	19	30	-	50
Charge in year	2	18	30	-	49
Disposals	-	-	(30)	-	(30)
<b>At 31 May 2002</b>	<b>3</b>	<b>37</b>	<b>30</b>	<b>-</b>	<b>70</b>
<b>Net book amount</b>					
<b>At 31 May 2002</b>	<b>24</b>	<b>29</b>	<b>120</b>	<b>100</b>	<b>273</b>
<b>At 31 May 2001</b>	<b>15</b>	<b>43</b>	<b>104</b>	<b>-</b>	<b>162</b>

# THE FOOTBALL FOUNDATION

## 12 Debtors

	Group		Charity	
	2002	2001	2002	2001
	£'000	£'000	£'000	£'000
<b>Amounts falling due within one year</b>				
Loan to the National Football Museum*	-	200		200
Amounts due from subsidiary undertakings	-	-	437	-
Other debtors	233	770	222	770
Prepayments & accrued income	348	6	353	6
	<b>581</b>	<b>976</b>	<b>1,012</b>	<b>976</b>

\* The loan to the National Football Museum has been converted to a grant during the year. The value of this grant, which is repayable in the event of the closure of the museum, is secured on the fixed assets of the Museum.

## 13 Creditors: amounts falling due within one year

	Group		Charity	
	2002	2001	2002	2001
	£'000	£'000	£'000	£'000
Inheritance tax	-	232	-	232
Taxation and social security costs	37	-	37	-
Other creditors	97	20	57	20
Accruals	75	438	73	438
	<b>209</b>	<b>690</b>	<b>167</b>	<b>690</b>

Prior to the transfer of funds to The Football Foundation, The Football Trust was liable to Inheritance Tax on the appointment of assets from the Trust. The transfer of assets to The Football Foundation therefore caused an Inheritance Tax liability, which was settled during the financial year 2001/02.

# THE FOOTBALL FOUNDATION

## 14 Funds

Group	Balance 2001 £'000	Incoming resources £'000	Resources Expended £'000	Transfers, Investment gains/(losses) £'000	Balance 2002 £'000
<b>Unrestricted funds</b>					
<b>Total funds</b>	24,967	28,852	(7,961)	(4)	45,854

Charity	Balance 2001	Incoming resources	Resources Expended	Transfers, Investment gains/(losses)	Balance 2002
<b>Unrestricted funds</b>					
<b>Total funds</b>	24,967	28,402	(9,756)	(4)	43,609

## 15 Analysis of the net assets between funds

All of the net assets of the Group are held for unrestricted funds.

## 16 Reconciliation of net incoming resources to net cash inflow from operating activities

Group	2002 £'000	2001 £'000
<b>Continuing activities</b>		
Net incoming resources for the year	20,887	22,619
Depreciation of tangible fixed assets	50	36
Amortisation of intangible fixed assets	87	86
Interest income	(1,510)	(743)
Taxation repayment	(1,128)	-
Loss on disposal of fixed assets	4	2
Decrease/(increase) in debtors	396	(567)
(Decrease)/increase in creditors	(444)	423
<b>Net cash inflow/(outflow) from operating activities</b>	<b>18,342</b>	<b>21,856</b>

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## 17 Analysis of changes in net funds during the year

Group	At 1 June 2001 £'000	Cashflow £'000	At 31 May 2002 £'000
Net cash:			
Cash on deposit	24,261	18,592	42,853
Bank overdraft	-	(37)	(37)
	24,261	18,555	42,816
Net funds	24,261	18,555	42,816

## 18 Reconciliation of net cash flow to movement in net funds

Group	At 31 May 2002 £'000
Increase in cash	18,555
Change in net funds	18,555
Net funds at 1 June 2001	24,261
Net funds at 31 May 2002	42,816

## 19 Operating leases

There are no operating leases.

## 20 Grant commitments

Group and charity	2002 £'000	2001 £'000
Grass Roots*	16,338	2,002
Community and education panel	5,400	2,669
	21,738	4,671

\* Includes £331,000 to be granted to the Football Foundation Trading Limited in respect of the grant for the REFF website and database.

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## 21 Capital

The charity is a company limited by guarantee. Each member has undertaken to contribute £1 to the assets of the company to meet its liabilities if called on to do so. The total amount guaranteed by members at 31 May 2002 is £2 (2001: £2).

## 22 Related party transactions

Mr G. Thompson is the Chairman of the Football Association. The Football Association donated £7,500,000 to The Football Foundation during the year.

Mr R C Scudamore and Mr D G Richards are the Chairman and Chief Executive of The F.A. Premier League respectively. The F.A. Premier League donated £16,912,000 to The Football Foundation during the year.

Staff of the Football Foundation are employed under joint contracts with the Football Stadia Improvement Fund. A proportion of staff costs are recharged to The Football Stadia Improvement Fund together with an element of the running costs of The Football Foundation.

The Football Stadia Improvement Fund and The Football Foundation Trading Limited gift aid their taxable profit for the year to The Football Foundation. As The Football Foundation accounts for donated income on a cash received basis, the gift aid relating to the profits of the Football Stadia Improvement Fund and The Football Foundation Trading Limited for the prior year will be received in the following period of the Football Foundation.

In the current year, £1,348,000 has been received as a gift aid donation from The Football Stadia Improvement Fund.

## 23 Grants awarded

A list of the largest grants (all grants over £100,000) awarded during the year is provided below. Each of these organisations received one grant in the year.

Grass roots grants awarded:

	£		
Ashby Woulds Town Council	102,817	London Borough of Lewisham: Deptford Park	110,500
Ashfield DC	893,793	London Borough of Lewisham: Forster Park	130,000
Ashford Borough Council	282,750	London Borough of Lewisham: Warren Avenue	154,786
Ashton on Mersey School	145,092	London Playing Fields Society	360,711
Buckhurst Hill Junior Sports Club	290,546	Ludlow Town	784,228
Burnley Borough Council	150,000	Mablethorpe Athletic	348,370
Cheshire County FA	319,678	Manor College of Technology	342,441
Cirencester Town FC	482,554	Milbourne St. Andrews	256,927
Congresbury Recreation Club	239,300	Mossley Hill Athletic	174,380
Dearne Valley College	287,250	North Herts College	850,000
East Devon District Council	145,000	Northfields School	655,709

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East Durham & Houghall CC	324,036	Norton Hill School	105,000
Feltham Community College	160,000	Prince Edwards Playing Fields Trust	800,000
Feniton Playing Fields Association	178,104	Radcliffe Borough FC	166,712
Fernwood Comprehensive	282,481	Sandhurst Town Boys and Girls FC	262,375
Finedon Volta FC	102,067	Sheffield United	838,294
Gateshead MBC: Oliver Henderson Park	294,750	Sun Postal	631,611
Gateshead MBC: Watergate Park	455,400	Tameside Sports Trust	656,991
Gateshead MBC: Windmill Hills	174,121	Twyford Parish Council	104,222
Harrogate Borough Council	248,567	Vauxhall Motors Sports & Social Club	100,000
Haslemere Sports Association	226,000	Wadebridge Town	294,896
Huddersfield New College	168,789	Wigton Sport Association	406,084
Ipswich Borough Council	337,500	Wilby Playing Field Trust	105,994
Kirkby Stephen JFC	178,984	Wildern School	129,000
Liverpool City Council: Our Lady of Assumption	633,022	Wyvern Technology College	108,605
Liverpool City Council: William Collins	583,050		

### *Community and Education grants awarded*

	£
Blackpool Borough Council	161,500
Bristol City Football in the Community Scheme	128,882
Bucks and Milton Keynes Active Sports	125,000
Football Museum, Preston	300,000
Hampshire and Isle of Wight Active Sports	125,000
Hartley Centre	100,000
Kids Club Network	109,020
London Active Partnership	134,162
London Playing Fields	151,868
Manchester Metropolitan University	219,300
NACRO: Braintree	110,242
NACRO: East Manchester	135,340
NACRO: Huddersfield	156,000
NACRO: Leeds	135,041
NACRO: Liverpool	121,532
NACRO: National Co-ordinator	208,161
NACRO: Newcastle-upon-Tyne	176,403
NACRO: Sheffield	169,573
Notts County Football in the Community Scheme	262,134
Stanley House	126,200
Swindon Borough Council	125,000
The Guide Association	186,600
University College London Hospital	172,234
West Bromwich Albion Football in the Community Scheme	221,151

In addition grants for kit and equipment costing a total of £346,000 (2000/01 £154,000) were awarded to over 1,200 junior football teams.